

Circular economy and systems change

Managing circular economy –
session #3

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Outline

Basics of systems thinking

Systems thinking and circular economy

Sustainability transitions

Definitions

- **System:** An interconnected set of elements that is coherently **organized in a way that achieves something**.
- Systems consist of **elements (*system structure*)**, **interconnections (*system dynamics*)**, and a function or purpose.
- A system is more than the sum of its parts. It may exhibit adaptive, dynamic, goal-seeking, self-preserving, and sometimes evolutionary behavior (Meadows, 2008; Sterman, 2000).

<https://www.youtube.com/watch?v=Miy9uQcwo3U>

Why utilize systems thinking?

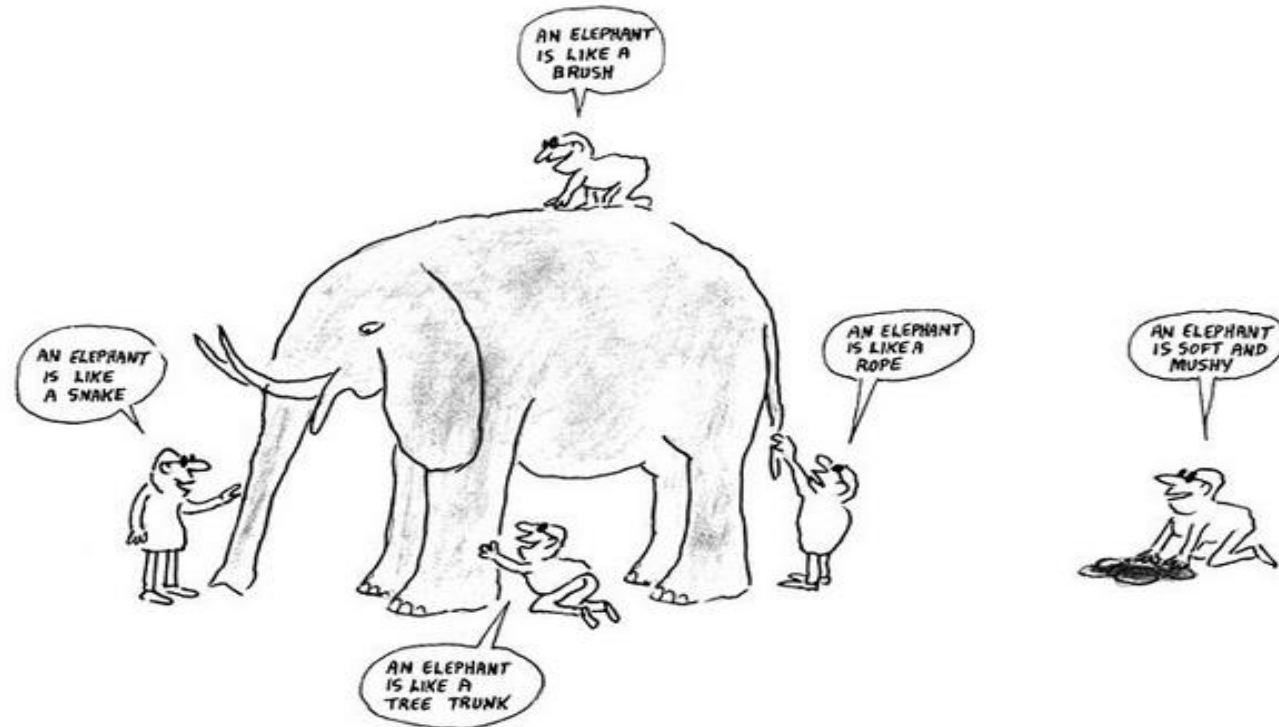
- Avoiding unwanted (unintuitive) consequences
- Finding root causes and leverage points
- Understanding the structure of systems and system archetypes

Forest as a system

1. Different elements of the forest are interconnected
2. A forest includes many complex subsystems
3. A forest is self-organized and has emergent behavior

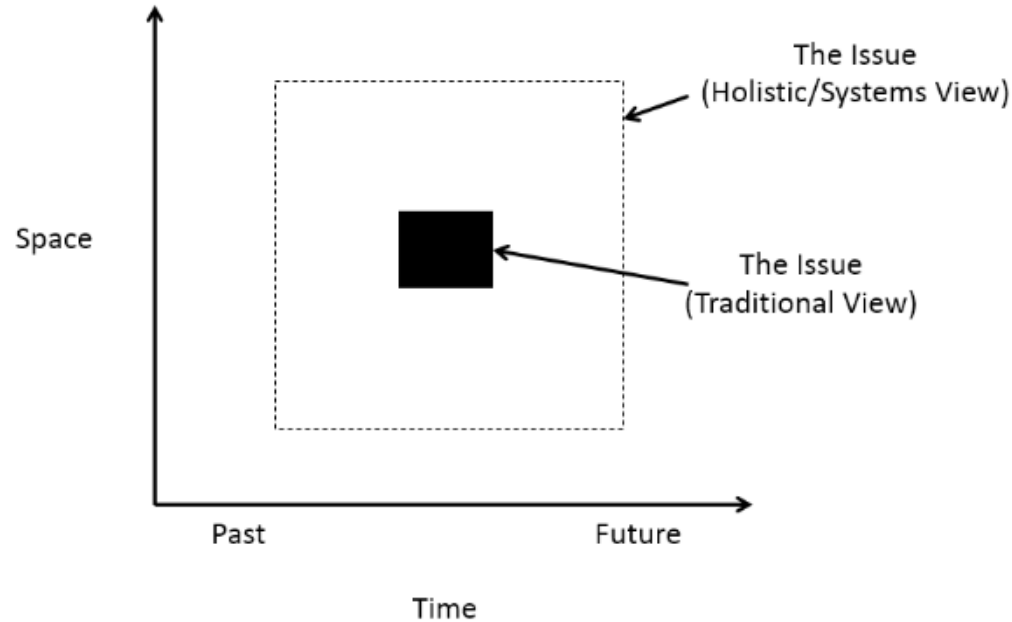


Reductionist thinking vs systems thinking

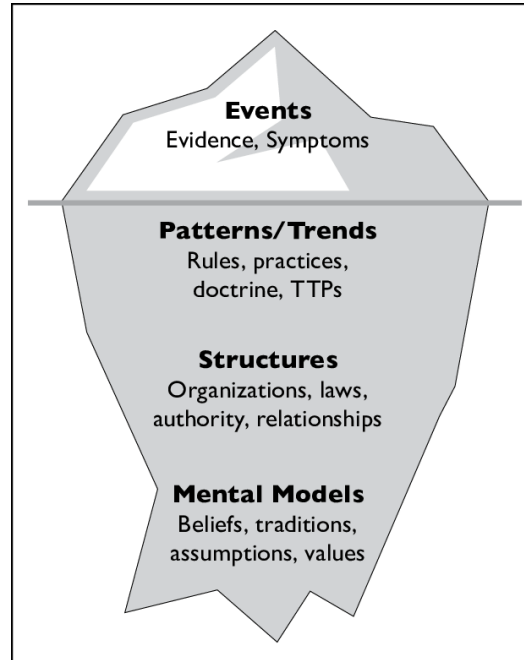


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Reductionist thinking vs systems thinking



Iceberg model of systems thinking



Tools of systems thinking – system dynamics

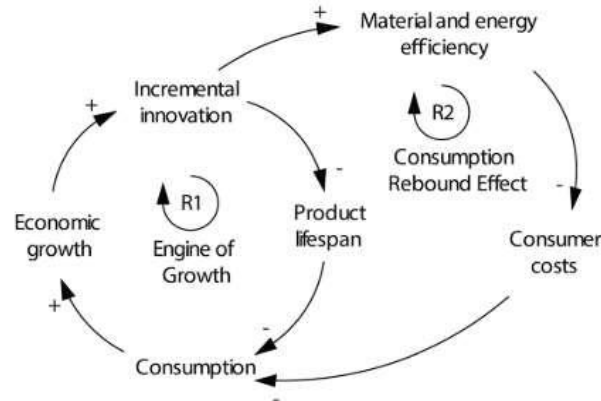


Figure 3 Reinforcing feedback loops Engine of Growth and Consumption Rebound Effect

Key concepts

Interconnectedness

Feedbacks

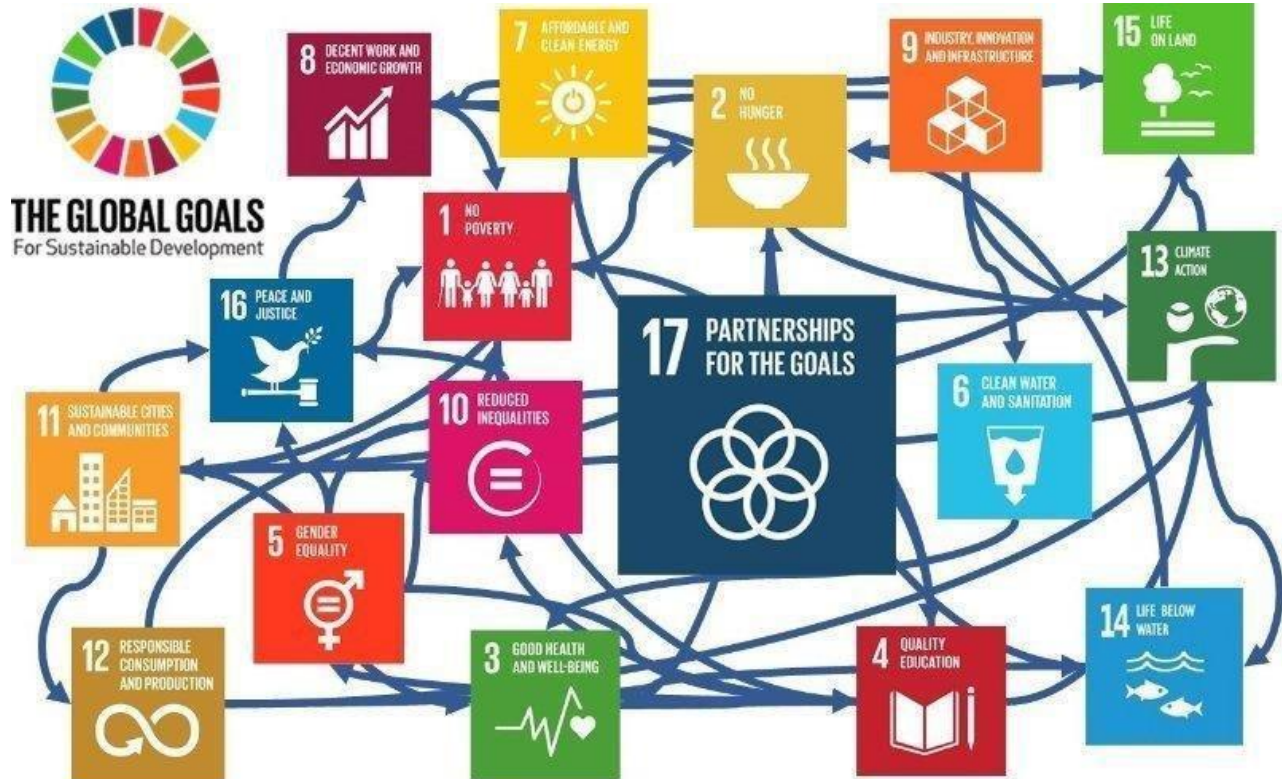
Adaptive capacity/resilience

Self-organization

Emergence

(Williams et al. 2017)

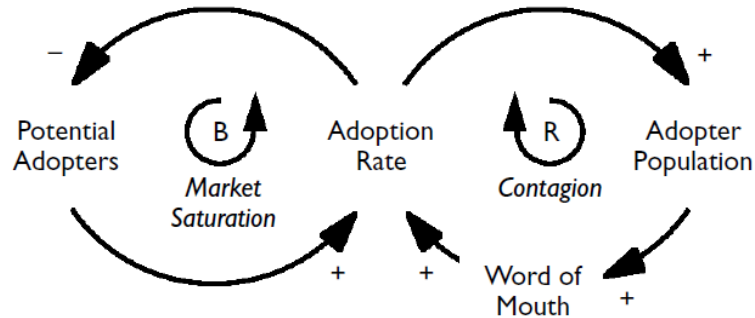
Interconnectedness



Feedback loops

Positive (reinforcing) feedback loops

Negative (balancing) feedback loops



B is a balancing loop
R is a reinforcing loop

Adaptive capacity

**Ensures survival of the system
when actors learn from experience
and act accordingly**

**Resilience is an important
adaptive feature of sustainable
systems**

Harvard
Business
Review

Competitive Strategy

The High Price of Efficiency

Eliminating waste is the holy grail of management science—but
overemphasizing it leads to a host of problems. Companies should pay
just as much attention to resilience. by Roger L. Martin

From the Magazine (January–February 2019)

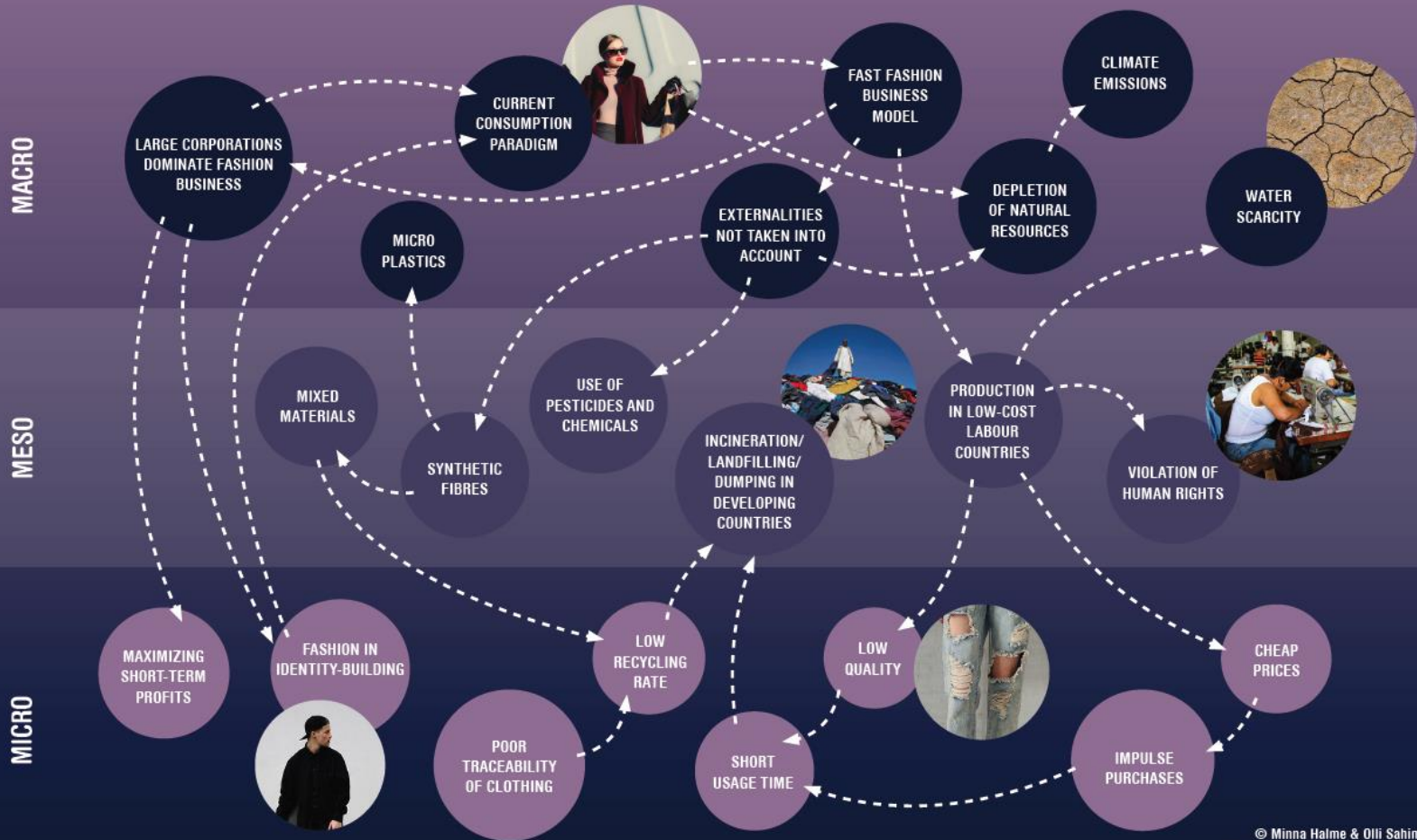


Self-Organization and emergence







Examples

SYSTEMIC CHALLENGES OF THE TEXTILE INDUSTRY

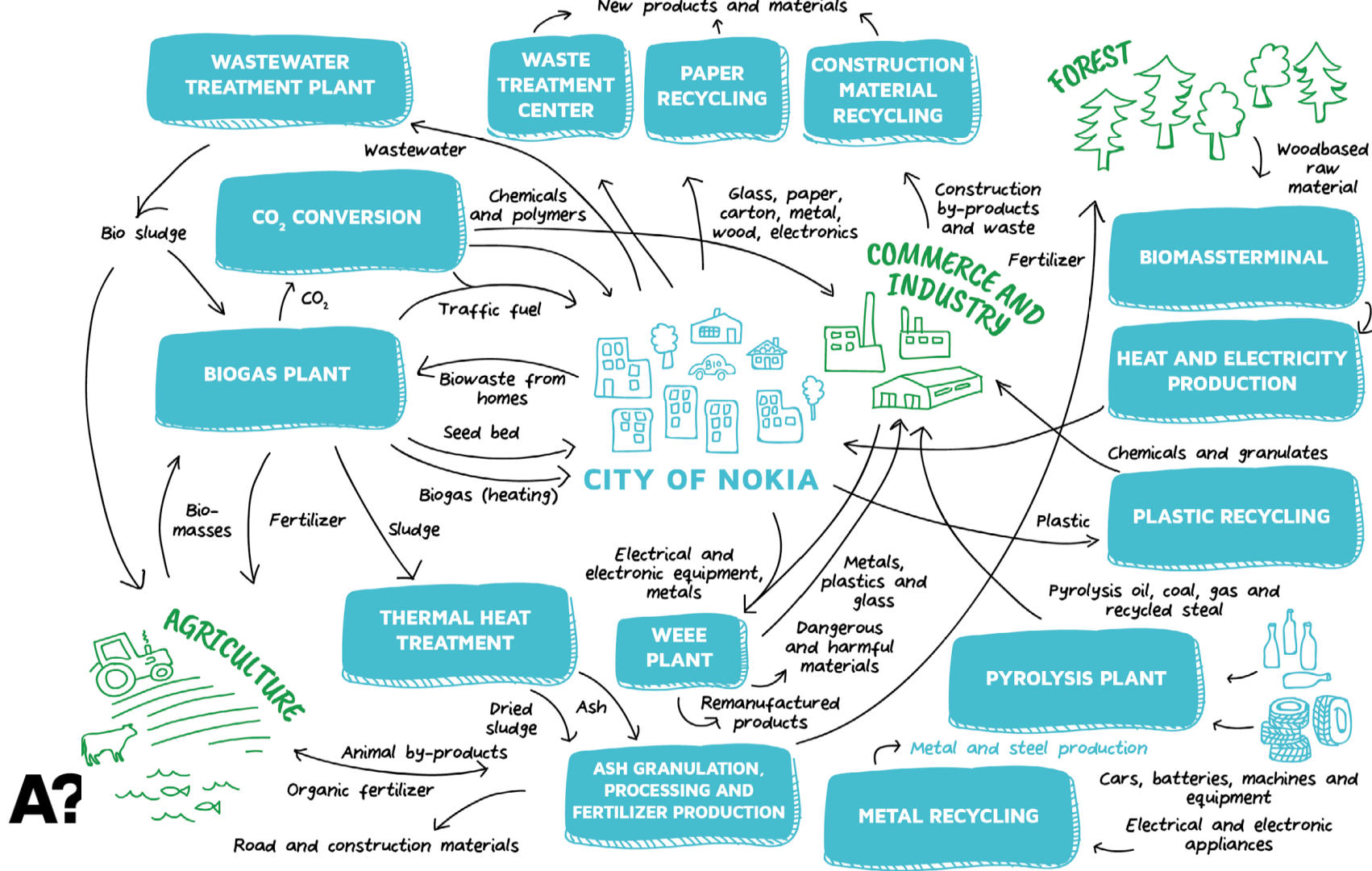


Closed Plastic Circle

How to read this image

-  **Center:** the main goal of the project
-  **Inner circle:** All the dependent actions needed for a successful outcome
-  **Outer circle:** Subprojects contributing to each objective
-  **Outside the circle:** Involved actors





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Sustainability transitions

Sustainability transitions as a research field

- Originated in the late 1990s as an interdisciplinary social science research field, with an aim to tackle fundamental *environmental* sustainability challenges
- **Tries to understand socio-technical system change through**
 - (a) creation and diffusion of innovations (niches, technological innovation systems)
 - (b) path dependencies, lock-ins and the processes of destabilising socio-technical regimes/systems
 - (c) influence of broader landscape changes

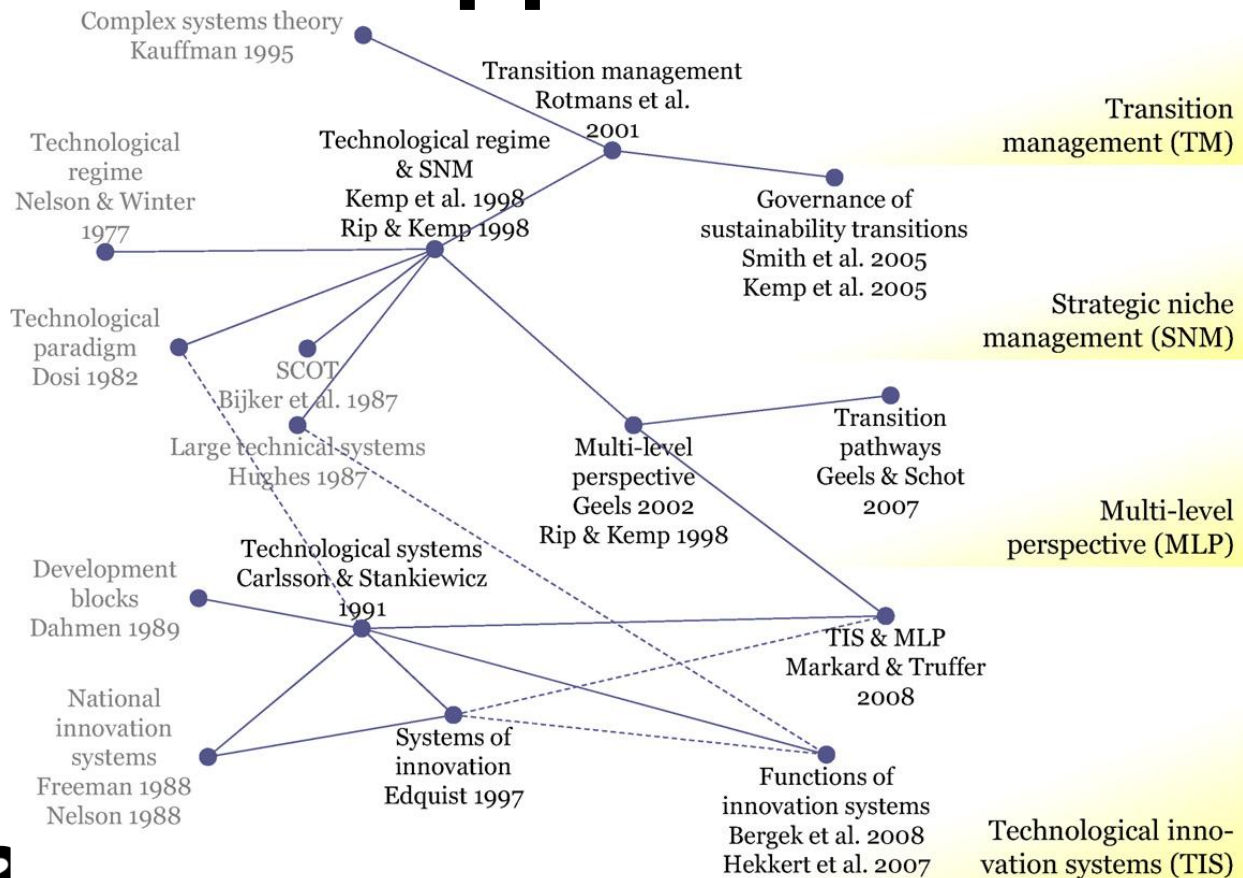
Key concept: a socio-technical system

- E.g. energy supply, water supply, transportation, food supply
- *“consists of (networks of) actors (individuals, firms, and other organizations, collective actors) and institutions (societal and technical norms, regulations, standards of good practice), as well as material artefacts and knowledge”*
- Different elements of the system interact providing services for the society

Socio-technical transition

- ***“set of processes that lead to a fundamental shift in socio-technical systems”***
 - Contains extensive changes along different dimensions: not just technological, but also organisational, institutional, political, economic, and socio-cultural
 - Include a large variety of actors
 - typically take a very long time (> 50 years).
 - During a transition, new products, services, business models, and organisations emerge
 - Technological and institutional structures undergo fundamental

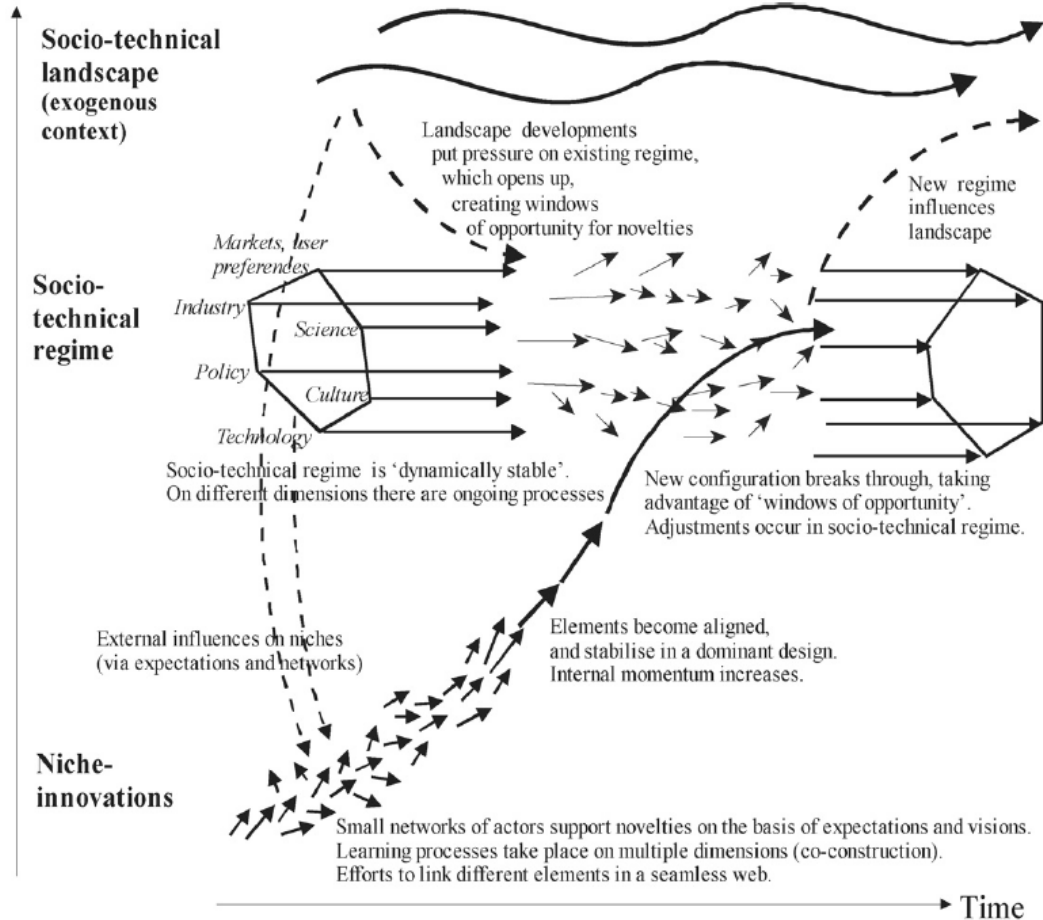
Different approaches



Markard et al. 2012

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Multi-level perspective on sustainability transitions



Technological innovation systems (TIS)

- TIS adopts a systemic perspective to analyse the links between different actors, networks and the institutional contexts around a specific emerging technology (Bergek et al. 2008).
- A well-functioning TIS is regarded as a requirement for the development and diffusion of a technology
- Seven functions and ‘motors of innovation’



Technological innovation systems

Seven core functions of technological innovation systems:

- **Knowledge development and diffusion**
- **Entrepreneurial experimentation**
- **Influencing the direction of the search**
- **Market formation**
- **Development of positive environmental economies**
- **Legitimation**
- **Resource mobilization**

(Bergek et al.2008)