# Not all growth is good

Aalto Ventures Program



Anton Schubert, Sustainable Business Designer - March 7th 2024



# Hello!

#### Who is Ant?

Design Leader with 30 years global experience

- Project & Client Leader at IDEO
- Head of Design at Futurice
- Head of Design at Vincit & Planet Centric Design Founder
- Good Growth Founder & Head of GG offering at Gofore
- Innovation Lead at Doberman / EY
- Sustainable Business Designer / Planet Diplomats



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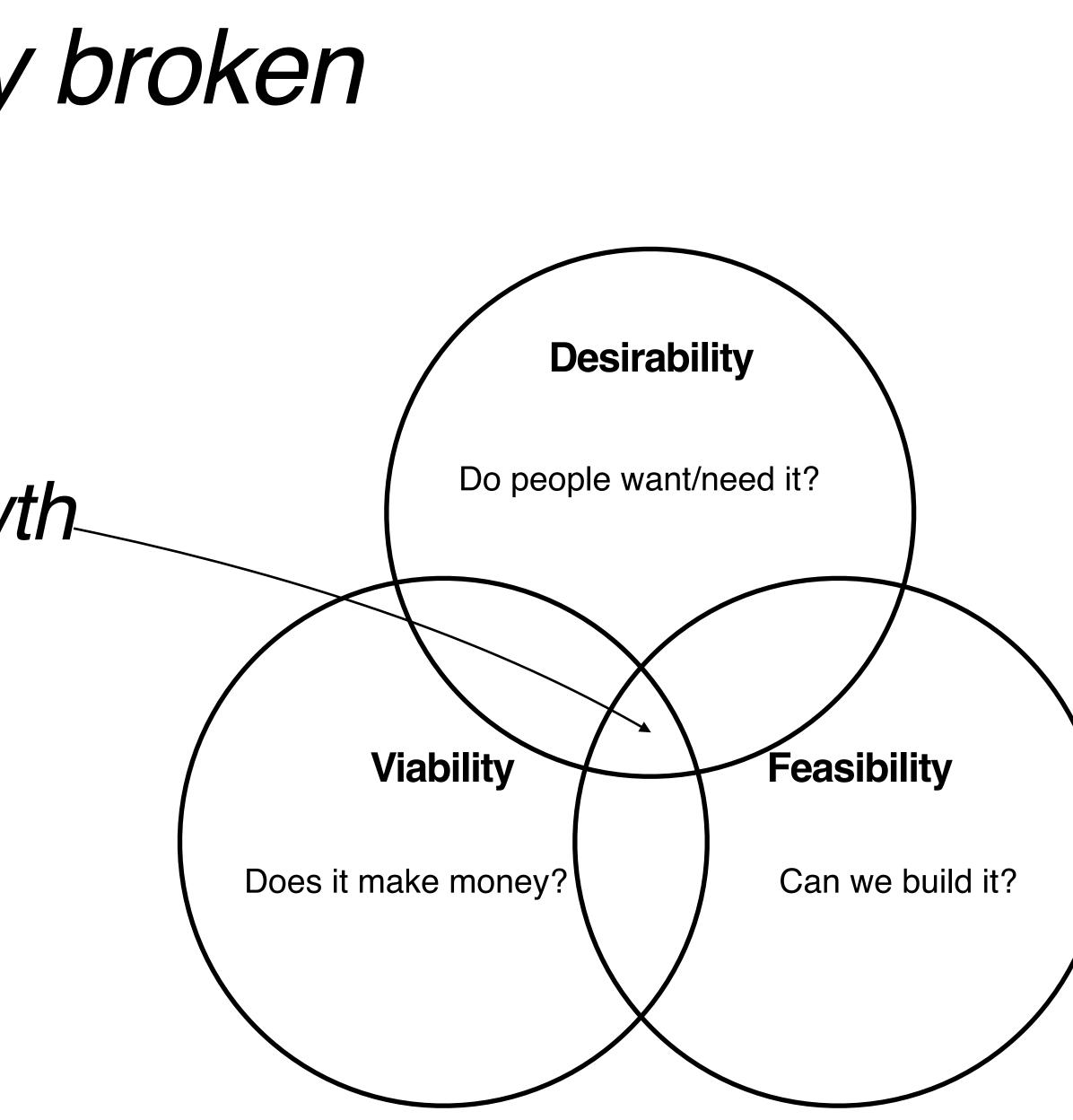


It's not business as usual!



# The old way is very broken

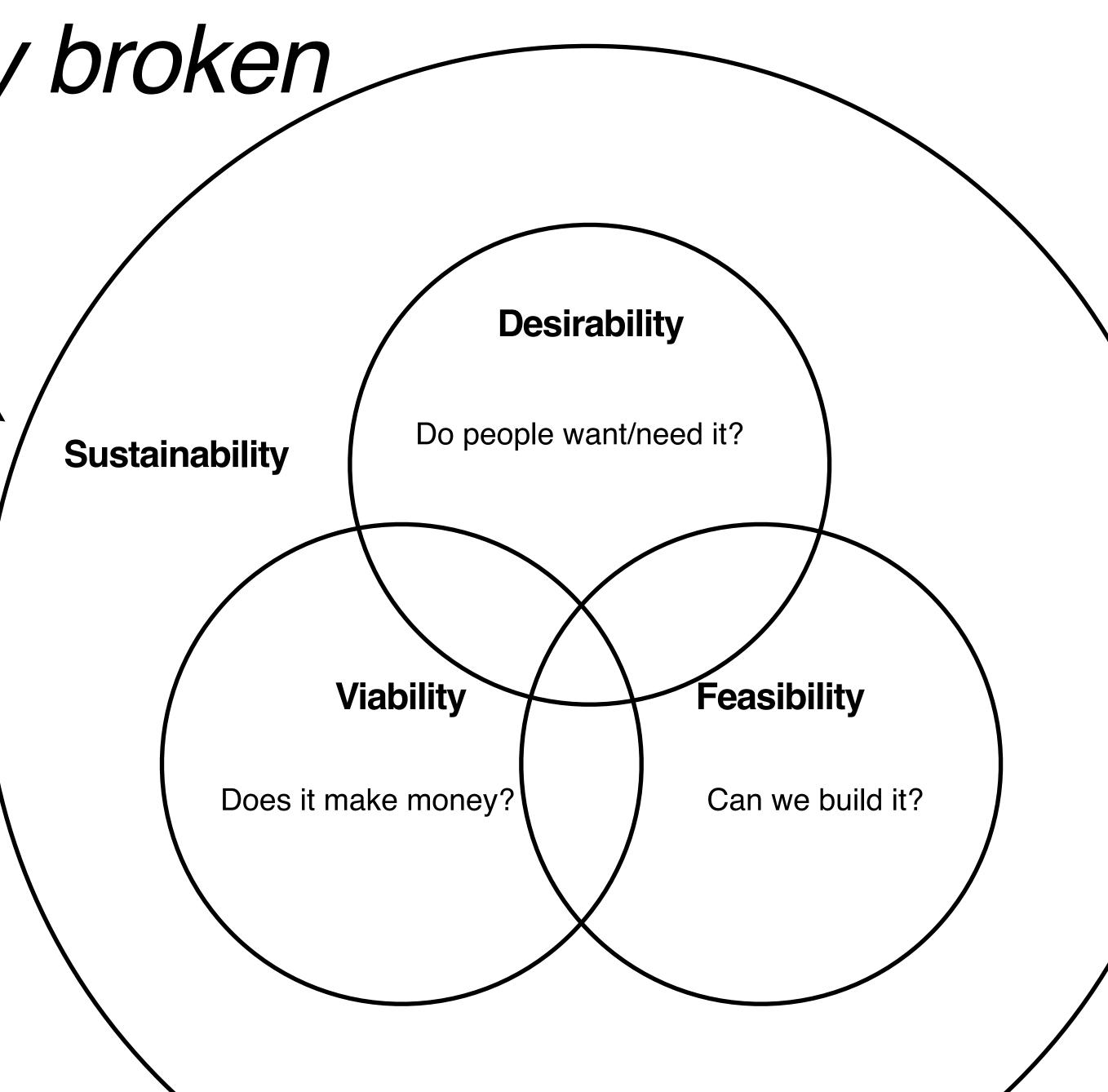
### Growth





# The old way is very broken

# The missing lens



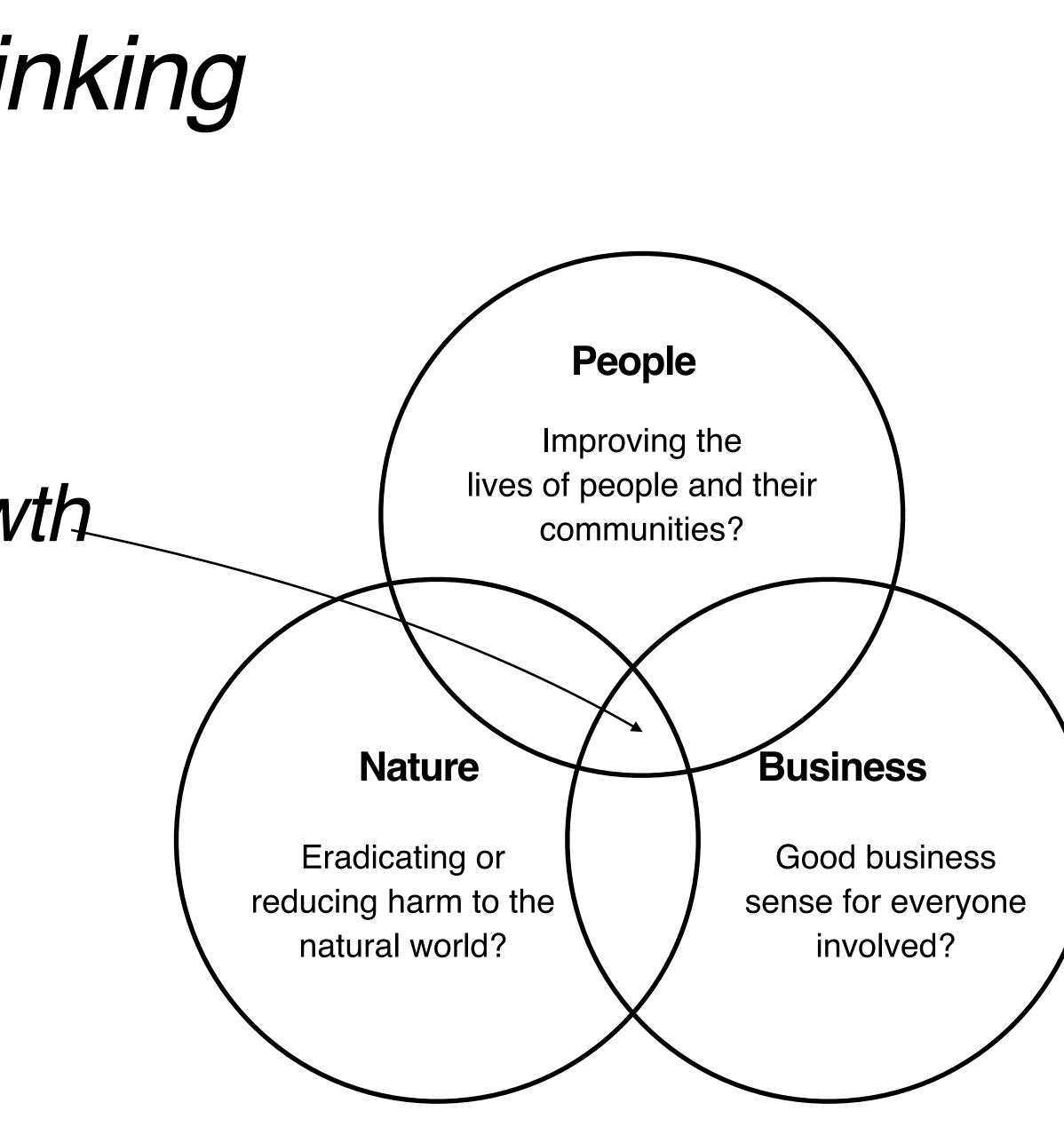


TIME FOR A MAJOR



## The new way of thinking

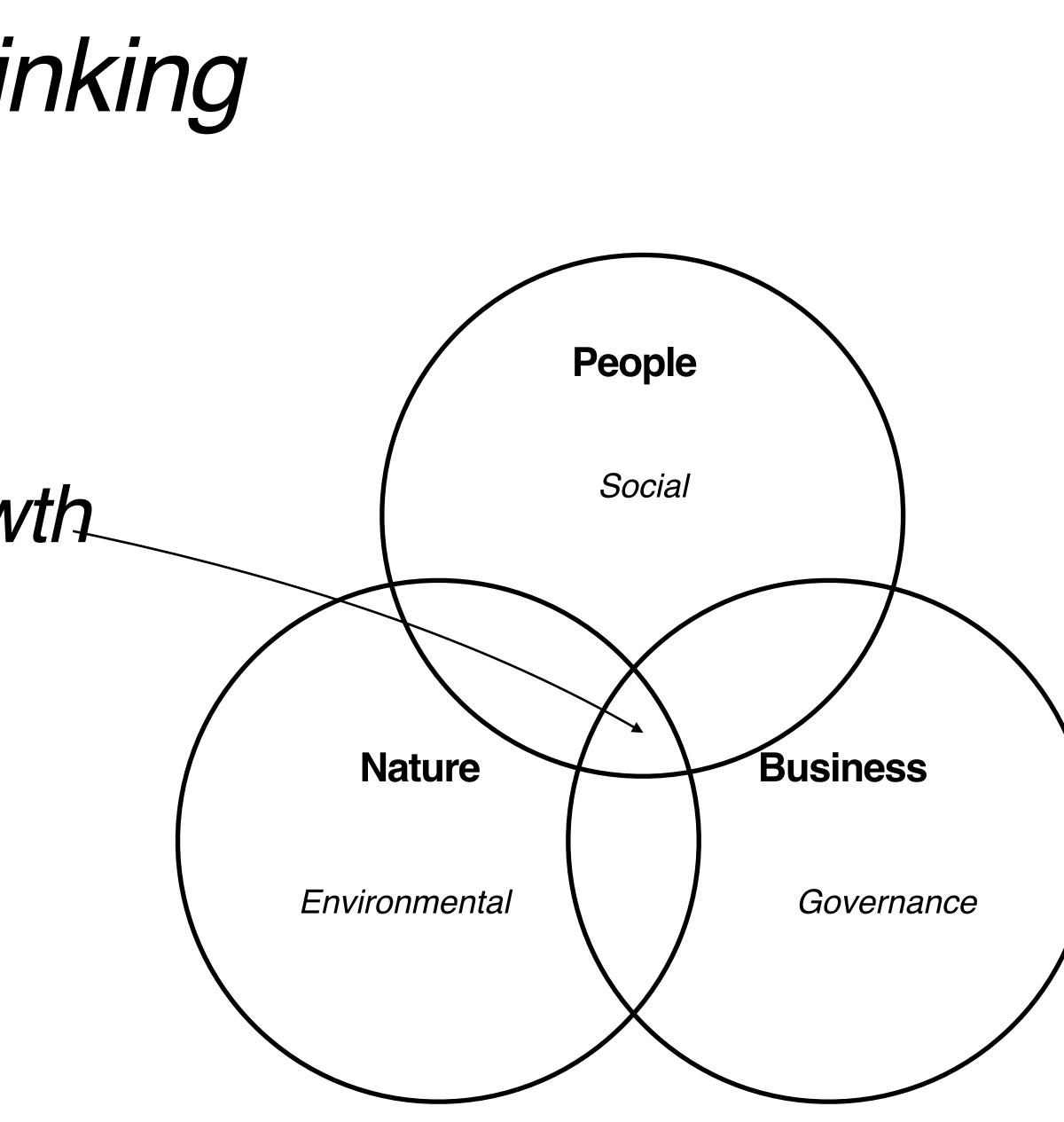
### Good Growth



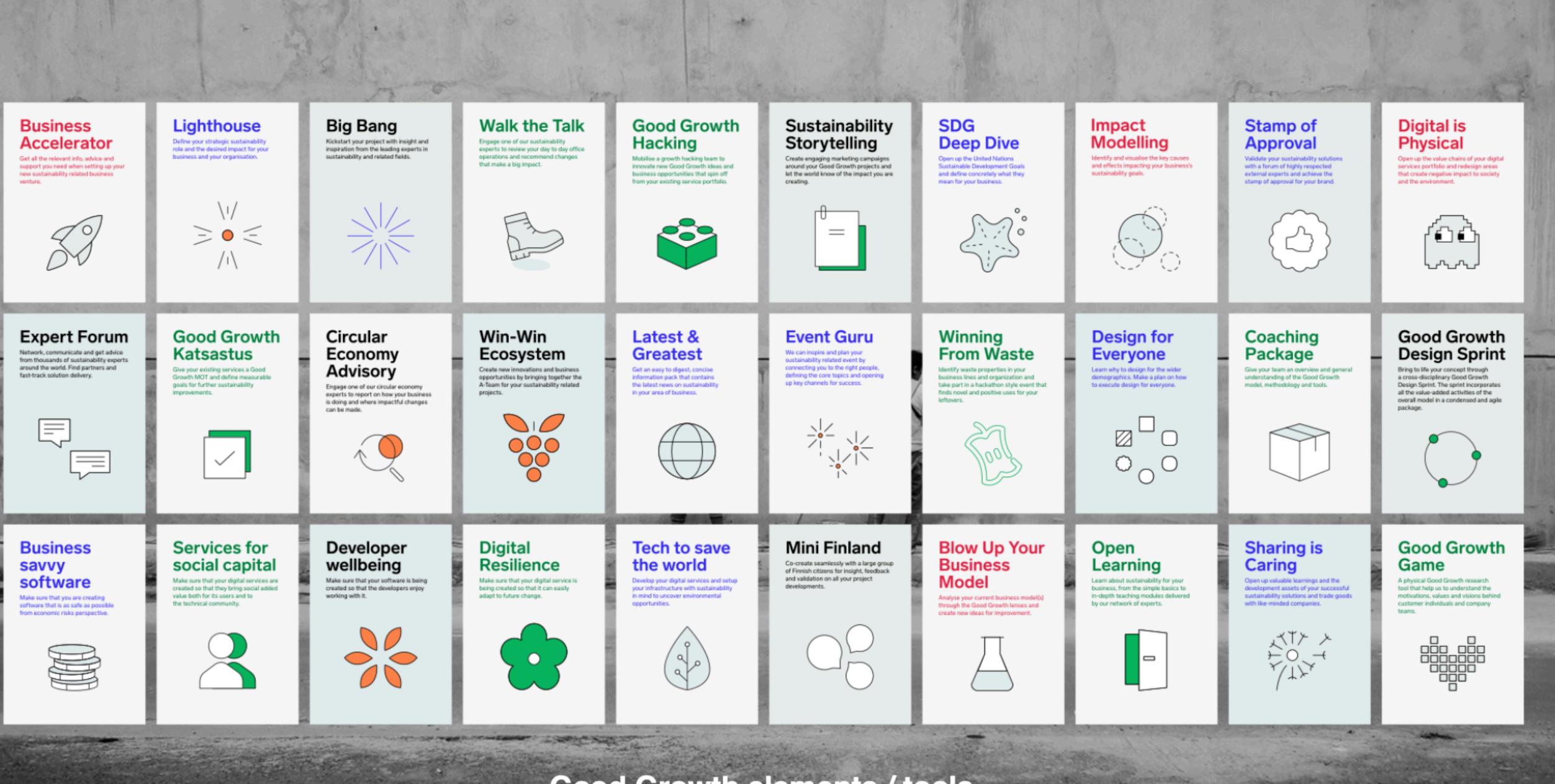


## The new way of thinking

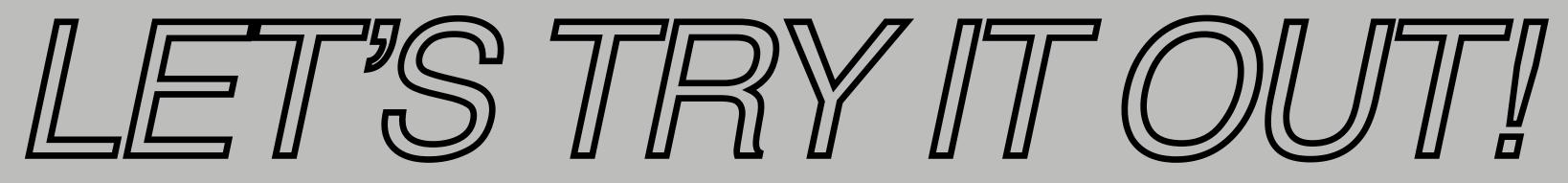
### Good Growth (ESG)







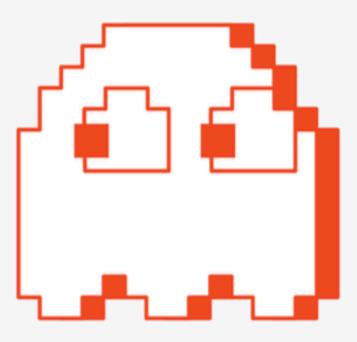
**Good Growth elements / tools** 





### Digital is Physical

Open up the value chains of your digital services portfolio and redesign areas that create negative impact to society and the environment.



### Value Chain Mapping + Impact & Influence







AGGREGATORS PROCESSORS

DISTRIBUTORS

RESTAURANTS

FARMER

RANCHERS

Value Chain Mapping











PACKAGING

FOOD DELIVERY

CONSUMPTION

WASTE DISPOSAL RECYCLING





RESTAURANTS



DISTRIBUTORS



AGGREGATORS PROCESSORS



FARMER RANCHERS

> Check out this TED talk How supply chain transparency can help the planet | Markus Mutz

https://youtu.be/ygxh6KR4BPk?si=fRwTzoARvUPISJTh

Value Chain Mapping







#### Value Chain Mapping (your concept)

#### Before

What does it take to deliver your product / service?

What happens when people use your product / service?

#### **Guideline:**

- Think about the things that need to be in place to enable your product or service to exist
  Take into account different stakeholders or partners along the value chain

- Create your full value chain picture that enables your product / service to exist and operate
  Think about sustainability and where you believe the most negative impact occurs within your value chain (ESG)



During

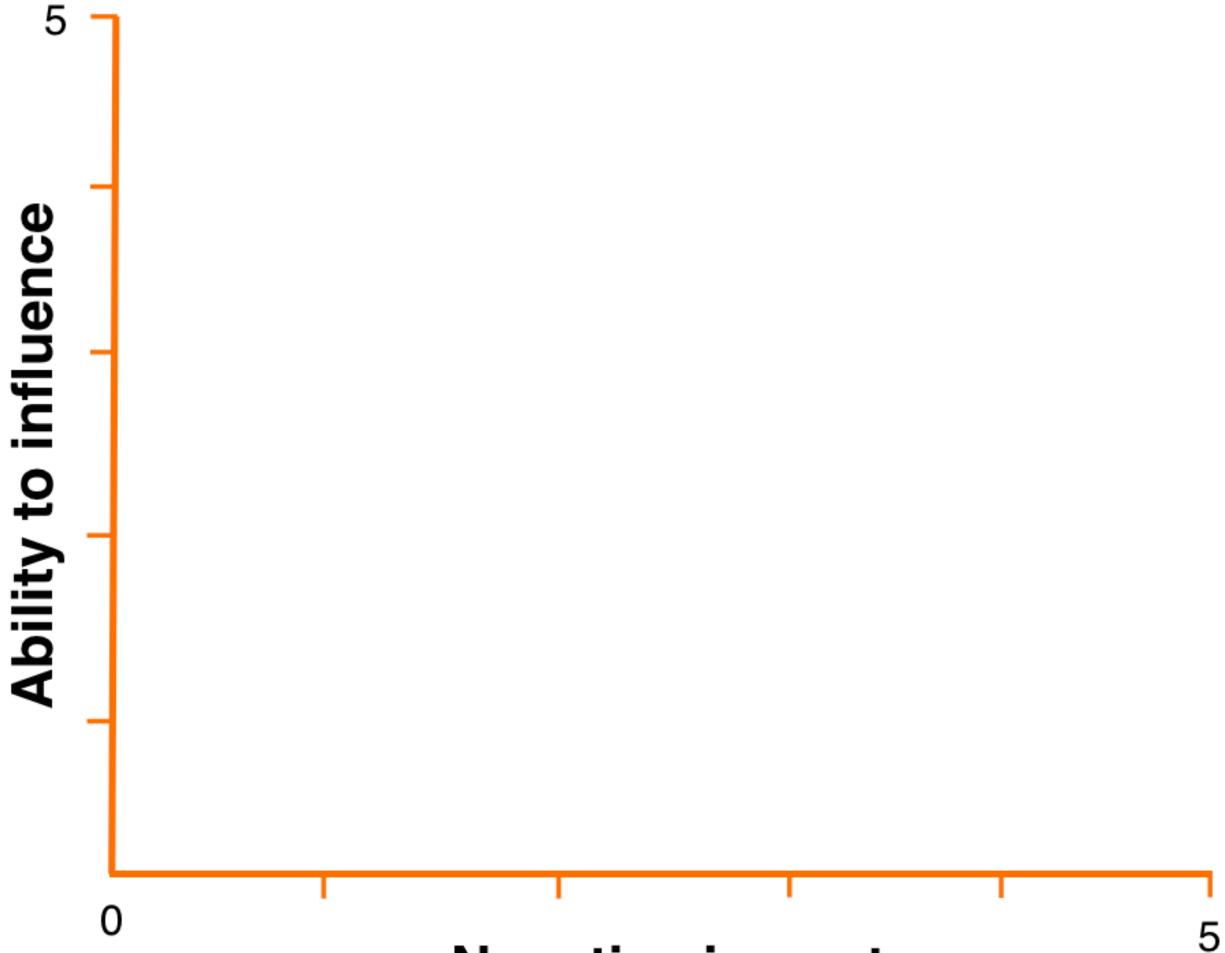
What happens after people use your product / service?

After

Think about energy needs and physical assets like transport, buildings, shipping, packaging, recycling etc.
Map all these elements to the value chain in the places where they occur

#### **Impact & Influence**

- 1. Map horizontally the negative impact of your value chain
- 2. Map vertically where you have the most ability to influence
- 3. Create a change plan for the most sustainable overall value chain.





#### **Negative impact**

# Thanks!

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