

# TIO 1: Financial Engineering in Energy Markets

Afzal Siddiqui  
Department of Statistical Science  
University College London  
London WC1E 6BT, UK  
[afzal@stats.ucl.ac.uk](mailto:afzal@stats.ucl.ac.uk)

# COURSE OUTLINE

---

- ★ Introduction (Chs 1–2)
- ★ Mathematical Background (Chs 3–4)
- ★ Investment and Operational Timing (Chs 5–6)
- ★ Entry, Exit, Lay-Up, and Scrapping (Ch 7)
- ★ Recent Theoretical Work I: Capacity Sizing
- ★ Recent Theoretical Work II: Risk Aversion and Multiple Risk Factors
- ★ Applications to the Energy Sector I: Capacity Sizing, Timing, and Operational Flexibility
- ★ Applications to the Energy Sector II: Modularity and Technology Choice

# LECTURE OUTLINE

---

- ★ Basic model
- ★ Solutions via dynamic programming and contingent claims
- ★ Characteristics of optimal investment
- ★ Alternative stochastic processes
- ★ Operating costs and temporary suspension
- ★ Projects with variable output
- ★ Depreciation
- ★ Price and cost uncertainty

## BASIC MODEL: Optimal Timing

---

- ★ Suppose project value,  $V$ , evolves according to a GBM, i.e.,  $dV = \alpha V dt + \sigma V dz$ , which may be obtained at a sunk cost of  $I$
- ★ When is the optimal time to invest?
  - ▶ A perpetual option, i.e., calendar time is not important
  - ▶ Ignore temporary suspension or other embedded options
  - ▶ Use both dynamic programming and contingent claims methods
- ★ Problem formulation:  $\max_T \mathcal{E}_{V_0}[(V_T - I)e^{-\rho T}]$ 
  - ▶ Assume  $\delta \equiv \rho - \alpha > 0$ , otherwise it is always better to wait indefinitely

# BASIC MODEL: Deterministic Case

- 
- ★ Suppose that  $\sigma = 0$ , i.e.,  $V(t) = V_0 e^{\alpha t}$  for  $V_0 \equiv V(0)$ 
    - ▶  $F(V) \equiv \max_T e^{-\rho T} (V e^{\alpha T} - I)$
    - ▶ If  $\alpha \leq 0$ , then  $F(V) = \max[V - I, 0]$
    - ▶ Otherwise, for  $0 < \alpha < \rho$ , waiting may be better because either (i)  $V < I$  or (ii)  $V \geq I$ , but discounting of future sunk cost is greater than that in the future project value
    - ▶ Thus, the FONC is  $\frac{dF(V)}{dV} = 0 \Rightarrow (\rho - \alpha)V e^{-(\rho - \alpha)T} = \rho I e^{-\rho T} \Rightarrow T^* = \max \left\{ \frac{1}{\alpha} \ln \left\{ \frac{\rho I}{(\rho - \alpha)V} \right\}, 0 \right\}$
    - ▶ Reason for delaying is that the MC is depreciating over time by more than the MB
  - ★ Substitute  $T^*$  to determine  $V^* = \frac{\rho I}{(\rho - \alpha)} > I$
  - ★ And,  $F(V) = \left( \frac{\alpha I}{\rho - \alpha} \right) \left[ \frac{(\rho - \alpha)V}{\rho I} \right]^{\frac{\rho}{\alpha}}$  if  $V \leq V^*$  ( $F(V) = V - I$  otherwise)
  - ★ Figure 5.1 indicates that greater  $\alpha$  increases  $V^*$

## BASIC MODEL: Figure 5.1

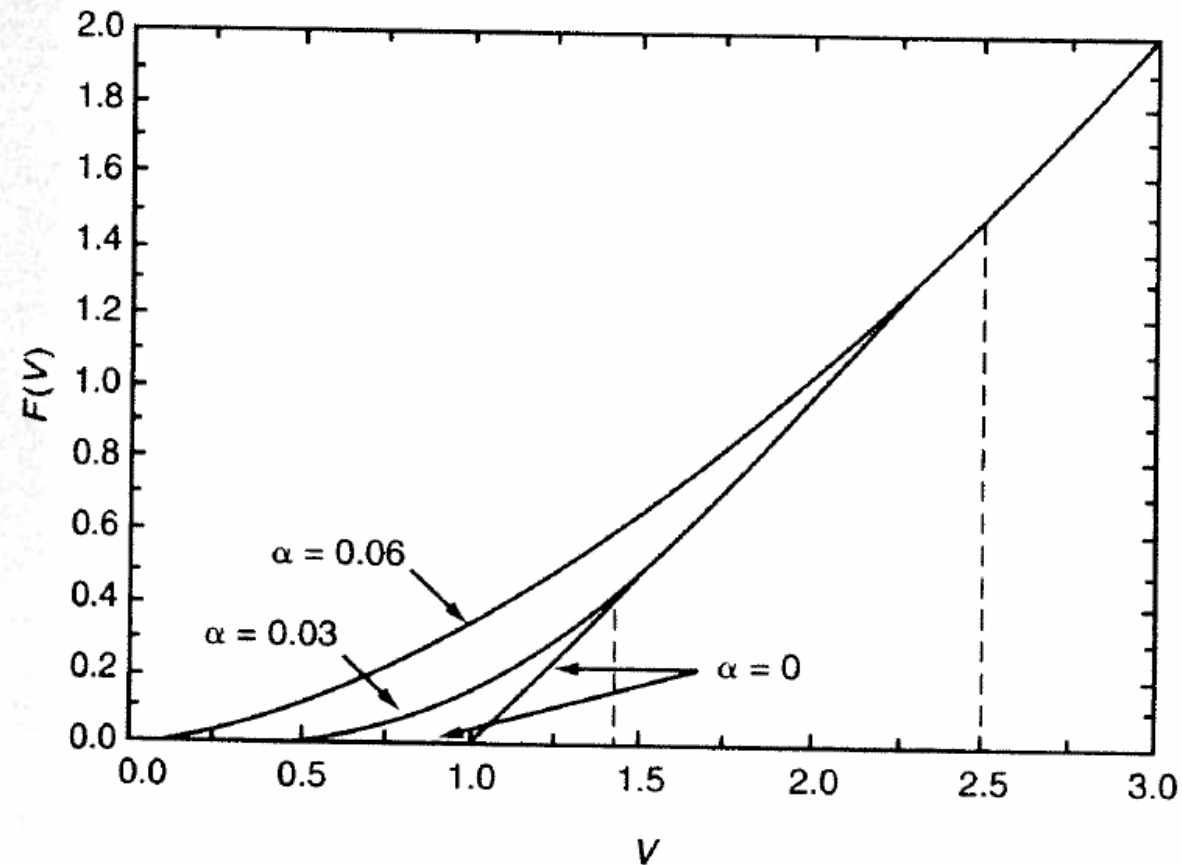


Figure 5.1. Value of Investment Opportunity,  $F(V)$ , for  $\sigma = 0$ ,  $\rho = 0.1$

# DYNAMIC PROGRAMMING SOLUTION

- ★ Bellman equation for continuation is  $\rho F dt = \mathcal{E}[dF]$
- ★ Expand the RHS via Itô's lemma:  $dF = F'(V)dV + \frac{1}{2}F''(V)(dV)^2 \Rightarrow \mathcal{E}[dF] = F'(V)\alpha V dt + \frac{1}{2}F''(V)\sigma^2 V^2 dt$
- ★ Substitution into the Bellman equation yields the ODE  $\frac{1}{2}F''(V)\sigma^2 V^2 + F'(V)\alpha V - \rho F(V) = 0$ 
  - ▶ Equivalently,  $\frac{1}{2}F''(V)\sigma^2 V^2 + F'(V)(\rho - \delta)V - \rho F(V) = 0$
  - ▶ Three boundary conditions: (i)  $F(0) = 0$ , (ii)  $F(V^*) = V^* - I$ , and (iii)  $F'(V^*) = 1$
  - ▶ General solution to the ODE is  $F(V) = A_1 V^{\beta_1} + A_2 V^{\beta_2}$
  - ▶ Taking derivatives, we have  $F'(V) = A_1 \beta_1 V^{\beta_1 - 1} + A_2 \beta_2 V^{\beta_2 - 1}$  and  $F''(V) = A_1 \beta_1 (\beta_1 - 1) V^{\beta_1 - 2} + A_2 \beta_2 (\beta_2 - 1) V^{\beta_2 - 2}$
  - ▶ Substitution into the ODE yields  $A_1 V^{\beta_1} [\frac{1}{2}\sigma^2 \beta_1 (\beta_1 - 1) + \beta_1 (\rho - \delta) - \rho] + A_2 V^{\beta_2} [\frac{1}{2}\sigma^2 \beta_2 (\beta_2 - 1) + \beta_2 (\rho - \delta) - \rho] = 0$
  - ▶ Thus,  $\beta_1 = \frac{1}{2} - \frac{(\rho - \delta)}{\sigma^2} + \sqrt{\left[\frac{\rho - \delta}{\sigma^2} - \frac{1}{2}\right]^2 + \frac{2\rho}{\sigma^2}}$  and  $\beta_2 = \frac{1}{2} - \frac{(\rho - \delta)}{\sigma^2} - \sqrt{\left[\frac{\rho - \delta}{\sigma^2} - \frac{1}{2}\right]^2 + \frac{2\rho}{\sigma^2}}$

# DYNAMIC PROGRAMMING SOLUTION

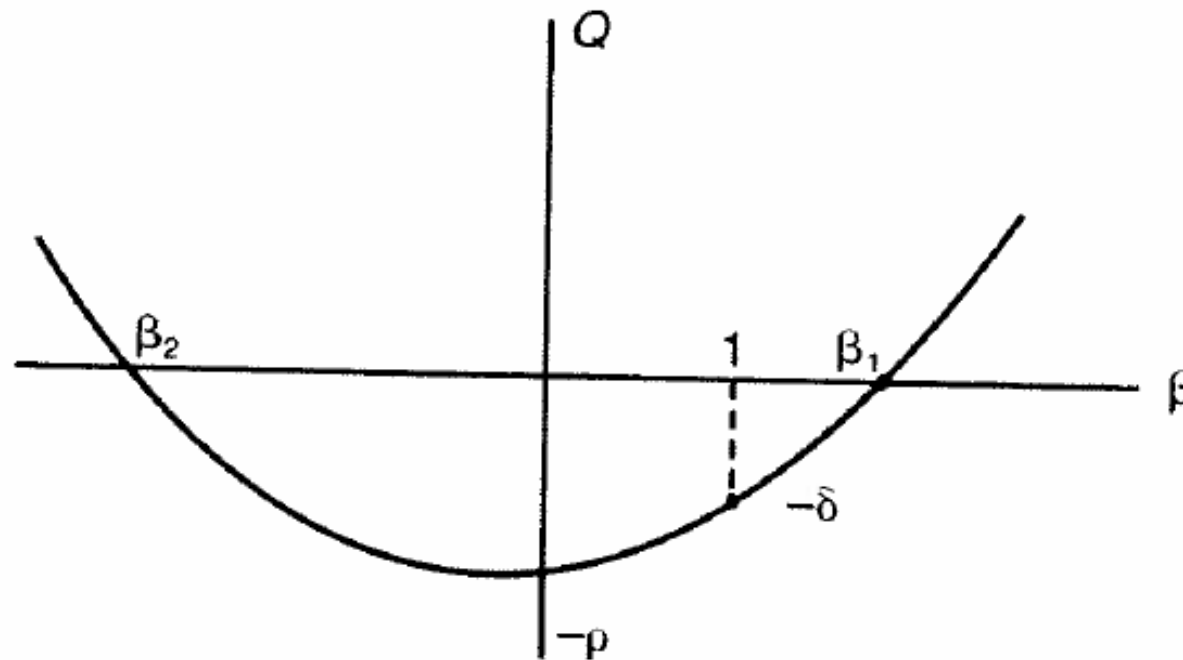
---

- ★ The characteristic quadratic,  $Q(\beta) = \frac{1}{2}\sigma^2\beta(\beta - 1) + (\rho - \delta)\beta - \rho$ , has two roots such that  $\beta_1 > 1$  and  $\beta_2 < 0$ 
  - ▶  $Q(\beta)$  has a positive coefficient for  $\beta^2$ , i.e., it is an upward-pointing parabola
  - ▶ Note that  $Q(1) = -\delta < 0$ , which means that  $\beta_1 > 1$
  - ▶  $Q(0) = -\rho$ , which means that  $\beta_2 < 0$  (Figure 5.2)
  
- ★ Consequently, the first boundary condition implies that  $A_2 = 0$ , i.e.,  $F(V) = A_1 V^{\beta_1}$ 
  - ▶ Using the VM and SP conditions, we obtain  $V^* = \frac{\beta_1}{\beta_1 - 1}I$  and
$$A_1 = \frac{(V^* - I)}{(V^*)^{\beta_1}} = \frac{(\beta_1 - 1)^{\beta_1 - 1}}{[(\beta_1)^{\beta_1} I^{\beta_1 - 1}]}$$
  - ▶ Since  $\beta_1 > 1$ , we also have  $V^* > I$



# DYNAMIC PROGRAMMING SOLUTION: Figure 5.2

---



*Figure 5.2. The Fundamental Quadratic*

# DYNAMIC PROGRAMMING

## SOLUTION: Comparative Statics

---

★  $\frac{\partial \beta_1}{\partial \sigma} < 0$

▶ Differentiate  $Q(\beta)$  totally and evaluate it at  $\beta_1$

▶  $\frac{\partial Q}{\partial \beta} \frac{\partial \beta_1}{\partial \sigma} + \frac{\partial Q}{\partial \sigma} = 0 \Rightarrow \frac{\partial \beta_1}{\partial \sigma} = -\frac{\partial Q / \partial \sigma}{\partial Q / \partial \beta}$

▶ Know that  $\frac{\partial Q}{\partial \beta} > 0$  at  $\beta_1$  via Figure 5.2 and  $\frac{\partial Q}{\partial \sigma} = \sigma \beta (\beta - 1) > 0$  at  $\beta_1 > 1$

▶ Thus,  $\frac{\partial \beta_1}{\partial \sigma} < 0$  and  $\frac{\beta_1}{\beta_1 - 1}$  increases with  $\sigma$

★ Similarly,  $\frac{\partial \beta_1}{\partial \delta} = -\frac{\partial Q / \partial \delta}{\partial Q / \partial \beta} > 0$

▶ For  $\beta_1 > 1$ ,  $\frac{\partial Q}{\partial \delta} = -\beta < -1$

▶ Thus,  $\frac{\partial \beta_1}{\partial \delta} > 0$  and  $\frac{\beta_1}{\beta_1 - 1}$  decreases with  $\delta$

★ Finally,  $\frac{\partial \beta_1}{\partial \rho} = -\frac{\partial Q / \partial \rho}{\partial Q / \partial \beta} < 0$

▶ For  $\beta_1 > 1$ ,  $\frac{\partial Q}{\partial \rho} = \beta - 1 > 0$

▶ Thus,  $\frac{\partial \beta_1}{\partial \rho} < 0$  and  $\frac{\beta_1}{\beta_1 - 1}$  increases with  $\rho$

★ As  $\sigma \rightarrow \infty$ ,  $\beta_1 \rightarrow 1$  and  $V^* \rightarrow \infty$ , whereas as  $\sigma \rightarrow 0$ ,  $\beta_1 \rightarrow \frac{\rho}{\rho - \delta}$  and  $V^* \rightarrow \frac{\rho}{\delta} I$  for  $\alpha > 0$

# DYNAMIC PROGRAMMING

## SOLUTION: Comparison to Neoclassical Theory

---

★ Marshallian analysis is to compare  $V_0 \equiv \mathcal{E}_{\pi_0} \int_0^\infty \pi_s e^{-\rho s} ds = \int_0^\infty \mathcal{E}_{\pi_0}[\pi_s] e^{-\rho s} ds = \frac{\pi_0}{\rho - \alpha}$  with  $I$

- ▶ Invest if  $V_0 \geq I$  or  $\pi_0 \geq (\rho - \alpha)I$
- ▶ Real options approach says to invest when  $\pi_0 \geq \pi^* \equiv \frac{\beta_1}{\beta_1 - 1}(\rho - \alpha)I > (\rho - \alpha)I$

★ Tobin's  $q$  is the ratio of the value of the existing capital goods to the their current reproduction cost

- ▶ Rule is to invest when  $q \geq 1$
- ▶ If we interpret  $q$  as being  $\frac{V}{I}$ , then the real options threshold is  $q^* = \frac{\beta_1}{\beta_1 - 1} > 1$
- ▶ Hence, the real options definition of  $q$  adds option value to the PV of assets in place

# CONTINGENT CLAIMS

## SOLUTION: Background

---

- ★ Instead of using an arbitrary discount rate,  $\rho$ , we now try to ground it more firmly using market principles
  - ▶ Assume that  $x$  is the price of an asset that is perfectly correlated with  $V$ , i.e.,  $\rho_{xm} = \rho_{VM}$
  - ▶ If  $x$  pays no dividends, then  $dx = \mu x dt + \sigma x dz$
  - ▶ From CAPM,  $\mu = r + \phi \rho_{xm} \sigma > \alpha$ , where  $\alpha$  is the expected percentage rate of change of  $V$
  - ▶ Let  $\delta = \mu - \alpha$  be the dividend rate, and if it were equal to zero, then it would imply that the option would always be held to maturity
  - ▶ In other words, there would be no opportunity cost to delaying exercise of the option since the entire return comes from the price movement, i.e., one would never invest
  - ▶ Thus, we assume  $\delta > 0$ , and if  $\delta \rightarrow \infty$ , then invest either now or never, i.e., opportunity cost of waiting is high and options value goes to zero

# CONTINGENT CLAIMS

## SOLUTION

- ★ Find  $F(V)$  by constructing a risk-free portfolio,  $\Phi$ , which consists of one unit of  $F(V)$  and  $n = F'(V)$  units short of the underlying project (or correlated asset)
  - ▶ Recall from the previous lecture that  $n = \frac{bF_x}{BX}$  in order for the synthetic portfolio to be risk free
  - ▶  $\Phi = F - F'(V)V$ , which means that  $n$  must change over time even if it is kept constant for the next  $dt$  time units
  - ▶ Short position requires dividend payment of  $\delta V F'(V)$
  - ▶ Thus, the total portfolio return is  $d\Phi - \delta F'(V)Vdt = dF - F'(V)dV - \delta F'(V)Vdt$
  - ▶ From Itô's lemma, we have  $dF = F'(V)dV + \frac{1}{2}F''(V)(dV)^2$
  - ▶ Substitution yields the total portfolio return is  $\frac{1}{2}F''(V)(dV)^2 - \delta F'(V)Vdt = \frac{1}{2}F''(V)V^2\sigma^2dt - \delta F'(V)Vdt$
  - ▶ The no-arbitrage condition implies  $\frac{1}{2}F''(V)V^2\sigma^2dt - \delta F'(V)Vdt = r[F - F'(V)V]dt \Rightarrow \frac{1}{2}F''(V)V^2\sigma^2 + (r - \delta)F'(V)V - rF = 0$
  - ▶ Hence,  $F(V) = A_1 V^{\beta_1}$ , where  $\beta_1 = \frac{1}{2} - \frac{r-\delta}{\sigma^2} + \sqrt{\left[\frac{(r-\delta)}{\sigma^2} - \frac{1}{2}\right]^2 + \frac{2r}{\sigma^2}}$

# CHARACTERISTICS OF THE OPTIMAL INVESTMENT RULE

- ★ Use numerical examples to illustrate how investment values and thresholds change using  $I = 1$ ,  $r = 0.04$ ,  $\delta = 0.04$ , and  $\sigma = 0.20$ 
  - ▶ This implies that  $\beta_1 = 2$ ,  $V^* = 2I = 2$ , and  $A_1 = \frac{1}{4}$ , i.e., real options says to invest when project value is twice as high as the investment cost
  - ▶ Furthermore,  $F(V) = \frac{1}{4}V^2$  for  $V \leq 2$  and  $F(V) = V - 1$  otherwise (Figure 5.3)
  - ▶ Note that  $F(V)$  and  $V^*$  increase with  $\sigma$ : greater uncertainty increases value of waiting and, thus, the opportunity cost of investing (Figure 5.4)
  - ▶ Greater  $\delta$  increases the opportunity cost of delaying the investment and, thus, reduces the option value and the investment threshold (Figures 5.5 and 5.6)
  - ▶ Caveat:  $\sigma$  and  $\delta$  are related via  $\delta = \mu - \alpha = r + \phi\sigma\rho_{xm} - \alpha$ , but we treat them as being independent for sake of exposition

# CHARACTERISTICS OF THE OPTIMAL INVESTMENT RULE:

Figure 5.3

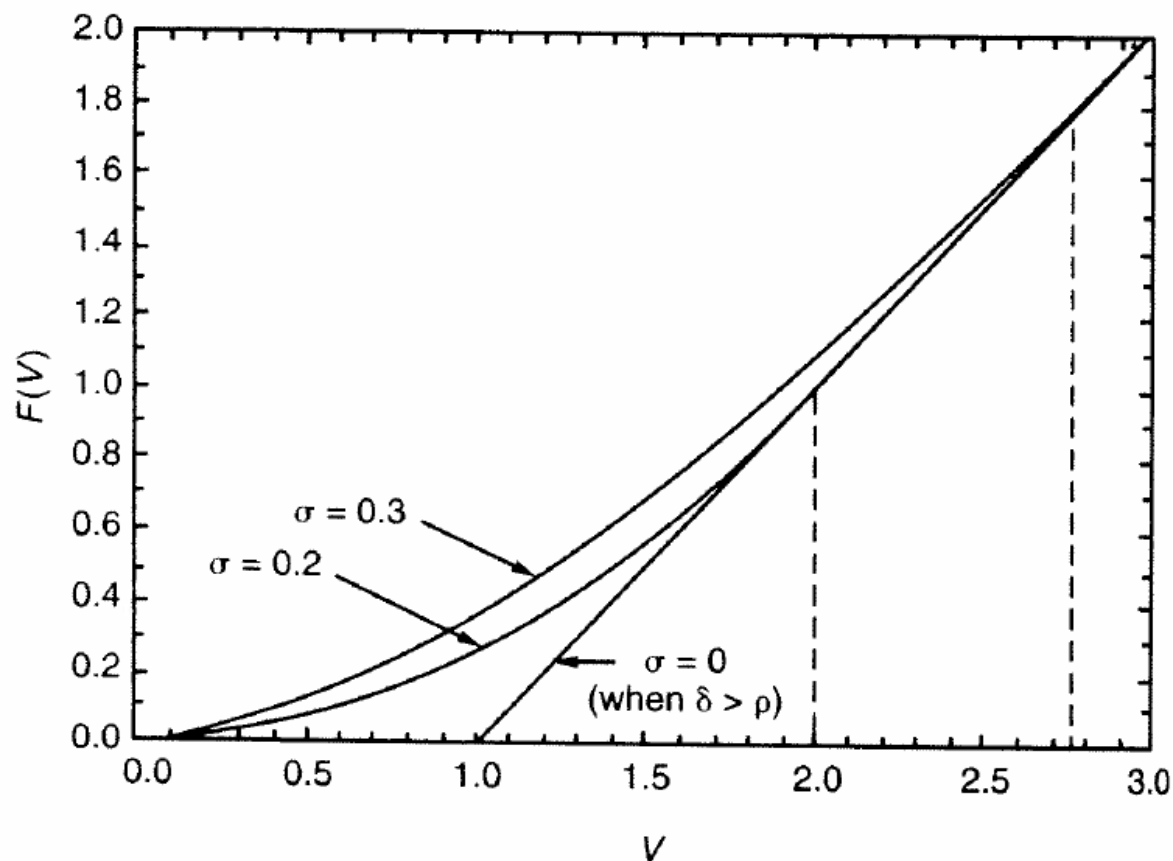


Figure 5.3. Value of Investment Opportunity,  $F(V)$ , for  $\sigma = 0, 0.2$ , and  $0.3$

# CHARACTERISTICS OF THE OPTIMAL INVESTMENT RULE:

Figure 5.4

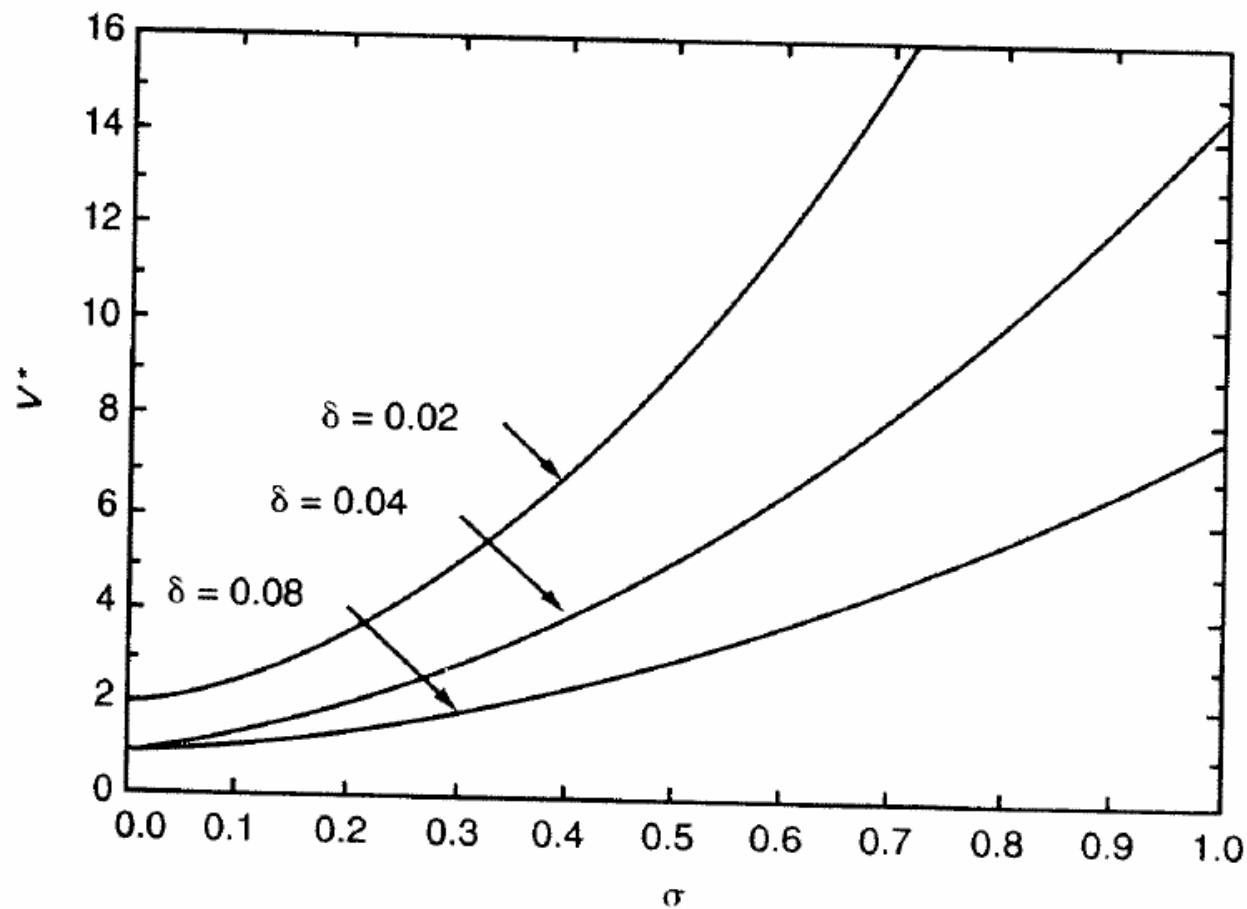


Figure 5.4. Critical Value  $V^*$  as a Function of  $\sigma$



# CHARACTERISTICS OF THE OPTIMAL INVESTMENT RULE:

Figure 5.5

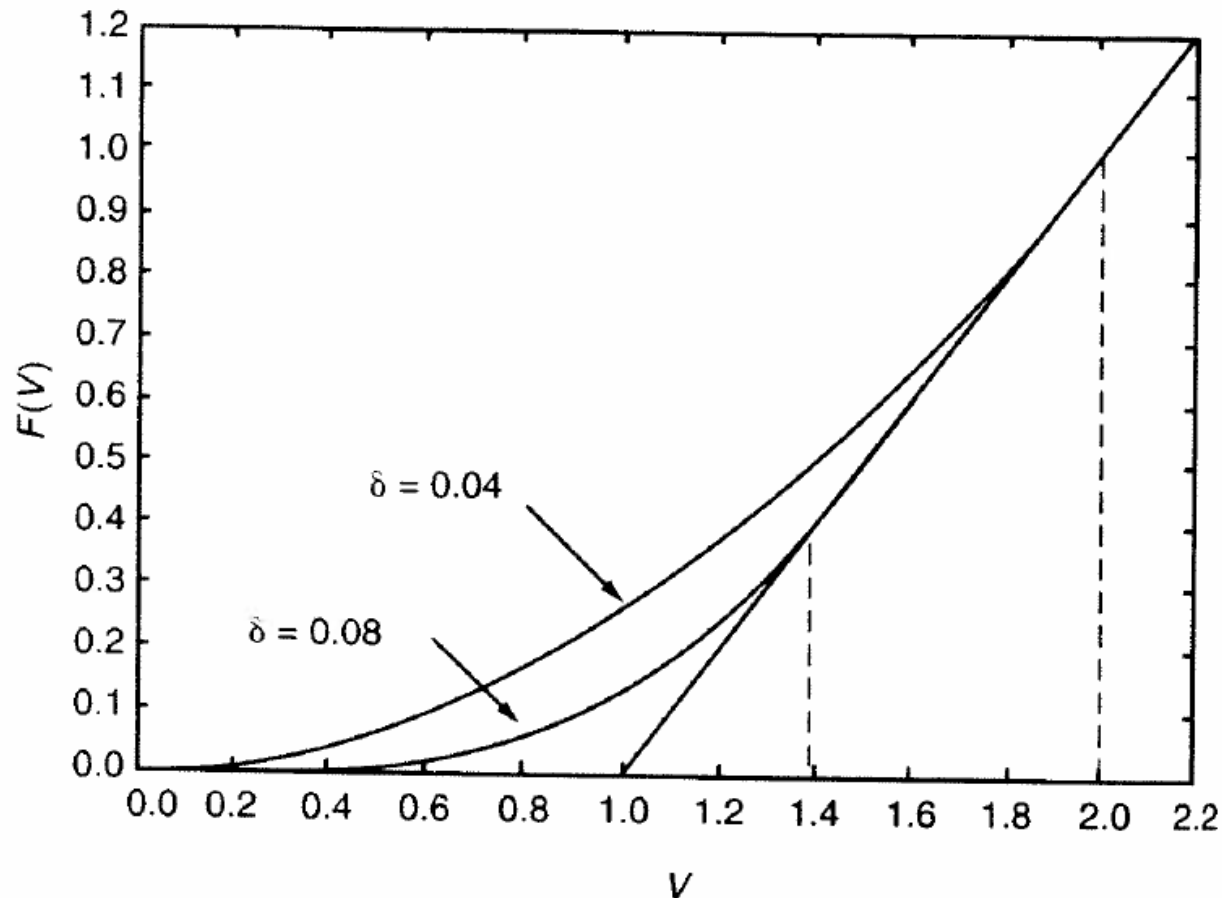


Figure 5.5. Value of Investment Opportunity,  $F(V)$ , for  $\delta = 0.04$  and 0.08

# CHARACTERISTICS OF THE OPTIMAL INVESTMENT RULE: Figure 5.6

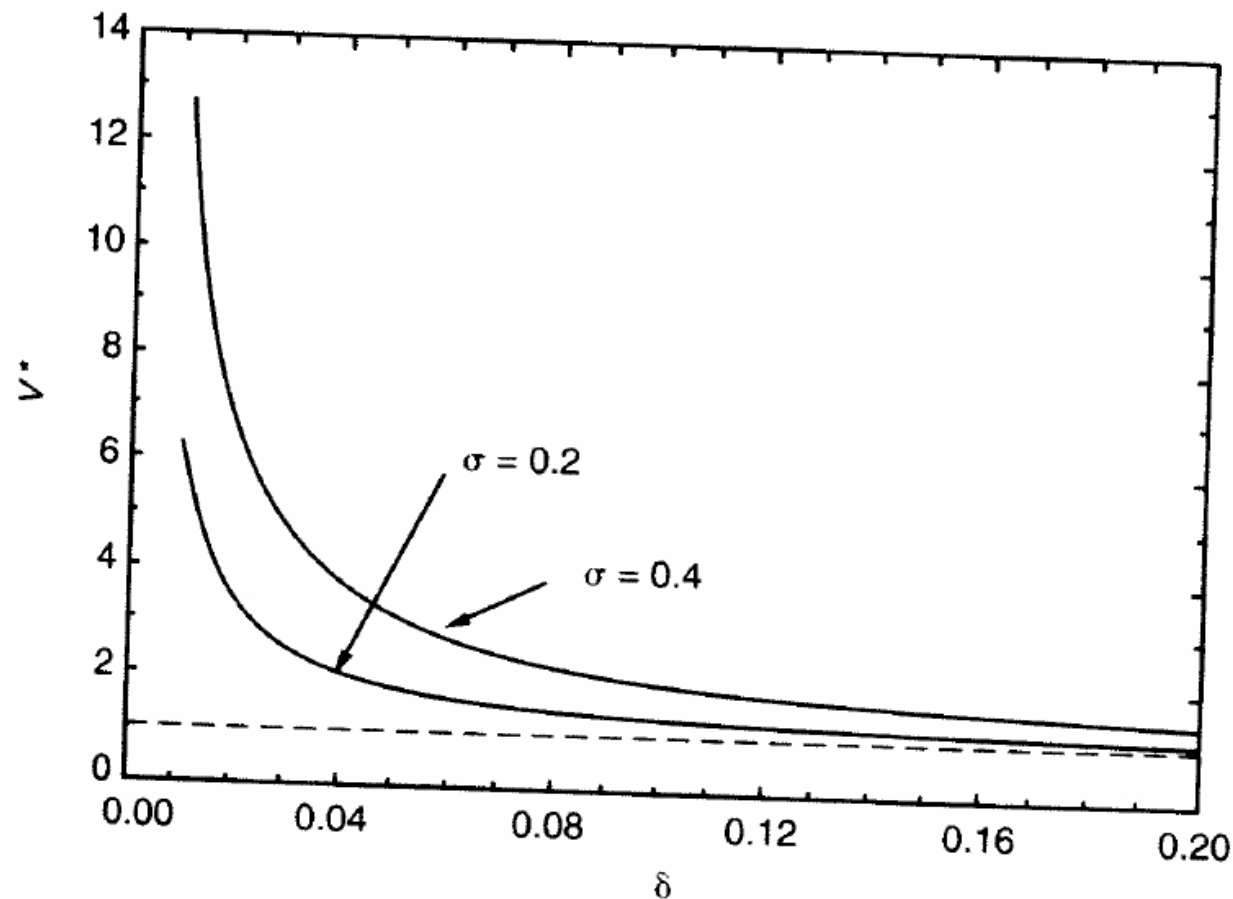


Figure 5.6. Critical Value  $V^*$  as a Function of  $\delta$

# CHARACTERISTICS OF THE OPTIMAL INVESTMENT RULE

- ★ Use numerical examples to illustrate how investment values and thresholds change using  $I = 1$ ,  $r = 0.04$ ,  $\delta = 0.04$ , and  $\sigma = 0.20$ 
  - ▶ Increasing  $r$  increases  $F(V)$  and  $V^*$  because the PV of expenditure at future time,  $T$ ,  $Ie^{-rT}$ , is reduced while the PV of revenue,  $Ve^{-\delta T}$ , is unaffected (Figure 5.7)
  - ▶ Thus, it is worthwhile to wait more even if the value of the option increases
  - ▶ Cast results in terms of Tobin's  $q = \frac{V^*}{I} = \frac{\beta_1}{\beta_1 - 1}$ , i.e., use definition without option value
  - ▶ Plot contours of constant  $q^*$  for combinations of  $\frac{2r}{\sigma^2}$  and  $\frac{2\delta}{\sigma^2}$  (Figure 5.8)
  - ▶ Find that  $q^*$  is large when either  $\delta$  is small or  $r$  is large: intuitively, higher dividend rate reduces value of waiting, while higher interest rate does the opposite
  - ▶ Finally, note that all estimated parameters, such as  $\alpha$  and  $\sigma$ , may be changing over time

# CHARACTERISTICS OF THE OPTIMAL INVESTMENT RULE: Figure 5.7

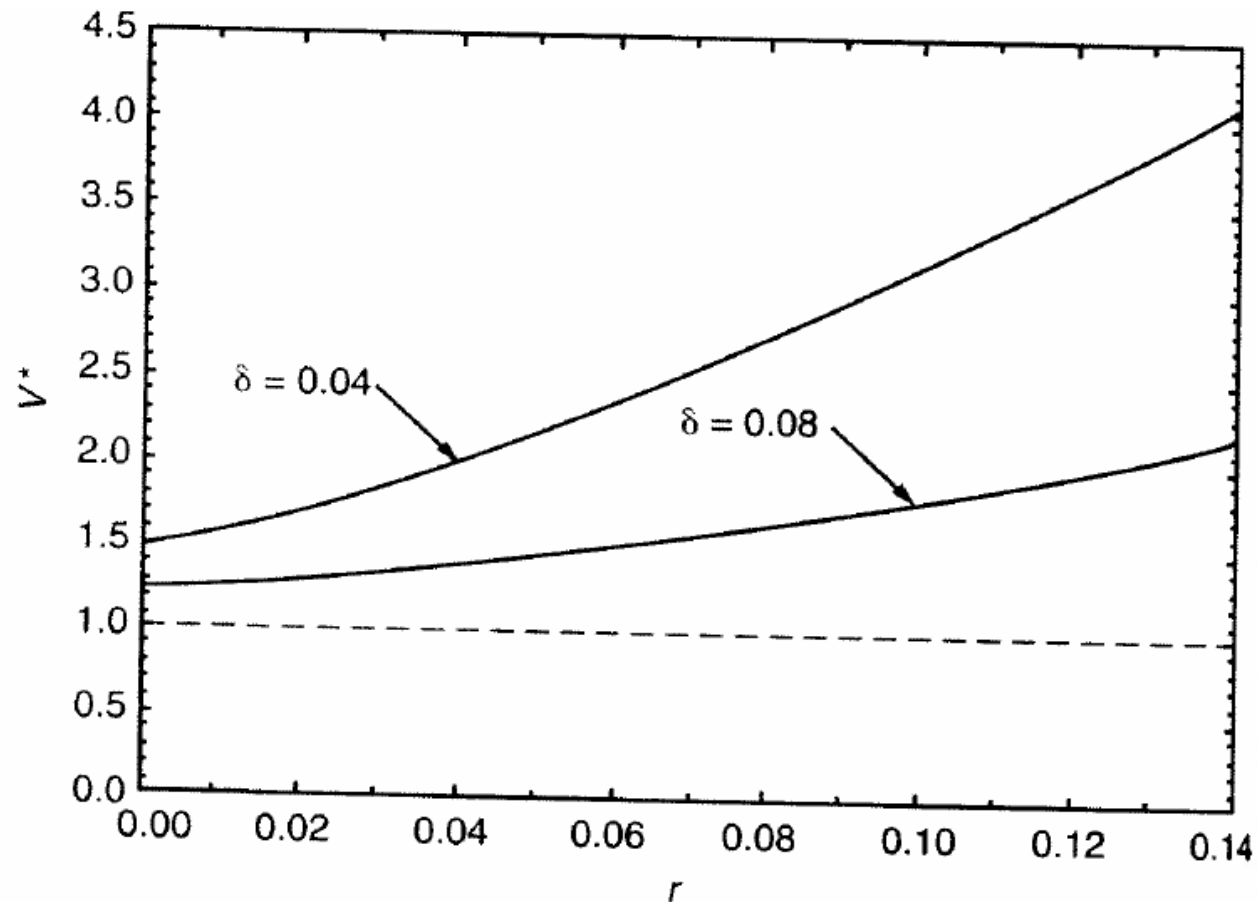


Figure 5.7. Critical Value  $V^*$  as a Function of  $r$

# CHARACTERISTICS OF THE OPTIMAL INVESTMENT RULE:

Figure 5.8

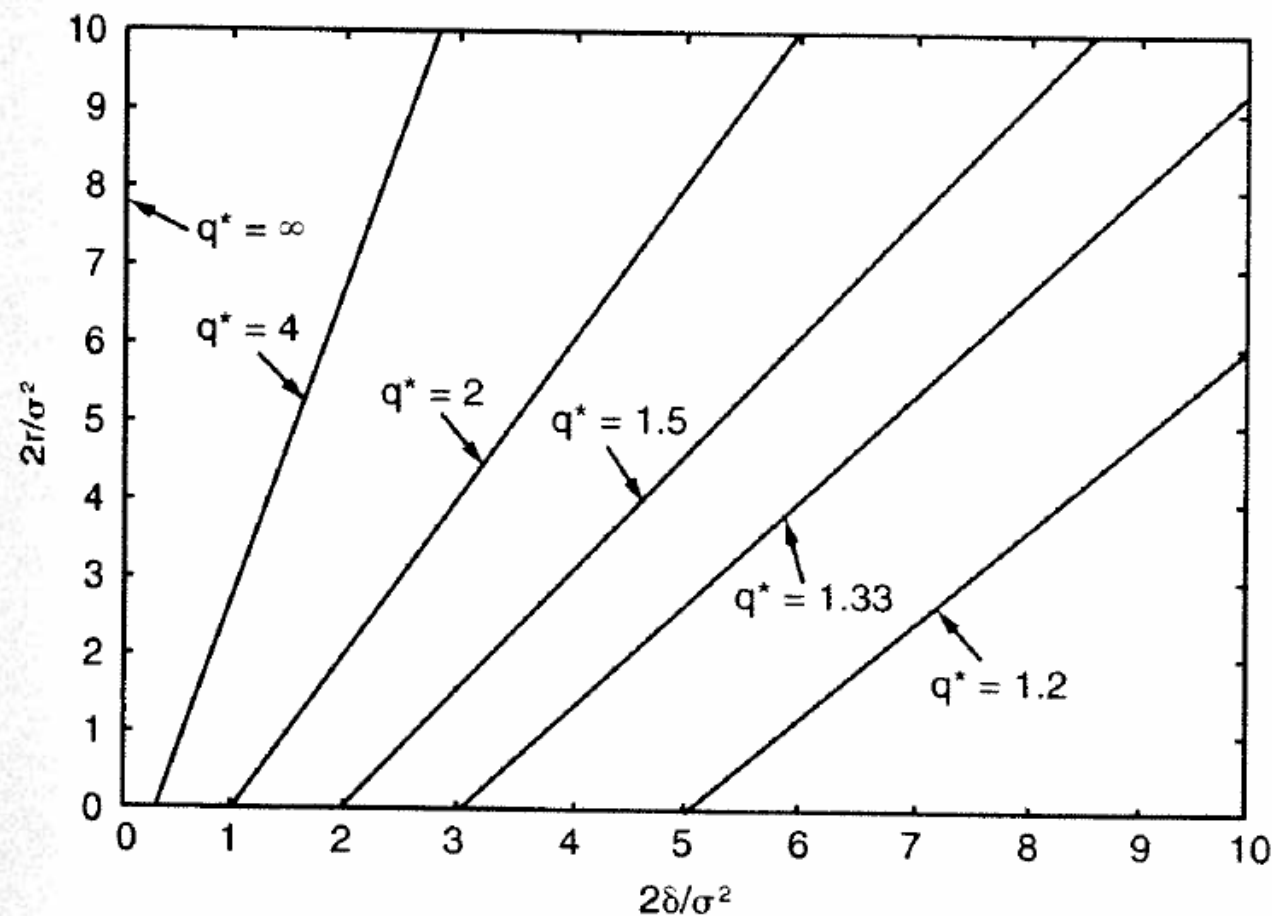


Figure 5.8. Curves of Constant  $q^* = \beta_1 / (\beta_1 - 1)$

# ALTERNATIVE STOCHASTIC PROCESSES: GMR Process

---

★ Suppose  $V$  follows a GMR process:  $dV = \eta(\bar{V} - V)Vdt + \sigma Vdz$

- ▶ Expected percentage change of  $V$  is  $\frac{1}{dt}\mathcal{E}\left[\frac{dV}{V}\right] = \eta(\bar{V} - V)$
- ▶ Thus, expected absolute rate of change is  $\frac{1}{dt}\mathcal{E}[dV] = \eta V\bar{V} - \eta V^2$ , which is a parabola that is zero at  $V = 0$  and  $V = \bar{V}$  with a maximum at  $\frac{\bar{V}}{2}$
- ▶ Let  $\mu$  be the risk-adjusted rate of return for the project and define the dividend rate to be  $\delta(V) = \mu - \frac{1}{dt}\mathcal{E}\left[\frac{dV}{V}\right] = \mu - \eta(\bar{V} - V)$
- ▶ End up with same ODE as before using contingent claims, but adjust for  $\delta(V)$ :  $\frac{1}{2}\sigma^2 V^2 F''(V) + [r - \mu + \eta(\bar{V} - V)]VF'(V) - rF = 0$
- ▶ Must satisfy the same three boundary conditions as before
- ▶ Typically, a closed-form solution is difficult to find
- ▶ Express the solution as  $F(V) = AV^\theta h(V)$  and substitute it back into the ODE

# ALTERNATIVE STOCHASTIC PROCESSES: GMR Process

- ★ Since  $F'(V) = \theta AV^{\theta-1}h(V) + AV^{\theta}h'(V)$  and  $F''(V) = \theta(\theta-1)AV^{\theta-2}h(V) + 2\theta AV^{\theta-1}h'(V) + AV^{\theta}h''(V)$
- ▶ We have  $V^{\theta}h(V) \left[ \frac{1}{2}\sigma^2\theta(\theta-1) + (r-\mu+\eta\bar{V})\theta - r \right] + V^{\theta+1} \left[ \frac{1}{2}\sigma^2Vh''(V) + (\sigma^2\theta + r - \mu + \eta\bar{V} - \eta V)h'(V) - \eta\theta h(V) \right] = 0$
  - ▶ Both bracketed components must be zero, i.e.,  $\frac{1}{2}\sigma^2\theta(\theta-1) + (r-\mu+\eta\bar{V})\theta - r = 0 \Rightarrow \theta = \frac{1}{2} + \frac{(\mu^2-r-\eta\bar{V})}{\sigma^2} + \sqrt{\left[ \frac{r-\mu+\eta\bar{V}}{\sigma^2} - \frac{1}{2} \right]^2 + \frac{2r}{\sigma^2}}$
  - ▶ And also  $\frac{1}{2}\sigma^2Vh''(V) + (\sigma^2\theta + r - \mu + \eta\bar{V} - \eta V)h'(V) - \eta\theta h(V) = 0$
  - ▶ Use substitution  $x = \frac{2\eta V}{\sigma^2}$  to transform it into Kummer's equation,  $xg''(x) + (b-x)g'(x) - \theta g(x)$ , which has the solution  $H(x; \theta, b) = 1 + \frac{\theta}{b}x + \frac{\theta(\theta+1)x^2}{b(b+1)2!} + \frac{\theta(\theta+1)(\theta+2)x^3}{b(b+1)(b+2)3!} + \dots$
  - ▶ Hence,  $F(V) = AV^{\theta}H\left(\frac{2\eta}{\sigma^2}V; \theta, b\right)$

# ALTERNATIVE STOCHASTIC PROCESSES: Investment Characteristics

---

- ★ Use numerical example with same parameters as before plus  $\mu = 0.08$  and varying  $\eta$  and  $\bar{V}$ 
  - ▶ As  $\bar{V}$  increases, so does the value of waiting and, thus, both  $F(V)$  and  $V^*$  increase (Figure 5.11)
  - ▶ Variation with  $\eta$ : if  $\bar{V} > I$ , then  $F(V)$  increases in  $\eta$  (but decreases otherwise) as  $V$  is likely to rise above  $I$  and remain there (Figures 5.12 and 5.13)
  - ▶ Shape of  $F(V)$  becomes concave for small  $V$  because the absolute rate of mean reversion rises rapidly
  - ▶  $V^*$  increases with  $\eta$  as long as  $\bar{V}$  is large (Figure 5.14)



# ALTERNATIVE STOCHASTIC PROCESSES: Figure 5.11

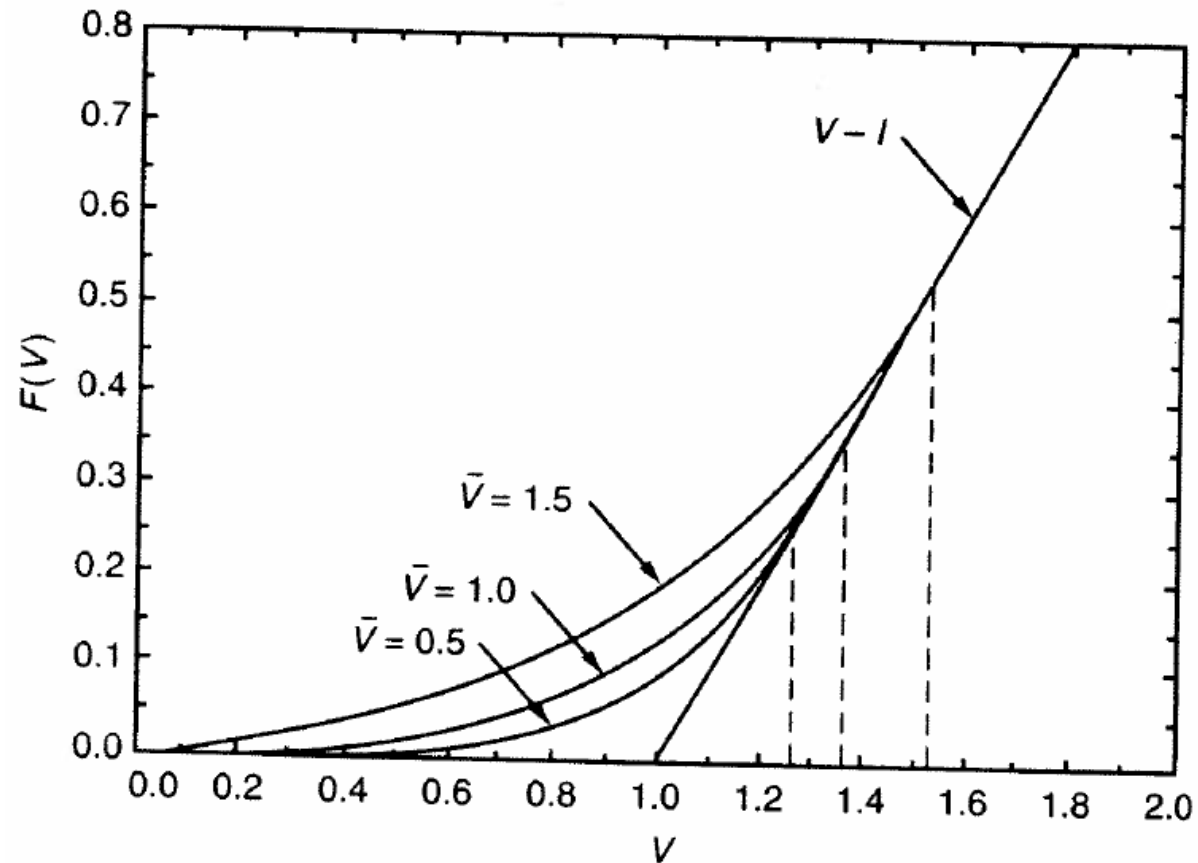


Figure 5.11. Mean Reversion— $F(V)$  for  $\eta = 0.05$  and  $\bar{V} = 0.5, 1.0, \text{ and } 1.5$

# ALTERNATIVE STOCHASTIC PROCESSES: Figure 5.12

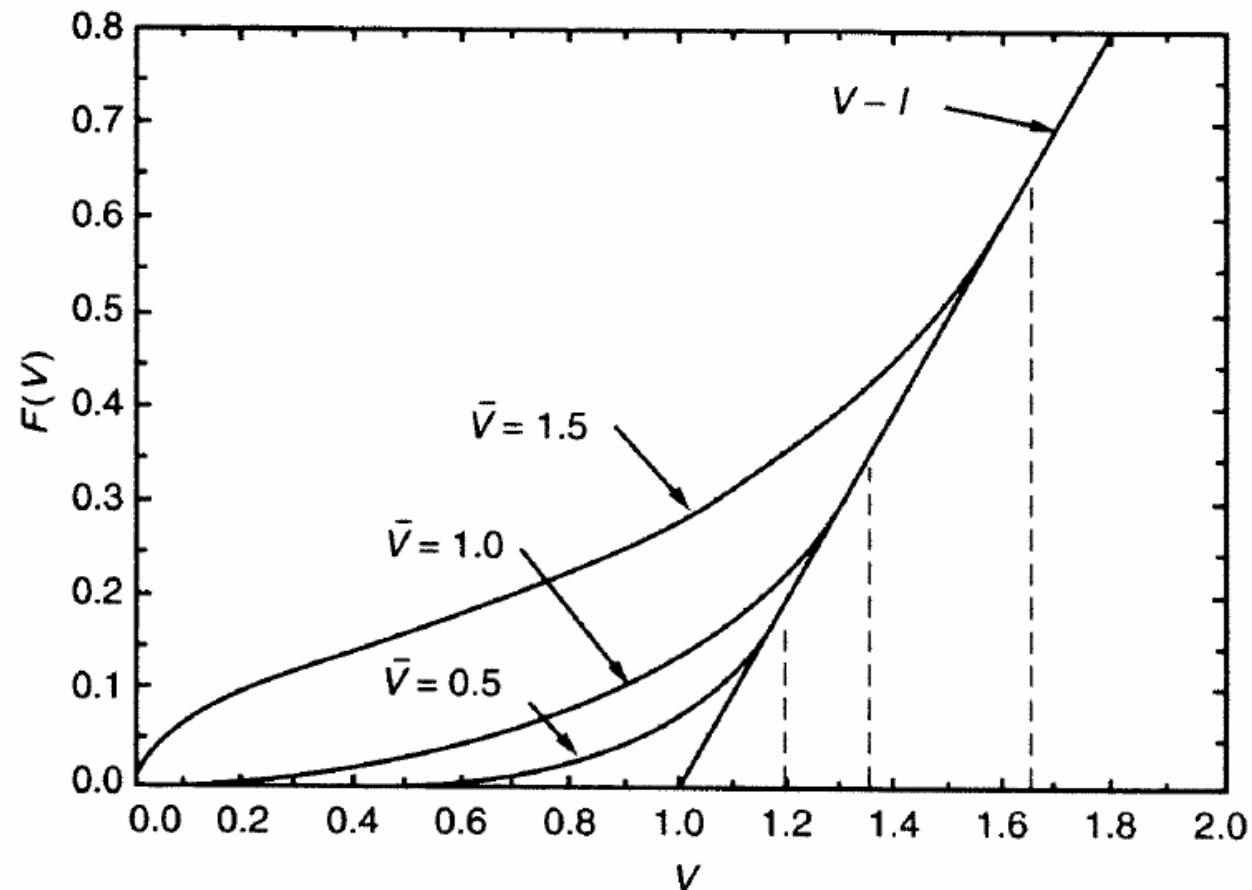


Figure 5.12. Mean Reversion— $F(V)$  for  $\eta = 0.1$  and  $\bar{V} = 0.5, 1.0$ , and  $1.5$

# ALTERNATIVE STOCHASTIC PROCESSES: Figure 5.13

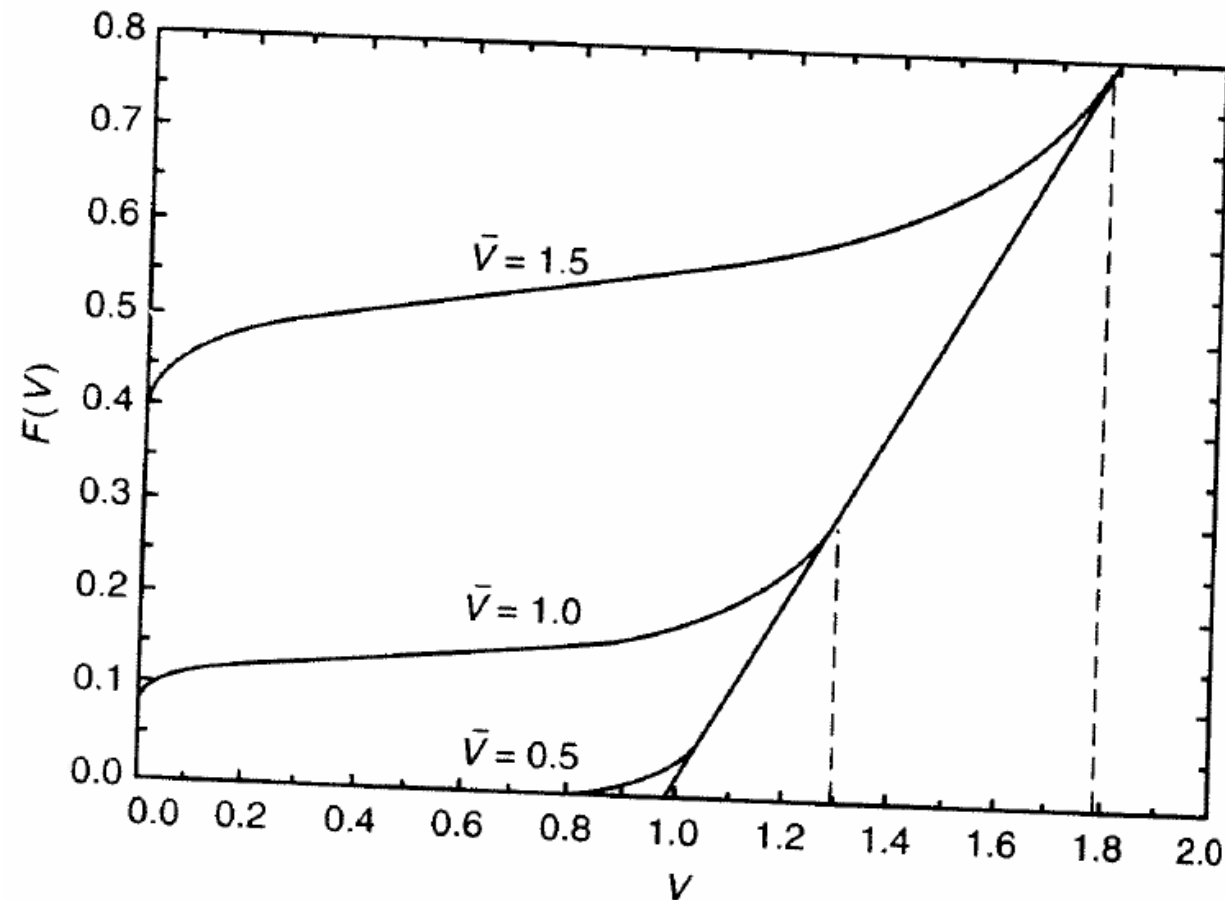


Figure 5.13. Mean Reversion— $F(V)$  for  $\eta = 0.5$  and  $\bar{V} = 0.5, 1.0$ , and  $1.5$

# ALTERNATIVE STOCHASTIC PROCESSES: Figure 5.14

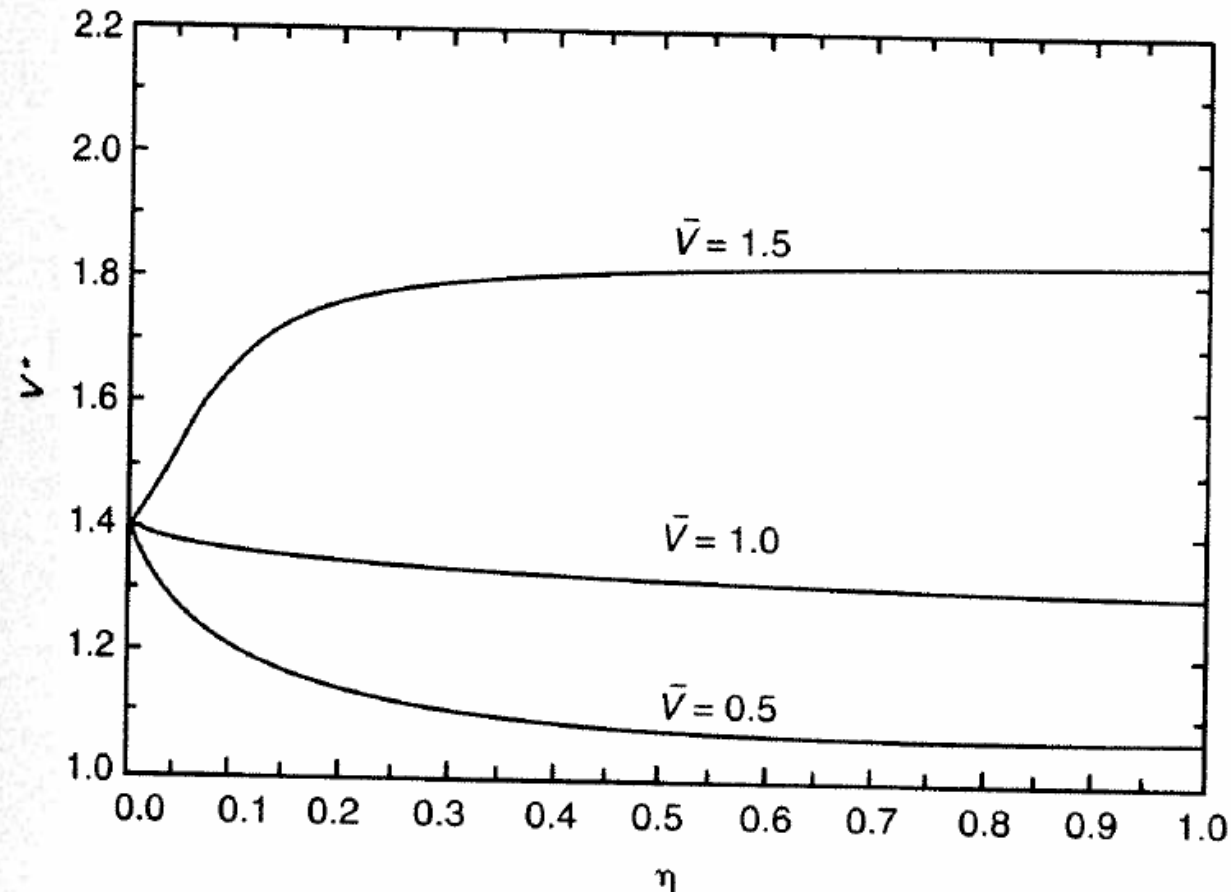


Figure 5.14. Critical Value  $V^*$  as a Function of  $\eta$  for  $\mu = 0.08$  and  $\bar{V} = 0.5, 1.0, \text{ and } 1.5$

# VALUE OF THE PROJECT WITHOUT OPERATING COSTS

★ Suppose that the output price,  $P$ , follows a GBM and the firm produces one unit per year forever

- ▶ Without operating costs and ruling out speculative bubbles, the value of the project is  $V(P) = \mathcal{E}_P \int_0^\infty P_t e^{-\mu t} dt = \int_0^\infty \mathcal{E}_P [P_t] e^{-\mu t} dt = \int_0^\infty P e^{-(\mu-\alpha)t} dt = \frac{P}{\delta}$
- ▶ Via the contingent claims argument, we can now find the value of the option to invest,  $F(P)$ , which will satisfy the ODE  $\frac{1}{2}\sigma^2 P^2 F''(P) + (r - \delta)PF'(P) - rF(P) = 0$ :  $F(P) = A_1 P^{\beta_1} + A_2 P^{\beta_2}$
- ▶ Boundary condition  $F(0) = 0 \Rightarrow A_2 = 0$
- ▶ VM and SP conditions imply: (i)  $A_1 (P^*)^{\beta_1} = \frac{P^*}{\delta} - I$  and (ii)  $\beta_1 A_1 (P^*)^{\beta_1 - 1} = \frac{1}{\delta}$
- ▶ Therefore,  $P^* = \frac{\beta_1}{\beta_1 - 1} \delta I$  and  $A_1 = \frac{(\beta_1 - 1)^{\beta_1 - 1} I^{-(\beta_1 - 1)}}{(\delta \beta_1)^{\beta_1}}$
- ▶ Note that  $V^* = \frac{P^*}{\delta} = \frac{\beta_1}{\beta_1 - 1} I > I$

★ Can also use dynamic programming to find  $F(P)$

# OPERATING COSTS AND TEMPORARY SUSPENSION: Value of the Project

★ Suppose now that the project incurs operating cost,  $C$ , but it may be costlessly suspended or resumed once installed

- ▶ Instantaneous profit flow is  $\pi(P) = \max[P - C, 0]$ , i.e., project owner has infinitely many embedded operational options
- ▶ Thus, the value of an active project will be worth more than simply the NPV of the cash flows

★ Value the project using contingent claims by going long one unit  $V(P)$  and shorting  $n = V_P(P)$  units of  $P$

- ▶ Unlike the option to invest, we now have a profit flow,  $\pi(P)$ , which implies that the ODE becomes  $\frac{1}{2}\sigma^2 P^2 V''(P) + (r - \delta)PV'(P) - rV(P) + \pi(P) = 0$
- ▶ For  $P < C$ , only the homogeneous part of the solution is valid, i.e.,  $V(P) = K_1 P^{\beta_1} + K_2 P^{\beta_2}$
- ▶ With  $P \geq C$ , we also have the particular solution  $D_1 P + D_2 C + D_3$
- ▶ Substitution into the ODE yields  $D_1 = \frac{1}{\delta}$ ,  $D_2 = -\frac{1}{r}$ ,  $D_3 = 0$
- ▶ Therefore,  $V(P) = B_1 P^{\beta_1} + B_2 P^{\beta_2} + \frac{P}{\delta} - \frac{C}{r}$  for  $P \geq C$

# OPERATING COSTS AND TEMPORARY SUSPENSION: Value of the Project

- ★ For  $P < C$ ,  $V(P)$  represents the option value of resuming a suspended project
  - ▶ Intuitively, this must increase in  $P$  and be worthless for very small  $P$
  - ▶ Only when  $K_2 = 0$  does this hold; thus,  $V(P) = K_1 P^{\beta_1}$  for  $P < C$
- ★ For  $P \geq C$ ,  $V(P)$  is the value of an active project inclusive of the option to suspend operations
  - ▶ The suspension option is valuable only for small  $P$  and becomes worthless for large  $P$
  - ▶ Thus,  $B_1 = 0$  and  $V(P) = B_2 P^{\beta_2} + \frac{P}{\delta} - \frac{C}{r}$  for  $P \geq C$
- ★ Find  $K_1$  and  $B_2$  via VM and SP at  $P = C$ 
  - ▶  $K_1 C^{\beta_1} = B_2 C^{\beta_2} + \frac{C}{\delta} - \frac{C}{r}$  and  $\beta_1 K_1 C^{\beta_1 - 1} = \beta_2 B_2 C^{\beta_2 - 1} + \frac{1}{\delta}$
  - ▶  $K_1 = \frac{C^{1-\beta_1}}{\beta_1 - \beta_2} \left( \frac{\beta_2}{r} - \frac{(\beta_2 - 1)}{\delta} \right) > 0$ ,  $B_2 = \frac{C^{1-\beta_2}}{\beta_1 - \beta_2} \left( \frac{\beta_1}{r} - \frac{(\beta_1 - 1)}{\delta} \right) > 0$
  - ▶  $V(P)$  is increasing (decreasing) in  $\sigma$  ( $\delta$ ) (Figures 6.1 and 6.2)

# OPERATING COSTS AND TEMPORARY SUSPENSION: Figure 6.1

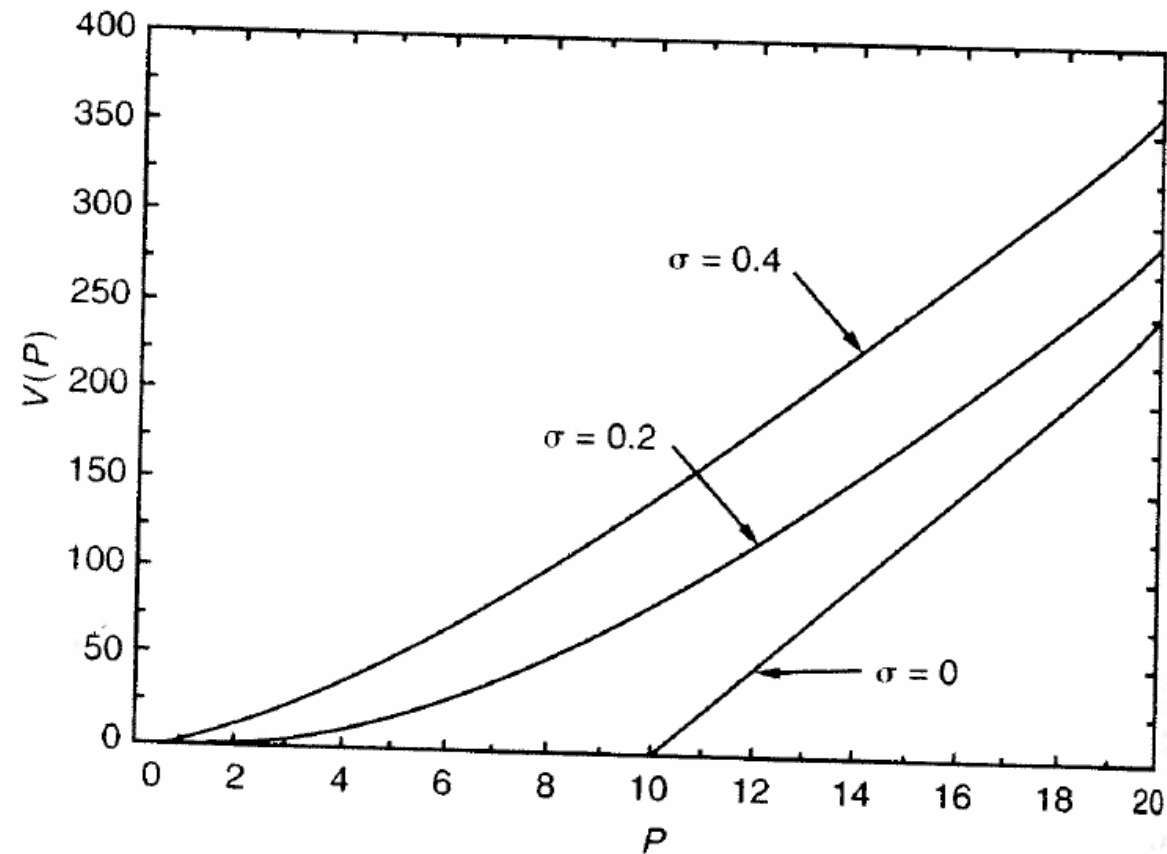


Figure 6.1. Value of Project,  $V(P)$ , for  $\sigma = 0, 0.2, 0.4$   
(Note:  $r = \delta = 0.04$ , and  $C = 10$ )



# OPERATING COSTS AND TEMPORARY SUSPENSION: Figure 6.2

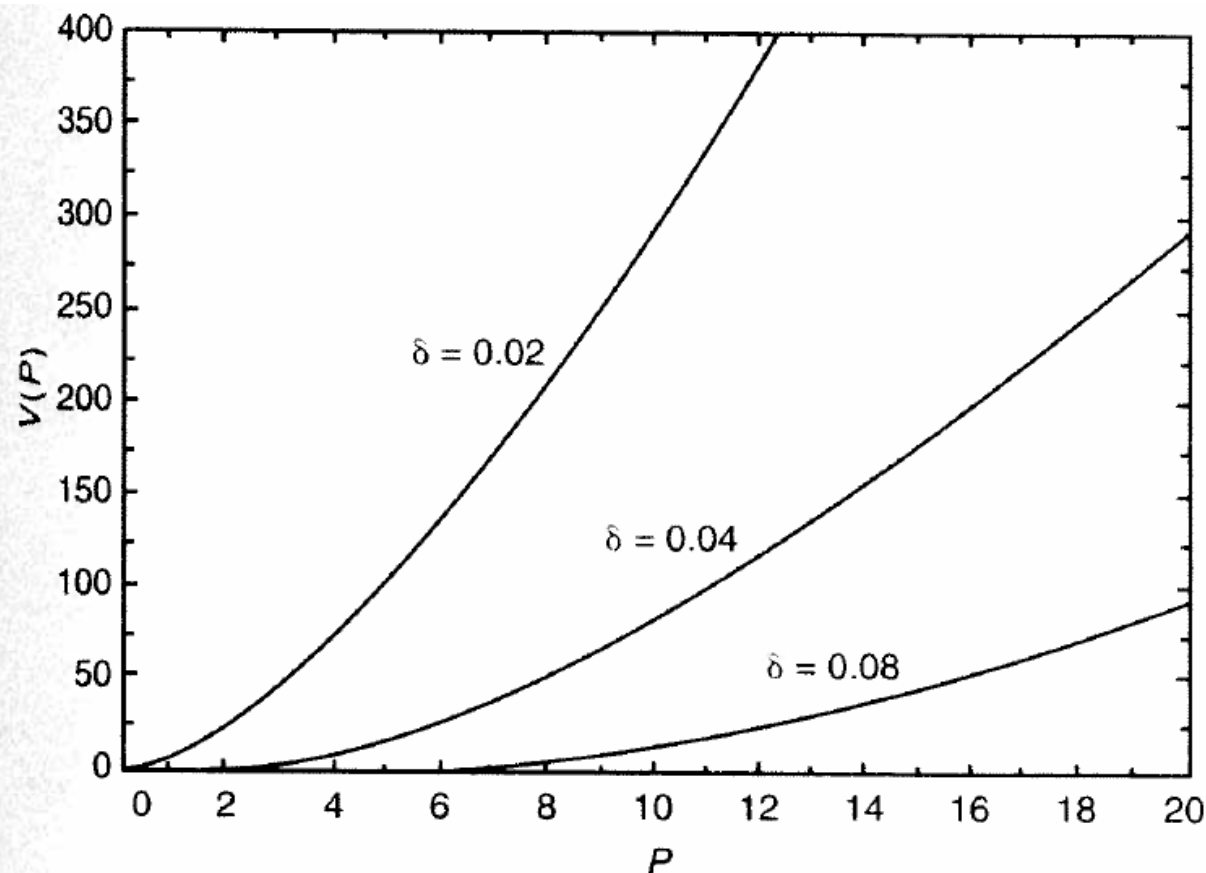


Figure 6.2. Value of Project,  $V(P)$ , for  $\delta = 0.02, 0.04, 0.08$   
(Note:  $r = 0.04$ ,  $\sigma = 0.2$ , and  $C = 10$ )

# OPERATING COSTS AND TEMPORARY SUSPENSION: Value of the Option to Invest

- ★ Following the contingent claims approach,  $F(P) = A_1 P^{\beta_1} + A_2 P^{\beta_2}$ 
  - ▶ Boundary condition  $F(0) = 0 \Rightarrow A_2 = 0$
- ★ For  $P < C$ , it is never optimal to invest
  - ▶ Thus, VM and SP of  $F(P)$  will occur for  $P \geq C$ , i.e., with  $V(P) - I = B_2 P^{\beta_2} + \frac{P}{\delta} - \frac{C}{r} - I$
  - ▶ Use  $A_1 (P^*)^{\beta_1} = B_2 (P^*)^{\beta_2} + \frac{P^*}{\delta} - \frac{C}{r} - I$  and  $\beta_1 A_1 (P^*)^{\beta_1-1} = \beta_2 B_2 (P^*)^{\beta_2-1} + \frac{1}{\delta}$  to solve for  $P^*$  and  $A_1$
  - ▶ Substitute to solve the following equation numerically:  $(\beta_1 - \beta_2) B_2 (P^*)^{\beta_2} + (\beta_1 - 1) \frac{P^*}{\delta} - \beta_1 \left( \frac{C}{r} + I \right) = 0$
  - ▶ Solution for  $r = 0.04$ ,  $\delta = 0.04$ ,  $\sigma = 0.20$ ,  $I = 100$ , and  $C = 10$  (Figure 6.3)
  - ▶  $\beta_1 = 2$ ,  $\beta_2 = -1$ ,  $P^{*,nf} = 28$ ,  $A_1^{nf} = 0.4464$ ,  $P^* = 23.8$ , and  $A_1 = 0.4943$
  - ▶ Sensitivity analysis:  $F(P)$  and  $P^*$  increase with  $\sigma$  (Figure 6.4)
  - ▶ But  $F(P)$  decreases and  $P^*$  increases with  $\delta$  (Figures 6.5 and 6.6)

# OPERATING COSTS AND TEMPORARY SUSPENSION: Figure 6.3

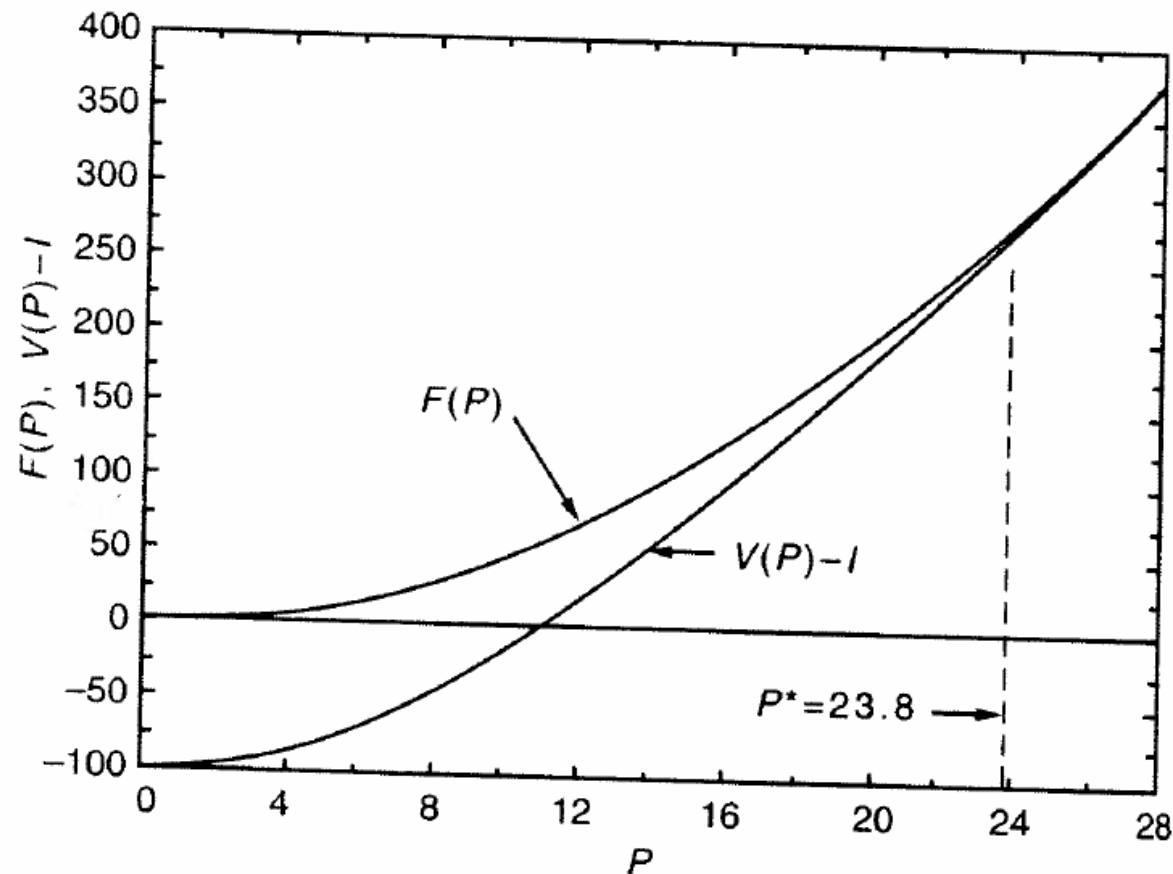


Figure 6.3. Value of Investment Opportunity,  $F(P)$ , and  $V(P)-I$   
(Note:  $r = \delta = 0.04$ ,  $\sigma = 0.2$ , and  $I = 100$ )

# OPERATING COSTS AND TEMPORARY SUSPENSION: Figure 6.4

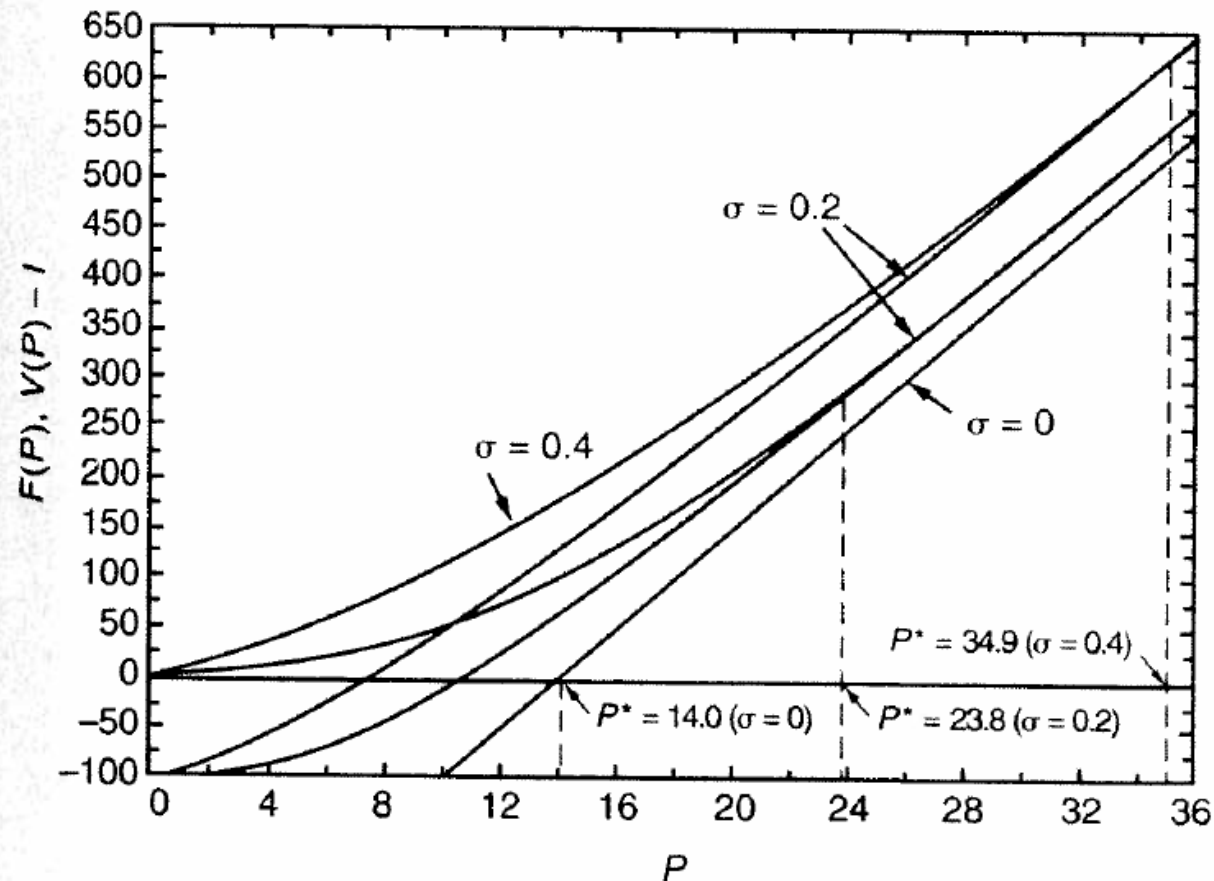


Figure 6.4. Value of Investment Opportunity,  $F(P)$ , and  $V(P) - I$ , for  $\sigma = 0, 0.2$ , and  $0.4$

# OPERATING COSTS AND TEMPORARY SUSPENSION: Figure 6.5

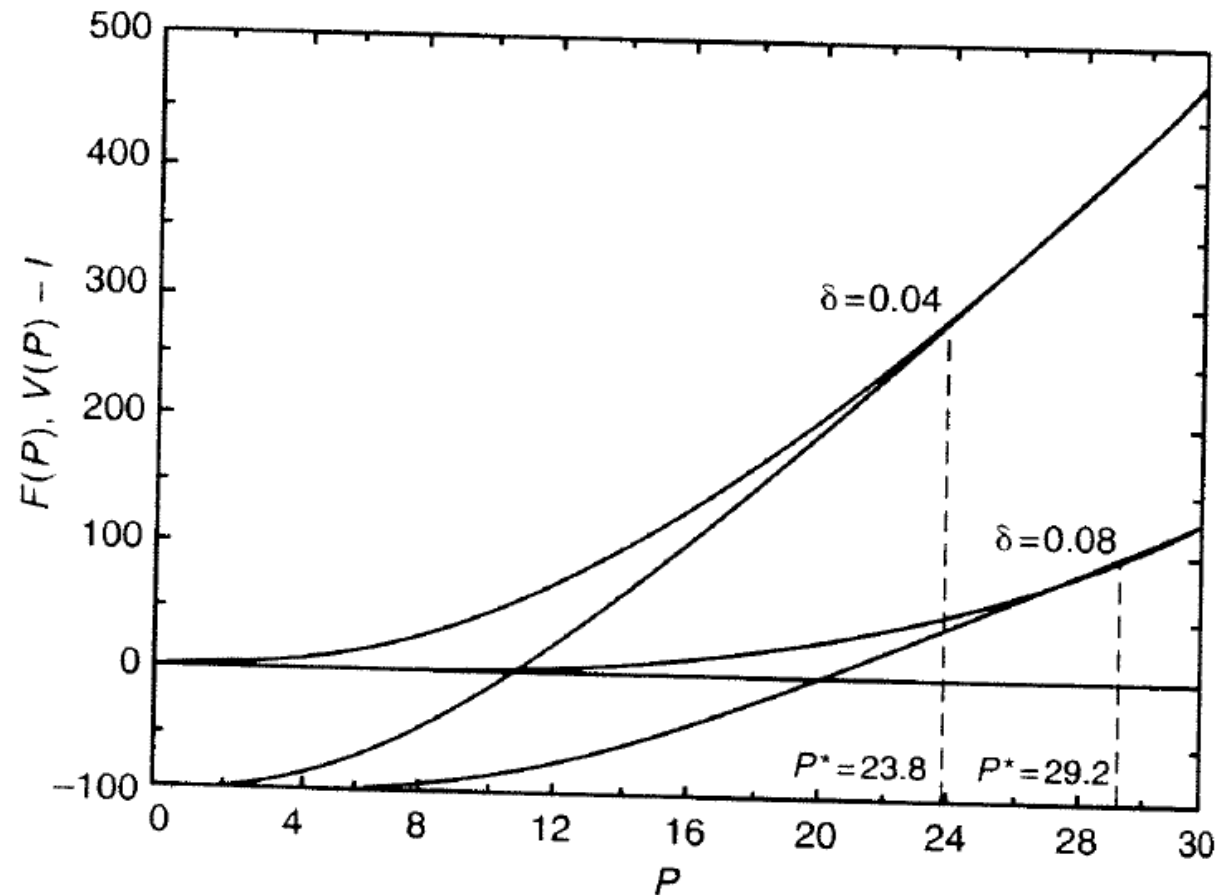


Figure 6.5. Value of Investment Opportunity,  $F(P)$ , and  $V(P) - I$ , for  $\delta = 0.04$  and  $0.08$

# OPERATING COSTS AND TEMPORARY SUSPENSION: Figure 6.6

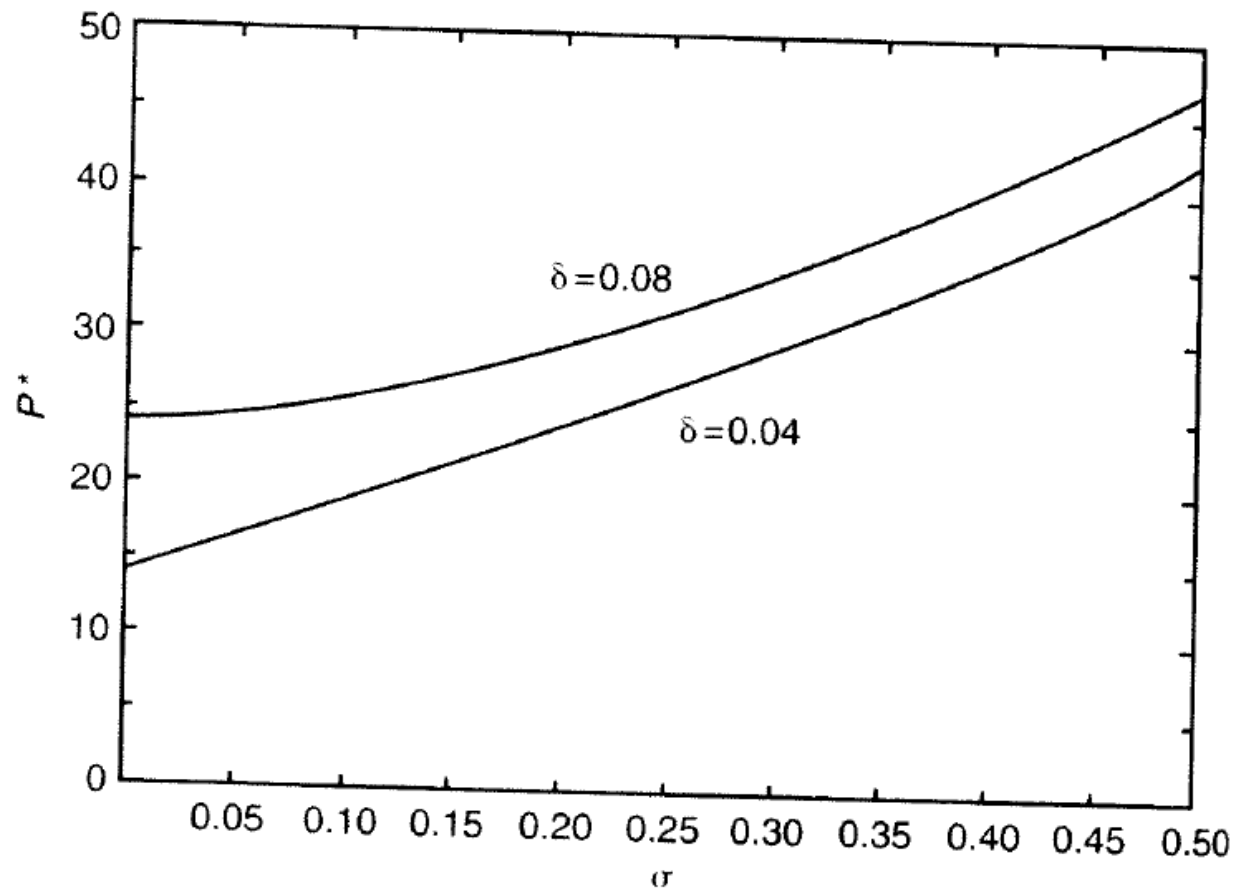


Figure 6.6:  $P^*(\sigma)$  vs  $\sigma$  for  $\delta = 0.04$  and  $\delta = 0.08$

# PROJECTS WITH VARIABLE OUTPUT: Project Value

- ★ Suppose output is produced according to function  $h(v)$ , where  $v$  is level of some intermediate good
- ★ Instantaneous profit flow is  $\pi(P) \equiv \max_v [Ph(v) - C(v)]$ 
  - ▶ Assume Cobb-Douglas production function, i.e.,  $h(v) = v^\theta$ , where  $0 < \theta < 1$ , and constant marginal cost, i.e.,  $C(v) = cv$
  - ▶ Profit maximisation yields  $v^* = \left[\frac{\theta P}{c}\right]^{\frac{1}{1-\theta}}$  and  $\pi(P) = (1 - \theta) \left(\frac{\theta}{c}\right)^{\frac{\theta}{1-\theta}} P^{\frac{1}{1-\theta}}$
  - ▶ Let  $\gamma \equiv \frac{1}{1-\theta} > 1$  so that  $\pi(P) = KP^\gamma$
  - ▶ Intuition is that without control, profit changes linearly in price, but variation makes it possible to increase faster (decrease slower) when  $P$  rises (falls)
- ★ Standard ODE for the project value is  $\frac{1}{2}\sigma^2 P^2 V''(P) + (r - \delta)PV'(P) - rV(P) + KP^\gamma = 0$ 
  - ▶ Guess particular solution of the form  $K_1 P^\gamma$  and find that  $K_1 = \frac{K}{r - (r - \delta)\gamma - \frac{1}{2}\sigma^2\gamma(\gamma - 1)} \Rightarrow V(P) = \frac{KP^\gamma}{\delta'}$

# PROJECTS WITH VARIABLE OUTPUT: Option Value

---

- ★ We require  $\delta' > 0$ , where  $\delta'$  is the negative of  $Q(\gamma)$
- ★ Thus,  $\delta' > 0 \Leftrightarrow Q(\gamma) < 0$ , which implies that  $\gamma < \beta_1$ 
  - ▶ In other words, the production function must have the restriction that  $\theta < \frac{\beta_1 - 1}{\beta_1}$
- ★ Solution to the option value is  $F(P) = A_1 P^{\beta_1}$ 
  - ▶ Use VM and SP conditions to find  $\frac{K(P^*)^\gamma}{\delta'} = \frac{\beta_1}{\beta_1 - \gamma} I$
  - ▶ There is a greater incentive to invest now because of the convexity of profit flow: it is possible to benefit from the upside of greater volatility without being hurt by the downside



## DEPRECIATION: Exponential Decay with a Single Investment Option

---

- ★ Suppose that the lifetime of the project,  $T$ , follows a Poisson process with parameter  $\lambda$ , i.e., density function is  $e^{-\lambda T}$ 
  - ▶ Given that the lifetime is  $T$  years, the expected PV of the project is  $V_T(P) = \mathcal{E}_P \int_0^T P_t e^{-\mu t} dt = \int_0^T \mathcal{E}_P[P_t] e^{-\mu t} dt = \frac{P}{\delta} (1 - e^{-\delta T})$
  - ▶ With a random lifetime:  $V(P) = \mathcal{E}[V_T(P)] = \int_0^\infty \lambda e^{-\lambda T} \frac{P}{\delta} (1 - e^{-\delta T}) dT = \frac{P}{\lambda + \delta}$
  - ▶ Project functions less well over time, which eats into its cash flows
- ★ Value of option to invest may be obtained using contingent claims:  $F(P) = A_1 P^{\beta_1}$
- ★ VM and SP conditions reveal  $P^* = \frac{\beta_1}{\beta_1 - 1} (\delta + \lambda) I$

# DEPRECIATION: Exponential Decay with Re-investment

- ★ Upon termination, re-investment is available at cost  $I$
- ★ If no investment has occurred, then the option value to invest is again  $F(P) = A_1 P^{\beta_1}$
- ★ Let  $J(P)$  be the value of an active project along with all future replacement options (use dynamic programming)
  - ▶ When  $P < P^*$ , there is a profit flow and probability  $\lambda dt$  that the project will die in the next  $dt$  time units
  - ▶ Conditional expectation:  $J(P) = Pdt + (1 - \lambda dt)e^{-\rho dt} \mathcal{E}[J(P + dP)] + \lambda dt e^{-\rho dt} \mathcal{E}[F(P + dP)]$
  - ▶ Note that  $\mathcal{E}[J(P + dP)] = J(P) + J'(P)\alpha Pdt + \frac{1}{2}J''(P)\sigma^2 P^2 dt$  and  $\mathcal{E}[F(P + dP)] = F(P) + F'(P)\alpha Pdt + \frac{1}{2}\sigma^2 P^2 F''(P)dt$
  - ▶ Thus,  $J(P) = Pdt + (1 - (\rho + \lambda)dt)[J(P) + J'(P)\alpha Pdt + \frac{1}{2}\sigma^2 P^2 J''(P)dt] + \lambda dt A_1 P^{\beta_1} [1 + \alpha\beta_1 dt + \frac{1}{2}\sigma^2 \beta_1(\beta_1 - 1)dt] \Rightarrow \frac{1}{2}\sigma^2 P^2 J''(P) + \alpha P J'(P) - (\rho + \lambda)J(P) + \lambda A_1 P^{\beta_1} + P = 0$
  - ▶ Solution is  $J(P) = B_1 P^{\beta'_1} + \frac{P}{\rho + \lambda - \alpha} + A_1 P^{\beta_1}$ , where  $\beta'_1$  is the positive root of  $\frac{1}{2}\sigma^2 \xi(\xi - 1) + \alpha\xi - (\rho + \lambda) = 0$

# DEPRECIATION: Exponential Decay with Re-investment

★ For  $P \geq P^*$ , re-investment is immediate upon termination

- ▶ Conditional expectation:  $J(P) = Pdt + (1 - \lambda dt)e^{-\rho dt} \mathcal{E}[J(P + dP)] + \lambda dt e^{-\rho dt} \mathcal{E}[J(P + dP) - I]$
- ▶ Thus,  $J(P) = Pdt + (1 - (\rho + \lambda)dt)[J(P) + J'(P)\alpha Pdt + \frac{1}{2}\sigma^2 P^2 J''(P)dt] + \lambda dt J(P) - \lambda I dt \Rightarrow \frac{1}{2}\sigma^2 P^2 J''(P) + \alpha P J'(P) - \rho J(P) + P - \lambda I = 0$
- ▶ Solution is  $J(P) = B_2 P^{\beta_2} + \frac{P}{\rho - \alpha} - \frac{\lambda I}{\rho}$
- ▶ Two branches of  $J(P)$  meet tangentially at  $P^*$  and have the usual VM and SP conditions with  $F(P)$

★ Find  $P^* = \frac{\beta'_1}{\beta'_1 - 1}(\delta + \lambda)I$ , i.e., lower investment threshold than when only a single option was available

# PRICE AND COST UNCERTAINTY

★ Both  $P$  and  $I$  follow correlated GBMs

- ▶  $dP = \alpha_P P dt + \sigma_P P dz_P$ ,  $dI = \alpha_I I dt + \sigma_I I dz_I$ ,  $\mathcal{E}[(dz_P)^2] = dt$ ,  $\mathcal{E}[(dz_I)^2] = dt$ , and  $\mathcal{E}[dz_P dz_I] = \rho dt$
- ▶ Expected NPV of project is  $V(P, I) = \frac{P}{\delta_P} - I$ , and we want  $F(P, I)$
- ▶ Construct risk-free portfolio:  $\Phi = F - n_P P - n_I I \Rightarrow d\Phi = dF - n_P dP - n_I dI$
- ▶  $dF = F_P dP + F_I dI + \frac{1}{2} F_{PP} (dP)^2 + \frac{1}{2} F_{II} (dI)^2 + F_{PI} (dP dI) \Rightarrow dF = F_P dP + F_I dI + \frac{1}{2} F_{PP} \sigma_P^2 P^2 dt + \frac{1}{2} F_{II} \sigma_I^2 I^2 dt + F_{PI} \sigma_P \sigma_I P I \rho dt$
- ▶ Substitution implies  $d\Phi = (F_P - n_P) dP + (F_I - n_I) dI + \frac{1}{2} F_{PP} \sigma_P^2 P^2 dt + \frac{1}{2} F_{II} \sigma_I^2 I^2 dt + F_{PI} \sigma_P \sigma_I P I \rho dt$
- ▶ In order for  $\Phi$  to be risk free, we must have  $n_P = F_P$  and  $n_I = F_I$
- ▶ Add the convenience yield to obtain the total portfolio return:  $\frac{1}{2} F_{PP} \sigma_P^2 P^2 dt + \frac{1}{2} F_{II} \sigma_I^2 I^2 dt + F_{PI} \sigma_P \sigma_I P I \rho dt - F_P \delta_P P dt - F_I \delta_I I dt$
- ▶ Risk-free rate of return:  $r\Phi dt = rF dt - rF_P P dt - rF_I I dt$
- ▶ Obtain PDE:  $\frac{1}{2} F_{PP} \sigma_P^2 P^2 + \frac{1}{2} F_{II} \sigma_I^2 I^2 + F_{PI} \sigma_P \sigma_I P I \rho + (r - \delta_P) F_P P + (r - \delta_I) F_I I - rF = 0$
- ▶ VM:  $F(P^*(I), I) = \frac{P^*(I)}{\delta_P} - I$ , SP1:  $F_P(P^*(I), I) = \frac{1}{\delta_P}$ , and SP2:

# PRICE AND COST UNCERTAINTY

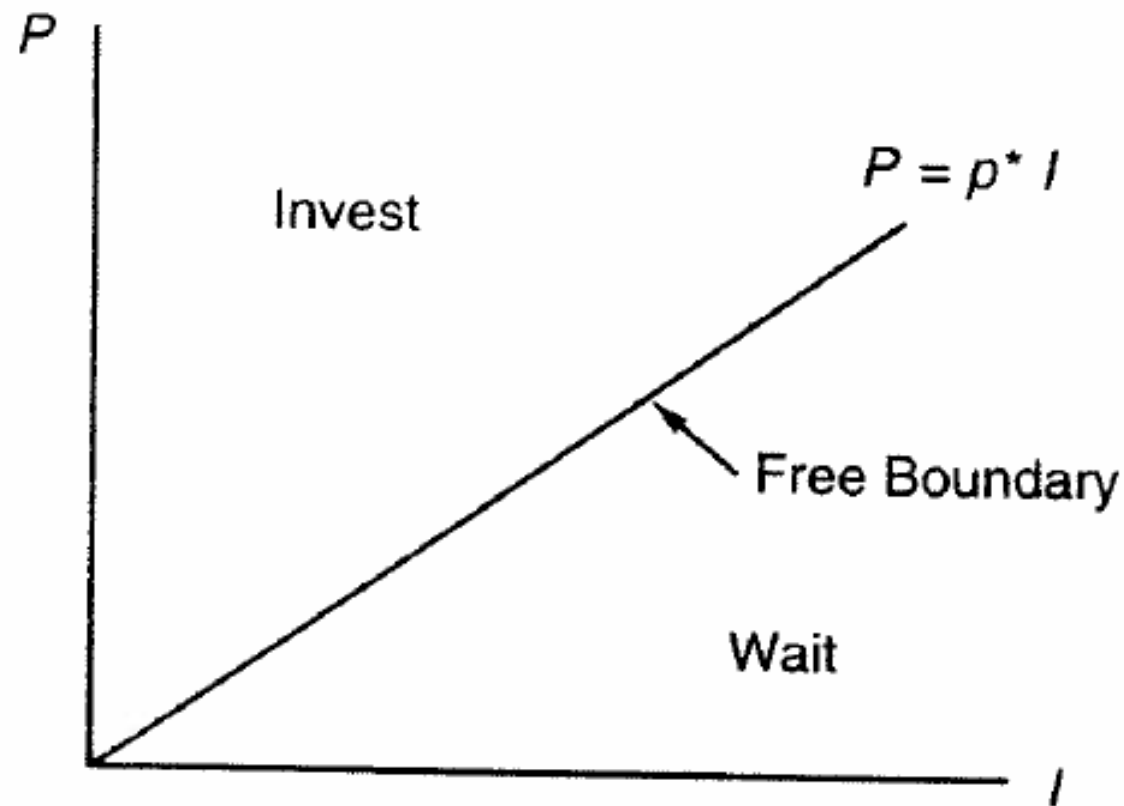
---

★ Use transformation to convert PDE to ODE

- ▶ Let  $p = \frac{P}{I}$  and  $f(p) = \frac{F(P,I)}{I}$
- ▶ Thus,  $F_P = f'(p)$ ,  $F_I = f(p) - pf'(p)$ ,  $F_{PP} = f''(p)I^{-1}$ ,  $F_{II} = \frac{p^2 f''(p)}{I}$ , and  $F_{PI} = -\frac{pf''(p)}{I}$
- ▶ The ODE is  $\frac{1}{2} (\sigma_P^2 - 2\rho\sigma_P\sigma_I + \sigma_I^2) p^2 f''(p) + (\delta_I - \delta_P)pf'(p) - \delta_I f(p) = 0$
- ▶ VM:  $f(p^*) = \frac{p^*}{\delta_P} - 1$  and SP:  $f'(p^*) = \frac{1}{\delta_P}$
- ▶ Therefore,  $f(p) = a_1 p^{\gamma_1}$ , where  $\gamma_1$  is the positive root of  $\frac{1}{2} (\sigma_P^2 - 2\rho\sigma_P\sigma_I + \sigma_I^2) \beta(\beta - 1) + (\delta_I - \delta_P)\beta - \delta_I = 0$
- ▶ Thus,  $p^* = \frac{\gamma_1}{\gamma_1 - 1} \delta_P$
- ▶ In other words, higher uncertainty causes the free boundary to rotate upwards (Figure 6.8)
- ▶ What happens when  $\rho$  is increased?

# PRICE AND COST UNCERTAINTY: Figure 6.8

---



*Figure 6.8. Investment with Price and Cost Uncertainty*

# QUESTIONS

---

