



Static Games and Cournot Competition

Introduction

- In the majority of markets firms interact with *few competitors* – *oligopoly* market
- Each firm has to consider rival's actions
 - *strategic interaction in prices, outputs, advertising ...*
- This kind of interaction is analyzed using *game theory*
 - assumes that “players” are rational
- Distinguish *cooperative* and *noncooperative* games
 - focus on noncooperative games
- Also consider *timing*
 - simultaneous versus sequential games

Oligopoly theory

- No single theory
 - employ game theoretic tools that are appropriate
 - outcome depends upon *information* available
- Need a concept of *equilibrium*
 - players (firms?) choose *strategies*, one for each player
 - combination of strategies determines *outcome*
 - outcome determines *pay-offs* (profits?)
- Equilibrium first formalized by Nash: *No firm wants to change its current strategy given that no other firm changes its current strategy*

Nash equilibrium

- Equilibrium need not be “nice”
 - firms might do better by coordinating but such coordination may not be possible (or legal)
- Some strategies can be eliminated on occasions
 - they are never good strategies *no matter what the rivals do*
- These are *dominated strategies*
 - they are never employed and so can be eliminated
 - elimination of a dominated strategy may result in another being dominated: it also can be eliminated
- One strategy might always be chosen no matter what the rivals do: *dominant strategy*

An example

- Two airlines
- Prices set: compete in departure times
- 70% of consumers prefer evening departure, 30% prefer morning departure
- If the airlines choose the same departure times they share the market equally
- Pay-offs to the airlines are determined by market shares
- Represent the pay-offs in a *pay-off matrix*

The example 2

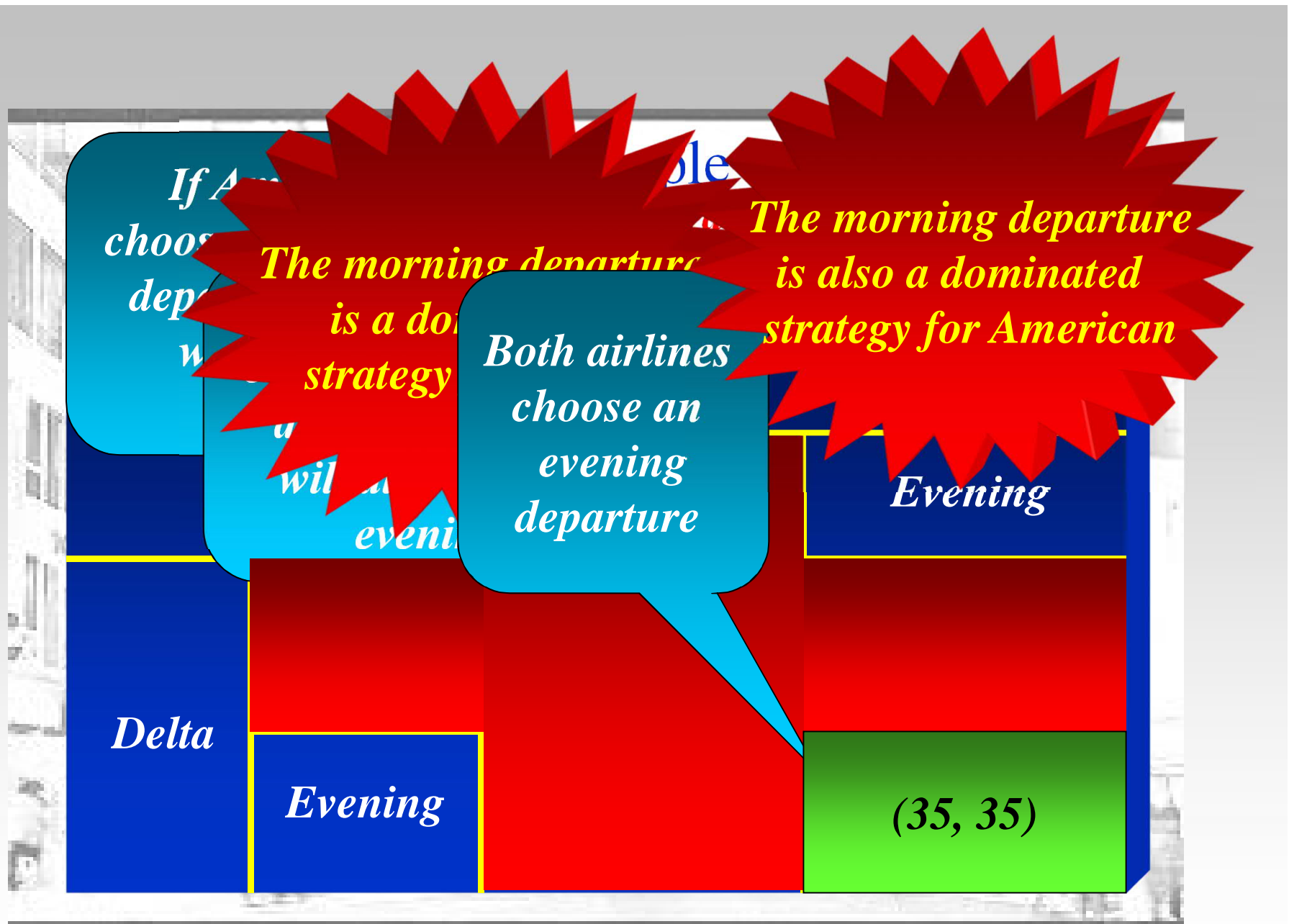
The Pay-Off Matrix

What is the equilibrium for this game?

		American	
		Morning	Evening
Delta	Morning	(15, 15)	(30, 70)
	Evening	(70, 30)	

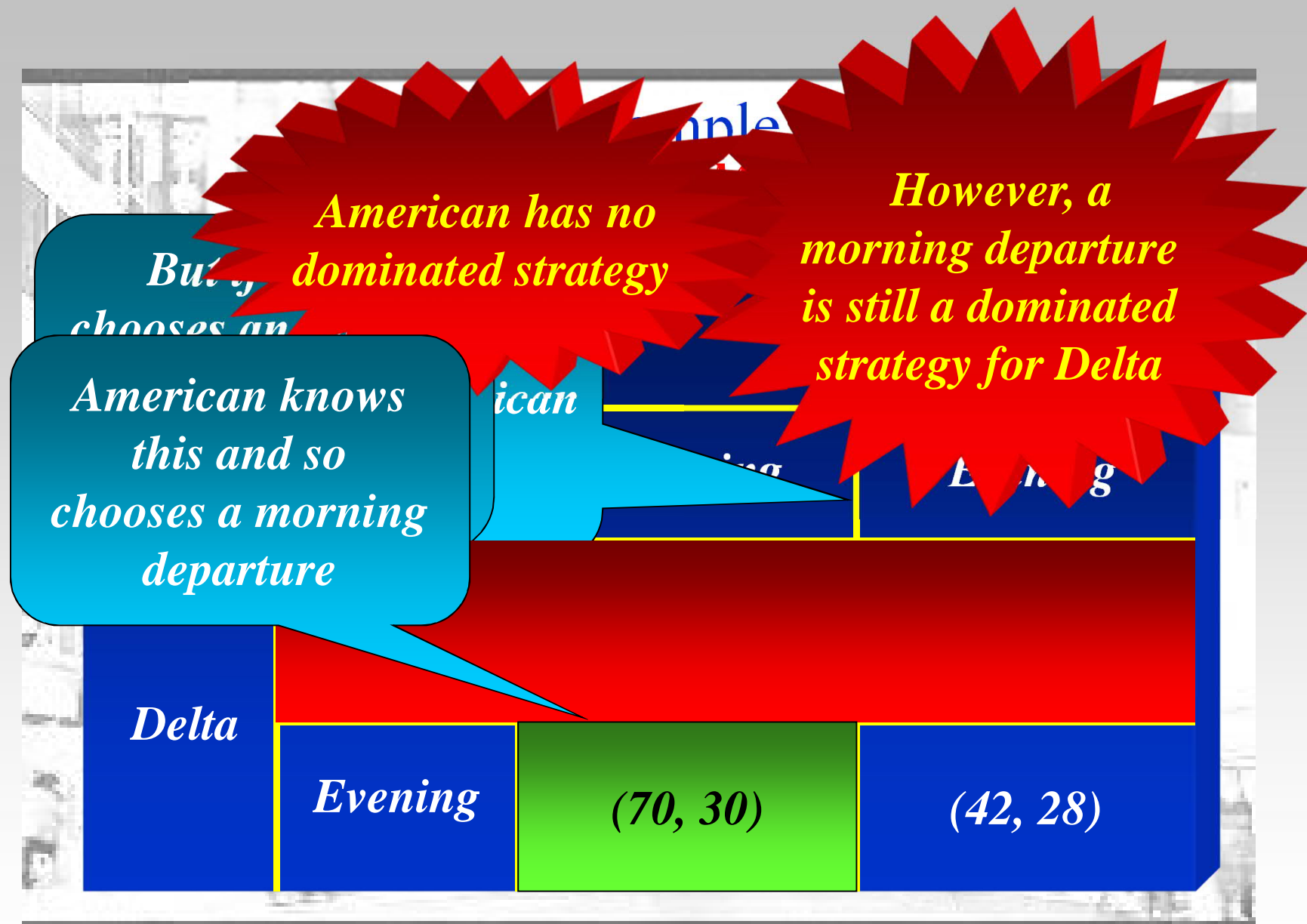
The left-hand number is the pay-off to Delta

The right-hand number is the pay-off to American



The example 4

- **Now suppose that Delta has a frequent flier program**
- **When both airline choose the same departure times Delta gets 60% of the travelers**
- **This changes the pay-off matrix**



Nash equilibrium

- What if there are no dominated or dominant strategies?
- Then we need to use the *Nash equilibrium* concept.
- Change the airline game to a pricing game:
 - 60 potential passengers with a reservation price of \$500
 - 120 additional passengers with a reservation price of \$220
 - price discrimination is not possible (perhaps for regulatory reasons or because the airlines don't know the passenger types)
 - costs are \$200 per passenger no matter when the plane leaves
 - airlines must choose between a price of \$500 and a price of \$220
 - if equal prices are charged the passengers are evenly shared
 - the low-price airline gets all the passengers
- The pay-off matrix is now:

		American	
		$P_L = \$220$	
		(\$0, \$3600)	
Delta	$P_L = \$220$	(\$3600, \$0)	(\$1800, \$1800)

If both price high then both get 270 passengers.

If Delta prices high and American low then American gets 180 passengers.

If Delta prices low and American high then Delta gets all 180 passengers.

If both price low they each get 90 passengers.

Profit per passenger is \$20



Oligopoly models

- **There are three dominant oligopoly models**
 - Cournot
 - Bertrand
 - Stackelberg
- **They are distinguished by**
 - the decision variable that firms choose
 - the timing of the underlying game
- **Concentrate on the Cournot model in this section**

The Cournot model

- Start with a duopoly
- Two firms making an identical product (Cournot supposed this was spring water)
- Demand for this product is
$$P = A - BQ = A - B(q_1 + q_2)$$
where q_1 is output of firm 1 and q_2 is output of firm 2
- Marginal cost for each firm is constant at c per unit
- To get the demand curve for one of the firms we treat the output of the other firm as constant
- So for firm 2, demand is $P = (A - Bq_1) - Bq_2$

The Cournot model

$$P = (A - Bq_1) - Bq_2$$

The profit-maximizing choice of output by firm 2 depends upon the output of firm 1

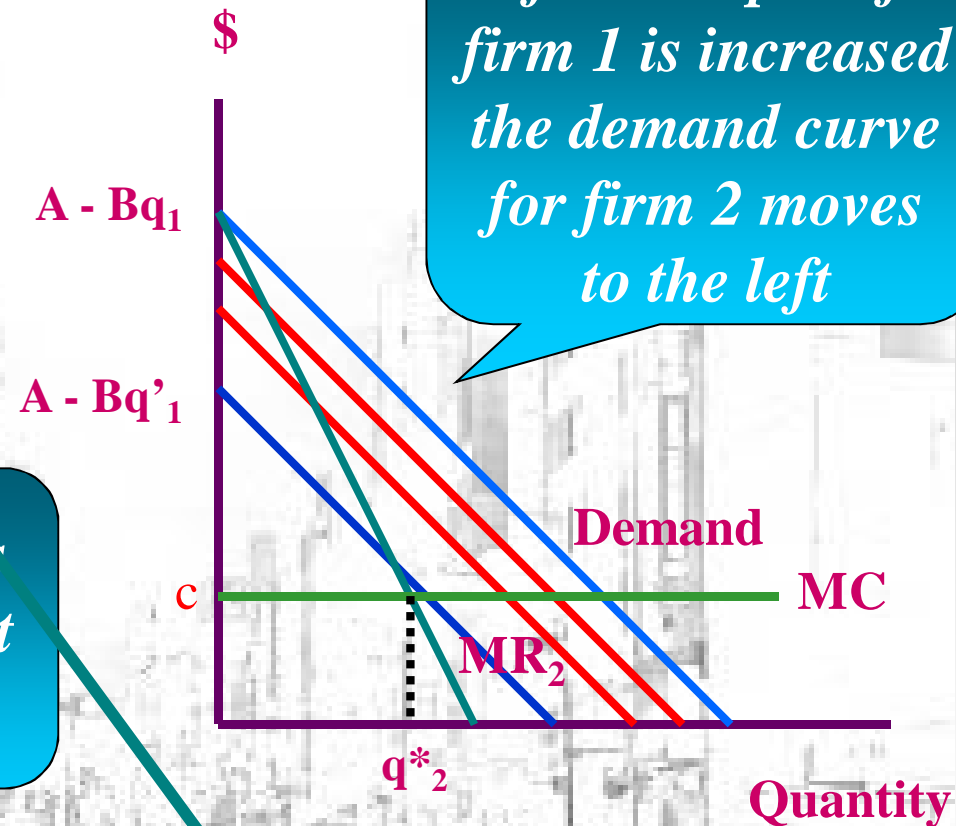
Marginal revenue for firm 2 is

$$MR_2 = (A - Bq_1) - 2Bq_2$$

$$MR_2 = MC$$

$$A - Bq_1 - 2Bq_2 = c \quad \therefore q_2^* = (A - c)/2B - q_1/2$$

Solve this for output q_2



The Cournot model 3

$$q^*_2 = (A - c)/2B - q_1/2$$

This is the *reaction function* for firm 2

It gives firm 2's profit-maximizing choice of output for any choice of output by firm 1

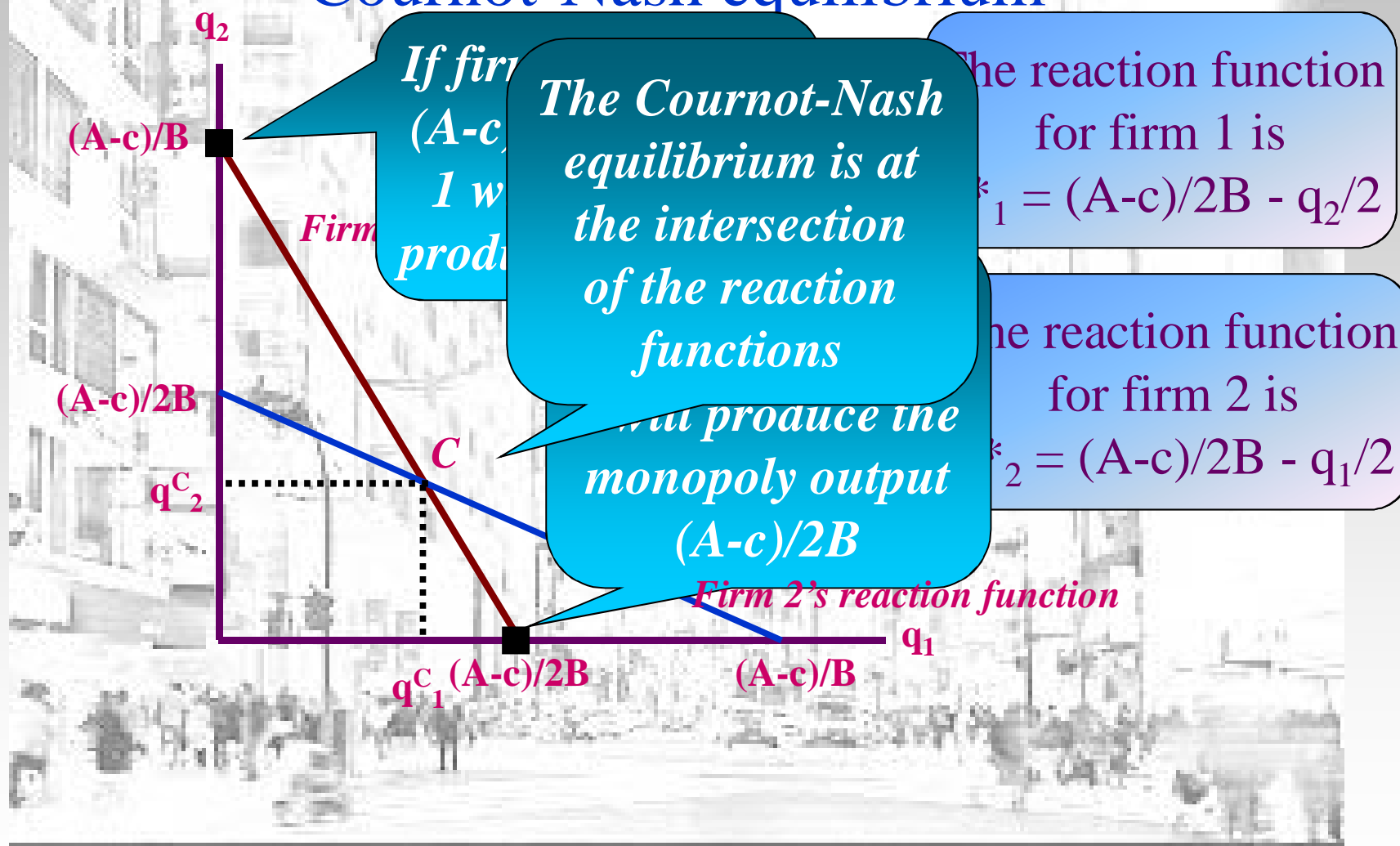
There is also a reaction function for firm 1

By exactly the same argument it can be written:

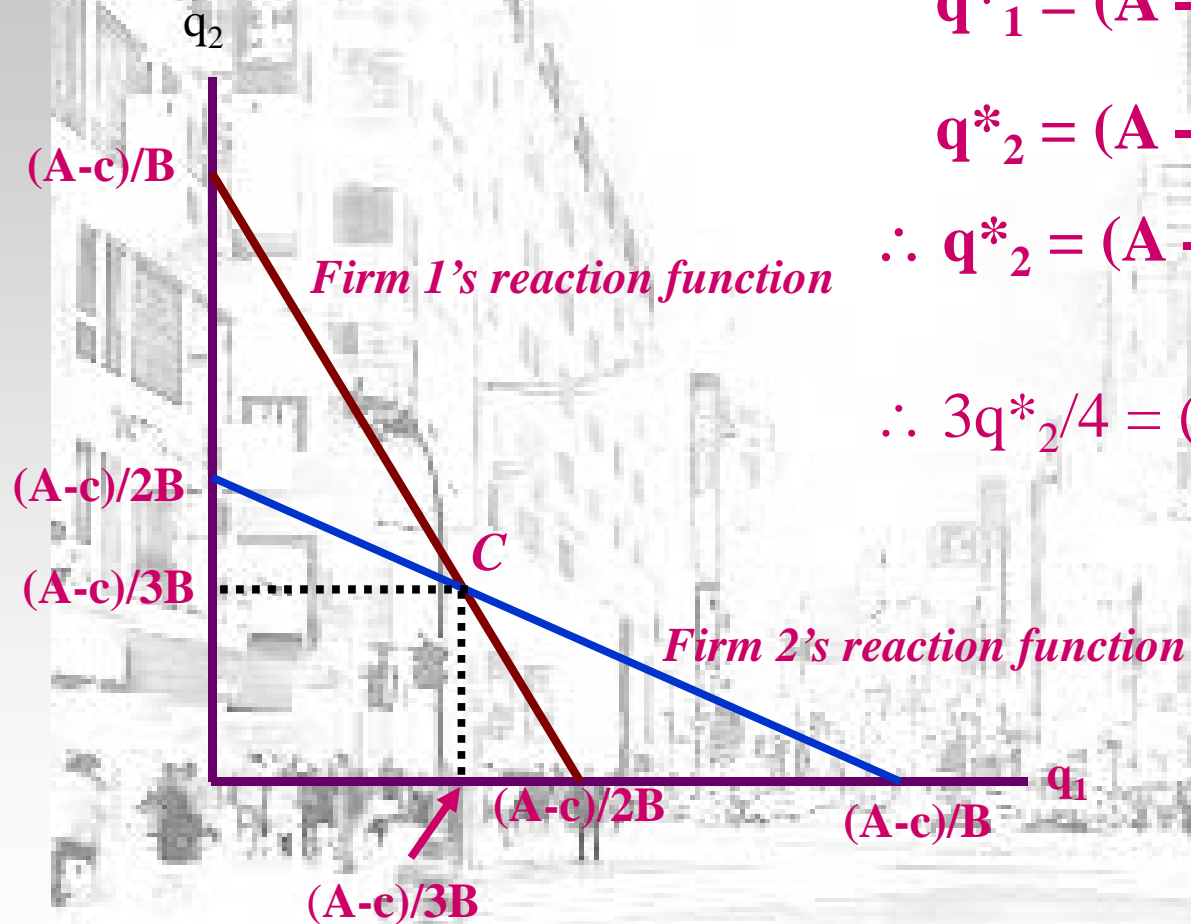
$$q^*_1 = (A - c)/2B - q_2/2$$

Cournot-Nash equilibrium requires that both firms be on their reaction functions.

Cournot-Nash equilibrium



Cournot-Nash equilibrium 2



$$q^*_1 = (A - c)/2B - q^*_2/2$$

$$q^*_2 = (A - c)/2B - q^*_1/2$$

$$\therefore q^*_2 = (A - c)/2B - (A - c)/4B + q^*_2/4$$

$$\therefore 3q^*_2/4 = (A - c)/4B$$

$$\therefore q^*_2 = (A - c)/3B$$

$$\therefore q^*_1 = (A - c)/3B$$

Cournot-Nash equilibrium 3

- In equilibrium each firm produces $q^C_1 = q^C_2 = (A - c)/3B$
- Total output is, therefore, $Q^* = 2(A - c)/3B$
- Recall that demand is $P = A - BQ$
- So the equilibrium price is $P^* = A - 2(A - c)/3 = (A + 2c)/3$
- Profit of firm 1 is $(P^* - c)q^C_1 = (A - c)^2/9B$
- Profit of firm 2 is the same
- A monopolist would produce $Q^M = (A - c)/2B$
- Competition between the firms causes them to overproduce. Price is lower than the monopoly price
- But output is less than the competitive output $(A - c)/B$ where price equals marginal cost

Cournot-Nash equilibrium: many firms

- What if there are more than two firms?
- Much the same approach.
- Say that there are N identical firms producing identical products
- Total output $Q = q_1 + q_2 + \dots + q_N$
- Demand is $P = A - BQ = A - B(q_1 + q_2 + \dots + q_N)$
- Consider firm 1. Its demand is $P = A - B(q_2 + \dots + q_N) - Bq_1$
- Use a simplifying notation: $Q_{-1} = q_2 + q_3 + \dots + q_N$
- So demand for firm 1 is $P = (A - BQ_{-1}) - Bq_1$

*This denotes output
of every firm **other**
than firm 1*

The Cournot model: many

$$P = (A - BQ_{-1}) - Bq_1$$

The profit-maximizing choice of output by firm 1 depends upon the output of the other firms

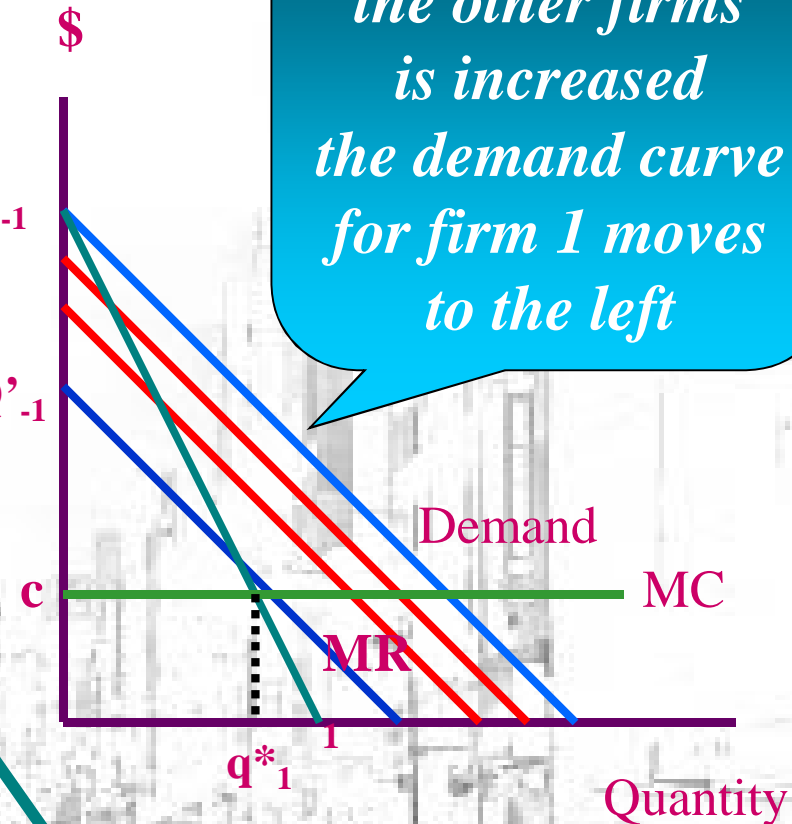
Marginal revenue of firm 1 is

$$MR_1 = (A - BQ_{-1}) - 2Bq_1$$

$$MR_1 = MC$$

$$A - BQ_{-1} - 2Bq_1 = c \quad \therefore q_1^* = (A - c)/2B - Q_{-1}/2$$

Solve this for output q_1



Cournot-Nash equilibrium: many firms

$$q^*_1 = (A - c)/2B - Q_{-1}/2$$

$$\therefore Q^*_{-1} = (N - 1)q^*_1$$

$$\therefore q^*_1 = (A - c)/2B - (N - 1)q^*_1/2$$

$$\therefore (1 + (N - 1)/2)q^*_1 = (A - c)/2$$

$$\therefore q^*_1(N + 1)/2 = (A - c)/2B$$

$$\therefore q^*_1 = (A - c)/(N + 1)B$$

$$\therefore Q^* = N(A - c)/(N + 1)B$$

$$\therefore P^* = A - BQ^* = (A + Nc)/(N + 1)$$

$$\text{Profit of firm 1 is } P^*_1 = (P^* - c)q^*_1 = (A - c)^2/(N + 1)^2B$$

As the number of firms increases

firm's profit falls

As the number of firms increases

As the number of firms increases profit of each firm falls

Cournot-Nash equilibrium: different costs

- What if the firms do not have identical costs?
- Much the same analysis can be used
- Marginal costs of firm 1 are c_1 and of firm 2 are c_2
- Demand is $P = A - BQ = A - B(q_1 + q_2)$
- We have marginal revenue for firm 1 as $MR_1 = (A - Bq_2) - 2Bq_1$
- $MR_1 = (A - Bq_2) - 2Bq_1$
- Equate to marginal cost: $(A - Bq_2) - 2Bq_1 = c_1$

$$\therefore q_1^* = (A - c_1)/2B - q_2/2$$

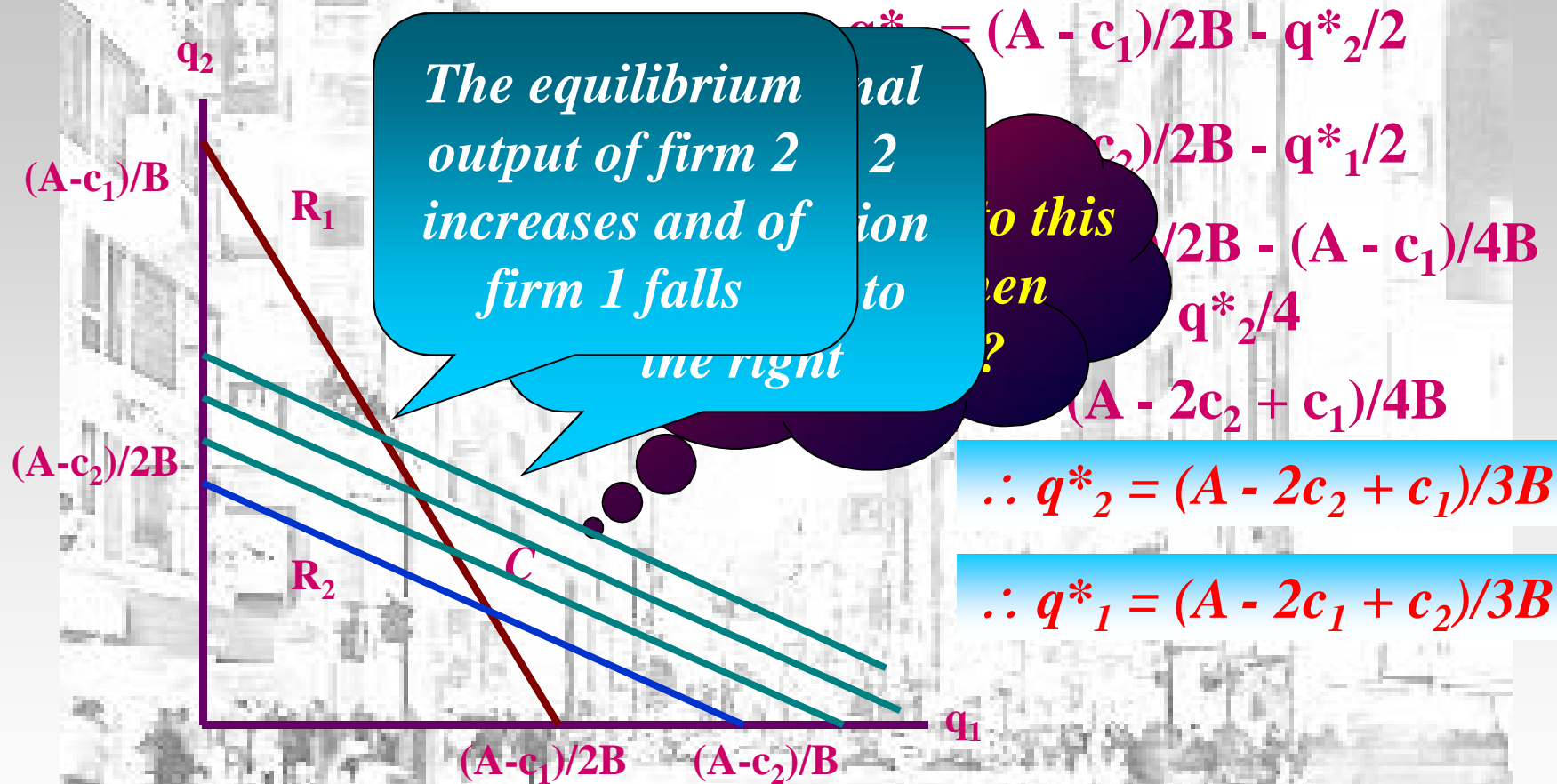
$$\therefore q_2^* = (A - c_2)/2B - q_1/2$$

*Solve this
for output*

q_1

*A symmetric result
holds for output of
firm 2*

Cournot-Nash equilibrium: different costs 2



Cournot-Nash equilibrium: different costs 3

- In equilibrium the firms produce $q^C_1 = (A - 2c_1 + c_2)/3B$; $q^C_2 = (A - 2c_2 + c_1)/3B$
- Total output is, therefore, $Q^* = (2A - c_1 - c_2)/3B$
- Recall that demand is $P = A - B.Q$
- So price is $P^* = A - (2A - c_1 - c_2)/3 = (A + c_1 + c_2)/3$
- Profit of firm 1 is $(P^* - c_1)q^C_1 = (A - 2c_1 + c_2)^2/9$
- Profit of firm 2 is $(P^* - c_2)q^C_2 = (A - 2c_2 + c_1)^2/9$
- Equilibrium output is less than the competitive level
- Output is produced inefficiently: the low-cost firm should produce all the output

Concentration and profitability

- Assume there are N firms with different marginal costs
- We can use the N-firm analysis with a simple change
- Recall that demand for firm 1 is $P = (A - BQ_{-1}) - Bq_1$
- But then demand for firm i is $P = (A - BQ_{-i}) - Bq_i$
- Equate this to marginal cost c_i

$$A - BQ_{-i} - 2Bq_i = c_i$$

This can be reorganized to give the e

*But $Q^*_{-i} + q^*_i = Q^*$
and $A - BQ^* = P^*$*

$$A - B(Q^*_{-i} + q^*_i) - Bq^*_i - c_i = 0$$

$$\therefore P^* - Bq^*_i - c_i = 0 \quad \therefore P^* - c_i = Bq^*_i$$

Concentration and profitability 2

$$P^* - c_i = Bq_i^*$$

Divide by P^* and multiply

$$\frac{P^* - c_i}{P^*} = \frac{BQ^*}{P^*} \frac{q_i^*}{Q^*}$$

But $BQ^*/P^* = 1/\eta$ and $q_i^*/Q^* = s_i$

$$\text{so: } \frac{P^* - c_i}{P^*} = \frac{s_i}{\eta}$$

Extending this we have

$$\frac{P^* - c}{P^*} = \frac{H}{\eta} \quad (\text{p. 155})$$

*The price-cost margin
for each firm is
determined by its*

*Average price-cost
margin is
determined by industry
concentration*



Price Competition: Introduction

- **In a wide variety of markets firms compete in prices**
 - Internet access
 - Restaurants
 - Consultants
 - Financial services
- **With monopoly setting price or quantity first makes no difference**
- **In oligopoly it matters a great deal**
 - nature of price competition is much more aggressive the quantity competition

Price Competition: Bertrand

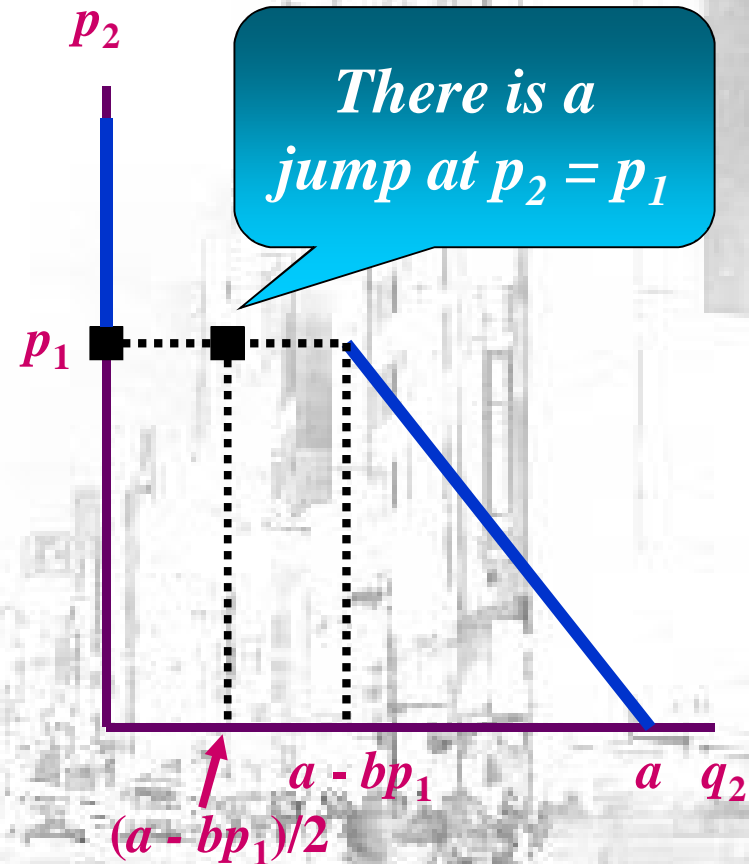
- In the Cournot model price is set by some market clearing mechanism
- An alternative approach is to assume that firms compete in prices: this is the approach taken by Bertrand
- Leads to dramatically different results
- Take a simple example
 - two firms producing an identical product (spring water?)
 - firms choose the prices at which they sell their products
 - each firm has constant marginal cost of c
 - inverse demand is $P = A - B \cdot Q$
 - direct demand is $Q = a - b \cdot P$ with $a = A/B$ and $b = 1/B$

Bertrand competition

- We need the *derived demand* for each firm
 - demand conditional upon the price charged by the other firm
- Take firm 2. Assume that firm 1 has set a price of p_1
 - if firm 2 sets a price greater than p_1 she will sell nothing
 - if firm 2 sets a price less than p_1 she gets the whole market
 - if firm 2 sets a price of exactly p_1 consumers are indifferent between the two firms: the market is shared, presumably 50:50
- So we have the derived demand for firm 2
 - $q_2 = 0$ if $p_2 > p_1$
 - $q_2 = (a - bp_2)/2$ if $p_2 = p_1$
 - $q_2 = a - bp_2$ if $p_2 < p_1$

Bertrand competition 2

- This can be illustrated as follows:
- Demand is discontinuous
- The discontinuity in demand carries over to profit



Bertrand competition 3

Firm 2's profit is:

$$\pi_2(p_1, p_2) = 0 \quad \text{if } p_2 > p_1$$

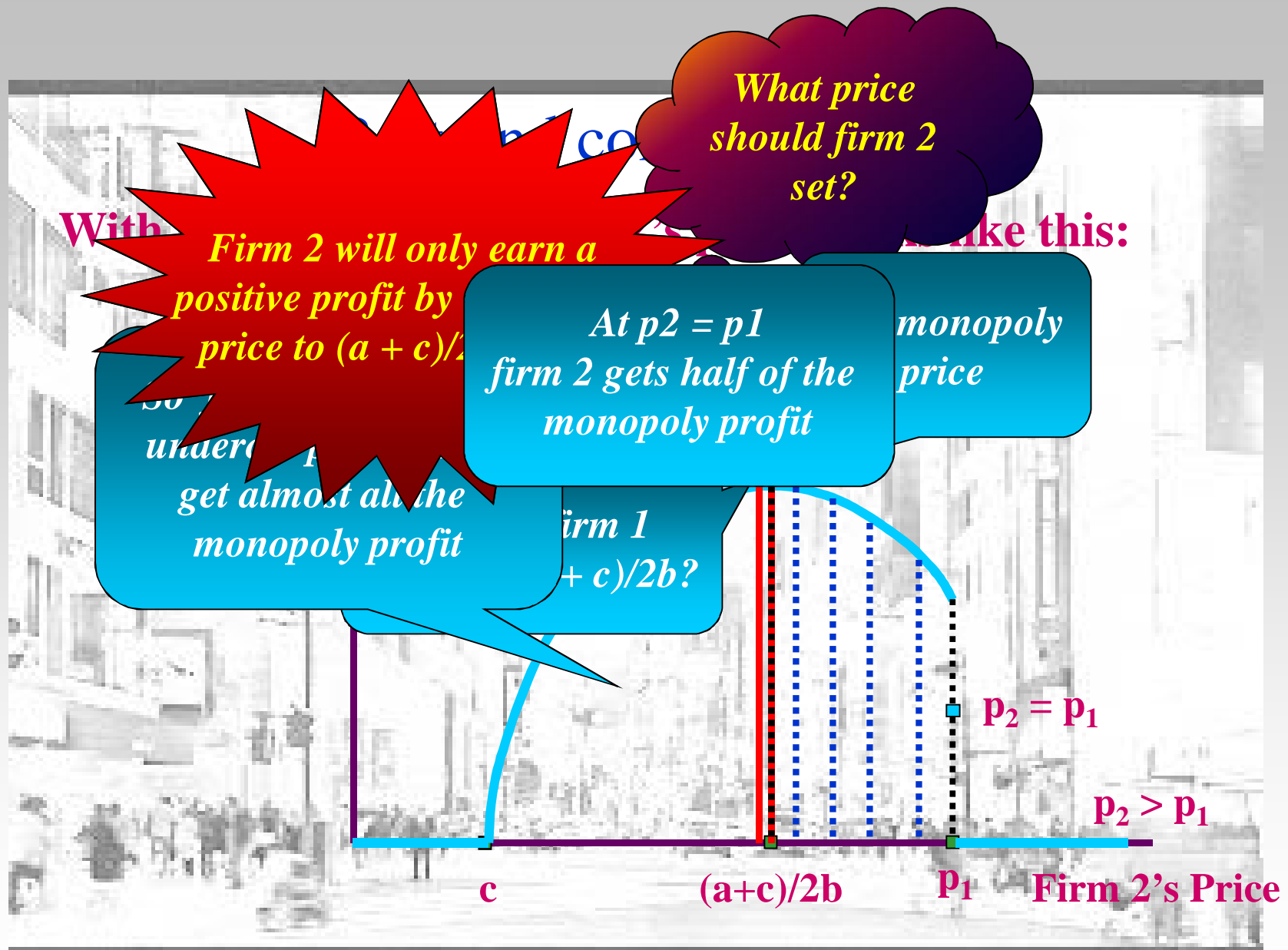
$$\pi_2(p_1, p_2) = (p_2 - c)(a - bp_2) \quad \text{if } p_2 < p_1$$

$$\pi_2(p_1, p_2) = (p_2 - c)(a - bp_2)/2 \quad \text{if } p_2 = p_1$$

For whatever reason!

Clearly this depends on p_1 .

**Suppose first that firm 1 sets a “very high” price:
greater than the monopoly price of $p^M = (a + c)/2b$**



Bertrand competition 5

Now suppose that firm 1 sets a price less than $(a + c)/2b$

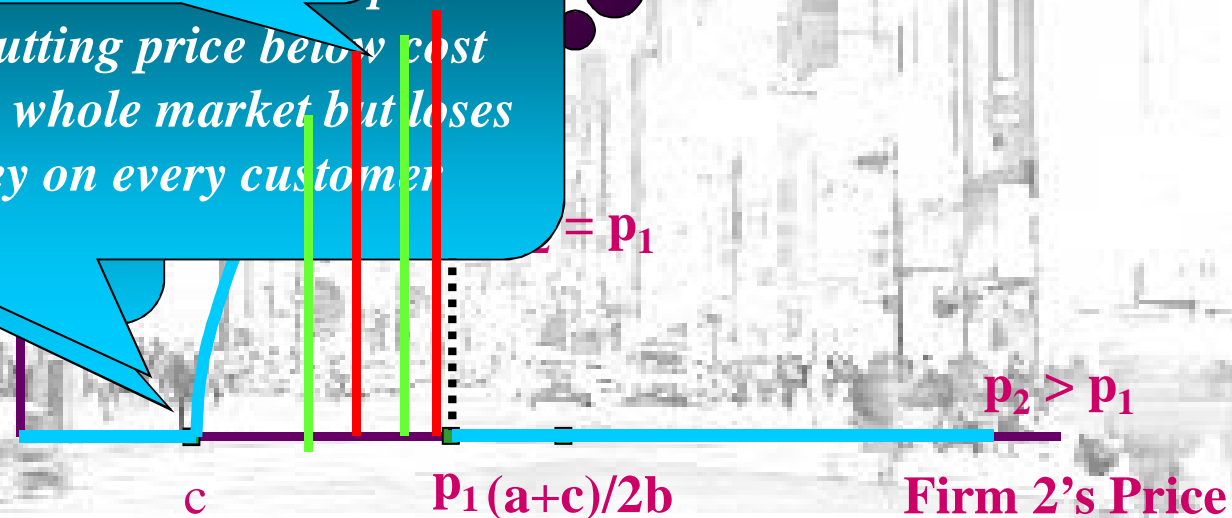
Firm 2's profit looks like this:

Firm

Of course, firm 1 will then undercut firm 2 and so on

As long as $p_1 > c$, Firm 2 should aim just to undercut firm 1

The price at c . Cutting price below cost gains the whole market but loses money on every customer



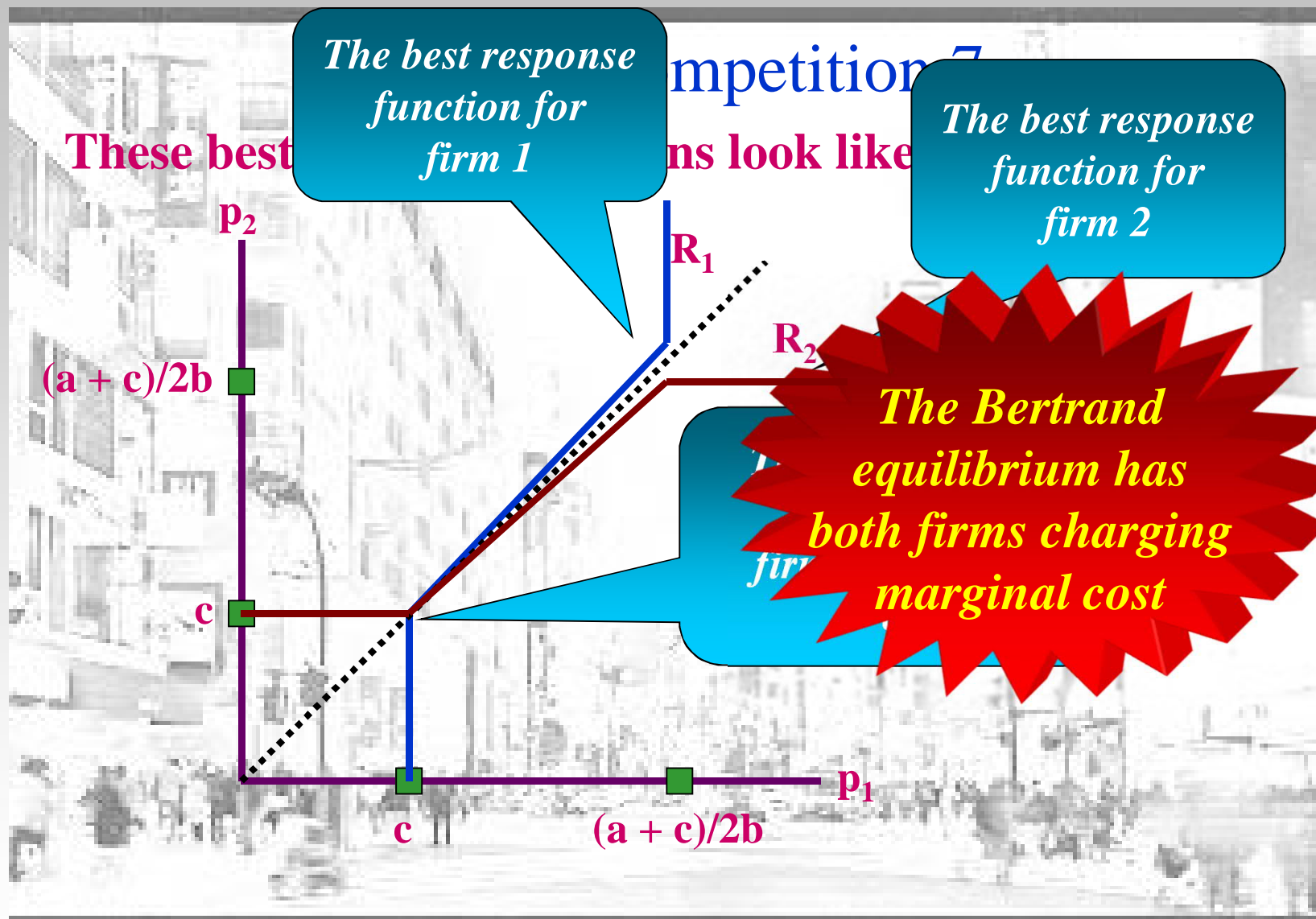
Bertrand competition 6

- We now have Firm 2's best response to any price set by firm 1:

- $p_2^* = (a + c)/2b$ if $p_1 > (a + c)/2b$
- $p_2^* = p_1 - \text{"something small"}$ if $c < p_1 \leq (a + c)/2b$
- $p_2^* = c$ if $p_1 \leq c$

- We have a symmetric best response for firm 1

- $p_1^* = (a + c)/2b$ if $p_2 > (a + c)/2b$
- $p_1^* = p_2 - \text{"something small"}$ if $c < p_2 \leq (a + c)/2b$
- $p_1^* = c$ if $p_2 \leq c$



Bertrand Competition

Why the wildly different result from Cournot?

- Homogenous goods – no difference**
- One-shot game – no difference**
- Demand – no difference**
- In Bertrand, the firm supplies all demand – Key difference**
- How realistic?**

Bertrand Equilibrium: modifications

- The Bertrand model makes clear that competition in prices is very different from competition in quantities
- Since many firms seem to set prices (and not quantities) this is a challenge to the Cournot approach
- But the extreme version of the difference seems somewhat forced
- Two extensions can be considered
 - impact of capacity constraints
 - product differentiation

Capacity Constraints

- For the $p = c$ equilibrium to arise, both firms need enough capacity to fill all demand at $p = c$
- But when $p = c$ they each get only half the market
- So, at the $p = c$ equilibrium, there is huge excess capacity
- So *capacity constraints* may affect the equilibrium
- Consider an example
 - daily demand for skiing on Mount Norman $Q = 6,000 - 60P$
 - Q is number of lift tickets and P is price of a lift ticket
 - two resorts: Pepall with daily capacity 1,000 and Richards with daily capacity 1,400, both fixed
 - marginal cost of lift services for both is \$10

The Example

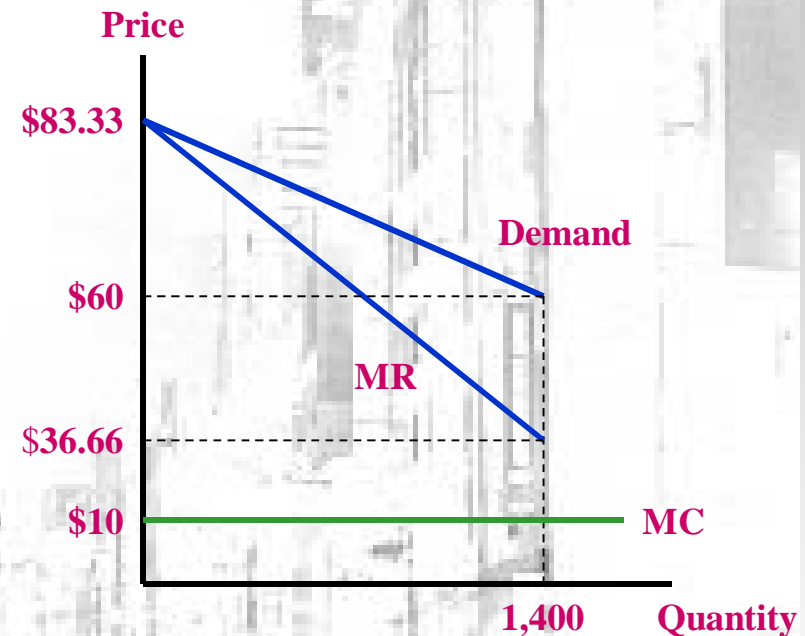
- Is a price $P = c = \$10$ an equilibrium?
 - total demand is then 5,400, well in excess of capacity
- Suppose both resorts set $P = \$10$: both then have demand of 2,700
- Consider Pepall:
 - raising price loses some demand
 - but where can they go? Richards is already above capacity
 - so some skiers will not switch from Pepall at the higher price
 - but then Pepall is pricing above MC and making profit on the skiers who remain
 - so $P = \$10$ cannot be an equilibrium

The example 2

- Assume that at any price where demand at a resort is greater than capacity there is *efficient rationing*
 - serves skiers with the highest willingness to pay
- Then can derive residual demand
- Assume $P = \$60$
 - total demand = 2,400 = total capacity
 - so Pepall gets 1,000 skiers
 - residual demand to Richards with efficient rationing is $Q = 5000 - 60P$ or $P = 83.33 - Q/60$ in inverse form
 - marginal revenue is then $MR = 83.33 - Q/30$

The example 3

- **Residual demand and MR:**
- **Suppose that Richards sets $P = \$60$. Does it want to change?**
 - since $MR > MC$ Richards does not want to raise price and lose skiers
 - since $Q_R = 1,400$ Richards is at capacity and does not want to reduce price
- **Same logic applies to Pepall so $P = \$60$ is a Nash equilibrium for this game.**



Capacity constraints again

- **Logic is quite general**
 - firms are unlikely to choose sufficient capacity to serve the whole market when price equals marginal cost
 - *since they get only a fraction in equilibrium*
 - so capacity of each firm is less than needed to serve the whole market
 - but then there is no incentive to cut price to marginal cost
- **So the efficiency property of Bertrand equilibrium breaks down when firms are capacity constrained**



Product differentiation

- Original analysis also assumes that firms offer homogeneous products
- Creates incentives for firms to *differentiate* their products
 - to generate consumer loyalty
 - do not lose all demand when they price above their rivals
 - *keep the “most loyal”*

An example of product differentiation

Coke and Pepsi are similar but not identical. As a result, the lower priced product does not win the entire market.

Econometric estimation gives:



$$Q_C = 63.42 - 3.98P_C + 2.25P_P$$

$$MC_C = \$4.96$$

$$Q_P = 49.52 - 5.48P_P + 1.40P_C$$

$$MC_P = \$3.96$$

There are at least two methods for solving for P_C and P_P

Bertrand and product differentiation

Method 1: Calculus

Profit of Coke: $\pi_C = (P_C - 4.96)(63.42 - 3.98P_C + 2.25P_P)$

Profit of Pepsi: $\pi_P = (P_P - 3.96)(49.52 - 5.48P_P + 1.40P_C)$

Differentiate with respect to P_C and P_P respectively

Method 2: MR = MC

Reorganize the demand functions

$$P_C = (15.93 + 0.57P_P) - 0.25Q_C$$

$$P_P = (9.04 + 0.26P_C) - 0.18Q_P$$

Calculate marginal revenue, equate to marginal cost, solve for Q_C and Q_P and substitute in the demand functions

Bertrand and product differentiation 2

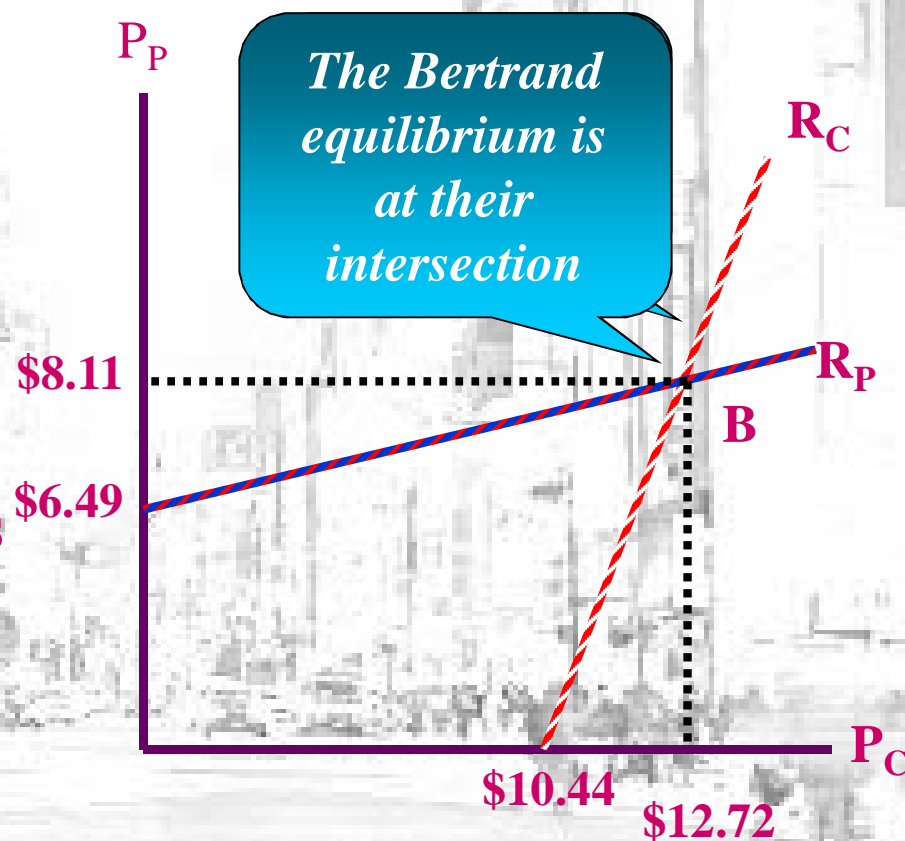
Both methods give the best response functions:

$$P_C = 10.44 + 0.2826P_P$$

$$P_P = 6.49 + 0.1277P_C$$

These can be solved for the equilibrium prices as indicated

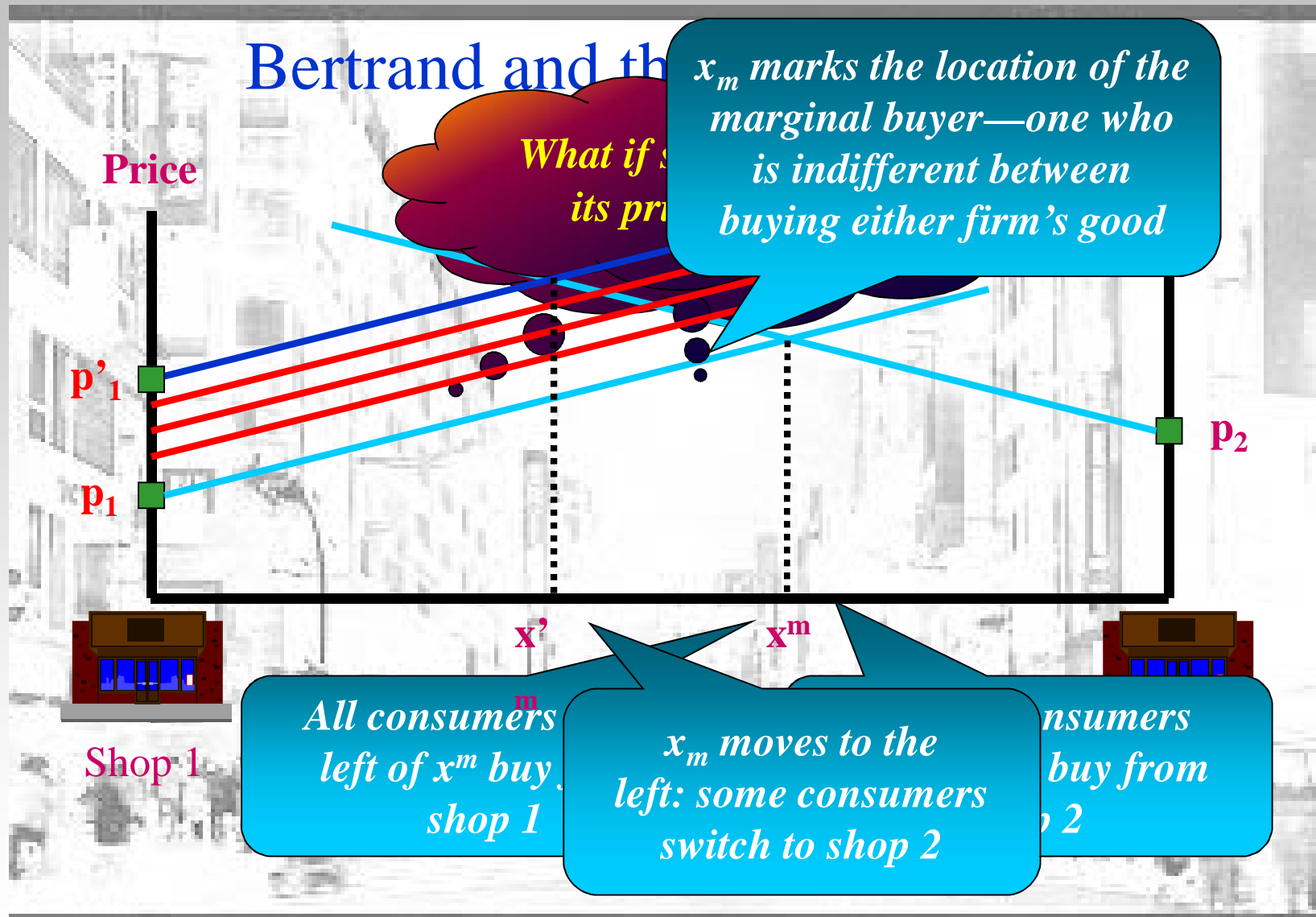
The equilibrium prices are each greater than marginal cost



Bertrand competition and the spatial model

- **An alternative approach: spatial model of Hotelling**
 - a Main Street over which consumers are distributed
 - supplied by two shops located at opposite ends of the street
 - but now the shops are competitors
 - each consumer buys exactly one unit of the good provided that its full price is less than V
 - a consumer buys from the shop offering the lower full price
 - consumers incur transport costs of t per unit distance in travelling to a shop
- **Recall the broader interpretation**
- **What prices will the two shops charge?**

Bertrand and the



Bertrand and the spatial model 2

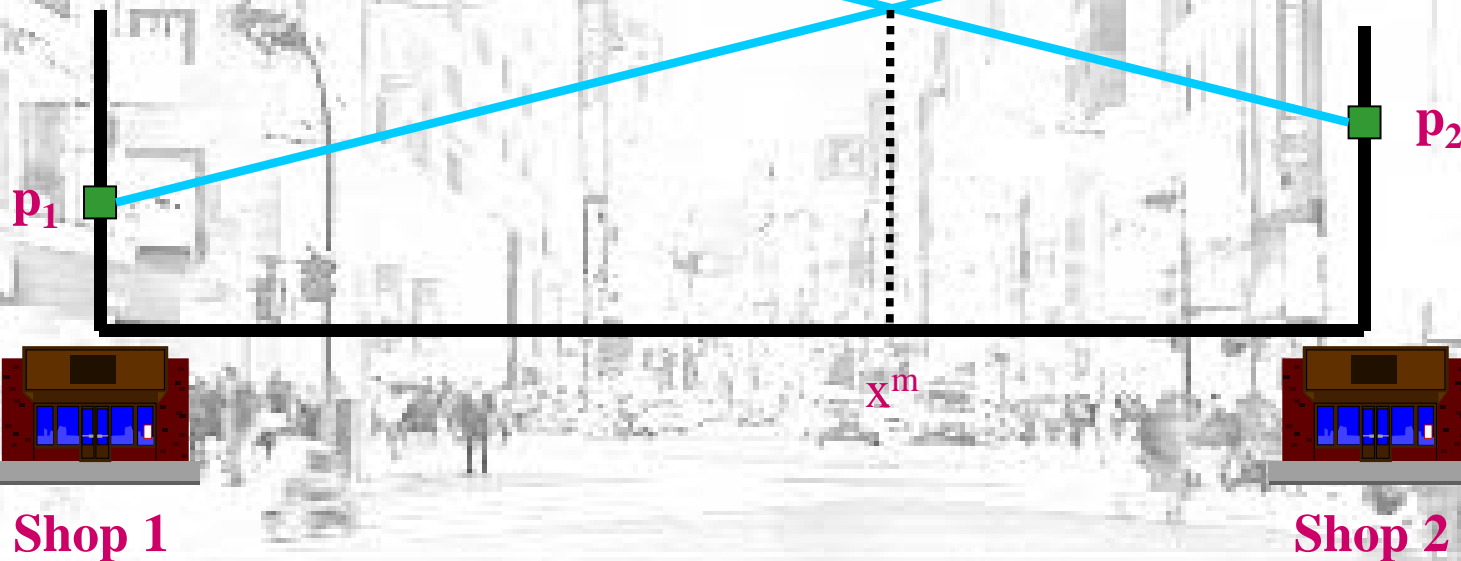
$$p_1 + tx^m = p_2 + t(1 - x^m) \therefore 2tx^m = p_2 - p_1 + t$$

$$\therefore x^m(p_1, p_2) = (p_2 - p_1 + t)/2t$$

There are N consumers in total

So demand to firm 1 is $D^1 = N(p_2 - p_1 + t)/2t$

Price



How is x^m

*This is the fraction
of consumers who
buy from firm 1*

Bertrand equilibrium

Profit to firm 1 is $\pi_1 = (p_1 - c)N(p_2 p_1 - p_1^2 + t p_1 + c p_1 + p_1 + t)/2t$

$$\pi_1 = N(p_2 p_1 - p_1^2 + t p_1 + c p_1)$$

Differentiate with respect to

$$\frac{\partial \pi_1}{\partial p_1} = \frac{N}{2t} (p_2 - 2p_1 + t + c) = 0$$

$$p_1^* = (p_2 + t + c)/2$$

What about firm 2? a similar best response function.

$$p_2^* = (p_1 + t + c)/2$$

This is the best response function for firm 1

This is the best response function for firm 2

Bertrand equilibrium 2

$$p_1^* = (p_2 + t + c)/2$$

$$p_2^* = (p_1 + t + c)/2$$

$$2p_2^* = p_1 + t + c$$

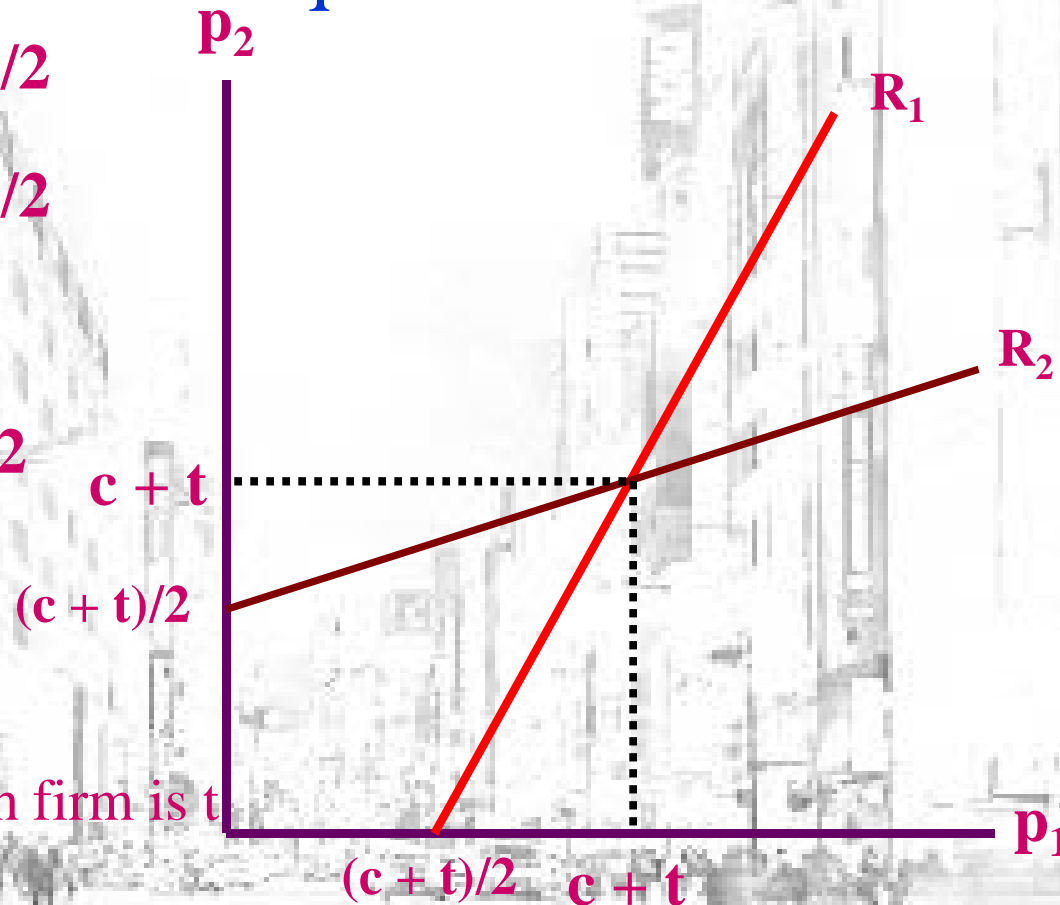
$$= p_2/2 + 3(t + c)/2$$

$$\therefore p_2^* = t + c$$

$$\therefore p_1^* = t + c$$

Profit per unit to each firm is t

Aggregate profit to each firm is $Nt/2$

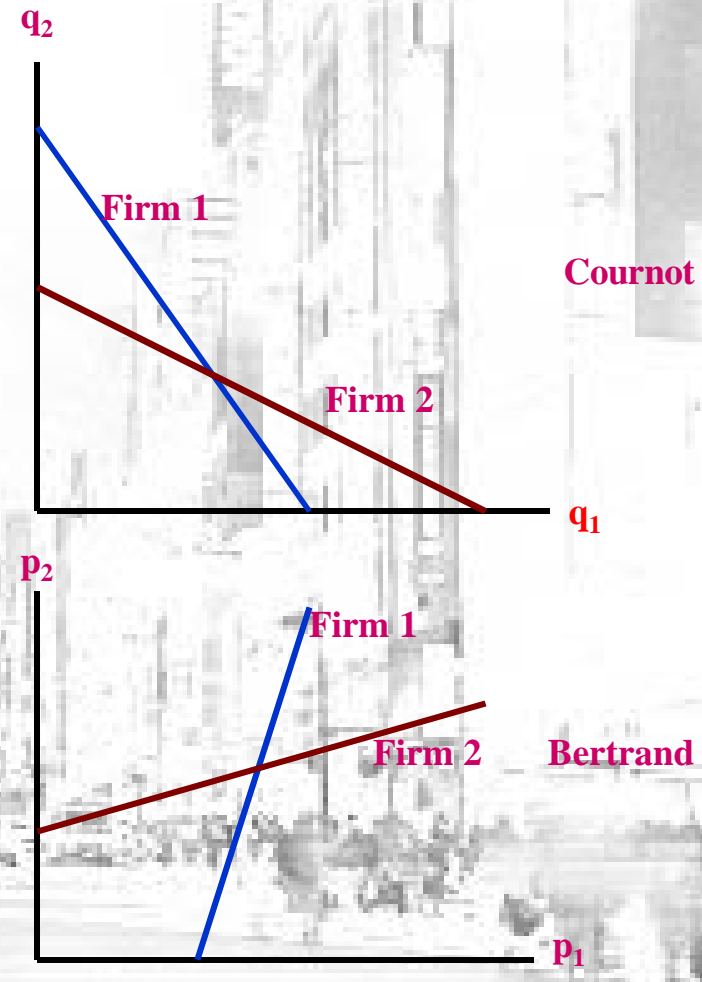


Bertrand competition 3

- Two final points on this analysis
- t is a measure of transport costs
 - it is also a measure of the value consumers place on getting their most preferred variety
 - when t is large competition is softened
 - *and profit is increased*
 - when t is small competition is tougher
 - *and profit is decreased*
- Locations have been taken as fixed
 - suppose product design can be set by the firms
 - *balance “business stealing” temptation to be close*
 - *against “competition softening” desire to be separate*

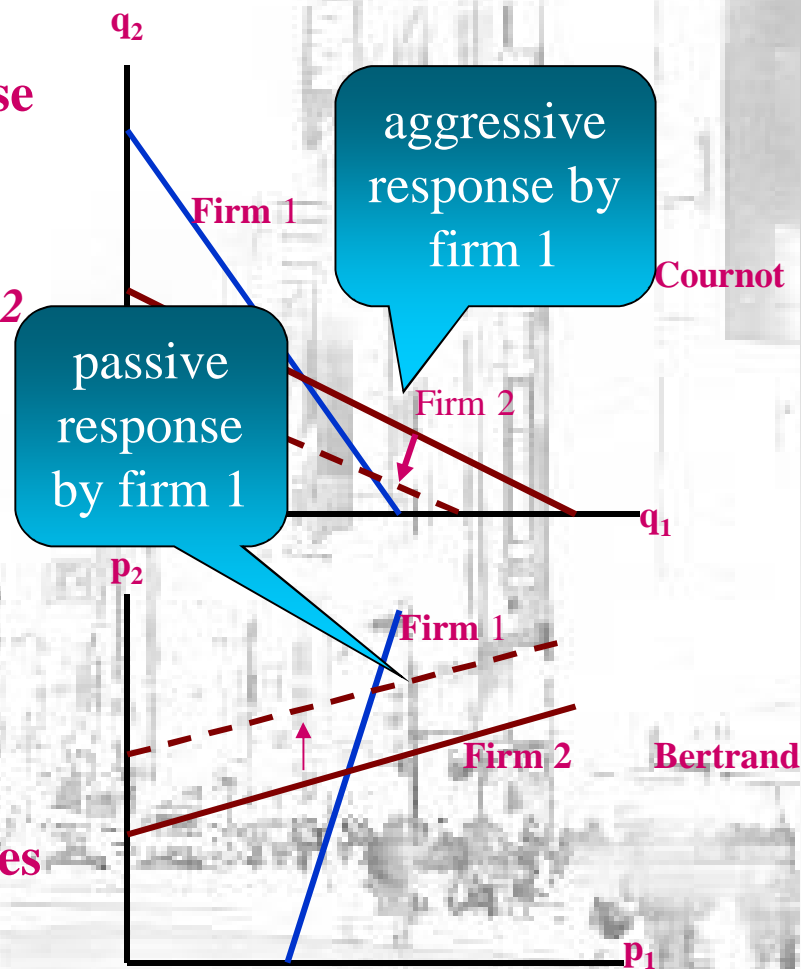
Strategic complements and substitutes

- **Best response functions are very different with Cournot and Bertrand**
 - they have opposite slopes
 - reflects very different forms of competition
 - firms react differently e.g. to an increase in costs



Strategic complements and substitutes

- suppose firm 2's costs increase
- this causes Firm 2's Cournot best response function to fall
 - at any output for firm 1 firm 2 now wants to produce less
- firm 1's output increases and firm 2's falls
- Firm 2's Bertrand best response function rises
 - at any price for firm 1 firm 2 now wants to raise its price
- firm 1's price increases as does firm 2's



Strategic complements and substitutes 2

- When best response functions are upward sloping (e.g. Bertrand) we have *strategic complements*
 - passive action induces passive response
- When best response functions are downward sloping (e.g. Cournot) we have *strategic substitutes*
 - passive actions induces aggressive response
- Difficult to determine strategic choice variable: price or quantity
 - output in advance of sale – probably quantity
 - production schedules easily changed and intense competition for customers – probably price

Assume payoff (ie. profit) u for strategies (ie. prices, quantities) s

The necessary first order condition (FOC) for player i is

$$\frac{\partial u_i(s_i, s_{-i})}{\partial s_i} = 0$$

The Nash equilibrium is typically calculated by solving the system of equations determined by the FOC:s for each player.

Consider a situation with two players (i and j). By totally differentiating the necessary FOC and noting that $s_i = r_i(s_{-i})$

$$\frac{\partial^2 u_i(r_i(s_{-i}), s_j)}{\partial s_i^2} r_i'(s_{-i}) + \frac{\partial^2 u_i(s_i, s_j)}{\partial s_i \partial s_j} = 0$$

the slope of player i's reaction function can be found to be

$$r_i'(s_{-i}) = - \frac{\frac{\partial^2 u_i(s_i, s_j)}{\partial s_i \partial s_j}}{\frac{\partial^2 u_i(s_i, s_j)}{\partial s_i^2}}$$

Because we have assumed concavity it follows from this that

$$\text{sign} \{ r_i' \} = \text{sign} \left\{ \frac{\partial^2 u_i(s_i, s_j)}{\partial s_i \partial s_j} \right\}$$

Consequently, the reaction function is upward (downward) sloping if and only if

$$\frac{\partial^2 u_i(s_i, s_j)}{\partial s_i \partial s_j} > 0 \quad (< 0)$$