26E00800 Global Marketing Management (6 cr)

SYLLABUS 2019

January 6th, 2019

NB! Course syllabus is subject to minor changes e.g. related to guest speakers

Instructor's contact information

Name: Dr. Paula Kilpinen E-mail: paula.kilpinen@aalto.fi Office Hours: Upon agreement

Availability: After class

Aalto People/Instructor's Webpage

Course information and status

- Management and International Business (DR2013): elective course
- CEMS-course
- Advanced specialization studies

Academic Year 2019-19, Period III Spring 2019; Tuesday 9:15-11:30 & Friday 9:15-11:30

Location Main Building A-401
Language of Instruction English

Course Website

https://mycourses.aalto.fi/course/search.php?search=26E00800

1. OVERVIEW

Global Marketing Management is a 6 ECTS Master's level course at the Aalto University School of Business where student teams apply their accumulated knowledge in a business project. During the course leading experts in marketing will provide insights and a set of tools to tackle the project. This course provides an opportunity for students to apply international business and marketing concepts to real-life situations in international companies through practice-oriented and project-based learning.

Project teams of 3 students will tackle broad and comprehensive (combining for instance marketing, legal, and financial aspects) company challenges related to e.g. internationalization, new product launch, corporate communication and international marketing planning. The course consists of project work and supporting seminars and will last approximately one academic semester. The course is conducted in collaboration with an external partner and guest speakers. As part of the course, students have the opportunity to participate in L'Oréal's international Brandstorm competition.



2. PREREQUISITES

Master's level course.

3. LEARNING OUTCOMES

The course is practice-oriented. Upon completion of the course, students should know how to:

- prepare a global product launch and marketing campaign
- analyse market-and customer-related data
- collaborate in culturally diverse teams
- communicate effectively in an international setting
- make a competitive presentation (written and oral)

The winning team from the Aalto Campus will have a chance to present their project in the Nordic finals, with a possibility to win a trip to the World finals in Paris.

4. ASSESSMENT, GRADING, EXAM FEEDBACK

Final project report and its presentation 80%, class activity, learning journal and/or reflection papers 20%, grading scale: 0-5

5. ASSIGNMENTS/ BUSINESS PROJECT (to be complemented)

This year's business project is to participate in L'Oréal's Brandstorm competition, which is a unique opportunity for students to gain a real life professional experience.

6. READINGS

PRACTICAL READINGS (may be complemented):

Edelman, David C. (2010), Branding in the Digital Age: You're Spending Your Money in All the Wrong Places, *Harvard Business Review*, December 2010

Holt, Douglas B., Quelch, John A. and Taylor (2004), How Global Brands Compete, *Harvard Business Review*, September, 2004

Kukkonen, Elina (2017), Organizing a Framework for Customer Value Management in Online Media Relationships, *Marketing Management Journal (forthcoming)*

Meyer, Christopher and Schawer, Andre (2007), Understanding Customer Experience, *Harvard Business Review*, 2007

Communication Handbook

Materials provided for the business project, e.g.:

Brand Presentation
Market Information
Consumer Research
Trends & Inspiration



OTHER RECOMMENDED READINGS (may be complemented)

Keegan, Warren & Mark Green (2017) Global Marketing

Farrell, Carlyle (2015) Global Marketing - practical insights & international analysis

Hollensen, S. (2007). Global Marketing: A decision-oriented approach. – 4th ed. – Prentice Hall. Harlow, England

Craig, C.S., Douglas, S.P. (2000). Configural Advantage in Global Markets. *Journal of International Marketing*, Vol. 8(1), 6-26.

Ghemawat, P. (2001). Distance still matters: The hard reality of global expansion. *Harvard Business Review*, 79 (September), 3-11.

Lim L., Acito F., Rusetski A. (2006) Development of Archetypes of International Marketing Strategy / *Journal of International Business Studies*. Vol. 37 (4), 499-524.

Pisano, Gary (2015), You Need an Innovation Strategy, *Harvard Business Review*, June 2015, pp.44-54 Zou, S. Cavusgil, S.T. (2002). The GMS: a broad conceptualization of global marketing strategy and its effect firm performance, *Journal of Marketing*, Vol. 66 (4), 40-56.

7. SCHEDULE (SUBJECT TO MINOR CHANGES)

Session	Date	Topic	Guest speakers	Readings or pre- assignments
1. Course kick- off	January 8 th , 2019, 9:15- 11:30	Introduction to the course Course objectives and outcomes Speed dating to build project teams		
2. Presenting the business project: Brandstrom competition	January 11 th , 2019, 9:15- 11:30	Presentation of the Brandstorm Business Project	Online presentation and Q&A by L'Oréal Nordic Executives	Familiarization with the background material provided for the business project
3. Introduction to Elements in Global Marketing	January 15 th , 2019	How to coordinate and control marketing activities in global markets? How can markets abroad be different? How to choose your target markets abroad? How to enter new markets abroad? Why and how to make adaptations to the product and promotion for markets abroad? What are the factors impacting pricing for markets abroad?	Hannu Seristö, Professor in International Business and Vice President, External Relations, Aalto University	Recommended readings (if unfamiliar with international marketing concepts) Keegan, W. and Green, M. (2017) Global Marketing Farrell, Carlyle (2015) Global Marketing – practical insights & international analysis
4. Organizing for the business project	January 18 th , 2019	Project based learning: Defining roles and organizing for the business project building on strengths of each		Completion of an optional Strengths-based selfand team analysis



		team member. Making a project plan.	
5. Team coaching sessions for the business project	January 21 st - 24 th	Team coaching sessions (60 min) for the business project	
Case analysis (part I of the case report)	January 24 th , 2019		Case analysis (part I of the case report) due January 24 th

6. Global Marketing and Brand Management 7. Service Design	January 25 th , 2019, 9:15- 11:30 Jan 29th, 2019, 9:15- 11:30	Global Marketing and Brand Management-theory and practice Service Design to build a digital customer experience	Marco Mäkinen, Vice-President TBWA Helsinki	Holt, Douglas B., Quelch, John A. and Taylor (2004), How Global Brands Compete, Harvard Business Review, September, 2004 Meyer, Christopher and Schawer, Andre (2007), Understanding Customer Experience, Harvard Business Review, 2007
8. Digital Marketing	Feb 1 st , 2019, 9:15- 11:30	Digital Marketing- how to create customer value online	Elina Kukkonen , DBA, SVP Comm unications and Brand at Alma Media Corporation	Kukkonen, Elina (2017), Organizing a Framework for Customer Value Management in Online Media Relationships, Marketing Management Journal (forthcoming)
9. Digital Marketing	Feb 5 th , 2019, 9:15- 11:30	Digital Marketing campaigns	Samuel Tenhunen, Digital Director and Partner, Mediakolmio	Edelman, David C. (2010), Branding in the Digital Age: You're Spending Your Money in All the Wrong Places, Harvard Business Review, December 2010
10. Communication and presentation of the project work	February 8 th , 2019, 9:15- 11:30	Business Communication, reporting, presentation & pitching	Michael Baker, Aalto University, School of Business, Communications Department	Communication Handbook
Case report (part II) due	February 12 th , 2017			Case report due February 12th
11-12. Project presentations	February 12th and Feb 15th	Evaluation and feedback on project presentations		
13. Video (5 min) sent to Brandstorm competition	February 18 ^{th,} 2019		Jury comprising of L'Oréal Executives	Brandstorm winner announced by February 28 th



8. COURSE WORKLOAD

Classroom hours	34 h
Class preparation and learning journals	20 h
Project work	106 h
Total	160h (6 cr)

9. ETHICAL RULES

Aalto University Code of Academic Integrity and Handling Thereof>

https://into.aalto.fi/pages/viewpage.action?pageId=3772443

10. OTHER ISSUES

· Registration to course

Max. 50 students (quota may be adjusted based on project details).

Please note that the course is offered only to MSc level students. Participants are selected based on their program status, according to the following priority order:

- 1. M&IB, IB, M,
- 2. CEMS,
- 3. exchange students,
- 4. minor,
- 5. others

Students must attend the first lecture to ensure their place in the course.

- Course Policies: 75% attendance is required
- Retrieving Course Materials: Course material can be retrieved through the course website https://mycourses.aalto.fi/course/search.php?search=26E0080

