31E11100 - Microeconomics: Pricing

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Topics on dynamic pricing: time-inconsistent buyers (extra material)

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Pricing extra material

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Introduction

- So far we have assumed that buyers are rational and know what is best to them
- The broad literature on *behavioral economics* seeks to understand situations, where decision makers are boundedly rational, make mistakes, or have otherwise non-standard preferences.
- For example, decision makers may exhibit:
 - self-control problems
 - loss aversion
 - inattention
 - overconfidence
- For pricing, a relevant question is:
 - Can firms exploit buyers' bounded rationality, and how?
- Of course, one could also analyze biases by firms' managers, but this appears to be less first-order in this context

Pricing with time-inconsistent buyers

- In this lecture we take up one interesting example: buyers with time-inconsistent preferences
 - Preferences change over time
 - Hyperbolic discounting or $\beta \delta$ preferences as the simplest example
 - Such preferences lead to self-control problems, preference for commitment, procrastination
- How should seller take into account such preferences in pricing?
- To make the question interesting, we think about products, where benefits and costs occur at different times:
 - Investment goods: current costs and future benefits (health clubs, healthy food, ...)
 - Leisure goods: current benefits and future costs (unhelthy food, credit card borrowing, ...)

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Standard (geometric) Discounting

- Decision making over time.
 - Denote time periods by t = 0, 1, 2, ...
 - Instantaneous utility in period t from action a_t is $u(a_t)$.
 - Geometric discounting: for all s, and t > s, the discounted utility in period s from action a_t in period t is δ^{t−s}u(a_t) for some 0 ≤ δ ≤ 1.
 - No special importance for current period.

Hyperbolic Discounting

- An example of hyperbolic discounting: $\beta \delta$ preferences.
- Utility in period s from action a_t in period t > s is βδ^{t-s}u(a_t) for some β < 1.
- Notice that current period has now a special meaning.
 - Waiting from now until tomorrow is discounted by $\beta\delta$.
 - \blacktriangleright Waiting from tomorrow until the day after tomorrow is discounted by δ from today's point of view.
 - ▶ Notice that tomorrow, the discount rate between tomorrow and the day after tomorrow is $\beta\delta$ and not δ .
 - Hence the preferences between periods change as time goes on.
- Hence we talk about time inconsistent preferences.



- You have money for a single movie ticket.
- Different movies are shown during the next four weeks.
- The instantaneous willingness to pay for these movies is as follows:
 v₀ = 2, v₁ = 3, v₂ = 5, v₃ = 9.
- If you have geometric discounting, you should choose the *t* that maximizes

$$\delta^t v_t$$
.

• Furthermore, if you plan in period t = 0 to choose t = 3, then waiting until t = 3 will be optimal also at t = 1 and t = 2.

- Consider now $\beta \delta$ preferences. Let $\beta = \frac{1}{2}$ and $\delta = 1$.
- How will you choose in this case?
 - Suppose you are sophisticated and you understand what your preferences look like.
 - ▶ By backward induction, you realize that in t = 2, you choose between $v_2 = 5$ and $\beta \delta v_3 = \frac{9}{2} < 5$.
 - Hence you know that if you reach t = 2, you will choose $v_2 = 5$.
 - ▶ In t = 1, you therefore compare $v_1 = 3$ and $\beta \delta v_2 = \frac{5}{2} < 3$ and you choose v_1 .
 - So in t = 0, you choose $v_0 = 2 > \beta \delta v_1 = \frac{3}{2}$.

- Assume now that you are naive:
 - You think that your preferences for all future periods coincide with your current preferences.
 - Starting in t = 0, you compare $v_0 = 2$ to $\max_t \beta \delta^t v_t = \max\{\frac{3}{2}, \frac{5}{2}, \frac{9}{2}\} = \frac{9}{2}.$
 - Hence you decide to wait expecting to wait until t = 3.
 - ▶ In t = 1, you compare $v_1 = 3$ to max $\{\frac{5}{2}, \frac{9}{2}\} = \frac{9}{2}$ and decide to wait.
 - ▶ In t = 2, you compare 5 to $\frac{9}{2}$ and therefore you choose v_2 .
- Notice that you make a false prediction about your future behavior at t = 0.
- Still you gain relative to the sophisticated agent: From first period perspective, your payoff is $\frac{5}{2} > 2$.

Hyperbolic Discounting

- This models became very popular in the end of 1990's.
- Laibson: too little pension savings because of $\beta \delta$ preferences.
- It can explain why people sometimes commit (at a cost) to options that restrict future choices.
- Naive agents: Explains procrastination.
- Yields new insights but at a cost:
 - What about normative economics here? If preferences change, whose preferences should matter?
 - As you can see in the above simple example, the analysis is really the analysis of a game, not a single decision problem.
 - How to select between various equilibria in games where an agent plays against her future selves?

Pricing with Time-Inconsistent Buyers

- Model by DellaVigna and Malmendier, QJE 2004.
- Three periods t = 0, 1, 2.
- A monopolist offers a service to be consumed in t = 2.
- Setup cost of K per customer, service cost α for providing the service.
- Buyers with $\beta \delta$ preferences.
- Consumption has immediate cost c and delayed benefits b that occur in t = 2.
 - Health club is the leading example in the paper.
 - Also calling plans, credit cards etc.

Pricing with Time-Inconsistent Buyers

- Costs are unknown in t = 0 and drawn from the uniform distribution in t = 1.
- Buyer and firm are both risk-neutral.
- The benefits are known in advance and 0 < b < 1.
- Seller proposes a contract of the form (L, p).
 - L is an (unconditional) up-front payment that is paid regardless of whether the service is eventually used.
 - Contract is accepted or rejected in t = 0.
 - ▶ *p* is the fee for using the service after learning *c* in period 2.

Pricing with Time-Inconsistent Buyers

• Summarizing the timing:

- ► t = 0
 - * Firm offers contract, buyer accepts and pays L in t = 1 or rejects and just gets reservation utility \overline{u} in period t = 1.
 - * If agent accepts, firm pays setup cost K in t = 1.
- ▶ *t* = 1
 - ★ Buyer learns her cost c.
 - Decides whether to consume the service or not.
 - **\star** If yes, pays *p* and incurs cost *c*.
- ▶ *t* = 2
 - * If buyer consumer, she experiences utility b otherwise 0.



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Time-Consistent Buyer

- Start with the benchmark case with $\beta=1,$ i.e. time-consistent buyer.
- Buy if and only if

$$\delta b - c - p \ge 0$$
 or $c \le \delta b - p$.

• Hence expected payoff at t = 0 from accepting the contract is

$$U^{TC} = \delta[-L + \int_0^{\delta b - p} (\delta b - p - c) dc].$$

- By not consuming, she gets $\delta \overline{u}$.
- The firm makes expected profit π (L, p) if the agent accepts:

$$\pi(L,p) = \delta[L - K + \int_0^{\delta b - p} (p - \alpha) dc]$$

• Hence firm chooses (L, p) to maximize $\pi(L, p)$ subject to $U^{TC} = \delta \overline{u}$.

Time-Consistent Buyer

• Hence we can write the problem as:

$$\max_{p} \delta \left[\int_{0}^{\delta b - p} \left(\delta b - \alpha - c \right) dc - K - \overline{u} \right].$$

- Notice that this is the problem of maximizing the sum of profit and consumer surplus.
- Hence the optimal choice here is:

$$p^{TC} = \alpha.$$

 Since this is a completely standard model, price = MC and lump sum extracting all surplus is optimal.

Sophisticated Time-Inconsistent Buyer

- Now $\beta < 1$.
- Buy iff

$$c \leq \beta \delta b - p.$$

• Ex ante payoff to a sophisticated buyer:

$$U^{S} = \beta \delta[-L + \int_{0}^{\beta \delta b - p} (\delta b - p - c) dc].$$

• By rejecting, reservation utility is $\beta \delta \overline{u}$.

Sophisticated Time-Inconsistent Buyer

• So the maximization problem for the firm is now:

$$\max_{p} \delta \left[\int_{0}^{\beta \delta b - p} \left(\delta b - \alpha - c \right) dc - K - \overline{u} \right].$$

- Again, the firm wants to sell whenever it is first-best from the point of view of the firm and the buyer in period t = 0.
- But now this implies setting

$$p = \alpha - \delta b (1 - \beta).$$

Sophisticated Time-Inconsistent Buyer

- Pricing below marginal cost.
 - This is done to help the agent.
 - Since the agent in period t = 0 understands her preferences at t = 1, she realizes that she would consume too little at p = α.
 - Commitment to a lower price than marginal cost makes corrects the buyers decisions in t = 1 from the point of view of the buyer in t = 0.
- In effect, the firm is selling a commitment device for period t = 1.
- Pricing is efficient in the sense that total surplus of the firm and the period 0 consumer is maximized.

Naive Time-Inconsistent Buyer

- Finally we consider the case where β < 1 but in t = 0, the buyer believes that β = 1 i.e. that she is time-consistent.
- We assume that the firm knows this naive belief.
 - This assumption makes sense from a descriptive point of view.
 - Firms can learn this feature in the market when dealing with many buyers.
 - At the same time, a major assumption in terms of modeling.
 - Firms know something about the buyers that contradicts their own view. Goes against the usual assumption of consistent priors.

Naive Time-Inconsistent Buyer

- In t = 1, the buyer consumes if and only if $c \le \beta \delta b p$.
- In t = 0, she expects to consume if $c \le \delta b p$.
- Hence in t = 0, the ex-ante payoff to naive buyer is

$$U^{N} = \beta \delta[-L + \int_{0}^{\delta b - p} (\delta b - p - c) dc].$$

• Firm's expected profit (knowing that the buyer is naive):

$$\pi(L,p) = \delta[L - K + \int_0^{\beta \delta b - p} (p - \alpha) dc]$$

Naive Time-Inconsistent Buyer

- Again, L must be such that $U^N = \beta \delta \overline{u}$.
- Hence we can write the profit maximization problem as:

$$\max_{p} \delta \left[\int_{0}^{\beta \delta b - p} \left(\delta b - c - \alpha \right) dc + \int_{\beta \delta b - p}^{\delta b - p} \left(\delta b - c - p \right) dc - K - \overline{u} \right]$$

- The first integral is the true surplus.
- The second integral is a fictitious surplus that the naive agent believes that she will get.
- It arises only because she believes that she will accept trades that she will not.
- Also here: price below marginal cost

Discussion

- Both versions of the model feature price below marginal cost, but for different reasons
- With sophisticated consumer, low price helps the buyer to commit to more use
- With naive consumer, seller exploits buyer's mistake: buyer is willing to pay a higher up-front payment *L* since she is overly confident of her probability of consuming
- The same model would apply with some relabeling of variables to the case of leisure goods, but with opposite conclusion:
 - High price of use, low up-front payment
 - Think about credit cards: low fixed fee, high interest rate

Discussion

- Need to distinguish between time-consistency as such and naivete
- Sophisticated (time-incosistent) consumers benefit from the extra commitment that the pricing scheme gives
- But if buyers are also naive, sellers exploit them by setting a too high up-front payment
- What about differentially sophisticated buyers?
- Second-degree price discrimination possible.
- For example Eliaz and Spiegler, REStud 2006 "Contracting with Diversely Naive Agents" takes first steps in this direction.

Further readings

- The model analyzed here is based on DellaVigna and Malmendier (2004): "Contract design and self-control: theory and evidence", Quarterly Journal of Economics. Related empirical evidence here: DellaVigna and Malmendier (2006): "Paying Not to Go to the Gym", American Economic Review.
- For hyperbolic discounting and its application on saving behavior, see Laibson (1997): "Golden Eggs and Hyperbolic Discounting", Quarterly Journal of Economics.
- There is a lot of literature on behavioral econonimcs applied in IO and pricing. For example, for pricing and loss-averse consumers, see Heidhues, P., & Koszegi, B. (2008). Competition and price variation when consumers are loss averse. American Economic Review, or Herweg and Mierendorff (2013): "Uncertain demand, consumer loss aversion, and flat-rate tariffs", Journal of the European Economic Association.

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- The book Ran Spiegler (2011): "Bounded Rationality and Industrial Organization", Oxford University Press, is a comprehensive introduction to topics in pricing, IO and behavioral economics.
- A shorter survey on different related topics: Grubb (2015): "Behavioral Consumers in Industrial Organization: An Overview", Review of Industrial Organization.