Technology Industries

of Finland



22.9.2020

Jaakko Hirvola, CEO, Technology Industries of Finland

#aaltodigi #digivihreä

22.9.2020 Teknologiateollisuus

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Technology industry in Finland

- 50 % of total Finnish exports
- **70** % of private-sector R&D investment.
- 320,000 employed directly,
 675,000 in total
- Mechanical engineering (e.g. Kone), Electrotechnical (Nokia), Metals (Outokumpu), IT (TietoEVRY), Consulting engineering (AFRY)
- 1600 member companies, >90% SME's



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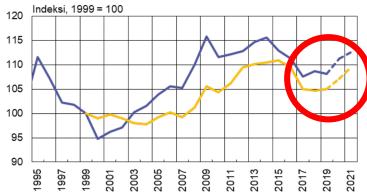
Where are we now?



- Cost competitiveness getting worse again

Vaihtosuhdekorjatut yksikkötyökustannukset***

- —Suhteessa kehittyneisiin kauppakumppanimaihin*
- —Suhteessa euroalue 12:n keskiarvoon**



- *) 14 perinteistä teollisuusmaata Suomen kauppapainoilla, samassa valuutassa.
- **) Euroalueen 12 ensimmäistä jäsenmaata.
- ***) Työkustannukset suhteessa kansantulon määrään, koko talous.

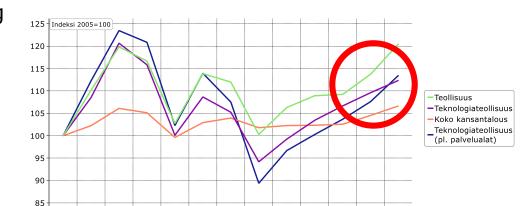
Ennuste: Euroopan komissio.

Lähteet: Euroopan komissio, OECD, Macrobond ja Suomen Pankin laskelmat.



- Cost competitiveness getting worse again
- Decent productivity development



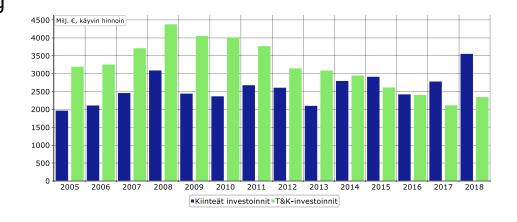


2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017



- Cost competitiveness getting worse again
- Decent productivity development
- Long decrease in RDI investments
- Flat trend in fixed investments







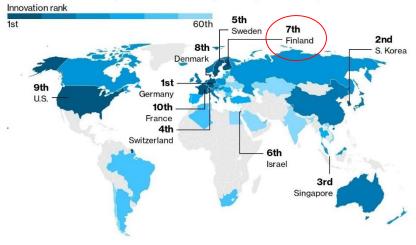
- Cost competitiveness getting worse again
- Decent productivity development
- Long decrease in RDI investments
- Flat trend in fixed investments

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 Finland 7th most innovative economy (but moving down)

World's 60 Most Innovative Economies

China inches into top 15 in 2020 as Japan drops out of top 10

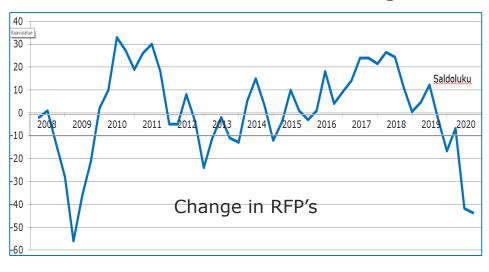


Teknologiateollisuus Source: Bloomberg



Impact of COVID-19 on Finnish Tech Industry

- Demand collapsed across Europe and the globe
- 1/2 say worst is yet to come
- 1/3 laying off, losing 10k jobs
- Bankruptcies expected

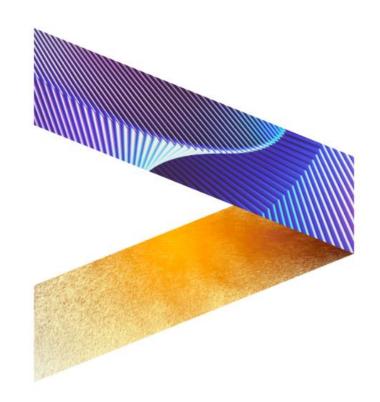


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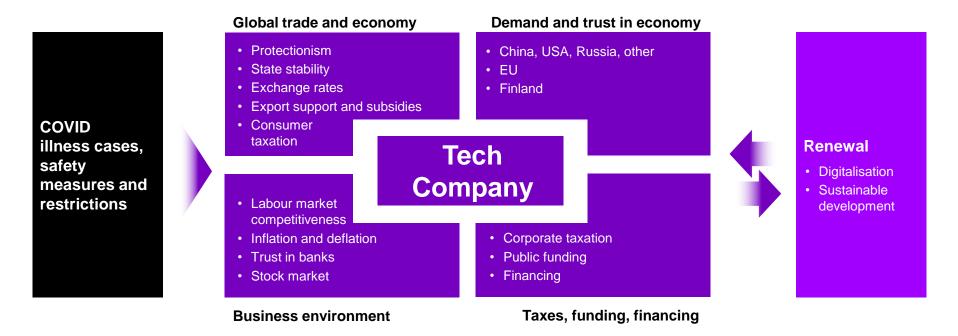
Finland and Technology Industries in "new normal" scenarios

7.8.2020





A holistic Framework for analysing the COVID impact



Activities to manage COVID impact

- Company response
- Public / political decision making (lobbying)
- Risk mitigation

Drivers of renewal: digitalization and sustainable development



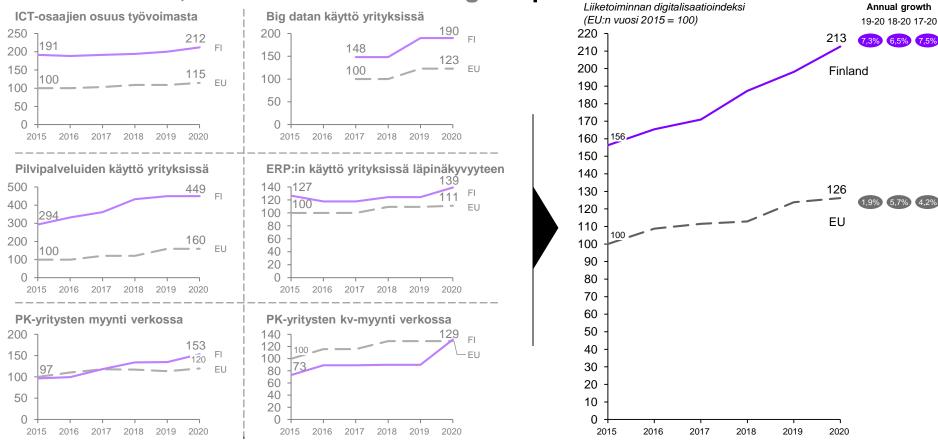
- COVID has already strengthened the digitalisation trend
- Climate change mitigation will stay high on the agenda despite lower short term focus due to the COVID crisis
- Both drivers strongly supported by EU
 - Green Deal
 - EU 7-year budget MFF
 - Next Generation EU (NGEU) resilience and recovery package (RRF)

Drivers of renewal: digitalization and sustainable development



- Do we have a competitive edge?
- Finland again EU leader in DESI index what does it mean for businesses?
 And SME's?
- Forerunners in 5G/6G can we leverage it? Combining it with industrial digitalisation?
- Digital B2C game lost to global giants, but how about B2B, G2C, M2M…?
- Industry commitment to carbon neutrality by 2035
- Low carbon roadmaps of industries an EU best practice?

Business digitalisation index indicates strong development in Finland before COVID, and acceleration during the pandemia



The new normal scenarios introduce alternative futures for Finland





Localization



Stagnation



Slow recovery



DigiGreen acceleration



Fast recovery

Prolonged COVID leads to parallel crises such as demand collapse, deflation, financial crisis, stock market shocks etc.

COVID, increasing protectionism, state instabilities and exchange rate fluctuation strengthen localisation across our export markets.

Cost competitiveness lost due to salary increases, leading to labour market crisis. Tax, funding and financing not competitive in Finland. Negative spiral locally.

COVID calms down during 2021, but economic recovery takes another 2-4 years COVID boosts digitalisation, and low carbon technologies demand rises, leading to positive structural changes and massive investments.

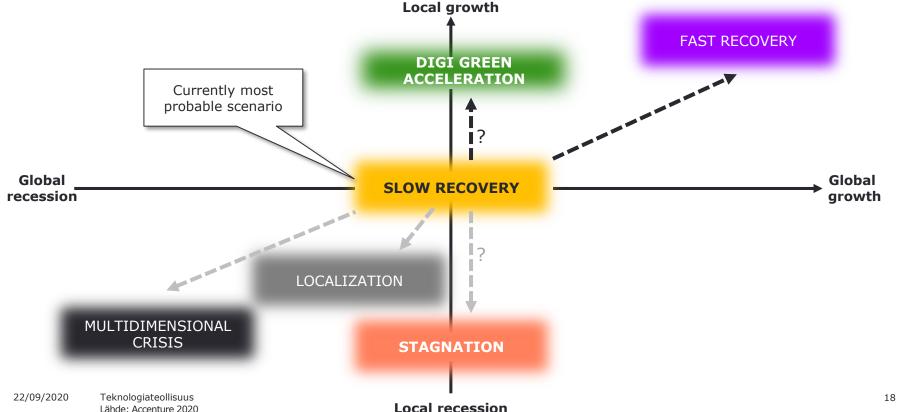
COVID calms down by beginning of 2021, and the economy and businesses return to fast growth. Stabilising the economy after 2020 financial shock will take a long time though.

Recession

Growth

Local choises by public and private actors have an impact on our direction





So what is #digigreen (#digivihreä)?

"Digital" leverages "green" in many ways



More value through digitalizing business processes across the value chain

Digitalization, AI and smart use of data enable sustainable business

Environmentally and socially sustainable business across the value chain

Digital

Digital enables green

Green

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"Digital" leverages "green" in many ways



More value through digitalizing business processes across the value chain

- Process automation, robotics, autonomous systems
- Analytics, algorithms and AI for optimization and forecasting
- Digital twins

Digital

- Remote work, VR/AR
- · Etc.

Digitalization, AI and smart use of data enable sustainable business

- · Smart energy solutions
- Smart materials management / circular economy
- · Smart mobility
- Digital business models (sharing platforms, product as a service)
- Digital processes (public and private)
- Etc.
 Digital enables green

Environmentally and socially sustainable business across the value chain

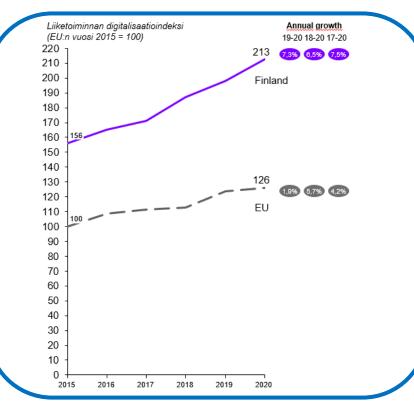
- · Renewable energy solutions
- · Energy efficiency
- Electrification
- Circular economy
- Material efficiency and reuse
- CCS / CCU
- · Etc.

Green

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Boosting industrial digitalization (Industry X.0)

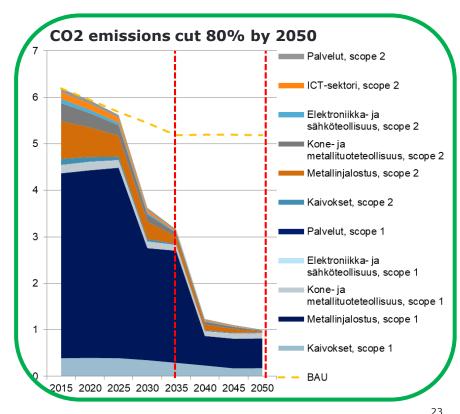




- Smart industry initiatives (TIF, DIMECC, BF, VTT, universities etc.)
- Techy stuff, smart automated manufacturing with IIoT, AM, 5G, AI...
- New services and business models on top of product manufacturing business
- Ecosystems play!
- Note: national industrial strategy required.

Minimizing the CO2 footprint

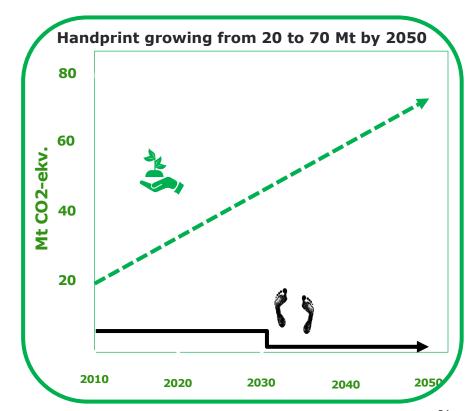
- Committed to Carbon neutral Finland 2035 target
- Low carbon roadmap published in June 2020
- Technology already exists / is under development
- Level playing field required
- Predictable cost of CO2



Maximizing the handprint is the real opportunity



- Handprint of <u>current</u> export products and technologies > 20 MtCO2e/a
- Products under development > 50 MtCO2e/a
- Massive technology export opportunity
- EU budget (MFF) and Recovery and Resilience Facility – ensure focus on digital and climate, and fair access to development programs



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Some existing / future handprint technologies





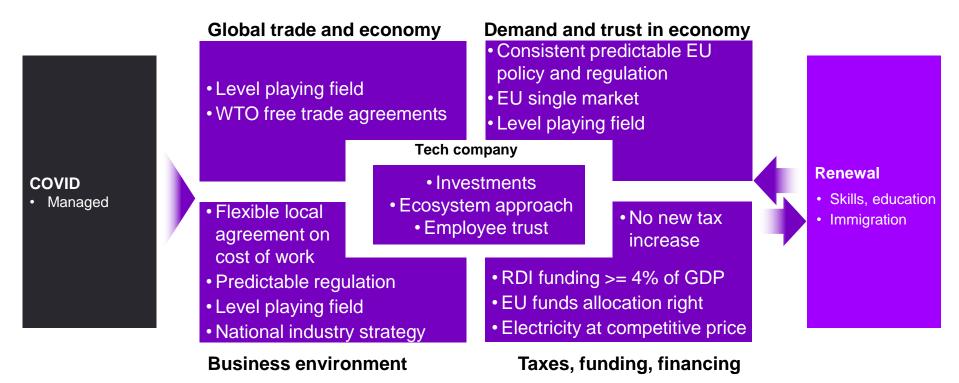
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What do we need to succeed?





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PS. Where to invest for sustainable growth of a welfare state?

=



Standard of living (GDP / capita)

- Socially, economically and ecologically sustainable society
- Public services of a welfare state

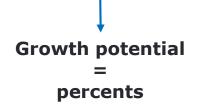
Productivity (GDP / hours)

- New knowledge and skills
- Research
- Innovation
- Digitalisation
- New technologies and business models

Growth potential = unlimited

X Work amount (hours / capita)

- Employment rate
- · Personnel count
- Working hours
- Workforce mobility



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Technology industries' new normal – from COVID crisis to growth 22.9.2020

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