

# Costs, pricing & value





#### **Sticker price**

List Price: \$34.99

Price: \$33.53 & FREE Shipping on orders over \$49.

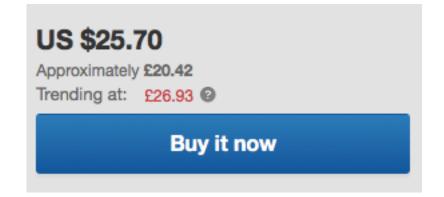
#### **Discount rate**





Price: \$39.99

Sale: \$19.99 & FREE Shipping on orders over \$49. Details





Price: \$29.99 & FREE Shipping on orders over \$49.



List Price: \$99.99

Price: \$64.99 & FREE Shipping. Details

You Save: \$35.00 (35%)

# (Some) components of costs

### **Fixed costs**

**Fixed costs** are expenses that do not change as a function of the activity of a business, within the relevant period.



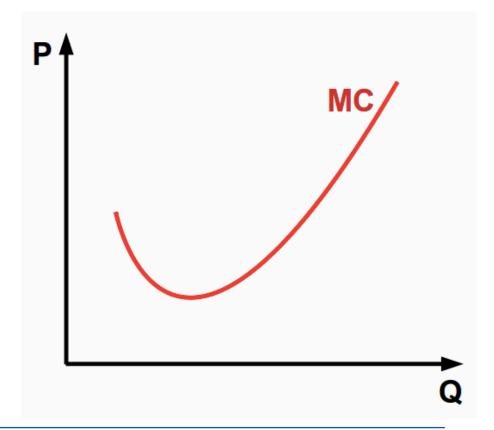
### Variable costs

Variable costs are costs that change in proportion to the good or service that a business produces. Variable costs are also the sum of marginal costs over all units produced.



# Marginal cost

Marginal cost is the change in the total cost that arises when the quantity produced is increased by one unit, that is, it is the cost of producing one more unit of a good. In general terms, marginal cost at each level of production includes any additional costs required to produce the next unit.



### **Prime Cost**

Consists of the costs of direct material, direct labour and direct expense specifically attributable to the job. This is also known as flat, direct or basic cost.



### **Works Cost**

Comprises of **prime cost** and **factory overheads**, (cost of indirect material, indirect labour and indirect expenses related to factory works). This cost is also known as factory cost, production or manufacturing cost.



# **Cost of Production (Office Cost)**

The sum total of works cost and office and administrative overheads (Cost of indirect material, indirect labour and indirect expenses related to office works). This cost is known as office cost.

Cost of Production = Works Cost + Office and Administrative Overheads



### **Total Cost**

Comprises of **cost of production** and **selling and distribution overheads** (Cost of indirect material, indirect labour and indirect expenses for selling and distribution activities).

Total Cost = Cost of Production

+ Selling and Distribution Overheads



# Exercise

Simplified cost-based pricing

### Cost breakdown exercise

Use the total cost method to determine a wholesale price and a suggested retail price for cheeseburgers



# Some products are easier to break down into their component costs than others







| MATERIALS | QTY   | COST   | TOTAL |       |       |      |       |
|-----------|-------|--------|-------|-------|-------|------|-------|
|           |       |        |       |       |       |      |       |
|           |       |        |       | LABOR | TIME  | COST | TOTAL |
|           |       |        |       |       |       |      |       |
|           |       |        |       |       |       |      |       |
|           |       |        |       |       |       |      |       |
|           |       |        |       |       |       |      |       |
|           |       |        |       |       |       |      |       |
|           |       |        |       |       |       |      |       |
|           |       |        |       |       |       |      |       |
|           | MAT   | ERIALS |       |       | LABOR |      |       |
|           | TOTAL |        |       | TOTAL |       |      |       |



#### Product price breakdown:

materials + labor + overhead + profit = wholesale price

FINAL WHOLESALE PRICE \$ \_\_\_\_\_

wholesale price x 2 (at least) = retail price

SUGGESTED RETAIL PRICE \$\_\_\_\_\_



# Value

### What is value?

The value of a product is what the customer believes the product or service is worth to them









### Maslow's hierarchy of needs



# The elements of value pyramid

**Products and services** deliver fundamental elements of value that address 4 kinds of needs

Functional, emotional, life changing and social impact

In general, the more elements provided, the greater the customer's loyalty





LIFE CHANGING





hope

Selfactualization







Motivation

Heirloom

Affiliation/ belonging

Design/

aesthetics

**EMOTIONAL** 



Reduces





Nostalgia





Badge

value

anxiety









Wellness

Therapeutic

Fun/ entertainment

Attractiveness

**Provides** access

**FUNCTIONAL** 















Saves time

Simplifies

Makes money

risk

Reduces

Organizes

Integrates

Connects















effort

hassles

Reduces

cost

Quality

Variety

Sensory appeal

Products and services

No other elements can

shortfall on this one

make up for a significant

must attain a certain

minimum level of

(perceived) quality

SOCIAL IMPACT

transcendence

LIFE CHANGING







hope

Selfactualization







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**EMOTIONAL** 



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Wellness









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**Provides** access





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Fun/

entertainment









Saves

time

Simplifies



Makes money



Organizes

Integrates

Connects



**Aalto University** 



Avoids

hassles



cost



Quality





Variety







Selftranscendence

#### LIFE CHANGING







Selfactualization



Motivation

Rewards

me



Heirloom



Affiliation/ belonging





Reduces anxiety



Nostalgia



Design/ aesthetics



Badge value

MobilePay







Therapeutic value



Fun/ entertainment



Attractiveness



**Provides** access

**FUNCTIONAL** 















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effort



Avoids hassles



Reduces cost



Quality



Variety



Informs

Sensory appeal







#### Selftranscendence

#### LIFE CHANGING







Selfactualization



Motivation



Heirloom



Affiliation/ belonging





Reduces

anxiety

Rewards

me







Badge value













Wellness

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Attractiveness

**Provides** access

**FUNCTIONAL** 



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Saves time

Simplifies

Makes money

Reduces risk

Organizes

Integrates

Connects



LEICA M-A "Leica Shop Vienna"



effort

Avoids

hassles

Reduces cost



Quality



Variety



Sensory appeal







LIFE CHANGING





Provides hope

actualization

#### Started with free shipping

- Expanded to include streaming media
- Expanded to unlimited photo storage on Amazon servers







Motivation

Heirloom

Affiliation/ belonging

**EMOTIONAL** 











anxiety

Rewards me

Nostalgia

Design/ aesthetics

Badge value







Therapeutic value

entertainment

Attractiveness

**Provides** 

access

Each new element attracts a FUNCTIONAL different consumer segment















Saves

Simplifies

Makes

Reduces risk

Organizes

Integrates

Connects

time

Wellness

money







effort

Avoids

hassles



cost





Quality



Variety



Sensory appeal



# Can you guess which 5 elements matter most in

- Apparel retail
- TV service providers
- Grocery
- Smartphones
- Auto insurance
- Take a few minutes to think about it



APPAREL RETAIL

QUALITY
VARIETY
AVOIDS HASSLES
DESIGN/AESTHETICS
SAVES TIME



TV SERVICE
PROVIDERS
QUALITY
VARIETY
REDUCES COST
DESIGN/AESTHETICS
FUN/ENTERTAINMENT



#### **GROCERY**

QUALITY VARIETY SENSORY APPEAL REDUCES COST REWARDS ME



#### **SMARTPHONES**

QUALITY
REDUCES EFFORT
VARIETY
ORGANIZES
CONNECTS



#### **AUTO INSURANCE**

QUALITY
REDUCES ANXIETY
REDUCES COST
PROVIDES ACCESS
VARIETY

# To maximise your profitability, find out:

- What benefits your customers gain from using your product or service
- The criteria your customers use for buying decisions for example, speed of delivery, convenience or reliability
- What value your customers place on receiving the benefits you provide
- Wherever possible, set prices that reflect the value you provide not just the cost.

# Which elements of value apply to your product, and why?

Prepare a short presentation together with your team

# (Some) pricing strategies

# Have you ever sold something?

### How did you price it?

# **Penetration pricing**

Penetration pricing is the practice of initially setting a low price for one's goods or services, with the intent of increasing market share. The price may be set so low that the seller cannot earn a profit.





# **Economy pricing**

A valuation technique which assigns a low price to selected products.

**Economy pricing** is widely used in the retail food business for groceries such as canned and frozen goods sold under generic food brands where marketing and production costs have been kept to a minimum.





# **Price skimming**

Price skimming is a product pricing strategy by which a firm charges the highest initial price that customers will pay. As the demand of the first customers is satisfied, the firm lowers the price to attract another, more pricesensitive segment.



# **Psychological pricing**

Psychological pricing (also price ending, charm pricing) is a pricing/marketing strategy based on the theory that certain prices have a psychological impact. Retail prices are often expressed as "odd prices": a little less than a round number, e.g. \$19.99 or £2.98.



# **Product line pricing**

Is the process that retailers use to separate goods into various cost categories creating different quality levels in the minds of their customers. Product line pricing is more effective when there are ample price gaps between each category so that the consumer is well informed of the quality differentials.



# **Optional Product Pricing**

Companies will attempt to increase the amount customer spend once they start to buy. Optional 'extras' increase the overall price of the product or service.



#### BARE FARE™

Our ultra-low Bare Fares get you from A to B with a personal item.

#### **OPTIONS**

Personalize your travel by adding the options that are important to you.

#### FRILL CONTROL™

Control how much you save or spend by customizing your trip with extras.



# Exercise

Preparing a pricing strategy

# Let's calculate a price for your product!

- Using a flip chart poster, make a price tag for your product in your group (15 minutes)
- Be prepared to explain how you chose the price. What costs did you take into account? Which pricing strategies did you use? Make educated guesses and use the internet as a guide





### How much did they actually cost?

**Blender: 26,95€** 

Toothbrush: 22,95 €

Blood pressure meter: 25€

### In conclusion

- The cost of your product or service is the amount you spend to produce it
- The price is your financial reward for providing the product or service
- The value is what your customer believes the product or service is worth to them