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## A ladder of citizen participation

**Type** Journal Article  
**Author** S. R. Arnstein  
**Abstract** The heated controversy over "citizen participation," "citizen control", and "maximum feasible involvement of the poor," has been waged largely in terms of exacerbated rhetoric and misleading euphemisms. To encourage a more enlightened dialogue, a typology of citizen participation is offered using examples from three federal social programs: urban renewal, anti-poverty, and Model Cities. The typology, which is designed to be provocative, is arranged in a ladder pattern with each rung corresponding to the extent of citizens' power in determining the plan and/or program.  
**Publication** Journal of the American Institute of Planners  
**Volume** 35  
**Issue** 4  
**Pages** 216-224  
**Date** 1969  
**URL** <http://lithgow-schmidt.dk/sherry-arnstein/ladder-of-citizen-participation.html>  
**Date Added** 17 November 2007 15:29:07  
**Modified** 10 January 2008 15:04:01

### Attachments

A Ladder of Citizen Participation - Sherry R Arnstein

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## A longitudinal assessment of teacher perceptions of parent involvement in children's education and school performance

**Type** Journal Article  
**Author** Charles Izzo  
**Author** Roger P. Weissberg  
**Author** Wesley J. Kaspro  
**Author** Michael Fendrich  
**Abstract** This study examines the ways in which parental involvement in children's education changes over time and how it relates to children's social and academic functioning in school. Teachers provided information on parent involvement and school performance for 1,205 urban, kindergarten through third-grade children for 3 consecutive years. They rated the following four dimensions of parent involvement: frequency of parent-teacher contact, quality of the parent-teacher interactions, participation in educational activities at home, and participation in school activities. As predicted, the frequency of parent-teacher contacts, quality of parent-teacher interactions, and parent participation at school declined from Years 1 to 3. Every parent involvement variable correlated moderately with school performance and parent involvement in Years 1 and 2, and accounted for a small, but significant amount of variance in Year 3 performance after controlling for initial performance level. Participation in educational activities at home

predicted the widest range of performance variables. Results suggest that enhancing parental involvement in children's schooling relates to improvements in school functioning.

**Publication** American journal of community psychology  
**Volume** 27  
**Issue** 6  
**Pages** 817-39  
**Date** Dec 1999  
**Journal Abbr** Am J Community Psychol  
**ISSN** 00910562  
**Repository** NCBI PubMed  
**Extra** PMID: 10723536  
**Date Added** 04 January 2008 17:18:15  
**Modified** 11 January 2008 16:47:56

### Attachments

PubMed Snapshot

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## A Meta-Analysis of the Relation of Parental Involvement to Urban Elementary School Student Academic Achievement

**Type** Journal Article  
**Author** W. H. Jeynes  
**Abstract** This meta-analysis of 41 studies examines the relationship between parental involvement and the academic achievement of urban elementary school children. Analyses determined the effect sizes for parental involvement overall and subcategories of involvement. Results indicate a significant relationship between parental involvement overall and academic achievement. Parental involvement, as a whole, was associated with all the academic variables by about 0.7 to 0.75 of a standard deviation unit. This relationship held for White and minority children and also for boys and girls. The significance of these results is discussed.  
**Publication** Urban Education  
**Volume** 40  
**Issue** 3  
**Pages** 237  
**Date** 2005  
**Date Added** 04 January 2008 16:34:20  
**Modified** 04 January 2008 16:34:42

### Attachments

237.pdf

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## A Model for Shared Decision Making in the School Principalship

**Type** Journal Article  
**Author** Edwin M Bridges  
**Abstract** Undoubtedly every principal follows his own peculiar "model" for the participation of teachers in school decisions. But it must be readily conceded that not all models produce maximum results for the school system as a whole. After surveying much of the relevant literature, the author discusses some crucial questions that principals should consider in sharing decisions with teaching staffs. Mr. Bridges is assistant professor of educational administration and social relations at Washington University, St. Louis  
**Publication** Educational Administration Quarterly  
**Volume** 3  
**Issue** 1  
**Pages** 49-61  
**Date** 1967  
**URL** <http://eaq.sagepub.com/cgi/content/abstract/3/1/49>  
**Date Added** 17 November 2007 16:38:39  
**Modified** 17 November 2007 16:38:39

### Attachments

49.pdf

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## A New Era of School Reform: Going where the Research Takes Us

**Type** Book  
**Author** R. J. Marzano  
**Publisher** Mid-continent Research for Education and Learning; US Dept. of Education, Office of Educational Research and Improvement, Educational Resources Information Center  
**Date** 2001  
**URL** [http://www.mcrel.org/PDF/SchoolImprovementReform/5002RR\\_NewEraSchoolReform.pdf](http://www.mcrel.org/PDF/SchoolImprovementReform/5002RR_NewEraSchoolReform.pdf)  
**Date Added** 08 January 2008 10:35:05  
**Modified** 08 January 2008 10:37:15

### Attachments

5002RR\_NewEraSchoolReform.pdf

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## An Overview of Cooperative Learning

**Type** Book Section  
**Author** T. Roger  
**Author** D. Johnson

**Book Title** J. Thousand, A. Villa and A. Nevin (Eds), Creativity and Collaborative Learning; Brookes Press, Baltimore, 1994.

**Date** 1994

**URL** <http://www.co-operation.org/pages/overviewpaper.html>

**Accessed** 04 January 2008 14:29:09

**Date Added** 04 January 2008 14:29:09

**Modified** 11 January 2008 16:43:52

### Attachments

An Overview of Cooperative Learning

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## Applications of social capital in educational literature: A critical synthesis

**Type** Journal Article

**Author** Sandra L Dika

**Author** Kusum Singh

**Abstract** This critical synthesis incorporates both theoretical and empirical literature on social capital since Coleman (1988) in the late 1980s. The focus on the review is on educational literature that studies the approach, the authors briefly trace the intellectual history of the concept and its transport to the literature by first examining trends in conceptualization, methods and outcomes and then assess outcomes positively linked to educational and psychological outcomes. Finally, they discuss gaps in the current educational literature.

**Publication** Review of Educational Research

**Volume** 72

**Issue** 1

**Pages** 31-66

**Date** 2002

**URL** [file:///P:/research/ESP%20OSF4%20participation/bibliography/EdResearcher/01RER02\\_applic](file:///P:/research/ESP%20OSF4%20participation/bibliography/EdResearcher/01RER02_applic)

**Accessed** 05 January 2008 22:11:43

**Date Added** 05 January 2008 22:11:43

**Modified** 11 January 2008 16:48:39

### Attachments

01RER02\_applications\_of\_social\_capital\_in\_education\_literature\_synthesis.pdf

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## Autonomy, Participation and Learning: Findings from Argentine Schools, and Implications for Decentralization

**Type** Journal Article

**Author** G.S. Eskeland

**Abstract** According to a theoretical model, student learning can be raised by school autonomy and parental participation through separate channels. Increased school autonomy increases

the rent that can be distributed among stakeholders at the school, while institutions for parental participation (such as a school board) empowers parents to command a higher share of this surplus, for instance through student learning. With a rich cross-section data set from Argentine schools (6th and 7th grade), autonomy and participation are found to raise student test scores for a given level of inputs in a multiplicative way, consistent with the model. Autonomy has a direct effect on learning (but not for very low levels of participation), and participation affects learning only through mediation the effect of autonomy. The results are robust to a variety of robustness checks, and for sub-samples of children from poor households, children of uneducated mothers, schools with low mean family wealth, and public schools, the results are the same or stronger. It is possible that autonomy and participation are endogenously determined and that this biases the results, and the data available do not allow this to be ruled out with certainty. Plausible predictors of autonomy and participation are also plausible predictors of test scores directly, and fail tests for the over-identifying restrictions. Heuristically argued, however, the potential for correlation with unobserved variables may be limited: the data set is rich in observed variables, and autonomy and participation show very low correlation with observed variables. Subject to the caveats mentioned, the results may have relevance for decentralization in two ways. First, as decentralization moves responsibility from the center toward the province/state level and/or toward local governments, the results should be directly relevant if this raises autonomy and participation in schools. Second, if the results are interpreted to represent a more general effect of moving decision-making toward users and the local community, the results have relevance even if little happens to autonomy and participation in schools. More importantly, perhaps, we illustrate empirically how important it is to check who is being empowered when higher-level strings are loosened.

**Publication** Education Economics  
**Volume** 15  
**Issue** 1  
**Pages** 103-127  
**Date** 2007  
**Short Title** Autonomy, Participation and Learning  
**URL** [http://econ.worldbank.org/files/3617\\_wps2766.pdf](http://econ.worldbank.org/files/3617_wps2766.pdf)  
**Repository** Google Scholar  
**Date Added** 07 January 2008 13:08:39  
**Modified** 11 January 2008 16:46:19

#### Attachments

3617\_wps2766.pdf

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## Balanced Leadership: What 30 Years of Research Tells Us about the Effect of Leadership on Student Achievement. A Working Paper.

**Type** Document  
**Author** Tim Waters  
**Author** Robert J. Marzano  
**Author** Brian McNulty

**Abstract** This paper reports on an examination of the effects of leadership practices on student achievement. It includes a meta-analysis of nearly every available study since the 1970s, including doctoral dissertations, that indicated it examined the effects of leadership on student achievement. From a total of more than 5,000 studies, 70 met the researchers' criteria for design, control, data analysis and rigor. (Reports on the 70 studies are reference in an appendix.) From the analysis, the researchers have created what they call "a balanced leadership framework." This framework describes the knowledge, skills, strategies, resources, and tools educational leaders need to improve student achievement. The framework is predicated on the notion that effective leadership means more than simply knowing what to do; it means knowing when, how, and why to do it. The data from the meta-analysis demonstrate that there is, in fact, a substantial relationship between leadership and student achievement. (The effect size is discussed and expressed as a correlation.) The paper also contains a listing of 21 specific leadership responsibilities significantly correlated with student achievement. The average effect sizes for their affect on student achievement are reported. (WFA)

**Publisher** Mid-Continent Research for Education and Learning, 2550 South Parker Road, Suite 500, Aurora CO 80014. Tel: 303-337-0990; Fax: 303-337-3005; Web site: <http://www.mcrel.org>. For full text: [http://www.mcrel.org/PDF/LeadershipOrganizationDevelopment/5031RR\\_BalancedLeadership](http://www.mcrel.org/PDF/LeadershipOrganizationDevelopment/5031RR_BalancedLeadership)

**Date** 2003

**Short Title** Balanced Leadership

**URL** [http://eric.ed.gov/ERICDocs/data/ericdocs2sql/content\\_storage\\_01/0000019b/80/1b/83/a1.pdf](http://eric.ed.gov/ERICDocs/data/ericdocs2sql/content_storage_01/0000019b/80/1b/83/a1.pdf)

**Repository** ERIC

**Date Added** 07 January 2008 14:56:08

**Modified** 10 January 2008 16:03:19

#### Attachments

5031RR\_BalancedLeadership.pdf

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## Can Research Improve Educational Leadership?

**Type** Journal Article

**Author** Henry M. Lewin

**Publication** Educational Researcher

**Volume** 35

**Issue** 8

**Pages** 38

**Date** 2006

**URL** <http://edr.sagepub.com/cgi/content/citation/35/8/38>

**Accessed** 06 January 2008 06:35:24

**Date Added** 06 January 2008 06:35:24

**Modified** 11 January 2008 16:48:46

#### Attachments

08EDR\_06\_Can\_research\_improve\_educational\_leadership.pdf

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## Characteristics of Improved School Districts: Themes from research

**Type** Report

**Author** Sue Shannon

**Author** Pete Bylsma

**Abstract** (2004). Characteristics of Improved School Districts: Themes from Research. Office of Superintendent of Public Instruction. Olympia, WA. Many studies have documented the characteristics of improved schools, but relatively little is known about districts that have shown significant improvement. Research on school districts has been conducted largely within the past 10–15 years and is primarily descriptive based on case studies. To provide a better understanding of improved school districts and their characteristics and actions, the Research and Evaluation Office at the Office of Superintendent of Public Instruction collected and analyzed more than 80 research reports and articles. The studies shed light on the relationship between school district policy, programs, and practices and the improvement of student learning. The studies focused primarily on districts that have shown improvement at the elementary level, and all the schools in the districts may not be high performing. In most districts, secondary schools (especially high schools) continue to present challenges. Moreover, these reports provide examples of school districts that are making substantial progress in improving student learning at one point in time. Because school districts are complex systems within the contexts of states and communities, the strategies discussed in these studies may not be applicable in other settings. Therefore, they should not be considered prescriptions to follow but rather ideas to consider. An analysis of the studies identified 13 common themes, which have been clustered into four broad categories: Effective Leadership, Quality Teaching and Learning, Support for Systemwide Improvement, and Clear and Collaborative Relationships. The themes should be viewed as integrated and interrelated—they are important to district effectiveness but not sufficient in isolation. Although they are treated discretely in the synthesis of research, they are connected, impact one another, and infuse the organization. A conceptual framework illustrates the relationships among these 13 themes and four categories. Each of the themes is briefly defined and described below. Following the definitions and descriptions for each, several questions are posed to help districts and schools reflect on how a district is implementing educational reform. The body of this document provides examples from the research in order to discuss each theme in more detail. A matrix in Appendix B shows the extent to which the common themes are included in 23 of selected studies. **EFFECTIVE LEADERSHIP** Effective leadership that focuses on all students learning is at the core of improved school districts. Leadership is committed, persistent, proactive, and distributed through the system. The two themes focus on all students learning and dynamic and distributed leadership are at the center in the conceptual model to illustrate their importance throughout the system as they connect and inform personnel, policy, programs, and practices in the district. A third theme—sustained improvement over time—indicates the forward and upward direction the district must take to have all students meet high expectations.

**Institution** Office of Superintendent of Public Instruction

**Date** 2004

**URL** <http://www.k12.wa.us/research/>

**Accessed** 05 January 2008 20:34:07

**Date Added** 05 January 2008 20:34:07

**Modified** 11 January 2008 15:13:10

## Attachments

District\_Improvement\_Report.pdf

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## Children's participation: From tokenism to citizenship

**Type** Report

**Author** Roger Hart

**Abstract** A nation is democratic to the extent that its citizens are involved, particularly at the community level. The confidence and competence to be involved must be gradually acquired through practice. It is for this reason that there should be gradually increasing opportunities for children to participate in any aspiring democracy, and particularly in those nations already convinced that they are democratic. With the growth of children's rights we are beginning to see an increasing recognition of children's abilities to speak for themselves. Regrettably, while children's and youths' participation does occur in different degrees around the world, it is often exploitative or frivolous. This Essay is designed to stimulate a dialogue on this important topic. This Essay is written for people who know that young people have something to say but who would like to reflect further on the process. It is also written for those people who have it in their power to assist children in having a voice, but who, unwittingly or not, trivialize their involvement.

**Institution** UNICEF International Child Development Centre

**Date** 1992

**URL** [http://www.unicef-irc.org/cgi-bin/unicef/download\\_insert.sql?ProductID=100](http://www.unicef-irc.org/cgi-bin/unicef/download_insert.sql?ProductID=100)

**Date Added** 17 November 2007 18:08:37

**Modified** 11 January 2008 16:49:11

## Attachments

childrens\_participation.pdf

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## Childrens Conceptions of Participation and Influence in Pre-school: a perspective on pedagogical quality

**Type** Journal Article

**Author** S. Sheridan

**Author** IP Samuelsson

**Abstract** The United Nations Convention and the Swedish curriculum for pre-school clearly state the right of children to express their views in all matters of concern to them. It is imperative, therefore, that an evaluation of the quality of early childhood education includes the voices of children. Without these, an essential part of how children experience quality within various childcare settings as well as an overall understanding of quality in early childhood education is missing. In a study carried out in a small community in Sweden, the quality of various pre-school settings was evaluated both by



an external evaluator and by self-evaluations. From the results of the external evaluations, three pre-school units evaluated to be of low quality and three of good quality were selected for in-depth studies. Thirty-nine 5 year-old children from these pre-school units were interviewed about their conceptions of decision-making and how they experienced the opportunities for them to exercise influence in their pre-school setting. The results show that it is vital for the children to participate in decision-making and the meanings given by the children to the concept 'to decide', have been grouped into five qualitatively different categories.

**Publication** Contemporary Issues in Early Childhood  
**Volume** 2  
**Issue** 2  
**Date** 2001  
**URL** <http://www.wwwwords.co.uk/pdf/viewpdf.asp?j=ciec&vol=2&issue=2&...>  
**Date Added** 17 November 2007 17:17:47  
**Modified** 10 January 2008 16:28:54

### Attachments

validate.pdf

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## Children's Rights and the Wheel of Life

**Type** Book  
**Author** E. Boulding  
**Publisher** Transaction Publishers  
**Date** 1979  
**Repository** Google Scholar  
**Date Added** 11 January 2008 17:19:34  
**Modified** 11 January 2008 17:19:34

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## Citizenship and Education in Twenty-Eight Countries: Civic Knowledge and Engagement at Age Fourteen.

**Type** Report  
**Author** Judith Torney-Purta  
**Author** Rainer Lehmann  
**Author** Hans Oswald  
**Author** Wolfram Schulz  
**Abstract** In 1994 the General Assembly of the International Association for the Evaluation of Educational Achievement (IEA) decided to undertake a study on civic education. This volume reports on Phase 2 of the project, which consisted of a test (keyed cognitive items) and a survey (un-keyed attitudinal and behavioral items) administered in each participating country to representative samples of about 3,000 students in the modal grade for 14-year-olds. A

questionnaire was administered to civic-related teachers and to school principals. This report will give educators, policymakers, and the public information about what 14-year-old students know and think about democratic institutions and processes. It also provides a snapshot of the civic activities of young people and an indication of their intentions regarding future participation in civic affairs. It is divided into the following chapters: (1) "Introduction to the IEA Civic Education Study"; (2) "Instrument Development, Sampling, Testing and Quality Control"; (3) "Knowledge of Content and Skills in Interpreting Civic Information"; (4) "Students' Concepts of Democracy, Citizenship and Government"; (5) "Students' Attitudes toward the Nation, the Government, Immigrants and Women's Political Rights"; (6) "Students' Civic Engagement and Political Activities"; (7) "Students' Views' of Opportunities for Civic Engagement in Classrooms, Schools and Youth Organizations"; (8) "A Model for Explaining Students' Civic Knowledge and Engagement"; (9) "The Teaching of Civic Education"; and (10) "Civic Knowledge and Engagement: A Synthesis." Appendices contain examples of items from the civic knowledge test; item-by-score maps for scales reported in chapters 5 through 7; classical psychometric indices (selected); standard deviations of total civic knowledge; and teachers' reports. (Contains extensive references.) (BT)

**Institution** International Association for the Evaluation of Educational Achievement

**Date** 2001

**Short Title** Citizenship and Education in Twenty-Eight Countries

**URL** [http://eric.ed.gov/ERICDocs/data/ericdocs2sql/content\\_storage\\_01/0000019b/80/16/e5/37.pdf](http://eric.ed.gov/ERICDocs/data/ericdocs2sql/content_storage_01/0000019b/80/16/e5/37.pdf)

**Repository** ERIC

**Date Added** 09 January 2008 13:51:00

**Modified** 10 January 2008 16:32:10

## Notes:

In 1994 the General Assembly of the International Association for the Evaluation of Educational Achievement (IEA) decided to undertake a study on civic education. This volume reports on Phase 2 of the project, which consisted of a test (keyed cognitive items) and a survey (un-keyed attitudinal and behavioral items) administered in each participating country to representative samples of about 3,000 students in the modal grade for 14-year-olds. A questionnaire was administered to civic-related teachers and to school principals. This report will give educators, policymakers, and the public information about what 14-year-old students know and think about democratic institutions and processes. It also provides a snapshot of the civic activities of young people and an indication of their intentions regarding future participation in civic affairs. It is divided into the following chapters: (1) "Introduction to the IEA Civic Education Study"; (2) "Instrument Development, Sampling, Testing and Quality Control"; (3) "Knowledge of Content and Skills in Interpreting Civic Information"; (4) "Students' Concepts of Democracy, Citizenship and Government"; (5) "Students' Attitudes toward the Nation, the Government, Immigrants and Women's Political Rights"; (6) "Students' Civic Engagement and Political Activities"; (7) "Students' Views' of Opportunities for Civic Engagement in Classrooms, Schools and Youth Organizations"; (8) "A Model for Explaining Students' Civic Knowledge and Engagement"; (9) "The Teaching of Civic Education"; and (10) "Civic Knowledge and Engagement: A Synthesis." Appendices contain examples of items from the civic knowledge test; item-by-score maps for scales reported in chapters 5 through 7; classical psychometric indices (selected); standard deviations of total civic knowledge; and teachers' reports. (Contains extensive references.) (BT)

## Attachments

eb.pdf

Exe%20Sum%20embargoed.pdf

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## Comprehensive School Reform and Achievement: A Meta-Analysis

- Type** Journal Article
- Author** G. D. Borman
- Author** G. M. Hewes
- Author** L. T. Overman
- Author** S. Brown
- Abstract** This meta-analysis reviews research on the achievement effects of comprehensive school reform (CSR) and summarizes the specific effects of 29 widely implemented models. There are limitations on the overall quantity and quality of the research base, but the overall effects of CSR appear promising. The combined quantity, quality, and statistical significance of evidence from three models, in particular, set them apart. Whether evaluations are conducted by developers or by third-party evaluators and whether evaluators use one-group pre-post designs or control groups are important factors for understanding differences in CSR effects. Schools that implemented CSR models for 5 years or more showed particularly strong effects, and the benefits were consistent across schools of varying poverty levels. A long-term commitment to research-proven educational reform is needed to establish a strong marketplace of scientifically based CSR models.
- Publication** Review of Educational Research
- Volume** 73
- Issue** 2
- Pages** 125
- Date** 2003
- Short Title** Comprehensive School Reform and Achievement
- URL** <http://www.csos.jhu.edu/crespar/techreports/report59.pdf>
- Repository** Google Scholar
- Date Added** 07 January 2008 12:59:07
- Modified** 10 January 2008 16:34:52

### Attachments

12\_CSR\_and\_Student\_Achievement\_A\_Meta\_Analysis.pdf

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## Consulting Pupils about Teaching and Learning

- Type** Book
- Author** Jean Rudduck
- Author** Madeleine Arnot
- Author** Helen Demetriou
- Author** John MacBeath
- Author** Julia Flutter

**Author** Donald Mcintrye

**Author** Kate Myers

**Author** Dave Pedder

**Author** Beth Wang

**Author** Michael Fielding

**Author** Sarah Bragg

**Author** Diane Reay

**Abstract** Decades of calls for educational reform have not succeeded in making schools places where all young people want to and are able to learn. It is time to invite students to join the conversations about how we might accomplish that. (Cook-Sather, 2002)  
Consultation is about responding to that situation – about understanding what learning is like from the pupil perspective and trying to get bits of it better for different pupils and different groups of pupils. The Project was designed to respond to our awareness that experience of consulting pupils, competence in consulting pupils and confidence in the process of consultation were patchy across schools. The paper summarises the various things we did to build awareness and confidence, the issues we encountered and the impact that consultation can have on pupils, teachers and schools.

**Publisher** Economic and Social Research Council

**Date** 2003

**URL** [http://www.tlrp.org/pub/documents/no5\\_ruddock.pdf](http://www.tlrp.org/pub/documents/no5_ruddock.pdf)

**Date Added** 09 January 2008 13:09:06

**Modified** 11 January 2008 16:49:26

### Attachments

no5\_ruddock.pdf

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## Contextual factors and effective school improvement

**Type** Journal Article

**Author** H. Sun

**Publication** School Effectiveness and School Improvement

**Volume** 18

**Issue** 1

**Pages** 93-122

**Date** 2007

**Repository** Google Scholar

**Date Added** 11 January 2008 17:24:47

**Modified** 11 January 2008 17:24:47

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## Convention on the Rights of the Child

**Type** Report

**Institution** UN General Assembly Document

**Date** 1989

**URL** <http://www.cirp.org/library/ethics/UN-convention/>

**Accessed** 11 January 2008 17:02:33

**Date Added** 11 January 2008 17:02:33

**Modified** 11 January 2008 17:03:57

### Attachments

Convention on the Rights of the Child (1989)

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## Decentralisation And School-Based Management In Thailand.

**Type** Journal Article

**Author** David T. Gamage

**Author** Pacharapimon Sooksomchitra

**Abstract** School-based management (SBM) in Thailand began in 1997 in the course of a reform aimed at overcoming a profound crisis in the education system. The present contribution reports on the introduction and institutionalisation of decentralisation and SBM with community participation in Thailand. The data reported here are based on an empirical survey of 1,000 school-board members from Bangkok as well as provincial and rural areas which was followed by 45 interviews with all relevant stakeholders. The results of the study are promising, as they show broad support for the reform among school principals as well as board members. However, they also reveal a continuing need to train principals and board members in educational leadership and management.

**Publication** International Review of Education

**Volume** 50

**Issue** 3/4

**Pages** 291-308

**Date** July 2004

**DOI** Article

**ISSN** 00208566

**Repository** EBSCOhost

**Date Added** 07 January 2008 14:09:14

**Modified** 11 January 2008 15:37:48

### Attachments

EBSCOhost  
thailand.pdf

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## Democratic Participation in Small-Town Schools

**Type** Journal Article

**Author** Patricia Schmuck

**Author** Richard Schmuck

**Abstract** To study democratic participation in small-town schools, over 5 months the authors interviewed and observed local educators, policymakers, and students from 25 districts in 21 states. The article presents data on citizen involvement, administrator-teacher collaboration, teacher collegiality, student voice, and cooperative learning. The democracy that was found had little to do with academic life. The authors conclude with recommendations to enhance democratic participation about academic matters in small-town schools

**Publication** Educational Researcher

**Volume** 19

**Issue** 8

**Pages** 14-19

**Date** 1990

**URL** <http://edr.sagepub.com/cgi/content/abstract/19/8/14>

**Date Added** 17 November 2007 16:16:48

**Modified** 17 November 2007 16:16:48

#### Attachments

14.pdf

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## Do Community-Managed Schools Work? An Evaluation of El Salvador's EDUCO Program

**Type** Report

**Author** Emmanuel Jimenez

**Author** Yasuyuki Sawada

**Institution** Development Research Group; The World Bank

**URL** [http://povertydev.forumone.com/files/14055\\_EDUCO-ElSalv.pdf](http://povertydev.forumone.com/files/14055_EDUCO-ElSalv.pdf)

**Accessed** 27 December 2007 14:08:42

**Date Added** 27 December 2007 14:08:41

**Modified** 11 January 2008 16:48:32

#### Attachments

14055\_EDUCO-ElSalv.pdf

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## Does Governance Matter for School Improvement?

**Type** Journal Article

**Author** R Ranson

**Author** C Farrel

**Author** N Peim

**Author** P Smitih

**Publication** School Effectiveness and School Improvement

**Volume** 16

**Issue** 3

**Pages** 305-325

**Date** 2005

**Date Added** 13 January 2008 22:22:59

**Modified** 13 January 2008 22:25:00

### Attachments

does governance matter for school improvement.pdf

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## Does School Decentralization Raise Student Outcomes? Theory and Evidence on the Roles of School Autonomy and Community Participation

**Type** Report

**Author** L Gunnarsson

**Author** P Orazem

**Author** M Sanchez

**Author** A Verdisco

**Abstract** Gunnarsson, L., P. Orazem, M. Sanchez, and A. Verdisco. 2004. “ ”

**Institution** (Working Paper #04005). Ames, Ia.: Iowa State University.

**Date** 2004

**Date Added** 13 January 2008 07:24:23

**Modified** 13 January 2008 07:26:35

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## Education - Impact Evaluation

**Type** Web Page

**Author** The World Bank

**Website Type** worldbank.org

**Date** 2007

**URL** <http://web.worldbank.org/WBSITE/EXTERNAL/TOPICS/EXTEDUCATION/0,,contentMDI>

**Accessed** 27 December 2007 14:47:06

**Date Added** 27 December 2007 14:47:05

**Modified** 12 January 2008 10:34:44

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## Education and Civic Engagement: Review of Research and a Study on Norwegian Youths

**Type** Report

**Author** Jon Lauglo

**Author** Tormod Øia

**Abstract** What difference does education make for young adults. engagement in politics and social issues? This study is part of the OECD.s Centre for Educational Research and Innovation (CERI) project on .Measuring the Social Outcomes of Learning. (SOL). It discusses relevant international research, with special attention to studies in the Nordic countries, and analyses survey responses by more than 11 000 Norwegian youths aged 13 to 19. .Engagement. is defined as youth.s declared interest in politics and social issues and by their participation in various forms of political activity. Educational performance and especially educational aspirations matter for this type of engagement. Socialisation in family environments with regard to civic related issues, however, matters even more for taking interest in such types of civic engagement. It also seems that young people experience educational benefits from growing up in families who care about the civic domain. Separately, the findings suggest that young people who are politically active do not easily conform to the status quo. Rather, they confront the authority structures of their schools more often than other young people do. The paper concludes with suggestions for policy and research.

**Institution** Organisation for Economic Co-operation and Development - Directorate for education

**Date** 2007

**URL** <http://www.oecd.org/dataoecd/37/48/39676435.pdf>

**Date Added** 09 January 2008 11:23:07

**Modified** 10 January 2008 16:51:20

#### Attachments

39676435.pdf

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## Education at a Glance 2006 - Home

**Type** Web Page

**Author** OECD

**Date** 2006

**URL** [http://www.oecd.org/document/52/0,3343,en\\_2649\\_39263238\\_37328564\\_1\\_1\\_1\\_1,00.html](http://www.oecd.org/document/52/0,3343,en_2649_39263238_37328564_1_1_1_1,00.html)

**Accessed** 27 December 2007 15:58:13

**Date Added** 27 December 2007 15:58:13

**Modified** 14 January 2008 09:41:50

#### Attachments

Education at a Glance 2006 - Home

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## Education Policies for Students at Risk and those with Disabilities in South Eastern Europe - Bosnia-Herzegovina, Bulgaria, Croatia, Kosovo, FYR of Macedonia, Moldova, Montenegro, Romania and Serbia

**Type** Report



**Author** OECD  
**Institution** Organisation for Economic Co-operation and Development  
**Date** 2006  
**URL** <http://213.253.134.43/oecd/pdfs/browseit/9606011E.PDF>  
**Date Added** 31 December 2007 14:33:45  
**Modified** 11 January 2008 10:12:32

#### Attachments

9606011E.pdf

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### Education Policies for Students at Risk and those with Disabilities in South Eastern Europe: Findings from the Follow-Up Visits, October 2006-January 2007

**Type** Report  
**Author** Johanna Crighton  
**Author** Gerhard Kowar  
**Institution** OECD Directorate for Education  
**Date** 2007  
**URL** <http://www.oecd.org/dataoecd/16/61/38613229.pdf>  
**Date Added** 05 January 2008 21:44:22  
**Modified** 11 January 2008 10:20:12

#### Attachments

education policies for students at risk and those with disabilities.pdf

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### Educational leadership development in England and the Czech Republic: comparing perspectives.

**Type** Journal Article  
**Author** Mark Brundrett  
**Author** Lenka Slavíková  
**Author** Stanislav Karabec  
**Author** Brendan Murden  
**Author** Ann Dering  
**Author** Maria Nicolaido

**Abstract** The development of educational leadership programmes and qualifications has become an international phenomenon in recent years. This article is one of a series that springs out of a British Council sponsored conference held in the Czech Republic in 2003, organized jointly by the Educational Management Centre of the Faculty of Education at Charles University, Prague, and the Centre for Educational Leadership of the Faculty of Education at the University of Manchester, UK. One of the key aims of the conference was to develop a dialogue on the topic of educational leadership development between

European nations. The paper charts the emergence of leadership programmes in England and the Czech Republic. Key commonalities, differences and emergent themes are outlined. It is argued that the changes in leadership development evident in these nations fit within the paradigm of 'glocalization' developed by Robertson, where international trends are subject to culturally specific interpretation.

**Publication** School Leadership & Management  
**Volume** 26  
**Issue** 2  
**Pages** 93-106  
**Date** April 2006  
**DOI** Article  
**ISSN** 13632434  
**Short Title** Educational leadership development in England and the Czech Republic  
**Repository** EBSCOhost  
**Date Added** 07 January 2008 14:24:32  
**Modified** 11 January 2008 15:24:43

#### Attachments

21055788.pdf

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## Equality of educational opportunity

**Type** Document  
**Author** James S. Coleman  
**Abstract** The product of an extensive survey requested by the civil rights act of 1964, this report documents the availability of equal educational opportunities in the public schools for minority group negroes, puerto ricans, mexican-americans, oriental-americans, and american indians, as compared with opportunities for majority group whites. Comparative estimates are made on a regional as well as on a national basis. Specifically, the report details the degree of segregation of minority group pupils and teachers in the schools and the relationship between students' achievement, as measured by achievement tests, and the kinds of schools they attend. Educational quality is assessed in terms of curriculums offered, school facilities such as textbooks, laboratories, and libraries, such academic practices as testing for aptitude and achievement, and the personal, social, and academic characteristics of the teachers and the student bodies in the schools. Also in the report is a discussion of future teachers of minority group children, case studies of school integration, and sections on higher education of minorities and school nonenrollment rates. Information relevant to the survey's research procedures is appended. Notable among the findings on the survey are that negro students and teachers are largely and unequally segregated from their white counterparts, and that the average minority pupil achieves less and is more affected by the quality of his school than the average white pupil.  
**Date** 1966  
**Repository** ERIC  
**Date Added** 11 January 2008 17:05:51

**Modified** 11 January 2008 17:35:59

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## Ethnicity and Language Contributions to Dimensions of Parent Involvement.

**Type** Journal Article  
**Author** Shuk Wa Wong  
**Author** Jan N. Hughes  
**Abstract** This study examined ethnic and language group differences on dimensions of parent-rated and teacher-rated parent involvement after adjusting for the influence of family socioeconomic factors. A total of 179 teachers and 481 parents provided information on parent school involvement for a sample of ethnically and linguistically diverse first-grade children attending one of three school districts in Texas. Four groups were examined: White, Black, Hispanic--English speaking, and Hispanic--Spanish speaking. Exploratory and confirmatory factor analysis supported four parent-reported involvement dimensions (positive perceptions about school, communication, parent--teacher shared responsibility, and parent school-based involvement) and three teacher-reported dimensions (alliance, general parent involvement, and teacher initiation of involvement). Data generally supported the hypothesized ethnic and language group differences in parent involvement and the moderating effect of dimension of parent involvement on group differences. Implications for school psychologists are discussed.  
**Publication** School Psychology Review  
**Volume** 35  
**Issue** 4  
**Pages** 645-662  
**Date** 2006  
**DOI** Article  
**ISSN** 02796015  
**Repository** EBSCOhost  
**Date Added** 07 January 2008 14:07:00  
**Modified** 11 January 2008 16:49:31

### Attachments

EBSCOhost  
ethnicity.pdf

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## From Family Deficit to Family Strength: Viewing Families' Contributions to Children's Learning from a Family Resilience Perspective.

**Type** Journal Article  
**Author** Ellen S. Amatea  
**Author** Sondra Smith-Adcock  
**Author** Elizabeth Villares

**Abstract** This article presents an overview of a research-informed family resilience framework, developed as a conceptual map to guide school counselors' preventive and interventive efforts with students and their families. Key processes that characterize children's and families' resilience are outlined along with recommendations for how school counselors might apply this family resilience framework in their work.

**Publication** Professional School Counseling

**Volume** 9

**Issue** 3

**Pages** 177-189

**Date** February 2006

**DOI** Article

**ISSN** 10962409

**Short Title** From Family Deficit to Family Strength

**Repository** EBSCOhost

**Date Added** 08 January 2008 11:43:51

**Modified** 11 January 2008 15:25:46

#### Attachments

detail.html

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### Glocalisation: Time-Space and Homogeneity-Heterogeneity

**Type** Book Section

**Author** Roland Robertson

**Book Title** Mike Featherstone, Scott Lash, and Roland Robertson: Global Modernities

**Place** London: Sage, pp. 25-44.

**Date** 1995

**Date Added** 12 January 2008 10:37:47

**Modified** 12 January 2008 10:41:23

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### How can comprehensive school reform models be successfully implemented?

**Type** Journal Article

**Author** Laura Desimone

**Abstract** Comprehensive school reform, or CSR, a currently a popular approach to school improvement, is intended to foster schoolwide change that affects all aspects of schooling (e.g., curriculum, instruction, organization, professional development, and parent involvement). Federal, state, and local legislation and funding have supported CSR implementation, and in 1997 Congress enacted the Comprehensive School Reform Demonstration program, which gives financial support to schools adopting such reforms. This article reviews and synthesizes the literature that documents CSR implementation, positing that the more specific, consistent, authoritative, powerful, and stable a policy is,

the stronger its implementation will be. It finds that all five policy attributes contribute to implementation; in particular, specificity is related to implementation fidelity, power to immediate implementation effects, and consistency, authority, and stability to long-lasting change.

**Publication** Review of Educational Research

**Issue** 3

**Pages** 433-479

**Date** 2002

**Accessed** 06 January 2008 06:24:10

**Date Added** 06 January 2008 06:24:10

**Modified** 11 January 2008 16:48:29

### Attachments

03RER02\_how\_can\_comprehensive\_school\_reform\_models\_be\_successfully\_implemented.pdf

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## How Principals of Autonomous Schools in Israel View Implementation of Decentralization and Restructuring Policy: Risks, Rights, and Wrongs

**Type** Journal Article

**Author** D. Gibton

**Author** N. Sabar

**Author** E. B. Goldring

**Abstract** Studied the views of Israeli principals about school decentralization and restructuring policy. Findings from a survey of 50 principals shed light on the potential of the reforms, the hardships principals face implementing them, and the complexity of implementing decentralization policies.

**Publication** Educational Evaluation and Policy Analysis

**Volume** 22

**Issue** 2

**Pages** 193

**Date** 2000

**Date Added** 08 January 2008 13:40:48

**Modified** 08 January 2008 13:41:53

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## Inequality: A Reassessment of the Effect of Family and Schooling in America

**Type** Book

**Author** C. Jencks

**Author** Marshall Smith

**Author** Henry Acland

**Author** Mary Jo Bane

**Publisher** Harper & Row

**Date** 1972  
**Short Title** Inequality  
**Repository** Google Scholar  
**Date Added** 11 January 2008 17:11:42  
**Modified** 11 January 2008 17:14:34

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## Inspiring Schools: Taking up the Challenge of Pupil Participation - A Literature Review

**Type** Report  
**Author** L. Davies  
**Author** C. Williams  
**Author** H. Yamashita  
**Institution** Carnegie Trust  
**Date** 2005  
**URL** [http://www.participationforschools.org.uk/pdfs/InspiringSchools\\_P2.pdf](http://www.participationforschools.org.uk/pdfs/InspiringSchools_P2.pdf)  
**Date Added** 11 January 2008 12:12:10  
**Modified** 11 January 2008 12:17:43

### Attachments

InspiringSchools\_P2.pdf

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## Inspiring Schools: Taking up the Challenge of Pupil Participation - Impact and outcomes

**Type** Report  
**Author** L. Davies  
**Author** C. Williams  
**Author** Hiromi Yamashita  
**Abstract** The purpose of this study was to search for evidence of the impact of student participation in schools and colleges. It used a definition of participation as involvement in a collective decision-making process with a recognisable social and/or educational outcome. It therefore limited the search to: a) a focus on participation in decision-making (that is, not just any 'taking part' in school or lessons); b) a focus on impact and outcomes (that is, not just being descriptive of participatory activities, on evaluating materials and toolkits). Seventy five studies, mainly from UK, but also internationally, were scrutinised. An annotated bibliography to support this study was produced and is published separately online ([www.carnegie-youth.org.uk](http://www.carnegie-youth.org.uk)). Firstly, there is a link with academic achievement. The association was indirect, but there was clear consensus that: ? students in more democratic schools were happier and felt more in control of their learning; ? if students gave feedback on teaching, this had the twin effect of teachers' practice improving and students gaining in awareness of the learning process; ? participation enhanced skills of communication and competence as a learner; ? skills in

specific curriculum areas such as citizenship improved, as well as in other curriculum areas. The evidence of any impact on academic achievement of participation in extra-curricular activities was however not so clear cut. A second, and linked personal outcome is greater self-esteem and confidence. This came from taking responsibility and having a sense of ownership of various aspects of school life. Increased confidence was particularly apparent for school councillors and others taking a public role. It was also apparent for those with special needs, who gained a stronger sense of self-belief and engagement in learning. Interpersonal and political skills were enhanced, particularly through community and voluntary work. Participation in school and outside was an apprenticeship in democracy, where skills of speaking, listening to the views of others, advocacy, argument, negotiation, compromise and teamwork could be practised. A final aspect of personal impact was that of agency and efficacy. Students felt they could influence events and school structures, and had a greater sense of direction of their own lives.

**Institution** Carnegie Trust

**Date** 2005

**URL** [http://www.participationforschools.org.uk/pdfs/InspiringSchools\\_P1.pdf](http://www.participationforschools.org.uk/pdfs/InspiringSchools_P1.pdf)

**Date Added** 11 January 2008 10:51:15

**Modified** 11 January 2008 16:48:13

#### Attachments

InspiringSchools\_P1.pdf

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## Interpreting Recent Research on Schooling in Developing Countries

**Type** Report

**Author** Eric A. Hanushek

**Abstract** Schooling policy in developing countries has frequently been viewed as necessitating an undesirable choice provide broad access or provide high quality schools. Recent evidence, however, suggests that this is a very bad way to think about human capital development. Students respond to quality schools in ways that lessen existing inefficiencies, perhaps even sufficiently to recoup immediately investments in quality. Promoting high quality schools is, nonetheless, more difficult than many have thought. This difficulty suggests that inefficiency is only going to be tackled by introduction of substantial performance incentives in schools and by more directed evaluation of educational experiments. Incentives, decentralized decision making, and evaluation are, of course, very alien terms to education, in both developed and developing countries. Yet, they seem to hold the key to improvement that has eluded policy makers pursuing traditional policies.

**Institution** University of Rochester

**Date** 1995

**URL** <https://urresearch.rochester.edu/retrieve/2210/WWP3-+Hanushek.pdf>

**Accessed** 27 December 2007 13:59:14

**Date Added** 27 December 2007 13:59:13

**Modified** 11 January 2008 16:48:42

**Attachments**

WWP3--Hanushek.pdf

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**Local School Boards Under Review: Their Role and Effectiveness in Relation to Students' Academic Achievement****Type** Journal Article**Author** Deborah Land**Abstract** Local school boards have traditionally governed public education in the United States but have seldom been the focus of empirical research. This article provides a review of literature published in the past two decades on the role and effectiveness of local school boards, specifically with respect to school boards' influence on students' academic achievement. First, a brief history of school boards is presented. Second, their current status is described. Next, school board and educational governance reforms are examined. Then characteristics of effective school boards that experts have identified are delineated. The final section is devoted to discussion of research limitations and future directions.**Publication** Review of Educational Research**Volume** 72**Issue** 2**Pages** 229-278**Date** 2002**URL** <http://www.csos.jhu.edu/crespar/techReports/report56.pdf>**Accessed** 05 January 2008 22:25:03**Date Added** 05 January 2008 22:25:03**Modified** 11 January 2008 14:09:08**Attachments**

02RER02\_local\_school\_boards\_under\_review.pdf

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**My voice, my vote, my community****Type** Book**Author** H. Haste**Publisher** Croydon, UK: Nestlé Social Research Programme.(Report no. 4.)**Date** 2005**URL** <http://www.spreckley.co.uk/nestle/my-voice-my-vote.pdf>**Date Added** 09 January 2008 13:16:05**Modified** 09 January 2008 13:23:25**Attachments**

my-voice-my-vote.pdf



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## Nicaragua's School Autonomy Reform: A First Look

**Type** Report

**Author** Nicaragua Reform Evaluation Team

**Abstract** This is a first report on the impact of Nicaragua's recent education reform on how schools operate. It provides initial data on schools that became autonomous in the past few years and those that did not. The report describes the structure of school and summarizes the views of members of the academic community with respect to the reform, its challenges, and incentives, and infrastructure. The data indicate systematic differences between autonomous and non-autonomous schools. It is difficult to interpret these differences as the full impact of the reform. Education indicators such as achievement are expected to be felt over the next few years. The current analysis is only the first step in an assessment of its impact.

**Institution** World Bank

**Date** 1996

**URL** <http://siteresources.worldbank.org/EDUCATION/Resources/278200-1099079877269/547664-1>

**Accessed** 27 December 2007 14:37:43

**Date Added** 27 December 2007 14:37:43

**Modified** 14 January 2008 00:46:05

### Attachments

Nicaragua\_School\_Autonomy\_Reform.pdf

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## Parent Involvement: Contributions of Teacher Efficacy, School Socioeconomic Status, and Other School Characteristics

**Type** Journal Article

**Author** K. V. Hoover-Dempsey

**Author** O. C. Bassler

**Author** J. S. Brissie

**Abstract** The study tested the hypothesis that varying levels of parent involvement would be related to variations in qualities of school settings, specifically school socioeconomic status, teacher degree level, grade level, class size, teachers' sense of efficacy, principal perceptions of teacher efficacy, organizational rigidity, and instructional coordination. Teacher (n = 1,003) and principal (n = 66) reports and perceptions of the variables of interest were assessed in a sample of 66 elementary schools distributed across a large mid-Southern state. Stepwise multiple regression analyses revealed that various combinations of the predictors accounted for significant portions of the variance in all parent involvement outcomes: parent conferences (52%), parent volunteers (27%), parent home tutoring (24%), parent involvement in home instruction programs (22%), and teacher perception of parent support (41%). Variables most consistently involved in parent involvement outcomes were teacher efficacy and school socioeconomic status. Results are discussed with reference to parent-teacher role complementarity and implications for increasing productive interconnections between parents and schools.

**Publication** American Educational Research Journal

**Volume** 24

**Issue** 3

**Pages** 417-435

**Date** 1987

**Date Added** 17 November 2007 17:27:23

**Modified** 17 November 2007 17:28:19

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## Parental involvement: the key to improved student achievement

**Type** Journal Article

**Author** S R Hara

**Author** D J Burke

**Publication** School Community Journal

**Volume** 8(2)

**Pages** 9-11

**Date** 1998

**Date Added** 13 January 2008 22:00:22

**Modified** 13 January 2008 22:15:37

### Attachments

HaraBurkeFall1998.pdf

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## Policy for the Unpredictable (Uncertainty Research and Policy)

**Type** Journal Article

**Author** G. V. Glass

**Publication** Educational Researcher

**Volume** 8

**Issue** 9

**Pages** 12-14

**Date** 1979

**Repository** Google Scholar

**Date Added** 11 January 2008 17:22:46

**Modified** 11 January 2008 17:22:46

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## Promoting children and young people's participation through the National Healthy School Standard

**Type** Report

**Author** S. Blake

**Author** G. Francis

**Place** London

**Institution** National Health School Standard

**Date** 2004

**Date Added** 11 January 2008 17:28:51

**Modified** 11 January 2008 22:37:08

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## Public Understanding and Education Decision-Making

**Type** Journal Article

**Author** Dale Mann

**Abstract** Decisional participation is legitimated at least in part through its substantive or factual basis. The disparity between the public's stock of education-relevant facts and the professional's is a source of recurring tension. This article examines some evidence about public understanding of education policy, compares it to similar understandings of other public policy fields, and discusses some of the steps that may be taken to deal with the prevailing levels of understanding. Dale Mann is an assistant professor in the Department of Educational Administration at Teachers College, Columbia University and a faculty associate of the Teachers College/Educational Testing Service Joint Institute on Urban and Minority Education.

**Publication** Educational Administration Quarterly

**Volume** 10

**Issue** 2

**Pages** 1-18

**Date** 1974

**URL** <http://eaq.sagepub.com/cgi/framedreprint/10/2/1?>

**Accessed** 17 November 2007 17:46:35

**Date Added** 17 November 2007 17:46:35

**Modified** 11 January 2008 14:18:47

### Attachments

1.pdf

Public Understanding and Education Decision-Making -- Mann 10 (2): 1 -- Educational Administration Quarterly

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## Review of school and instructional effectiveness research

**Type** Report

**Author** J. Scheerens

**Date** 2005

**URL** <http://unesdoc.unesco.org/images/0014/001466/146695e.pdf>

**Extra** Paper commissioned for the EFA Global Monitoring Report 2005, The Quality Imperative

**Date Added** 11 January 2008 22:44:21

**Modified** 13 January 2008 19:41:35

## Attachments

conceptual review and meta-analysis of school effectiveness.doc

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### School effectiveness in developed and developing countries; a review of the research evidence

**Type** Report

**Author** Jaap Scheerens

**Abstract** Research approaches and substantive outcomes of different strands of educational effectiveness research in industrialized countries are summarized in the first part of the paper. Concerning education production function research, the debate on the significance of resource input factors like teacher/pupil ratio and teacher qualifications has flared up during the last five years, challenging the message “money does not matter” that emerged from earlier research reviews. Research on effective schools, is developing into more integrated, multi-level studies in which school environmental variables, school inputs, school organizational conditions and instructional practices are all included. The study of effective teaching and instruction has focused on classroom management and structured didactic approaches; a perspective that is challenged by constructivist views on teaching. Results altogether indicate a modest impact of resource input and school organizational factors and a medium-size impact of instructional conditions. Reviews of studies on educational effectiveness in developing countries show a strong predominance of the production function type of study. Only a small minority of studies include school organizational and instructional variables. Results show greater frequency of resource input factors having a significant impact than in the case of industrialized countries. There is little evidence so far on the impact of instructional conditions. It is argued that a blending of research orientations in the choice of independent variables and methodology between the two “worlds” could improve research practice in both contexts. The available knowledge base can be applied as a basis for selecting relevant input and process conditions of schooling in different types of evaluation studies. Synergy between program evaluation, effectiveness research and monitoring is seen as an important condition for furthering applied research. A second type of application, the use of the school effectiveness knowledge base for the planning of education projects in developing countries, should be approached with much prudence and sensitivity of cultural contingencies. A tentative set of suggestions is presented.

**Institution** University of Twente/ The World Bank

**Date** 1999

**Date Added** 12 January 2008 10:25:35

**Modified** 12 January 2008 10:33:33

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### School Effectiveness Research: From a review of the criticism to recommendations for further development

**Type** Journal Article

**Author** Hans Luyten

**Author** Adrie Visscher

**Author** Bob Witziers

**Abstract** School effectiveness research (SER) has flourished since the 1980s. In recent years, however, various authors have criticised several aspects of SER. A thorough review of recent criticism can serve as a good starting point for addressing the flaws of SER, where appropriate, thereby supporting its further development. This article begins by reviewing the criticism from different perspectives by discussing the political-ideological nature of SER, its theoretical limitations and the research methodology it applies. The review of each type of criticism is accompanied by a review of the recommendations that the critics propose for improving SER. We then proceed to present our views on each line of criticism and propose 5 avenues that we consider promising for the further development of SER.

**Publication** School Effectiveness & School Improvement

**Volume** 16

**Issue** 3

**Pages** 249-279

**Date** 2005

**DOI** Article

**ISSN** 09243453

**Short Title** School Effectiveness Research

**Repository** EBSCOhost

**Date Added** 07 January 2008 14:29:40

**Modified** 11 January 2008 15:30:15

### Attachments

17941611.pdf

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## School Improvement, Pre-Service Teacher Education and the Construction of Social Networks in New Zealand and England

**Type** Journal Article

**Author** Robert Strathdee

**Publication** Journal of Education for Teaching: International Research and Pedagogy, Vol. 33, No. 1, pp. 19-33

**Date Added** 14 January 2008 03:29:46

**Modified** 14 January 2008 03:31:00

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## School-Based Management

**Type** Web Page

**Author** Kathleen Cotton

**Abstract** The history of American public education is characterized by periodic alternations between centralization and decentralization of power and authority (Cuban 1990; Darling-Hammond 1988; Lindelow and Heynderickx 1989; and Mojkowski and Fleming 1988). In times of greater centralized authority, large administrative structures, such as states, school districts, and school boards, maintain control over decisions regarding educational policy, budget, and operations. When the pendulum swings toward decentralization, much of this control shifts to smaller administrative units--smaller school boards, for example, and, more recently, individual schools. During the past several years, the educational system in the United States has been evolving from largely centralized structures to more decentralized ones; and although the main expression of this trend goes by many different names, it is often called SCHOOL-BASED MANAGEMENT. To its proponents, however, contemporary school-based management is considerably more than a new name for an old and recurring phenomenon. They argue that, unlike previous approaches to decentralizing education, school-based management invokes fundamental changes. As described by White (1989): Previous attempts to decentralize were aimed at shifting authority from a large, central board of education to smaller, local boards...replacing one form of bureaucracy with another. Past reforms avoided a transfer of power to the school site....SBM is different....it changes the entire system of district and school organization and restructures most roles in the district (p. 2). A great many school-based management programs have been launched and are currently in operation in districts around the country, and new ones continue to be implemented. Associated with these developments is the appearance, during recent years, of a great many articles on school-based management in both technical and popular educational publications. This proliferation of programs and accompanying literature raises provocative questions about the concept and practice of school-based management--questions such as: \* What are the terms used to denote the school-based management concept? \* How is school-based management defined? \* What kinds of variation does one see among schoolbased management efforts? \* What is the history of and rationale for implementing this type of organization? \* How do the roles of board, central office, and school personnel change under school-based management? \* What obstacles to success are commonly encountered during attempts to implement and operate school-based management? \* What attitudes toward school-based management are held by those who are involved in school-based management efforts? \* Does school-based management lead to improved student performance or other desirable schooling attributes? \* Do the findings about school-based management lead to any recommendations for those considering implementation of this approach? If so, what are they? The present review represents an attempt to answer these questions, drawing upon findings from recent research and other educational literature. Sixty-nine documents--books, monographs, journal articles, conference papers, etc.--were reviewed in preparation for this report. Of these, 42 provide findings from research on the nature and outcomes of school-based management efforts and are cited in the Key References. The General References section cites another 27 documents--opinion papers, project descriptions, theoretical essays, and other writings of interest.

**Date** 2001

**URL** <http://www.nwrel.org/scpd/sirs/7/topsyn6.html>

**Accessed** 27 December 2007 13:52:09

**Date Added** 27 December 2007 13:52:09

**Modified** 14 January 2008 00:08:54

## Attachments

School-Based Management

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### SSRN-School Choice, Student Performance, and Teacher and School Characteristics: The Chilean Case

**Type** Web Page

**Author** Emiliana Vegas

**Abstract** Vegas explores how schools change in response to increased competition generated by voucher programs in Chile. A unique data set provides information on teacher demographics and labor market characteristics, as well as teachers' perceptions of school management. When teacher data are matched with school-level data on student achievement using a national assessment data set (SIMCE), some teacher and school characteristics affect student performance, but a great deal of unexplained variance among sectors remains important in predicting student outcomes. Teacher education, decentralization of decisionmaking authority, whether the school schedule is strictly enforced, and the extent to which teachers have autonomy in designing teaching plans and implementing projects all appear to affect student outcomes. Interestingly, teacher autonomy has positive effects on student outcomes only when decisionmaking authority is decentralized.

**Date** 1999

**URL** [http://papers.ssrn.com/sol3/papers.cfm?abstract\\_id=636199](http://papers.ssrn.com/sol3/papers.cfm?abstract_id=636199)

**Accessed** 27 December 2007 15:57:46

**Date Added** 27 December 2007 15:57:46

**Modified** 11 January 2008 13:03:20

## Attachments

SSRN-School Choice, Student Performance, and Teacher and School Characteristics: The Chilean Case by Emiliana Vegas

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### Stepping Back from 'The Ladder': Reflections on a Model of Participatory Work with Children

**Type** Web Page

**Author** Roger Hart

**Abstract** It is with some reticence that I write these comments on the 'the ladder of children's participation' for this metaphor was introduced by me long ago in order to problematise an issue that now has a significant body of practice and critical reflection. But my colleagues, the editors of this volume, suggested that because the ladder is still used a great deal as a model it might be useful to stand back and make a few comments about the ways it has been interpreted. The ladder probably drew so much attention because when it was first published in *Children's Participation: From Tokenism to Citizenship* by

UNICEF in 1992, there was very little written of a conceptual nature on the theme of children's participation in their programmes, projects, or organisations. The book was simply meant to stimulate a dialogue on a theme that needed to be addressed critically. But many people have chosen to use the ladder as a comprehensive tool for measuring their work with children rather than as a jumping-off point for their own reflections. Keywords participation, youth, children, models, citizenship

**Website Title** Participation and Learning  
**Date** 2008  
**Short Title** Stepping Back from 'The Ladder'  
**Date Added** 04 January 2008 16:23:13  
**Modified** 11 January 2008 16:41:25

#### Attachments

SpringerLink Snapshot

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## Systems Thinking A Skill to Improve Student Achievement.

**Type** Journal Article  
**Author** Bill Thornton  
**Author** Gary Peltier  
**Author** George Perreault  
**Abstract** Examines how schools can avoid barriers to systems thinking in relation to improving student achievement. Concept of systems thinking; Significance of a data-based culture for teachers; Impact of the No Child Left Behind Act on school administration; Implications of a constructivist approach for staff development; Pitfalls that prevent systems thinking in organizations; Characteristics of effective education leaders; Benefits of systems thinking.  
**Publication** Clearing House  
**Volume** 77  
**Issue** 5  
**Pages** 222-227  
**Date** May May 2004  
**DOI** Article  
**ISSN** 00098655  
**Repository** EBSCOhost  
**Date Added** 07 January 2008 14:31:55  
**Modified** 11 January 2008 15:30:55

#### Attachments

13437416.pdf

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## The balanced leadership framework: Connecting vision with action



**Type** Book  
**Author** T. Waters  
**Author** G. Cameron  
**Publisher** Denver, CO: Mid-continent Research for Education and Learning (McREL)  
**Date** 2006  
**URL** [http://www.mcrel.org/pdf/leadershiporganizationdevelopment/4005IR\\_BL\\_Framework.pdf](http://www.mcrel.org/pdf/leadershiporganizationdevelopment/4005IR_BL_Framework.pdf)  
**Date Added** 08 January 2008 10:38:54  
**Modified** 08 January 2008 10:39:53

#### Attachments

4005IR\_BL\_Framework.pdf

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## The Challenge of School Autonomy: Supporting Principals

**Type** Report  
**Author** A. Rodríguez  
**Author** K. Hovde  
**Abstract** Kruger, Meta L. et al. (2007) "The Impact of School Leadership on School Level Factors: Valid 18, No. 1, pp. 1-20 xxfrom Daniels analysis This study aims to contribute to a better understand of the principal's leadership on intervening and outcome variables. A path analysis was conduct effects of educational leadership on student commitment; instead a reciprocal relationship was f antecedent variables appears to have more effects on the school culture than educational leaders educational leadership behaviours. The findings suggest the importance of cognitive processes i have an impact on school effectiveness and school improvement. The results also underline the  
**Institution** The World Bank  
**Date** 2002  
**Short Title** The Challenge of School Autonomy  
**URL** <http://wbln0018.worldbank.org/lac/lacinfoclient.nsf/590e830e72216ab88525694c00781195/074>  
**Repository** Google Scholar  
**Date Added** 07 January 2008 12:56:37  
**Modified** 11 January 2008 16:49:05

#### Attachments

77-School-Autonomy-Principals.pdf

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## The CRS parent-school partnership program evaluation case study: Participants' Perceptions of Change in Bosnia-Herzegovina and Kosovo

**Type** Report  
**Author** Catholic Relief Services  
**Institution** Catholic Relief Services - Europe/Middle East Regional Office  
**Date** 2006

**URL** [http://crs.org/education/pubs/Edu200702\\_e.pdf](http://crs.org/education/pubs/Edu200702_e.pdf)

**Accessed** 04 January 2008 10:42:02

**Date Added** 04 January 2008 10:42:02

**Modified** 11 January 2008 14:33:01

### Attachments

Edu200702\_e.pdf

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## The EURIDEM Project: A Review of Pupil Democracy in Europe

**Type** Book

**Author** L. Davies

**Author** G. Kirkpatrick

**Publisher** Children's Rights Alliance for England

**Date** 2000

**Date Added** 09 January 2008 10:44:00

**Modified** 11 January 2008 14:34:34

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## The foundations of educational effectiveness

**Type** Book

**Author** J. Scheerens

**Author** R. J. Bosker

**Abstract** How much do schools really matter? How sure are we on "what works" in education and why? Why is it that certain educational practices work better than others in improving educational effectiveness? In this book recent research and theoretical interpretations are used in a critical analysis of the knowledge base on educational effectiveness. It offers new insights into the most promising levers for school improvement and shows future directions for educational research. In the first part of the book concepts of school and educational analysis are defined, and various alternative perspectives discussed. The scope and range of application of the concept of school effectiveness is demonstrated by referring to empirical studies on the stability of school effects over time, the consistency of effects over grades, classrooms and subject matter areas and the generalizability of research findings across contexts. Particular attention is given to international comparative findings. The second part of the book is an assessment of the available knowledge base by means of a context analysis of instruments to measure hypothetical effectiveness enhancing conditions and a review of reviews and meta-analyses. In the third part the modelling and theoretical interpretation of educational effectiveness is the central issue, laying bare basic explanatory mechanisms that are examined for their usefulness as levers for school improvement. In the final chapter implications for future research in educational effectiveness are examined.

**Publisher** Pergamon Oxford

**Date** 1997

**Date Added** 08 January 2008 11:23:58

**Modified** 08 January 2008 11:29:57

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## The Politics of School-Based Management: Understanding the Process of Devolving Authority in Urban School Districts

**Type** Journal Article

**Author** Elaine M. Walker

**Abstract** Since the late 1970s the problem of urban education has been cast as partially a problem of governance and authority structures. This focus mirrors a larger preoccupation by educational reformers with democratizing the decision-making process in public schools, a preoccupation that is evident not only in this country but also many nations throughout the world. Borrowing from the private sector, the underlying assumption behind decentralization is that educational improvement is only possible if those closest to the point at which decision are enacted become the architects of these decisions. Thus, school-based management or participatory decision-making is viewed as a means to formally incorporate the voices of parents, teachers and the community in the management of their schools. This paper discusses the findings of a recently conducted study on school-based management in thirty of New Jersey's poorest districts (referred to as the Abbott Districts). These districts have begun a process of complex reform after the State's Supreme Court ruled that the state had failed to constitutionally provide a thorough and efficient education for its poorest students by the absence of parity funding. Populated by primarily black and Hispanic students, and representing most of the larger urban communities in the state, students in these districts exhibit performance levels significantly below that of the state average. The results of the study indicate that (1) genuine autonomy has been usurped by an intensification in state power and authority, (ii) state elites have provided little opportunity for districts and SBM teams to build capacity; (iii) the level of democratization or opening-up of decision making to local community members has been minimal as the teams become teacher dominated; and (iv) in the absence of clear guidelines from the State, conflict over the appropriate role of SBM members, principals, central office staff and local school boards has emerged. The paper on the basis of these findings explores some policy options that need to be considered both at the state and local levels as school communities move toward more decentralized governance structures.

**Publication** Education Policy Analysis Archives

**Volume** 10

**Issue** 33

**Pages** 16

**Date** 2002

**URL** <http://epaa.asu.edu/epaa/v10n33.html>

**Accessed** 27 December 2007 15:55:55

**Date Added** 27 December 2007 15:55:55

**Modified** 11 January 2008 14:38:29

### Attachments

EPAA Vol. 10 No. 33 Walker: The Politics of School-Based Management

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## The Radical Modernization of School and Education System Leadership in the United Arab Emirates: Towards Indigenized and Educative Leadership

**Type** Journal Article

**Author** Reynold Macpherson

**Author** Pieter Kachelhoffer

**Author** Medhat El Nemr

**Abstract** This case study of school and systemic reform in the United Arab Emirates (UAE) begins with a highly critical evaluation of the national system of schooling. It will identify the indigenous theory of modernization that lies behind the reform program just allocated AED 48 billion (USD 13 billion) for the next 10 years. It will indicate the unique requirements of the reform program now being planned and mounted by the Ministry of Education and each of the Emirates' education councils (or equivalent). The paper will then explain how Abu Dhabi University (ADU) has developed two new masters programs (in teaching and learning, and in educational leadership) to help transform the capacities of the nation's current professionals. It will be argued that, despite the use of external standards, a fresh blend of theory and praxis unique to the UAE will need to be developed as lead teachers and school and system managers are encouraged to develop the knowledge, skills and attitudes essential to whole system reform. The most immediate challenge is to engage a critical mass of current professionals in a process of becoming educative managers and leaders, enabling colleagues to learn and to create learning organizations. The case highlights the interplay of historical, cultural, political and economic factors that tend to drive national educational reform agendas, while also reflecting the presence of common factors, principally the impact of information and communication technology (ICT), many forms of globalization, the internationalization of knowledge about effective educational leadership, and the wilfulness of reflective and determined leaders. It also reflects on some of the dilemmas potentially created by the globalization of leadership standards developed in an American context, and suggest how, with judicious leadership by educative consultants, they could develop an indigenous form of educative leadership. The paper ends with an invitation to educational researchers...

**Publication** International Studies in Educational Administration (Commonwealth Council for Educational Administration & Management (CCEAM))

**Volume** 35

**Issue** 1

**Pages** 60-77

**Date** 2007

**DOI** Article

**Short Title** The Radical Modernization of School and Education System Leadership in the United Arab Emirates

**Repository** EBSCOhost

**Date Added** 07 January 2008 14:22:02

**Modified** 11 January 2008 15:32:53

### Attachments

UAE.pdf

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## The Relationship between Socioeconomic Status and Academic Achievement.

**Type** Journal Article  
**Author** Karl R. White  
**Abstract** Meta-analysis techniques were used to examine almost 200 studies that considered the relationship between socioeconomic status (SES) and academic achievement. Results indicated that as SES is typically defined and used, it is only weakly correlated with academic achievement.  
**Publication** Psychological Bulletin  
**Volume** 91  
**Pages** 461-481  
**Date** 1982  
**Repository** ERIC  
**Date Added** 08 January 2008 11:47:06  
**Modified** 11 January 2008 14:44:31

### Notes:

Meta-analysis techniques for integrating research findings are utilized in this report to determine the magnitude of the relationship between socioeconomic status (SES) and academic achievement. Also investigated are the factors which contribute to the large amount of variance in previously reported correlations between these two variables. Over 100 studies yielding 636 correlation coefficients are included in the meta-analysis. Findings indicate that the relationship between SES and academic achievement is probably much weaker than many people have assumed. Findings also indicate that the variance in reported correlations between SES and academic achievement are due to the fact that most of the significant variables which influence the strength of the correlation are directly under the researcher's control. Recommendations concerning the most appropriate way of using measures of SES in future research applications are made. (Author/EB)

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## The Significance of Students: Can Increasing "Student Voice" in Schools Lead to Gains in Youth Development?

**Type** Journal Article  
**Author** Dana L. Mitra  
**Abstract** The notion of "student voice," or a student role in the decision making and change efforts of schools, has emerged in the new millennium as a potential strategy for improving the success of school reform efforts. Yet few studies have examined this construct either theoretically or empirically. Grounded in a sociocultural perspective, this article provides some of the first empirical data on youth participation in student voice efforts by identifying how student voice opportunities appear to contribute to "youth development" outcomes in young people. The article finds that student voice activities can create meaningful experiences for youth that help to meet fundamental developmental needs--especially for students who otherwise do not find meaning in their school experiences. Specifically, this research finds a marked consistency in the growth of

agency, belonging and competence--three assets that are central to youth development. While these outcomes were consistent across the students in this study, the data demonstrate how the structure of student voice efforts and nature of adult/student relations fundamentally influence the forms of youth development outcomes that emerge.

**Publication** Teachers College Record  
**Volume** 106  
**Issue** 4  
**Pages** 651-688  
**Date** April 2004  
**DOI** Article  
**ISSN** 01614681  
**Short Title** The Significance of Students  
**Repository** EBSCOhost  
**Date Added** 09 January 2008 14:38:25  
**Modified** 11 January 2008 15:33:39

#### Attachments

12633733.pdf

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## Theorizing change in the educational field: re-readings of student participation projects

**Type** Journal Article  
**Author** P. Thomson  
**Author** R. Holdsworth  
**Abstract** There is a burgeoning literature on educational change – how to make it and how to understand its failures in order that the causes can be remedied next time. Much of this literature implies that when free and autonomous policy agents know what they are doing, they can shift institutional structures and habituated ways of doing and being. In this article we mobilize Bourdieu, who rejected this binary of structure and agency, in favour of the notion of ‘field’, ‘habitus’ and ‘capitals’, to theorize one case of change. We describe the shifting policy-scape in Australia in the latter part of the twentieth century which created some opportunities for students to act as educational leaders and participate in making decisions about their learning and schooling. We then develop a specific and situated theorization of change in a contested and hierarchical educational ‘field’. We argue that the continued press from the political field and the wider field of power to increase levels of mass schooling produced a ‘principal opposition’ in the schooling field between democratization and hierarchization. This opposition, we propose, is now in policies, institutional changes and the varying actions of educators, making the field not only contested but also unstable: this produces further spaces and opportunities for both hierarchic and democratic changes.  
**Publication** International Journal of Leadership in Education  
**Volume** 6  
**Issue** 4  
**Pages** 371–391

**Date** 2003

**Date Added** 08 January 2008 14:14:27

**Modified** 11 January 2008 14:49:30

#### Attachments

11985409.pdf

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### Towards a theory of leadership practice: a distributed perspective.

**Type** Journal Article

**Author** James P. Spillane

**Author** Richard Halverson

**Author** John B. Diamond

**Abstract** School-level conditions and school leadership, in particular, are key issues in efforts to change instruction. While new organizational structures and new leadership roles matter to instructional innovation, what seems most critical is how leadership practice is undertaken. Yet, the practice of school leadership has received limited attention in the research literature. Building on activity theory and theories of distributed cognition, this paper develops a distributed perspective on school leadership as a frame for studying leadership practice, arguing that leadership practice is constituted in the interaction of school leaders, followers, and the situation.

**Publication** Journal of Curriculum Studies

**Volume** 36

**Issue** 1

**Pages** 3-34

**Date** Jan January 2004

**DOI** Article

**ISSN** 00220272

**Short Title** Towards a theory of leadership practice

**Repository** EBSCOhost

**Date Added** 08 January 2008 14:23:22

**Modified** 11 January 2008 15:34:16

#### Attachments

12313662.pdf

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### Transformational leadership and teacher commitment to organizational values: The mediating effects of collective teacher efficacy

**Type** Journal Article

**Author** John A. Ross

**Author** Peter Gray

**Abstract** Transformational leadership researchers have given little attention to teacher expectations that mediate between goals and actions. The most important of these expectations, teacher efficacy, refers to teacher beliefs that they will be able to bring about student learning. This study examined the mediating effects of teacher efficacy by comparing two models derived from Bandura's socialcognitive theory. Model A hypothesized that transformational leadership would contribute to teacher commitment to organizational values exclusively through collective teacher efficacy. Model B hypothesized that leadership would have direct effects on teacher commitment and indirect effects through teacher efficacy. Data from 3,074 teachers in 218 elementary schools in a crossvalidation sample design provided greater support for Model B than Model A. Transformational leadership had an impact on the collective teacher efficacy of the school; teacher efficacy alone predicted teacher commitment to community partnerships; and transformational leadership had direct and indirect effects on teacher commitment to school mission and commitment to professional learning community.

**Publication** School Effectiveness and School Improvement

**Volume** 17

**Issue** 2

**Pages** 179 – 199

**Date** 2006

**URL** <http://www.oise.utoronto.ca/field-centres/ross/CTEleadership.pdf>

**Accessed** 06 January 2008 07:20:11

**Date Added** 06 January 2008 07:20:11

**Modified** 11 January 2008 16:48:35

#### Attachments

03\_ transformational leadership and teacher commitment to organizational values.pdf

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## Transformational school leadership for large scale reform: Effects on students, teachers, and their classroom practices

**Type** Journal Article

**Author** Kenneth Leithwood

**Author** Doris Jantzi

**Abstract** Using data from a larger 4-year evaluation of England's National Literacy and Numeracy Strategies, this study tested the effects of a school-specific model of transformational leadership on teachers (motivation, capacities, and work settings), their classroom practices, and gains in student achievement. Some 2,290 teachers from 655 primary schools responded to 2 forms of a survey (literacy and numeracy) measuring all variables in our framework. Our measure of student achievement was gains in the British government's own Key Stage 2 tests over either 2 (numeracy) or 3 (literacy) years. Path analytic techniques were used to analyze the several different versions of the results. Results indicate significant effects of leadership on teachers' classroom practices but not on student achievement. Introduction

**Publication** School Effectiveness and School Improvement

**Volume** 17



**Issue** 2  
**Pages** 201 – 227  
**Date** 2006  
**Accessed** 06 January 2008 07:53:11  
**Date Added** 06 January 2008 07:53:11  
**Modified** 14 January 2008 00:55:14

#### Attachments

04\_transformational school leadership for large scale reform.pdf

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## We can. We volunteer. Pro-social values/behaviour and employability amongst young people in SEE and the impact of volunteer work camps

**Type** Report  
**Author** Steve Powell  
**Author** Esad Bratović  
**Institution** SEEYN: South-East European Youth Network  
**Date** 2007  
**URL** [http://www.promente.org/files/research/promente\\_SEEYN\\_voluntarism\\_research\\_results.doc](http://www.promente.org/files/research/promente_SEEYN_voluntarism_research_results.doc)  
**Date Added** 09 January 2008 07:29:04  
**Modified** 11 January 2008 16:49:00

#### Attachments

promente SEEYN voluntarism research results.pdf

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## What Do We Know About Teacher Leadership? Findings From Two Decades of Scholarship

**Type** Journal Article  
**Author** J. York-Barr  
**Author** K. Duke  
**Abstract** The concept and practice of teacher leadership have gained momentum in the past two decades. Teachers are assuming more leadership functions at both instructional and organizational levels of practice. Empirical literature reveals numerous small-scale, qualitative studies that describe dimensions of teacher leadership practice, teacher leader characteristics, and conditions that promote and challenge teacher leadership. Less is known about how teacher leadership develops and about its effects. In addition, the construct of teacher leadership is not well defined, conceptually or operationally. Future research focused on the differentiated paths by which teachers influence organizational capacity, professionalism, instructional improvement, and student learning has the potential to advance the practice of teacher leadership. A conceptual framework is offered to guide such inquiry.

**Publication** Review of Educational Research  
**Volume** 74  
**Issue** 3  
**Pages** 255  
**Date** 2004  
**Short Title** What Do We Know About Teacher Leadership?  
**Repository** Google Scholar  
**Date Added** 07 January 2008 13:00:38  
**Modified** 07 January 2008 13:01:14

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## What Is Instructional Leadership?

**Type** Journal Article  
**Author** Thomas R. Hoerr  
**Abstract** The article focuses on the role of school principals. It describes the responsibilities held by the position, such as being a leader, disciplining students, and maintaining school security. Other duties mentioned include ensuring school cleanliness, building relationships with students' parents, and managing the school's personnel. The role of the principal as an educator is analyzed, and it is suggested that teachers in 2007 know more about teaching than principals do. Suggestions for school principals are provided, such as encouraging teachers to hold constructive conversations with each other and asking questions about their lesson plans.

**Publication** Educational Leadership  
**Volume** 65  
**Issue** 4  
**Pages** 84-85  
**Date** Dec December 2008  
**DOI** Article  
**ISSN** 00131784  
**Repository** EBSCOhost  
**Date Added** 07 January 2008 13:55:18  
**Modified** 11 January 2008 15:34:56

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## What's Decentralization Got To Do With Learning? The Case of Nicaragua's School Autonomy Reform

**Type** Report  
**Author** Elizabeth M. King  
**Author** Berk Özler  
**Abstract** Despite its growing popularity, school-based management is seldom evaluated systematically w impact of the current school autonomy reform in Nicaragua on learning within an educational p indeed making more decisions about pedagogical and administrative matters than do traditional decision-making after a school becomes legally autonomous, autonomy de jure does not appear

variable which measures the actual level of decision-making by the school is positively associated with respect to teacher staffing and the monitoring and evaluation of teachers appear to be more

**Institution** Development Research Group; The World Bank

**Date** 1998

**URL** <http://siteresources.worldbank.org/EDUCATION/Resources/278200-1099079877269/547664-1>

**Accessed** 27 December 2007 14:26:59

**Date Added** 27 December 2007 14:26:59

**Modified** 11 January 2008 16:48:24

#### Attachments

What\_Decentralization\_Learning.pdf

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### Worldwide Workshop on Youth Involvement as a Strategy for Social, Economic and Democratic Development: Held in San José, Costa Rica, January 4-7, 2000

**Type** Book

**Author** H. Perold

**Publisher** Ford Foundation

**Date** 2000

**Short Title** Worldwide Workshop on Youth Involvement as a Strategy for Social, Economic and Democratic Development

**Repository** Google Scholar

**Date Added** 11 January 2008 17:20:28

**Modified** 11 January 2008 17:21:14