

Cost estimating in construction

CIV-E1040 Construction Management

Lecture IIIb

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Previous lecture

- Nature of design
- Design process in different projects
- Target value design:
 - The budget becomes an influence on design and decision-making rather than an outcome of design
- Design for flexibility
 - Improving lifecycle value of buildings through use and technical flexibility

Agenda

- Cost estimating methods
 - Conceptual estimating
 - Element -based estimating
- Cost estimation process
- Evolutionary estimating
- Use of parametrics and BIM

Why budgeted costs are exceeded?

Olkiluodon uusi voimala on jo kalliimpi kuin yksikään pilvenpiirtäjä

Luksuskasinoiden ja pilvenpiirtäjien hinta kalpenee Olkiluodon uuden ydinvoimalan rinnalla

TALOUS 2.4.2014 2:00 Päivitetty: 2.4.2014 5:39

Juhani Saarinen HELSINGIN SANOMAT



Olkiluodon kolmatta voimalayksikköä rakentavan Arevan mukaan se on 86-prosenttisesti valmis.

Olkiluodon ydinvoimala kipuaa yhä korkeammalle maailman kalleimpien rakennusten listalla.

Alun perin Olkiluodon kolmannen ydinreaktorin piti maksaa noin 3 miljardia euroa, mutta rakentamisen lopullisen hinnan on arvioitu nousevan 8,5 miljardiin. **KOTIMAA**

Länsimetro valmistuu elokuussa - kustannukset ylittyivät yli neljänneksellä

SAMI METELINEN 7.3.2016 klo 17:29 (päivitetty 7.3.2016 klo 20:16)

Länsimetron kahdeksan asemaa ja 14 kilometriä pitkä ratalinja Matinkylään aukeaa liikenteelle 15. elokuuta.



Länsimetron rakentaminen alkoi louhintatöillä marraskuussa 2009. Tunnelilouhinnat saatiin päätökseen helmikuussa 2014 ja kiskotus valmistui joulukuussa 2015. Nyt metrolinja on valmis testausta varten.

Länsimetro on työllistänyt louhintojen ja rakentamisen aikana noin 1 500 rakentajaa ja henkilötyövuosia kertyy noin 4 500. Hankkeen loppukustannusennuste on 1 088 miljoonaa euroa. Länsimetron hankesuunnitelmassa hankkeen kustannuksiksi arvioitiin 713,6 miljoonaa euroa (2007 hintatasossa). Indeksikorotus huomioiden kustannusarvio oli 848,0 miljoonaa euroa. Kustannukset ovat ylittymässä hankesuunnitelman mukaisesta laajuudesta 240 miljoonaa euroa eli 28,3 prosenttia.

Why are construction project costs exceeded?

- Project schedule is extended due to too optimistic original schedule or problems in execution, leading to cost inflation
- Customer changes his/her mind about the scope or quality during the project which leads to additional costs
- Risk is shifted to a party who is unable to control a specific risk, and project cost will likely increase
- Unforeseen events and conditions, such as weather-related incidents or bad soil conditions
- Human bias and optimism to underestimate costs in early phase of the project
- Poor cost estimating practices and processes



Contents lists available at ScienceDirect

Transportation Research Part A

journal homepage: www.elsevier.com/locate/tra



Five things you should know about cost overrun[☆]



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ARTICLE INFO

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Cost underestimation
Cost forecasting
Root causes of cost overrun
Behavioral science
Optimism bias
Strategic misrepresentation
Delusion
Deception
Moral hazard
Agency
Reference class forecasting

De-biasing

ABSTRACT

This paper gives an overview of good and bad practice for understanding and curbing cost overrun in large capital investment projects, with a critique of Love and Ahiaga-Dagbui (2018) as point of departure. Good practice entails: (a) Consistent definition and measurement of overrun; in contrast to mixing inconsistent baselines, price levels, etc. (b) Data collection that includes all valid and reliable data; as opposed to including idiosyncratically sampled data, data with removed outliers, non-valid data from consultancies, etc. (c) Recognition that cost overrun is systemically fat-tailed; in contrast to understanding overrun in terms of error and randomness. (d) Acknowledgment that the root cause of cost overrun is behavioral bias; in contrast to explanations in terms of scope changes, complexity, etc. (e) De-biasing cost estimates with reference class forecasting or similar methods based in behavioral science; as opposed to conventional methods of estimation, with their century-long track record of inaccuracy and systemic bias. Bad practice is characterized by violating at least one of these five points. Love and Ahiaga-Dagbui violate all five. In so doing, they produce an exceptionally useful and comprehensive catalog of the many pitfalls that exist, and must be avoided, for properly understanding and curbing cost overrun.



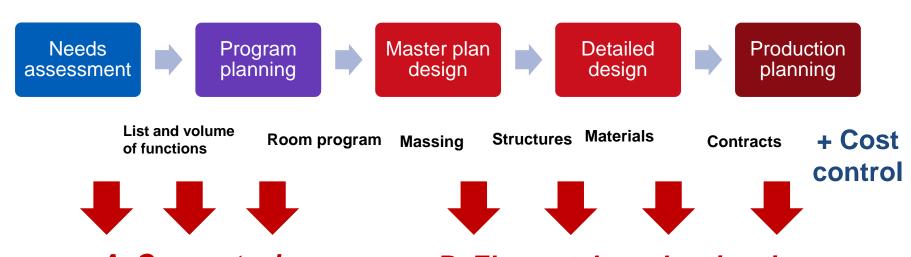
Cost estimating: purpose and methods

Cost estimating during project lifecycle

1. Steering customer

2. Steering designers

3. Procurement & Contractor's tender



A. Conceptual estimating for feasibility and target cost

B. Element -based estimating using bill of quantities (BOQ)

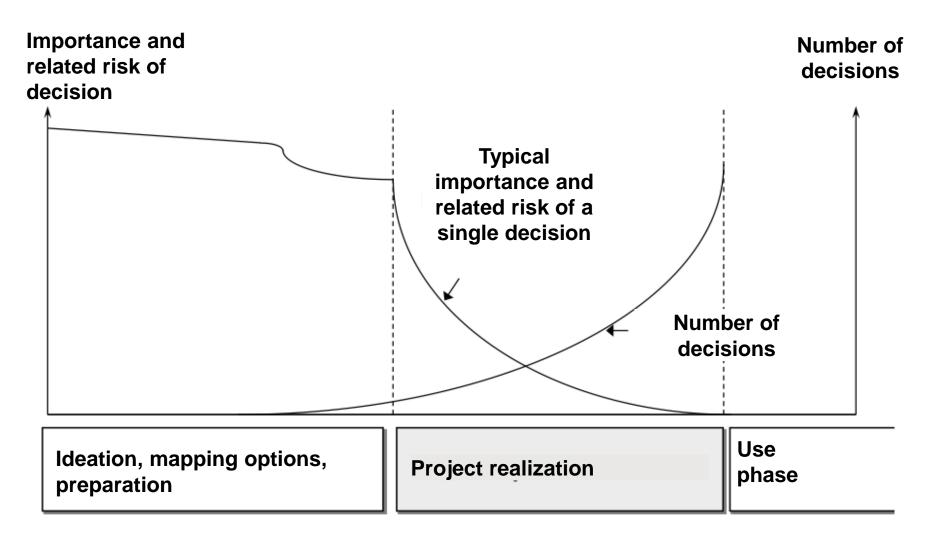
Cost management in construction

Mastering the three interrelated areas:



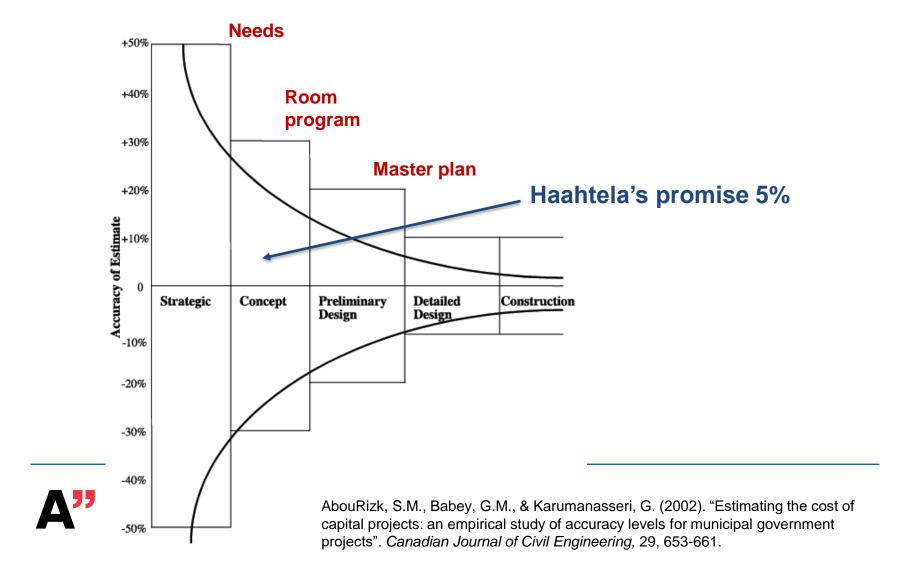
Feedback and increased understanding

Project decisions and their importance

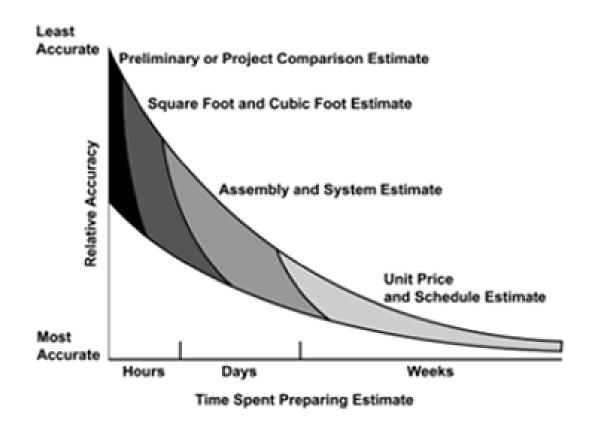


Source: Karlos Artto, Aalto University

Accuracy of cost estimates at different stages of the design

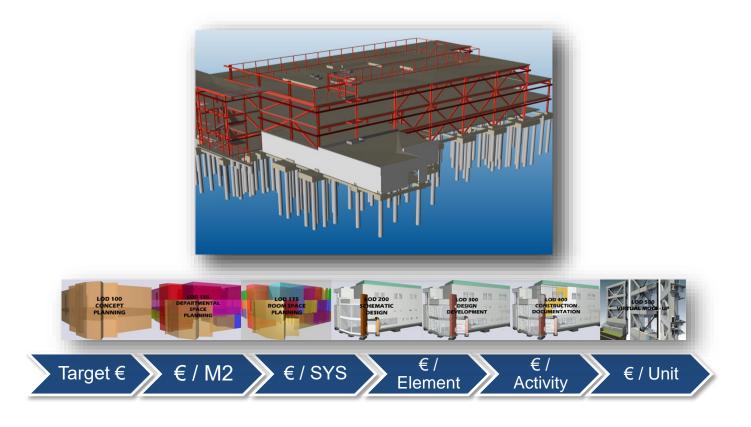


Accuracy and workload of estimation methods





Evolutionary Estimating



Conceptual estimating

- Based on programmatic data prior to design
- Programmatic data includes what is wanted
 - Functionalities, capacities, and features of the desired asset, where and when
- Conceptual estimating:
 - 1. Programming: defining what is to be estimated,
 - 2. Translation of the program into entities for which cost data is available (cost modeling)
 - 3. Applying that cost data



Approaches to conceptual estimating

- Allowable cost / business case
- Space-based estimation
- Multi-parametric estimation models
- Reference project method
- Cost difference method (from reference project)
- Use of statistic data

Use of multi-parametric estimation models in early phase

$$P = \left(\sum_{i=0}^{n} (2 + 0.15i)f_i + \sum_{i=0}^{n} p_i s_i + 2\sum_{j=0}^{m} f_j' + 2.5\sum_{j=0}^{m} p_j' s_j' + r\right) \cdot R$$

where

P = the forecasted price;

R = the unit rate;

fi = the floor area at i storeys above ground;

pi = the <u>perimeter</u> of the external wall at i storeys above ground;

si = the storey height at i storeys above ground;

n = the total number of storeys above ground level;

m = the total number of floors below ground level;

f'j = the floor area at j floors below ground level;

p'j = the perimeter of the external wall at j storeys below ground level;

s'j = the storey height at j storeys below ground level;

and r =the roof area.

What is the optimal number of storeys above ground?



Space-based estimation

Total:

Function / Space category 1 LOBBY AND PUBLIC FACILITIES Quantity m2/a total Price / m2 Total price In English In Finnish 1 Lobby Office 50 50 Aulatoimisto 1 2 Info Info 1 30 30 3 Walk-in lobby features Walk-in-aulatoiminnot 300 300 1 5 Recruitment Tvöhönotto 3 7 21 € 6 Quiet room Hiljentymistila 60 60 1 1 Checkroom Vaatesäilytys 1 50 50 2 Toilets 9 WC 2 4.5 3 Toilets WC 6 6 1 1 Entrance hall Tuulikaappi 1 20 20 15 15 1 Cleaning Rooms Siivoushuone 1 Α 1 Kitchen iakelukeittiö 1 20 20 1 Job Lunch Restaurant Hall Työpaikkalounasravintolasali 1 80 80 2 Н 1 Toilets WC 4,5 9 2 COMMERCIAL SERVICE FACILITIES U 1 Business space Liiketila 4 35 140 80 Liiketila 80 U 2 Business space 1 Sosiaalitila 7 3 21 € U 3 Social space 4 Storeroom Varasto 7 3 21 U Siivoustila 7 1 7 U 5 Cleaning room **3 RESTAURANT** Ravintolasali 1 150 150 1 Restaurant Hall U 6 6 € U 3 Dry storage Kuivavarasto 1 U 4 Cold storage Kvlmävarastot 1 10 10 5 Manufacture Space Valmistus 1 30 30 6 Presentation space 30 30 U Esillepano 1 25 25 7 Dishwashing Astianpesu 1 U 8 Office **Toimisto** 1 10 10 9 Waste room Jätetila 1 3 3 U Tarvikevarasto 3 3 U 10 Equipment storage 1 € 12 Cleaning room 3 U Siivous 1 3 11 Dressing Room Puku-2 3 6 U U 13 Toilets HK-WC 2 2.5 5

Example of Haahtela's price index for spaces

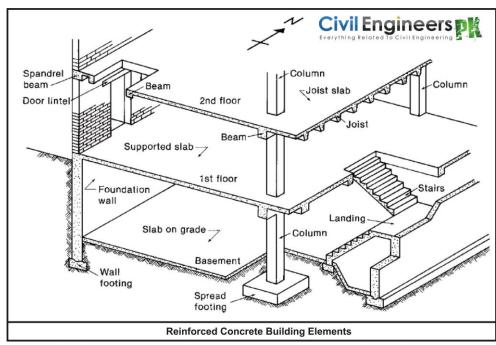
AVOITEHINNAT - TARGET PRICES

LAT - SPACES (€/m2)	Alueellinen hinta	taso - Local pri	ce index
	71	77	81
huone, keittiö ja sauna - 1 room, kitchen and sauna (35-40 m2)	1450	1580	1690
huonetta, keittiö ja sauna - 2 rooms, kitchen and sauna (50-65 m2)	1260	1380	1470
huonetta, keittiö ja sauna - 3 rooms, kitchen and sauna (65-80 m2)	1240	1360	1440
huonetta, keittiö ja sauna - 4 rooms, kitchen and sauna (80-100 m2)	1200	1320	1400
huonetta, keittiö ja sauna - 5 rooms, kitchen and sauna (90-120 m2)	1200	1310	1390
ıla - Hall	1820	1990	2110
einen - Hallway	1340	1470	1600
eittiö - Kitchen	1320	1440	1530
iylyhuone - Sauna	2060	2250	2390
akuuhuone - Bedroom	1070	1160	1240
ohuone - Livingroom	1120	1220	1310
esuhuone - Bathroom	2150	2360	2520
havarasto - Garden storeroom	720	790	850
styliikennetilat - Stairs	1450	1580	1690
'c-huone - WC	2280	2510	2700
arastotila - Storeroom	900	970	1030

Element -based estimating – background

- Goal is to estimate building's cost as a sum of costs of its designed elements (product components)
 - Bottom-up method
- Defining the elements based on a certain classification system (product structure)
 - e.g. Talo 80, Talo 2000, Uniformat, CSI Masterformat, often with a modeling software
- Use:
 - In the design phase: to give cost feedback to design proposals
 - In the procurement/tendering phase: to get commitment to a fixed price from a general contractor or sub-contractors

Building elements







UNIFORMAT II Classification for Building Elements, USA

ASTM Uniformat II Classification for Building Elements (E1557-97)

AST WI Uniformat II Classification for Building Elements (E1557-97)							
Level 1	Level 2	Level 3					
Major Group Elements	Group Elements	Individual Elements					
A SUBSTRUCTURE	A10 Foundations	A1010 Standard Foundations					
		A1020 Special Foundations					
		A1030 Slab on Grade					
	A20 Basement Construction	A2010 Basement Excavation					
D. CHERL		A2020 Basement Walls					
B SHELL	B10 Superstructure	B1010 Floor Construction					
		B1020 Roof Construction					
	B20 Exterior Enclosure	B2010 Exterior Walls					
		B2020 Exterior Windows					
		B2030 Exterior Doors					
	B30 Roofing	B3010 Roof Coverings					
CINTERIORS		B3020 Roof Openings					
C INTERIORS	C10 Interior Construction	C1010 Partitions					
		C1020 Interior Doors					
	000	C1030 Fittings					
	C20 Stairs	C2010 Stair Construction					
		C2020 Stair Finishes					
	C30 Interior Finishes	C3010 Wall Finishes					
		C3020 Floor Finishes					
D SERVICES	B10 0	C3030 Ceiling Finishes					
D SERVICES	D10 Conveying	D1010 Elevators & Lifts					
		D1020 Escalators & Moving Walks					
	D00 BL 1:	D1090 Other Conveying Systems					
	D20 Plumbing	D2010 Plumbing Fixtures					
		D2020 Domestic Water Distribution					
		D2030 Sanitary Waste					
		D2040 Rain Water Drainage					
	D20 UVAC	D2090 Other Plumbing Systems					
	D30 HVAC	D3010 Energy Supply					

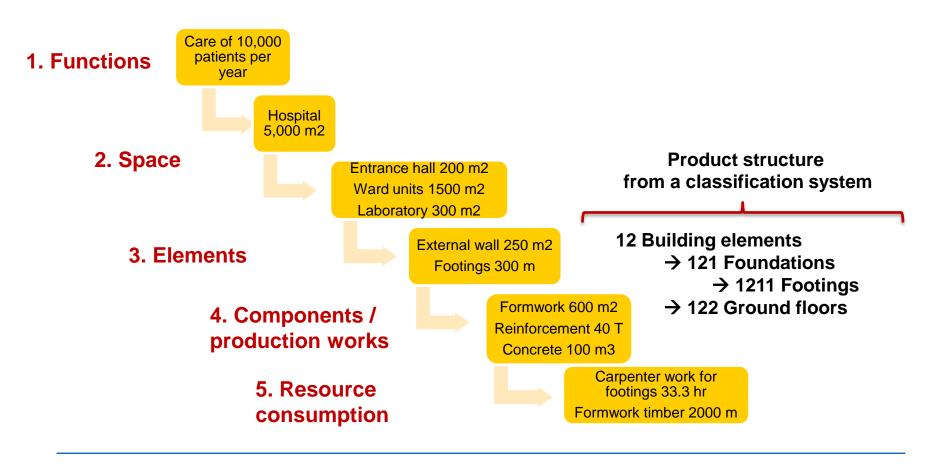
Talo 2000 Building Project classification

			12	Building elements
1	Building elements	4		Building elements consist of foundations, the ground floor, the frame, the facades, the
11	Site elements	4		roof and external decks.
12	Building elements	10		Tool and external decks.
13	Internal space elements (infills)	18		
2	Services elements	26	101	Foundations
21	Plumbing elements	26	121	Foundations
22	Air conditioning elements	26		Foundations consist of structures below the ground floor such as footings, enclosure
23	Electrical elements	26		walls, foundation columns and beams, and special foundation structures.
24	Data transfer elements	26		
25	Mechanical elements	26	1211	Footings
3	Project-related tasks	28		Factions associated the building's well factions, ask you factions, wile factions and species
31	Project management tasks	28		Footings consist of the building's wall footings, column footings, pile footings and enclos-
32	Design tasks	30		ure wall footings.
33	Construction management tasks	33		A footing is bounded by the underside of the footing and the enclosure wall, foundation
34	Site tasks	35		column or framework; it never comes higher than the soffit of the bearing structure of the
4	Property management tasks	37		ground floor. Footings are measured in linear metres or in pieces specified by size.
41	Site tasks	37		
42	Financing and marketing	38	1212	Enclosure walls, foundation columns, foundation beams
5	User tasks	39		Enclosure walls and foundation columns and beams comprise the foundation columns,
51	Space equipment	39		enclosure walls, well-ring foundations and foundation beams, with their thermal insula-
52	Maintenance of operation	40		tion and water and damp proofings and finishings, that are located under the ground floor. Enclosure walls and foundation columns and beams are divided into structural
6	Project provisions	41		elements as follows:
61	Document and price level changes	41		1 Surface of enclosure wall, foundation column, and foundation beam
62	Other provisions	42		2 External surface element
				3 Enclosure wall, foundation column, or beam structure

Thermal insulation

Water and damp proofing

Information levels for cost estimating





From building elements to needed components and production works

Strip Foundations

- Excavation to foundations (excavate 20 % more) based on volume
- Formwork foundation system (both sides)
- Reinforcement 0.15 T / m₃
- Concrete incl. waste 3.5%
- Waterproofing both sides and top





From building elements to model structures and their costs

Building element (rakennusosa)

1241 External walls

External walls consist of bearing, non-bearing, built-on-site and prefabricated external walls as well as curtain walling with sheathing and thermal insulation. Facade sections above the roofing deck are also parts of the external wall. External walls are divided into structural elements as follows:

- 1 External wall frame
- 2 Water and damp proofing
- 3 Thermal and acoustic insulation
- 4 Sheating
- 5 Curtain walling
- 6 Curtain walling finish

Structural elements (rakenneosa)



Model structures and costs

E.g. Wooden external wall 123 + 50 mm, wind protection board 25 mm, wood fiber insulator 175 mm, plasterboard: 1,68 hours/m2; 89,90 €/m2

Package of components and production works

Element based cost estimation – process

Process is divided into seven phases:

- 1. Defining types of element and measuring their quantities
- 2. Estimating production and assembly cost for each element type (cost data, e.g. Rakennustieto, Haahtela...)
- 3. Estimating cost for internal cladding, linings and building equipment (if not in elements!)
- 4. Estimating cost of building services
- 5. Estimating cost of project-related tasks
- 6. Estimating cost of connection charges and other costs relating to the site
- 7. Estimating the risk reserve



Estimating cost for each element

- Calculation of dimensions of elements in needed units (e.g. amount, m2, m)
 - Site elements, building elements, internal space elements, services elements...
- Defining components and production works with quantities needed to build the element
- Defining resources and their quantities needed for components
 - Quantities from standards (e.g. Ratu in Finland) or company's records
- Using resource unit price lists for cost estimation
 - Unit prices from material / work suppliers or work agreements

Components describe needed productions and procurements for elements

Formwork (m2)

Reinforcement (T)

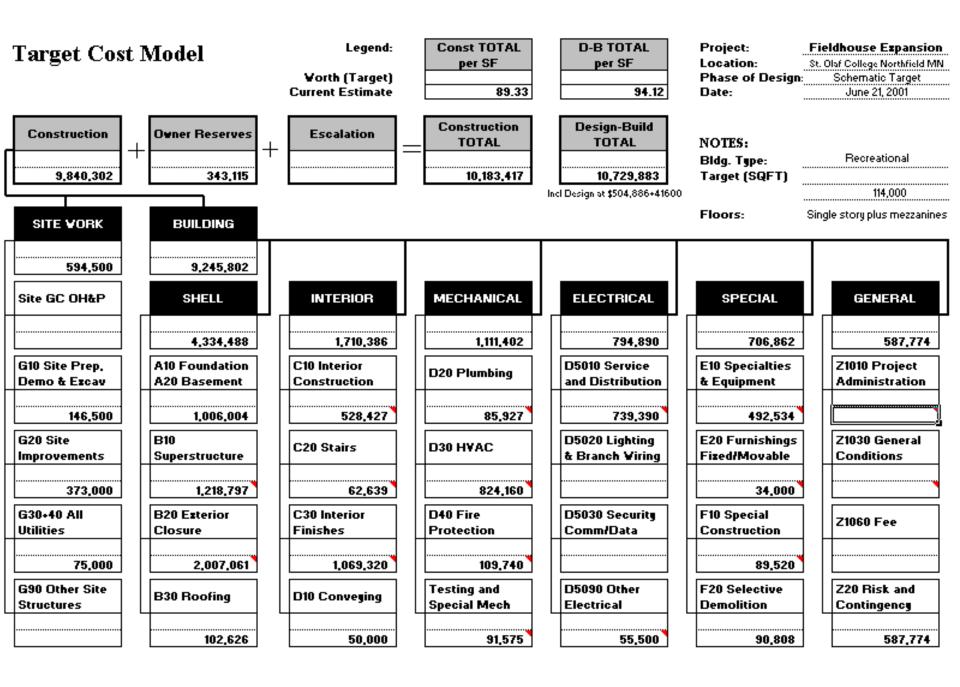
Concrete (m3)





Unit prices for formwork – example from Singapore

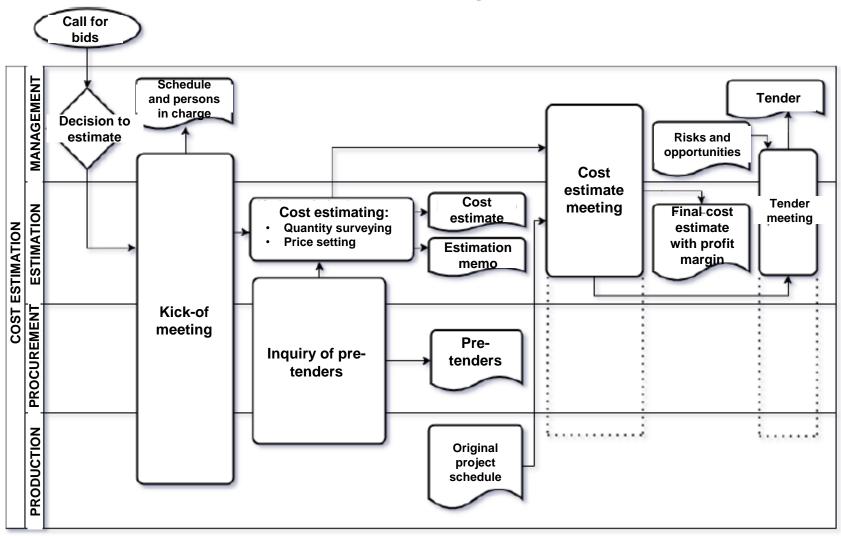
ITEM	DESCRIPTION	UNIT	2012Q1 MEAN
3	FORMWORK		
3.1	Timber Formwork		
	Timber formwork to in-situ concrete including strutting ne 3.50m high		
Α	flat surface of suspended slab	m ²	32.65
В	vertical surface of pilecap, ground beam, etc.	m ²	33.00
C	vertical surface of column, walls	m ²	32.53
D	vertical curved surface of column, wall	m ²	38.38
E	sides and soffits of beams	m ²	33.78
F	slopping surfaces to soffit of slabs and staircases	m ²	34.15
G	vertical edge for each 100mm high	m	3.62
Н	Extra over formwork for strutting exceeding 3.50m each 1.50m high	m²	2.38



Elements and production works

	Elements	Components / Production works
	Describe building as a product through sub-products	Describe production of building's elements through components
Main users	Designers, general contractor, module and element producers	General contractor, superintendent, foremen, sub- contractors
Needed for	Architectural design, structural design, MEP system design, procurements	Procurements, production control, scheduling

Tender cost estimating process of a construction company



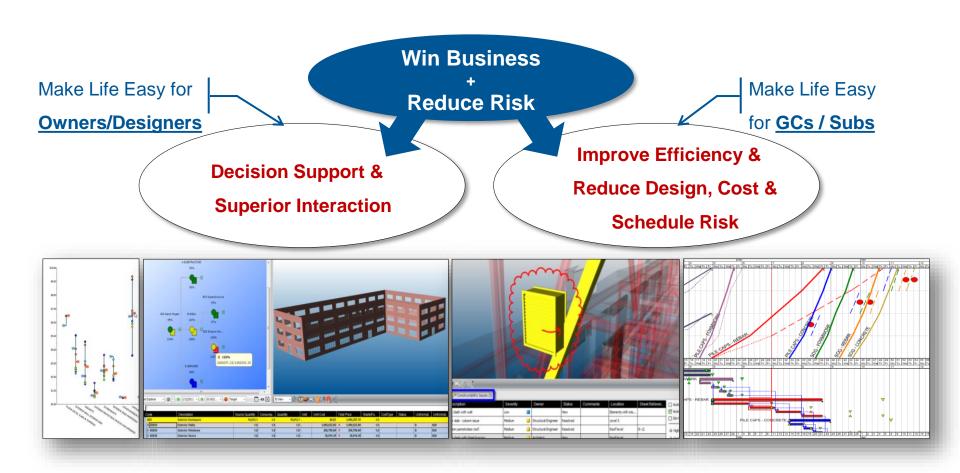
BIM > another step change for estimating



As the technology continually improves, one thing does not change....

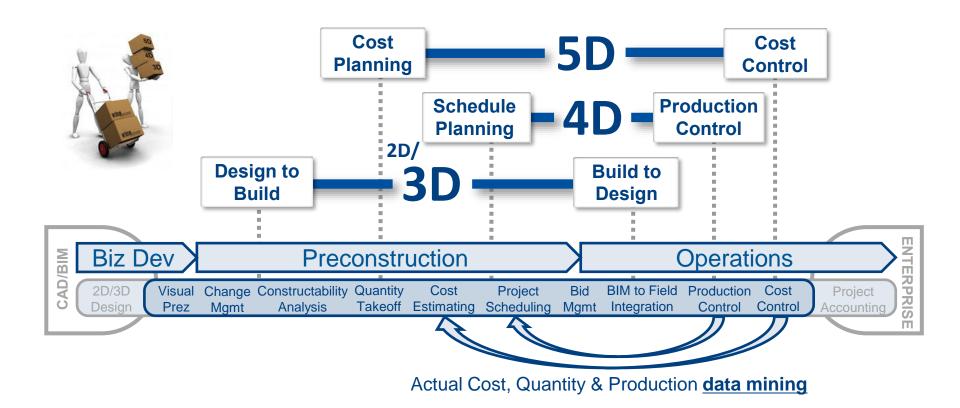
The need for an Estimator!

Why use BIM in estimating?

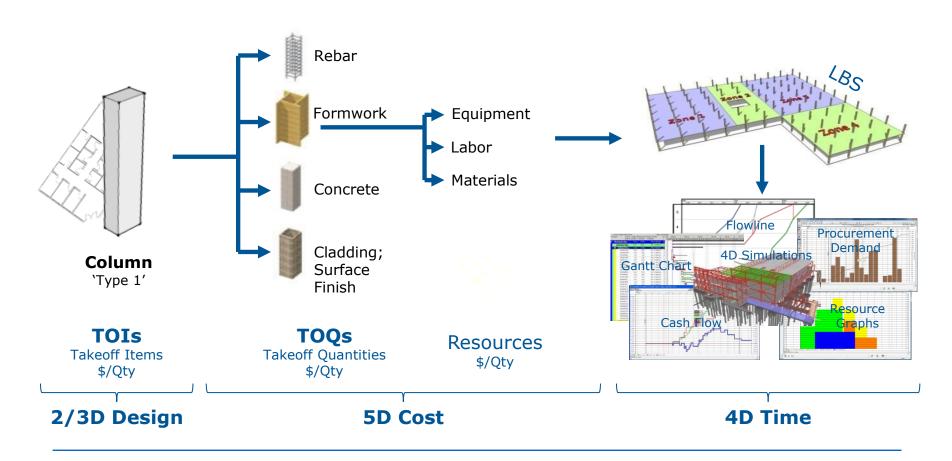




BIM ties disciplines together: Quality-Schedule-Cost

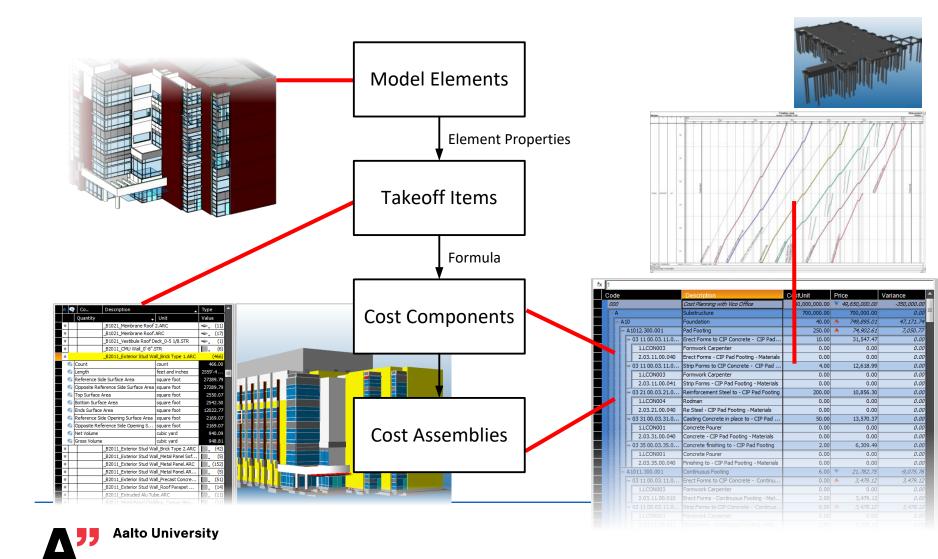


Integrated BIM+Estimating+Scheduling





Cost Planning Integrated Workflow



Fire Protection

Electical Systems Equipment

Special Construction

General Requirements

fx	Building.GSF			
Code	Description	Quantity Unit	Unit Cost	Total Price
	Project	50,000.0 sf	₹ 379.36 ▼	18,967,938.60
A10	Foundations/Substructure	10,000.0 sf	17.67	176,700.00
B10	Superstructure	50,000.0 sf	52.73	2,636,623.14
B20	Exterior Closure	42,500.0 sf	49.86	2,119,029.31
B30	Roofing & Sheet Metal	50,000.0 sf	5.41	270,605.73
C10	Interior Construction	50,000.0 sf	69.27	3,463,500.00
C30	Interior Finishes	50,000.0 sf	15.74	787,186.42
D10	Conveying Systems	50,000.0 sf	9.62	481,054.02
D20	Plumbing			
D30	H.V.A.C.			





D40 D50

E10

F10

Z10

Conveying Systems

Plumbing H.V.A.C.

	fx	A1010.01 - Continuous Footings.Lengt	h				
	Code	Description	Quantity	Unit	Unit Cost		Total Price
•		Project	50,000.0	sf	▼ 384.50	•	19,225,131.33
	A10	Foundations/Substructure	10,000.0	sf	17.67		176,679.15
	A1010.01	Continuous Footings	500.0	lf	100.00		50,000.00
	A1011.01	Spread Footings	30.0	ea	2,500.00		75,000.00
	A1032.01	Slab On Grade	10,000.0	sf	4.00		40,000.00
	B10	Superstructure	50,000.0	sf	52.73		2,636,623.14
	B20	Exterior Closure	42,500.0	sf	49.86		2,119,029.31
	B30	Roofing & Sheet Metal					Contract of the Contract of th
	C10	Interior Construction					
0	C30	Interior Finishes					



D10

D20

D30

 fx	A1010.01 Contuous Footings.Reference	Side Surfa	ace Area * 2
Code	Description	Quantity	Unit Un
	Project	50,000.0	sf ▼
A10	Foundations/Substructure	10,000.0	sf ▼
A1010.01	Continuous Footings	500.0	If
03 01 10.01	Formwork Continous Footings	1,000.0	sf
	Reinforcement Continuous Footings	60.0	ton
03 01 30.01	Cast In Place Concrete	1,000.0	су
A1011.01	Spread Footings	30.0	ea 2
A1032.01	Slab On Grade	10.000.0	sf
B10	Superstructure	50	
B20	Exterior Closure	42	
B30	Roofing & Sheet Metal	50	
C10	Interior Construction	50	
C30	Interior Finishes	50	
D10	Conveying Systems	50	
D20	Plumbing	50	
D30	H.V.A.C.	50	
D40	Fire Protection	50	
D50	Electical Systems	50	
E10	Equipment	50	THE PERSON NAMED IN
F10	Special Construction	50	THE
			THE RESERVE AND PERSONS ASSESSMENT OF THE PE



Total Price

165,000.00

50,000.00

10,000.00

18,000.00

20,000.00

75,000.00

40.000.00

19,213,452.18

Unit Cost

384.27 ▼

16.50 ▼

100.00

10.00

300.00

20.00

4.00

2,500.00

	fx	Parent. Quantity				
	Code	Description	Quan	tity	Unit	
		Project	50,00	0.00	sf	
	A10	Foundations/Substructure	10,00	0.00	sf	
	A1010.01	Continuous Footings	50	0.00	lf	
	03 01 10.01	Formwork Continous Footings	1,00	0.00	sf	
	L-001	Carpenter	:	33.3	hr	ſ
	F-001	Formwork Material	1,05	50.0	sf	
	03 01 20.01	Reinforcement Continuous Footings	6	50.0	ton	
	03 01 30.01	Cast In Place Concrete	1,00	0.00	CV	
	A1011.01	Spread Footings				
	A1032.01	Slab On Grade	10,0			
	B10	Superstructure	50,0	=		4
	B20	Exterior Closure	42,5		10	
	B30	Roofing & Sheet Metal	50,0			
	C10	Interior Construction	50,0			i
	C30	Interior Finishes	50,0			
	 D10	Conveying Systems	50,0	п	IN	Ī
	 D20	Plumbing	50,0	и	X	Į
	 D30	H.V.A.C.	50,0			
	 D40	Fire Protection	50,0		TC.	į
	 D50	Electical Systems	50,0			



Total Price 19,213,452.18

165,000.00

50,000.00

10,000.00

2,000.00 6,300.00

18,000.00

Unit Cost

16.50

100.00

10.00

60.00

6.00

300.00

03 01 30.01 Cast In Place Concrete

Spread Footings

Slab On Grade

Superstructure Exterior Closure

Roofing & Sheet Metal

Interior Construction

Interior Finishes

A1011.01

A1032.01

B10

B20

B30 C10

C30

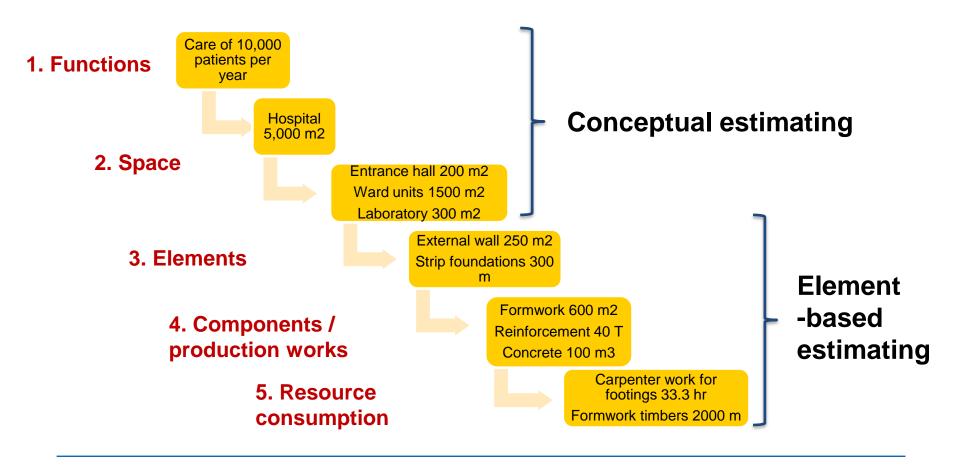
	fx	Parent.Quantity					
	Code	Description	Quantity	Unit	Unit Cost		Total Price
		Project	50,000.0	sf	▼ 384.27	•	19,213,452.18
0	A10	Foundations/Substructure	10,000.0	sf	▼ 16.50	~	165,000.00
0	A1010.01	Continuous Footings	500.0	lf	▼ 100.00	•	50,000.00
	03 01 10.01	Formwork Continous Footings	1,000.0	sf	10.00		10,000.00
	L-001	Carpenter	33.3	hr	60.00		2,000.00
	F-001	Formwork Material	1,050.0	sf	6.00		6,300.00
0	03 01 20.01	Reinforcement Continuous Footings	60.0	ton	▲ 307.60	_	18,456.22
	L-012	Rodman	82.0	hr	65.00		5,330.00
	L-090	Laborer	90.0	hr	40.00		3,600.00
	R-008	Reinforcement #8	21.2	ton	155.20		3,290.24
	R-012	Reinforcement #12				4	
	R-016	Reinforcement #16				A	







Information levels for cost estimation





Individual thinking:

Disadvantages of the presented cost estimation methods

Summary of the lecture

- Cost estimation methods
 - Conceptual estimating
 - Element based estimating
- Cost estimation process
- Evolutionary estimating
- Use of parametrics and BIM