

MYTHS OF INNOVATION: What can we learn from history?

Dr. Janne M. Korhonen, LUT & TSE

jmkorhonen.fi

janne@jmkorhonen.fi

Twitter: @jmkorhonen

This presentation is free to distribute for non-commercial purposes.
Creative Commons license: CC BY-SA.

AGENDA

- Why study history?
- What is technology?
- Technological transitions take time
- How innovation happens?
- What is the mother of inventors?
- Technology is shaped socially

WHY STUDY HISTORY?

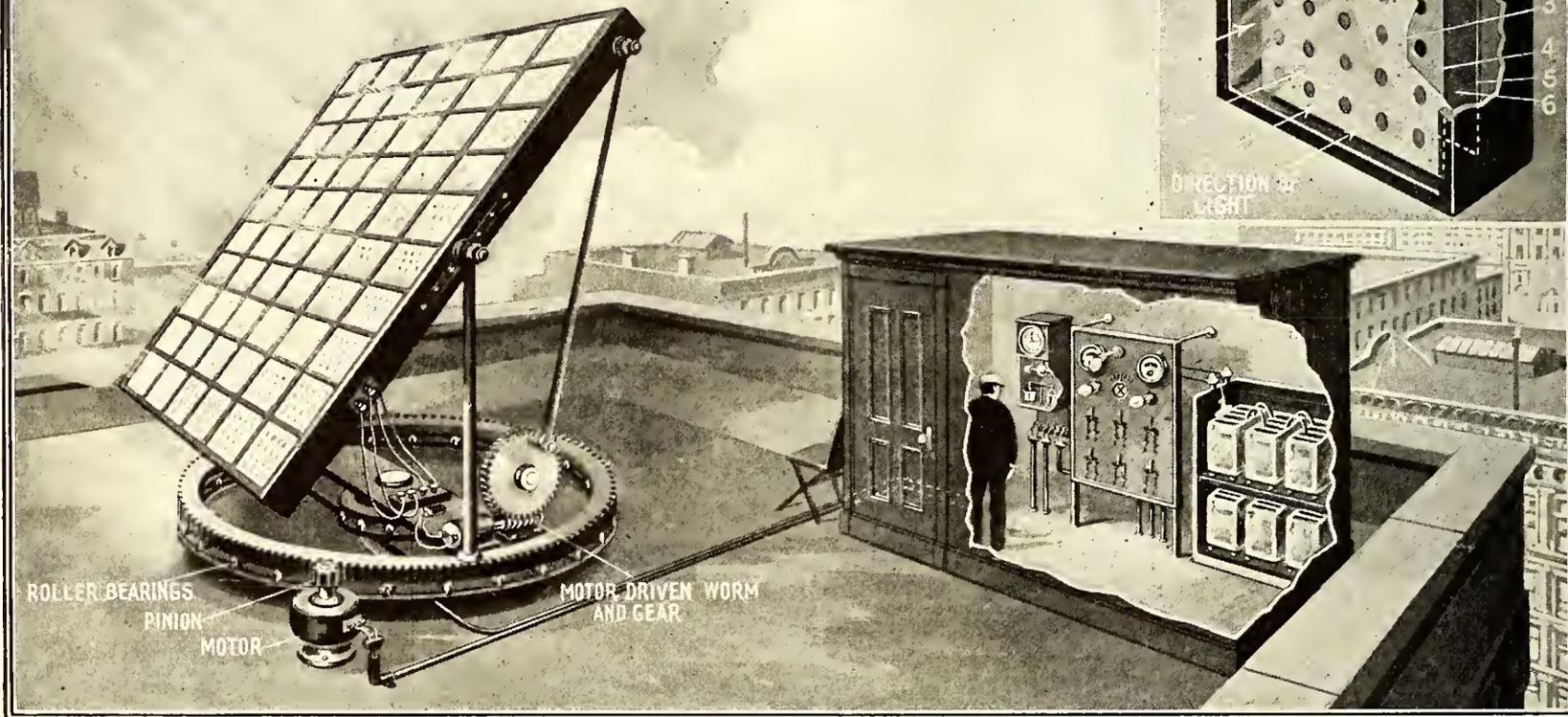
Guess the year!

“Recent research suggests that a largely or wholly solar economy can be constructed in the United States with straightforward [renewable] technologies that are now demonstrated and now economic or nearly economic.”

“Recent research suggests that a largely or wholly solar economy can be constructed in the United States with straightforward [renewable] technologies that are now demonstrated and now economic or nearly economic.”

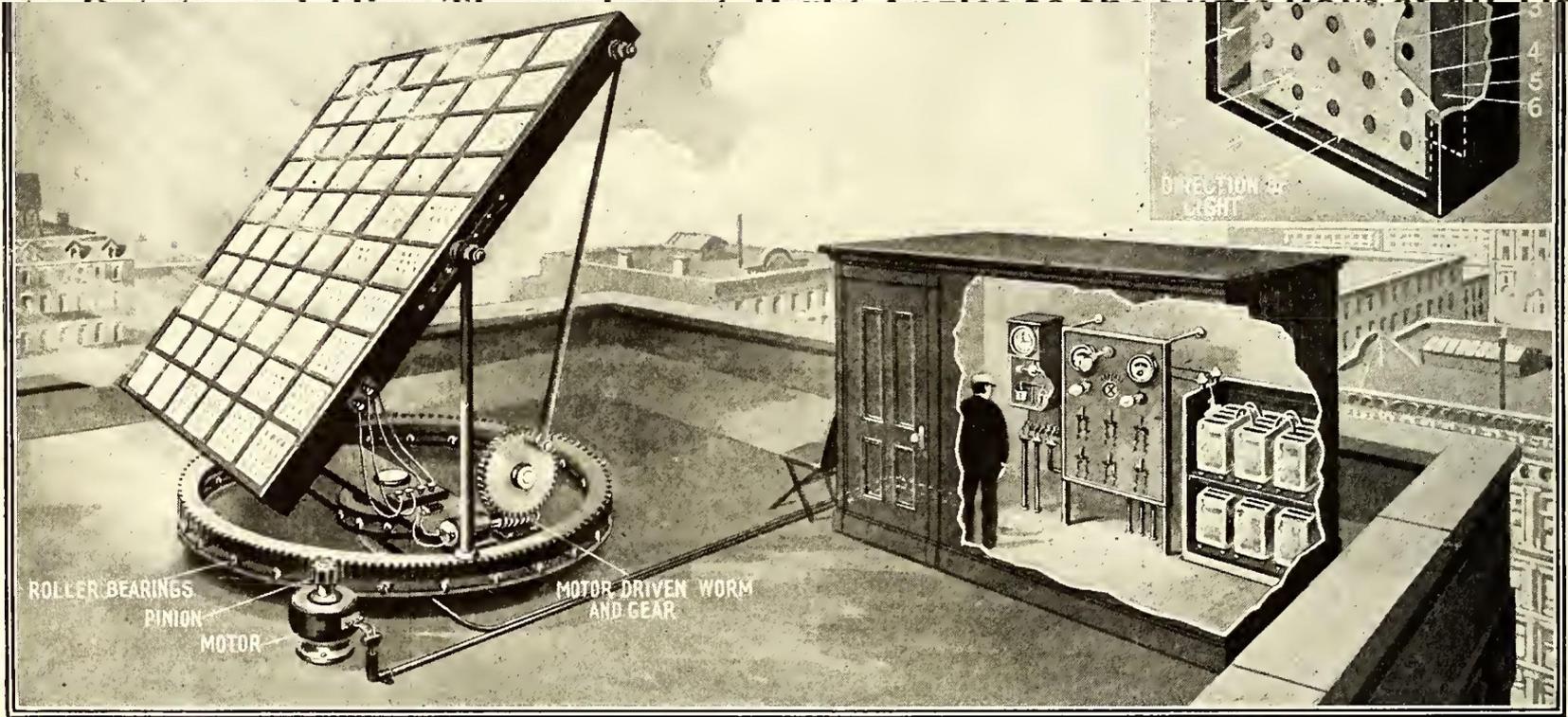
Lovins, A. (1976). Energy strategy: the road not taken. *Foreign Affairs*, (55), 65–96.

Electrical Engineer, October 1916



A Solar-Electric Generating Plant May Be Available in the Not-Far-Distant Future, Which, When Installed on the Roof, Will Cause Light-Active Cells to Rotate and Align Themselves at Right Angles to the Sun's Rays at all Times. The Electric Energy May Be Stored in Storage Batteries So As to Be Available at Night. Insert Detail of Single Cell Shows Two Copper Plates, 4 and 5, Immersed In a Salt Water Solution 6; 3 Is Glass, While Gas Vents Appear at 7. Electric Terminals at 1 and 2.

A Solar-Electric Generating Plant May Be Available in the Not-Far-Distant Future, &



A Solar-Electric Generating Plant May Be Available in the Not-Far-Distant Future, Which, When Installed on the Roof, Will Cause Light-Active Cells to Rotate and Align Themselves at Right Angles to the Sun's Rays at all Times. The Electric Energy May Be Stored in Storage Batteries So As to Be Available at Night. Insert Detail of Single Cell Shows Two Copper Plates, 4 and 5, Immersed In a Salt Water Solution 6; 3 Is Glass, While Gas Vents Appear at 7. Electric Terminals at 1 and 2.

ELECTRICITY FROM WIND.

ECONOMICAL WAY OF OBTAINING POWER AND LIGHT.

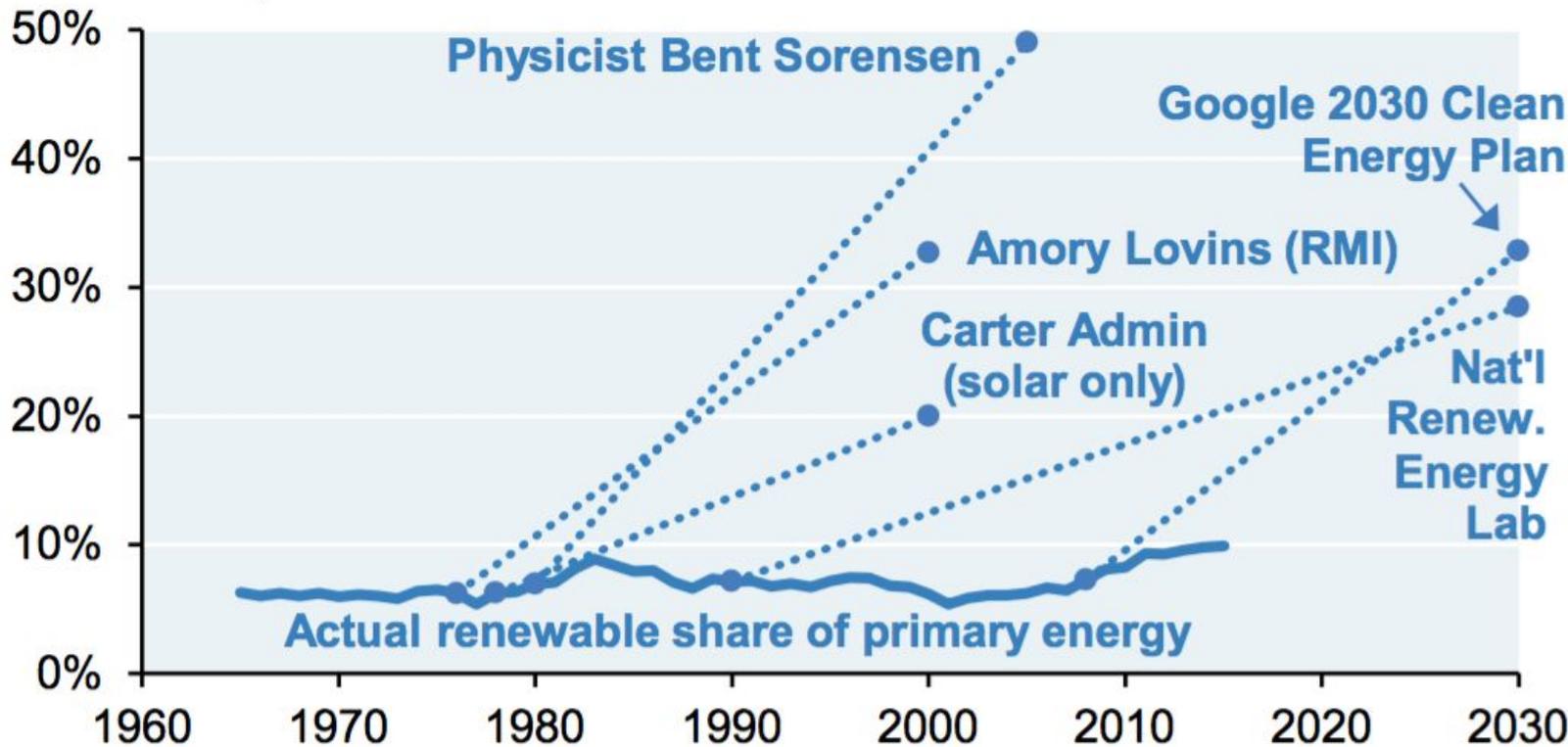
Successful efforts are now being made to convert wind into electricity. Quite a large farm near Hamburg is being supplied with electrical energy generated by wind power, threshing machines, pumps, and various farm appliances being electrically driven, while some hundreds of incandescent lamps are lighted in various sheds and houses on the farm.

A large wind turbine is placed at the top of a tower, and as this is revolved by the wind it actuates a dynamo, which charges accumulators; consequently the electricity generated by a wind during the night can be stored up for the following day. An auxiliary oil engine has been installed for times when the wind fails.

This is not the only wind plant for generating electricity. A firm of electrical engineers at Willesden Green have for some time had one running successfully. An ingenious arrangement is used by them to check the vagaries of the wind. When a strong wind is blowing the turbine naturally revolves quicker than in the case of a light breeze, hence the dynamo is driven quicker. The voltage or pressure of a dynamo rises in direct proportion to its speed, and a considerable rise might easily ruin the accumulators it was charging. The arrangement referred to automatically checks any change in voltage, so that a sudden change in the wind is instantly counterbalanced.

Several country houses are being fitted with wind plants, as where fuel is difficult to obtain or abnormally dear the wind proves a useful substitute.

The share of US primary energy coming from renewable sources, and some notable forecasts



Source: EIA, listed authors, Vaclav Smil, JPMAM. 2015. Renewables include wind, solar, hydropower, geothermal, biomass, wood and waste.

FRIENDS, HERE ARE JUST A FEW OF THE USES TO WHICH WE HOPE TO PUT ATOMIC POWER FOR THE BENEFIT OF CIVILIZATION ! ON OUR NEXT BROADCAST WE WILL REPORT TO YOU OUR PROGRESS !

PEACETIME ATOMIC INVENTIONS

ATOMIC TRUCK



ATOMIC PLANE



ATOMIC SHIP



ATOMIC MACHINES



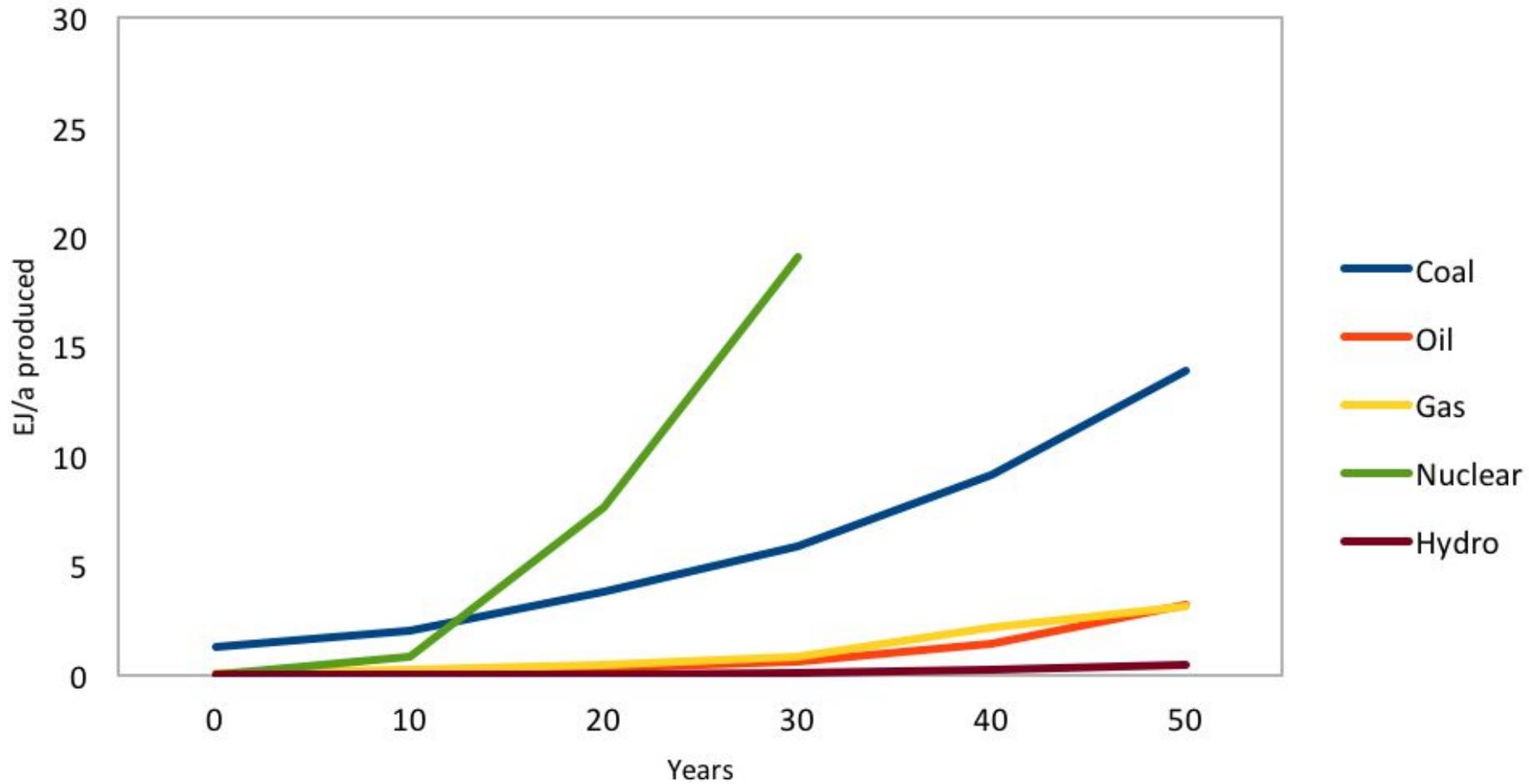
ATOMIC ROBOT

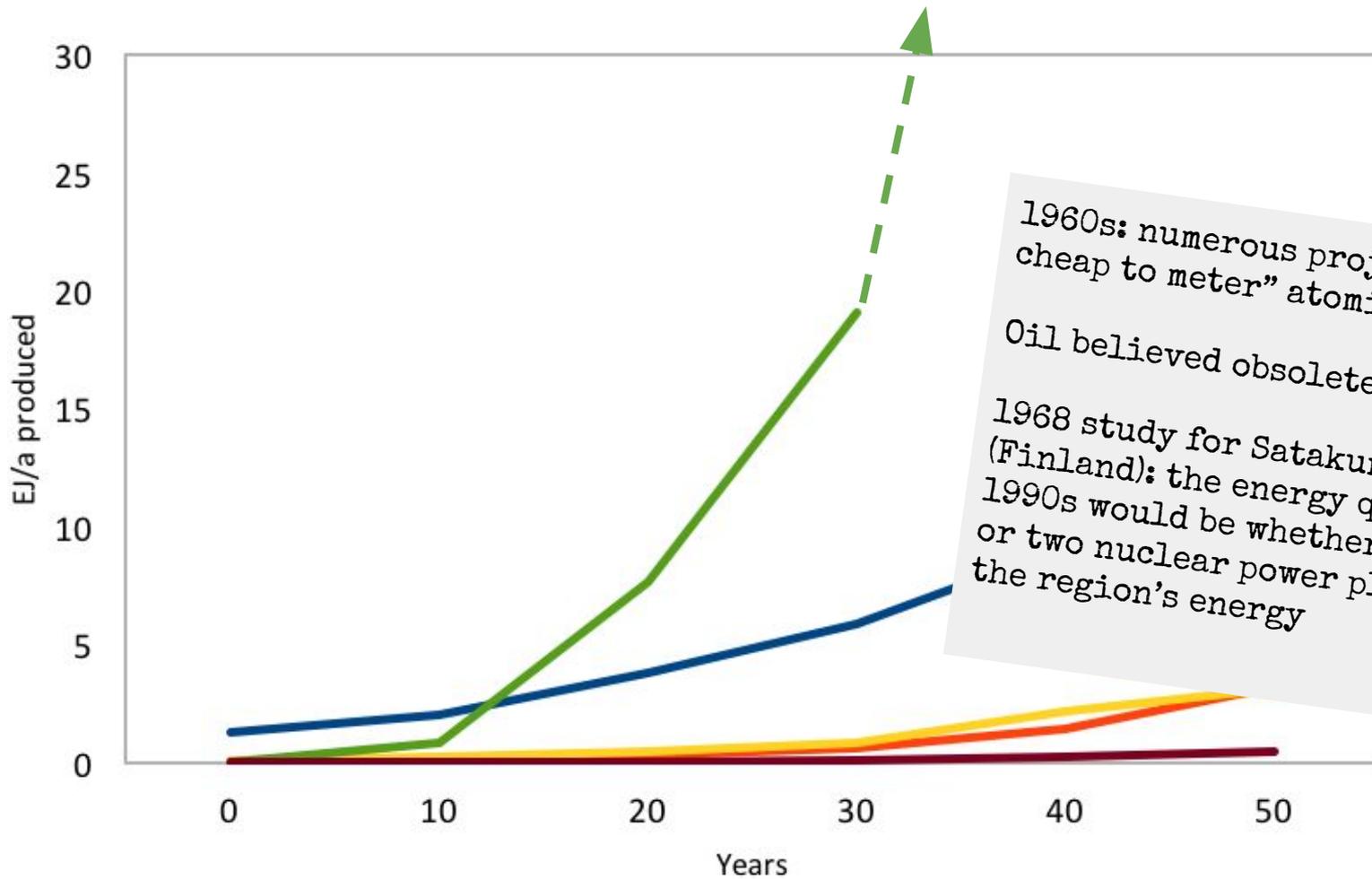


ATOMIC MAIL
ROCKET



Image source
unknown - please
let me know if you
have any idea!

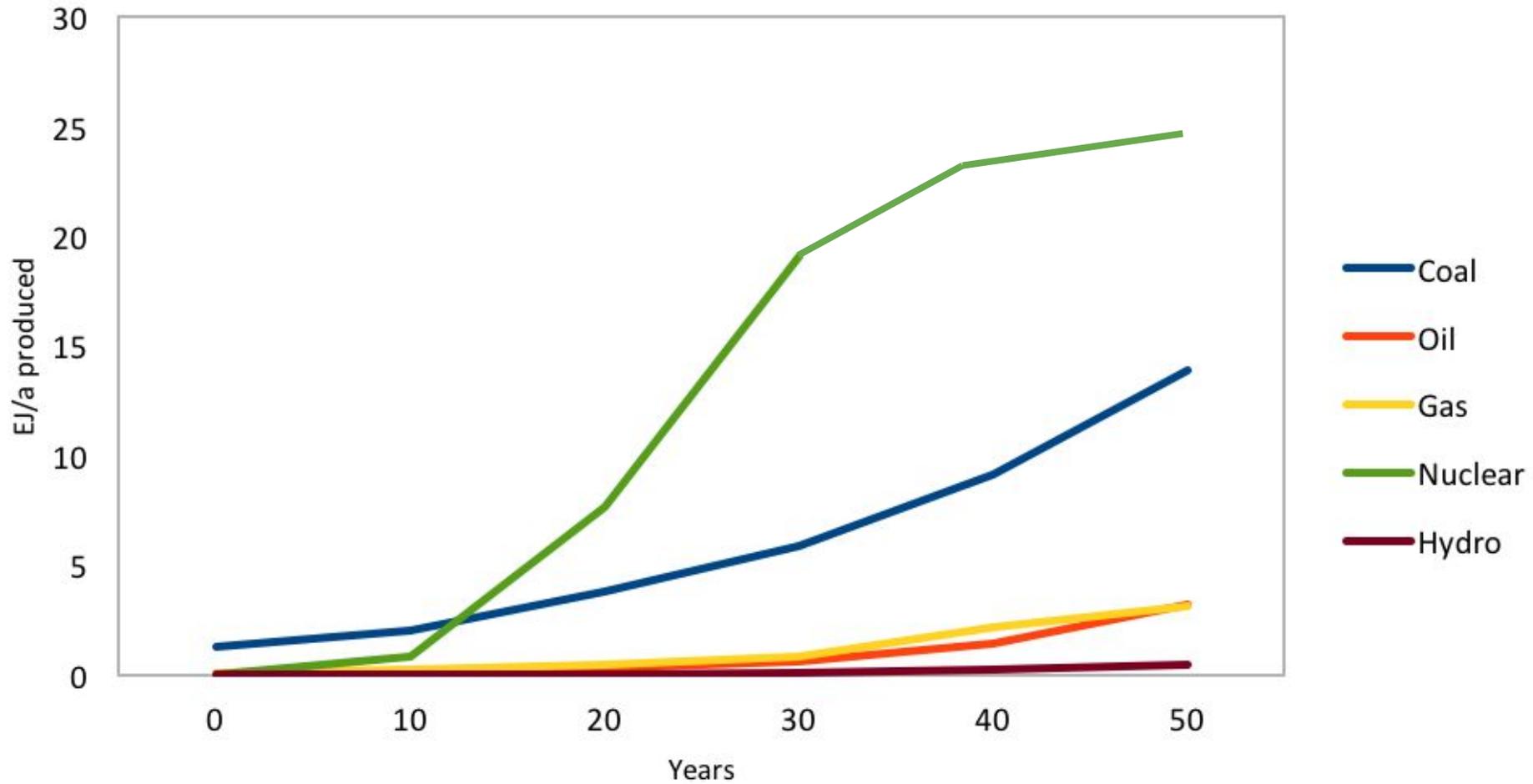




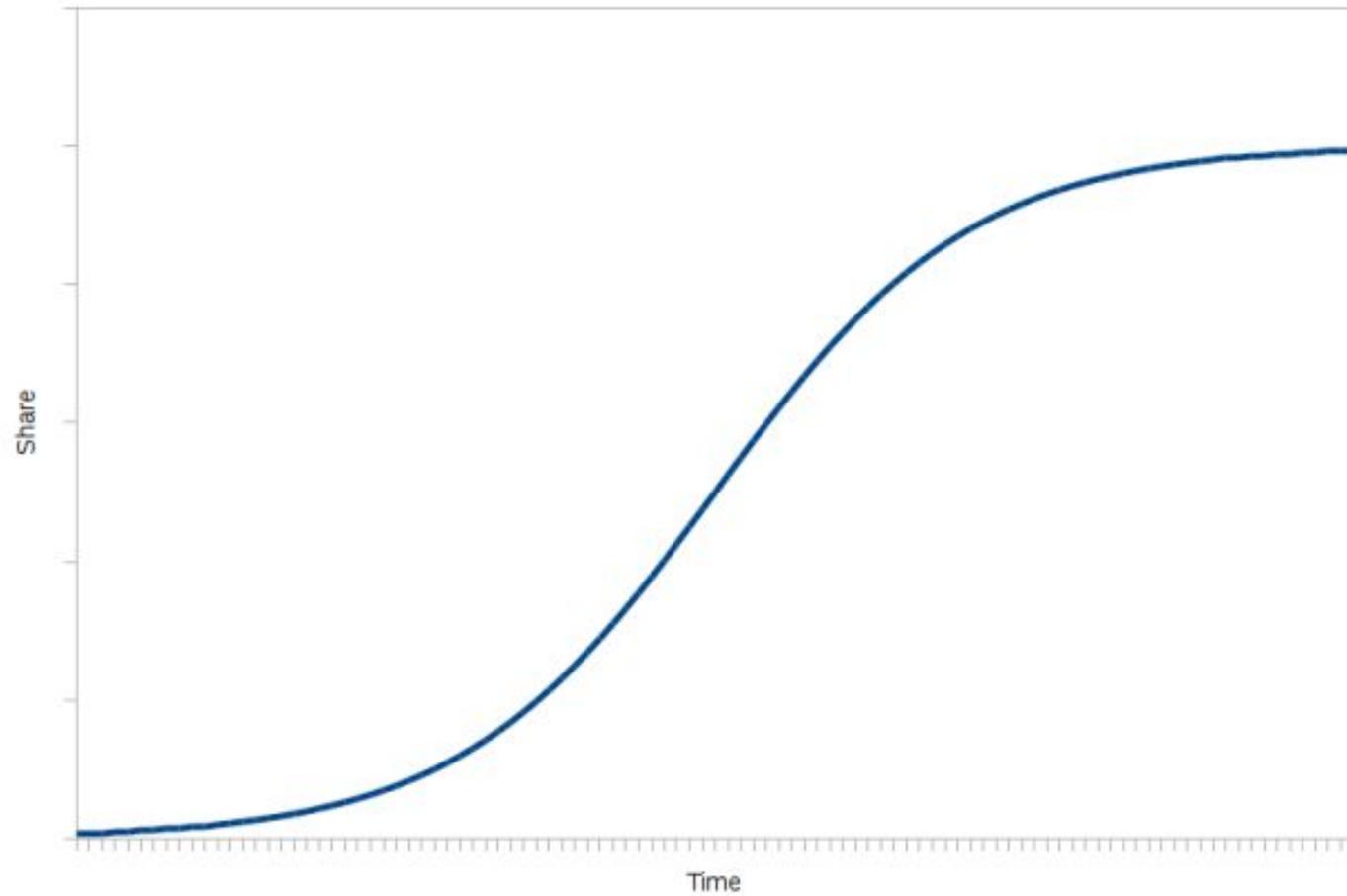
1960s: numerous projections of "too cheap to meter" atomic energy

Oil believed obsolete by 2000

1968 study for Satakunta region (Finland): the energy question for 1990s would be whether to build one or two nuclear power plants for all the region's energy



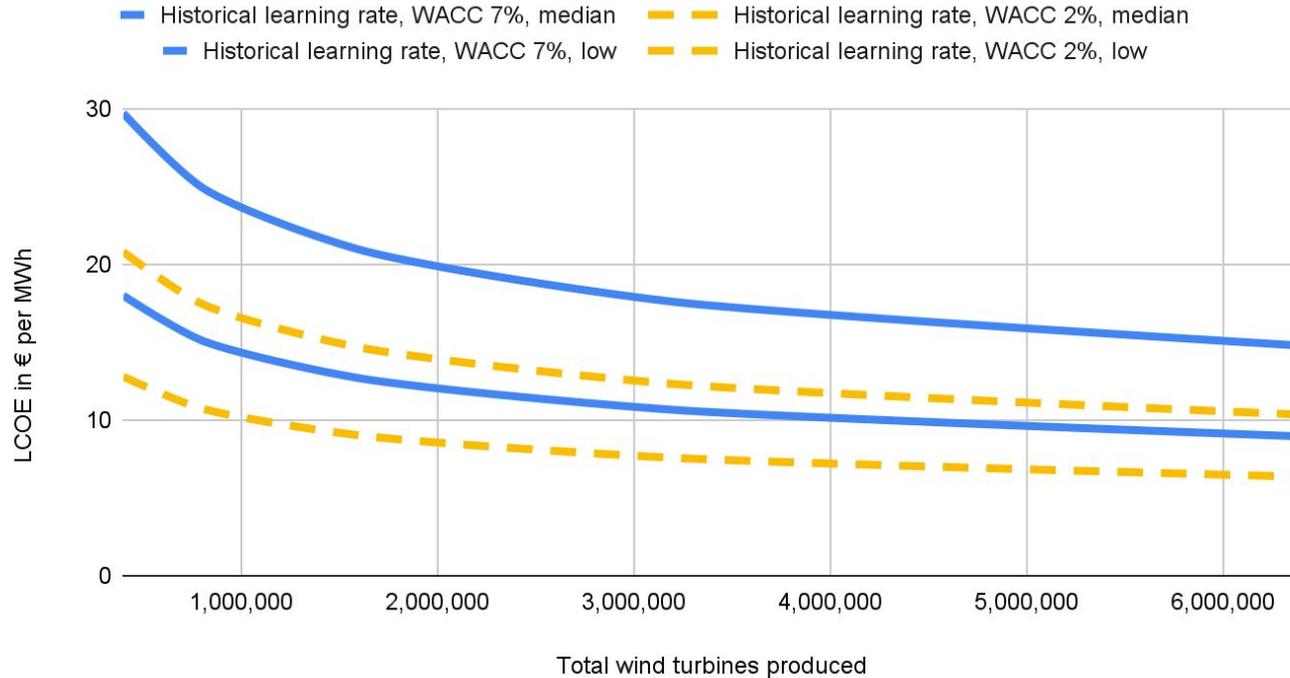
Logistic (S-) curve



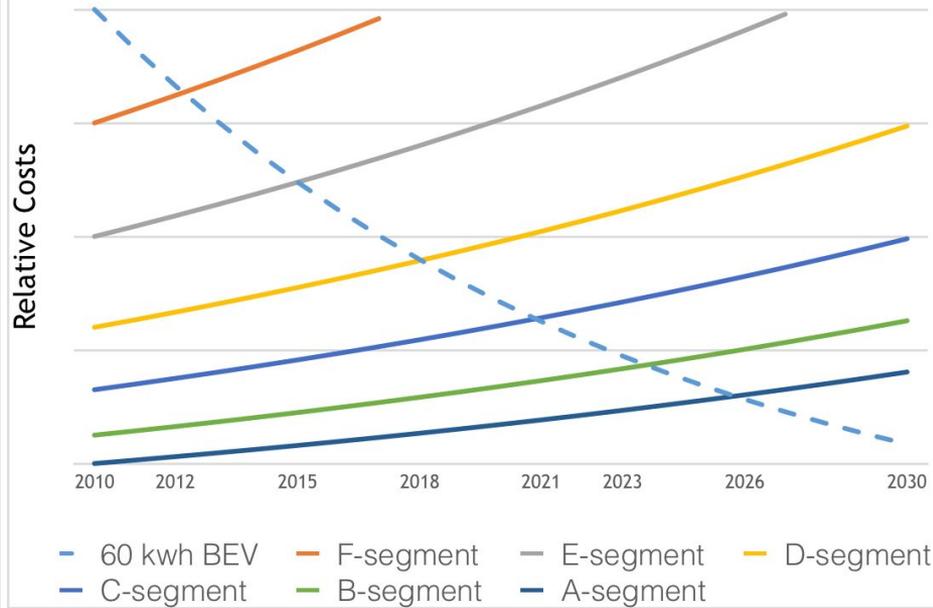
On the other hand...

IMPACT OF MASS PRODUCTION

Cost projections for onshore wind after 2030. From Ram et al. (2018) and own calculations. Historical learning rate 14%.



Drivetrain Prices



A-segment	Mini	VW Up!, Fiat Panda/500, Toyota Aygo, Japanese Kei cars
B-segment	Small	VW Polo, Renault Clio, Ford Fiesta, Toyota Yaris, Opel Corsa
C-segment	Lower medium	VW Golf, Renault Megane, Audi A3, Toyota Corolla, Honda Civic
D-segment	Medium	BMW 3 Series, Mercedes C-Class, Audi A4, VW Passat
E-segment	Large	BMW 5 Series, Mercedes E-Class, Audi A6
F-segment	Luxury	BMW 7 Series, Mercedes S-Class, Audi A8

- *We don't learn from history*
- *Things could have gone differently*

POWERING THE DREAM



THE HISTORY AND PROMISE OF
GREEN TECHNOLOGY

ALEXIS MADRIGAL

What is technology?

INNOVATION IS NOT TECHNOLOGY

German army, World War II



Bundesarchiv, Bild 101I-218-0504-36 / Dieck / CC-BY-SA 3.0
Wikimedia



Hans Karner, Wikimedia

INNOVATION IS NOT TECHNOLOGY

- Innovation vs. use

INNOVATION IS NOT TECHNOLOGY

- Innovation vs. use
- Most “histories of technology” are in fact histories of innovation: names and dates on patents

INNOVATION IS NOT TECHNOLOGY

- Innovation vs. use
- Most “histories of technology” are in fact histories of innovation: names and dates on patents
- But our societies are defined by technologies **we use**

INNOVATION IS NOT TECHNOLOGY

- Innovation vs. use
- Most “histories of technology” are in fact histories of innovation: names and dates on patents
- But our societies are defined by technologies **we use**
- Technology ≠ technological change ≠ invention ≠ innovation

TECHNOLOGICAL TRANSITIONS
TAKE TIME

CHANGE IS WHEN THINGS HAPPEN

- Greatest impact of new technologies comes when they are actually taken into use

CHANGE IS WHEN THINGS HAPPEN

- Greatest impact of new technologies comes when they are actually taken into use
- This is usually long after they've been invented (10-20 years is typical)

CHANGE IS WHEN THINGS HAPPEN

- Greatest impact of new technologies comes when they are actually taken into use
- This is usually long after they've been invented (10-20 years is typical)
- RED QUEEN RACE: "you must run very fast to stay where you are"

CHANGE IS WHEN THINGS HAPPEN

- Greatest impact of new technologies comes when they are actually taken into use
- This is usually long after they've been invented (10-20 years is typical)
- RED QUEEN RACE: "you must run very fast to stay where you are"
- Remember that technologies develop even if you aren't looking!

CHANGE IS WHEN THINGS HAPPEN

- Greatest impact of new technologies comes when they are actually taken into use
- This is usually long after they've been invented (10-20 years is typical)
- RED QUEEN RACE: "you must run very fast to stay where you are"
- Remember that technologies develop even if you aren't looking!
 - The competition evolves as well, but incremental innovations are rarely newsworthy!

CHANGE IS WHEN THINGS HAPPEN

- Greatest impact of new technologies comes when they are actually taken into use
- This is usually long after they've been invented (10-20 years is typical)
- RED QUEEN RACE: "you must run very fast to stay where you are"
- Remember that technologies develop even if you aren't looking!
 - The competition evolves as well, but incremental innovations are rarely newsworthy!

In 1968, Finnish energy supply was still dependent on horses...

What, then, *is* technology?



NOT JUST ARTEFACTS!



TECHNOLOGY IS...

Knowledge?

Processes?

Tools?

Efficient means?

Artifacts?

TECHNOLOGY IS...

1. **a means to fulfill a human purpose:** either explicit, or hazy, multiple , and changing. As a means, a technology may be a method or process or device; simple or complex; material or nonmaterial.

TECHNOLOGY IS...

1. **a means to fulfill a human purpose:** either explicit, or hazy, multiple, and changing. As a means, a technology may be a method or process or device; simple or complex; material or nonmaterial.

2. **an assemblage of practices and components.** This covers technologies such as electronics or biotechnology that are collections or toolboxes of individual technologies and practices. (Strictly speaking, “bodies of technology”)

TECHNOLOGY IS...

1. **a means to fulfill a human purpose:** either explicit, or hazy, multiple, and changing. As a means, a technology may be a method or process or device; simple or complex; material or nonmaterial.

2. **an assemblage of practices and components.** This covers technologies such as electronics or biotechnology that are collections or toolboxes of individual technologies and practices. (Strictly speaking, “bodies of technology”)

3. **the entire collection** of devices and engineering practices available to a culture.

(Arthur 2009:28)

TECHNOLOGY IS...

1. **a means to fulfill a human purpose:** either explicit, or hazy, multiple, and changing. As a means, a technology may be a method or process or device; simple or complex; material or nonmaterial.

2. **an assemblage of practices and components.** This covers technologies such as electronics or biotechnology that are collections or toolboxes of individual technologies and practices. (Strictly speaking, “bodies of technology”)

3. **the entire collection** of devices and engineering practices available to a culture.

(Arthur 2009:28)

TECHNOLOGY IS...

“The ensemble of artifacts intended to function as relatively efficient means.”

Willoughby (2005)

OR...

“Things humans build and manufacture, and
processes and know-how required”

Korhonen, today

DOES IT MATTER WHAT TECHNOLOGY IS?

DOES IT MATTER WHAT TECHNOLOGY IS?

Technology as a language and in language:
symbolic communication



DOES IT MATTER WHAT TECHNOLOGY IS?

Technology as a language and in language:

symbolic communication

If we believe “technology develops”, then what do we develop?

Who develops technology?



HOW INNOVATION HAPPENS?









“radically novel innovation”



“radically novel innovation”

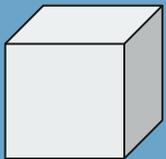
“a giant leap”

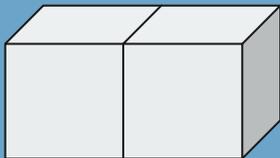


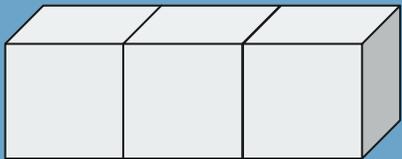
“radically novel innovation”

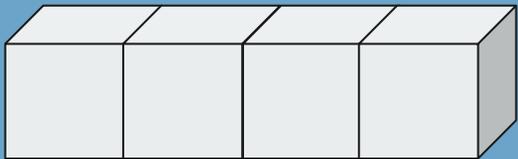
“a giant leap”

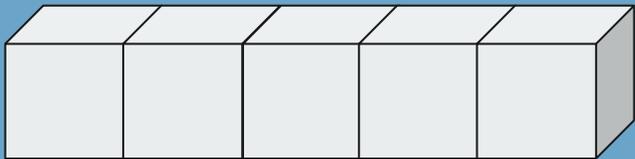
“massive breakthrough”

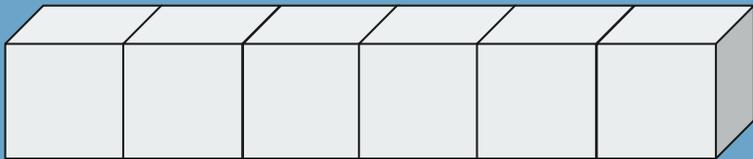


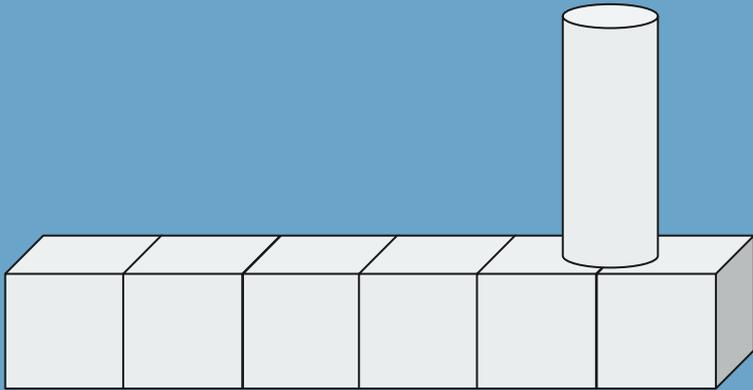


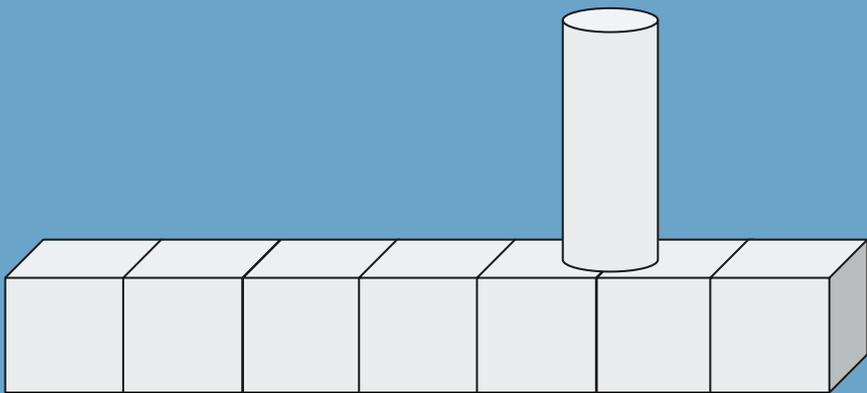


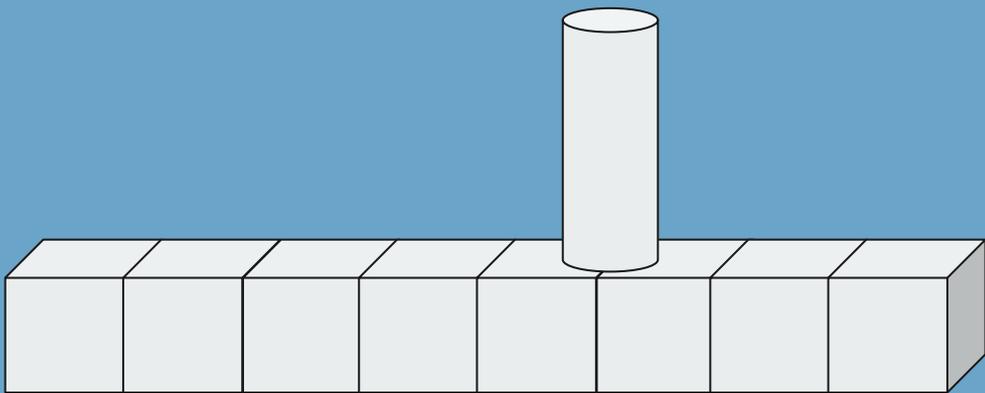


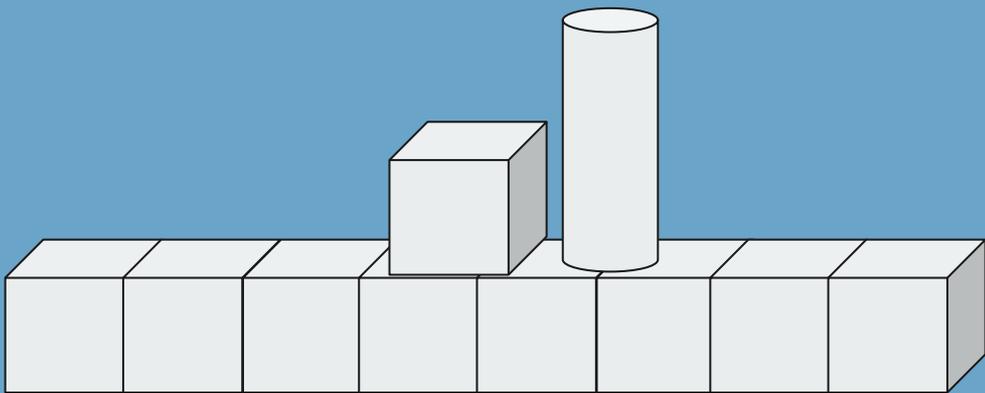


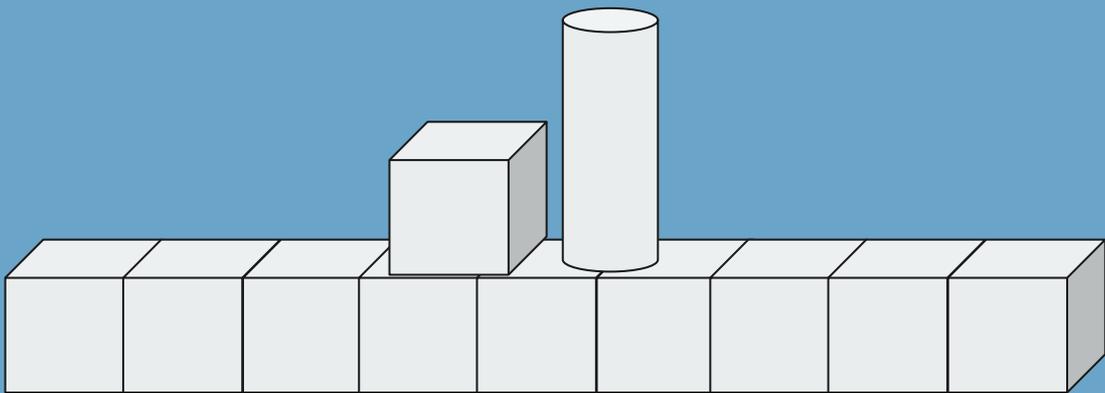


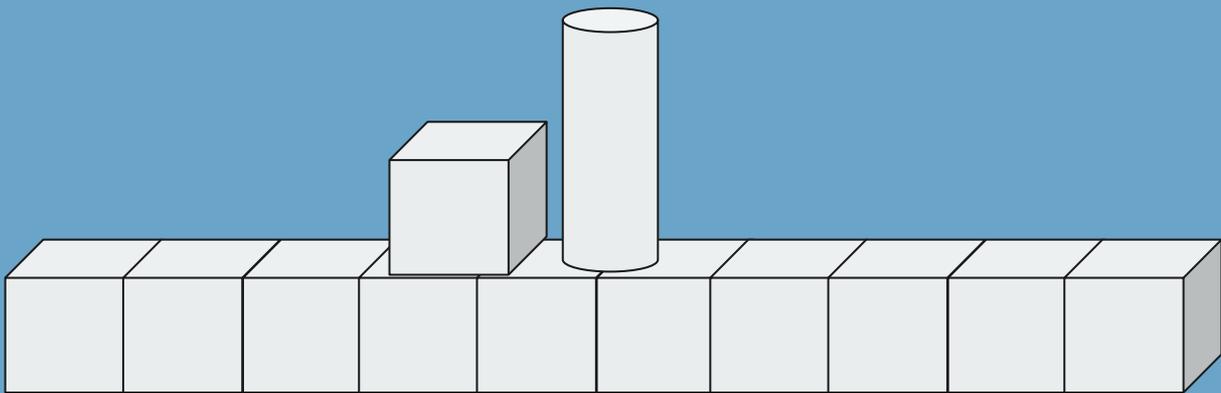


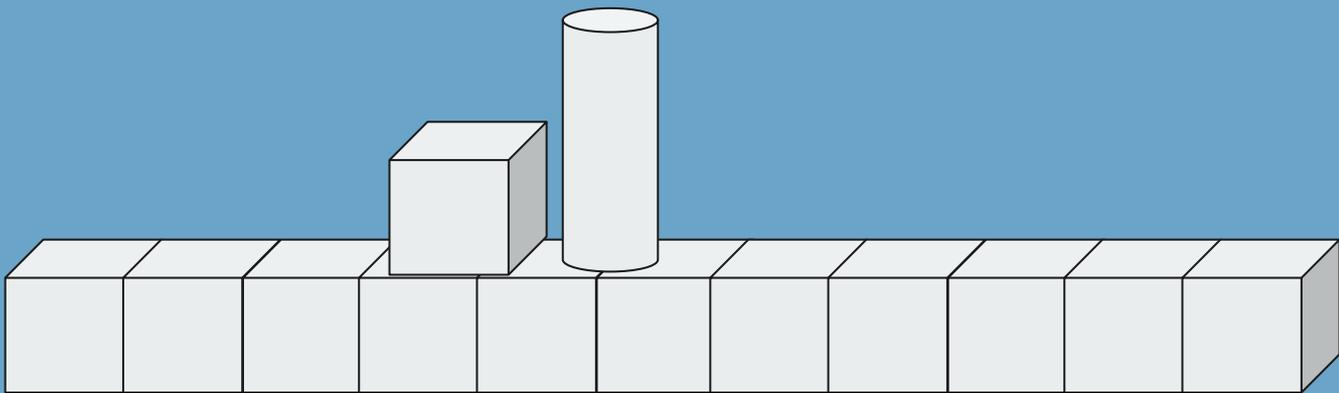


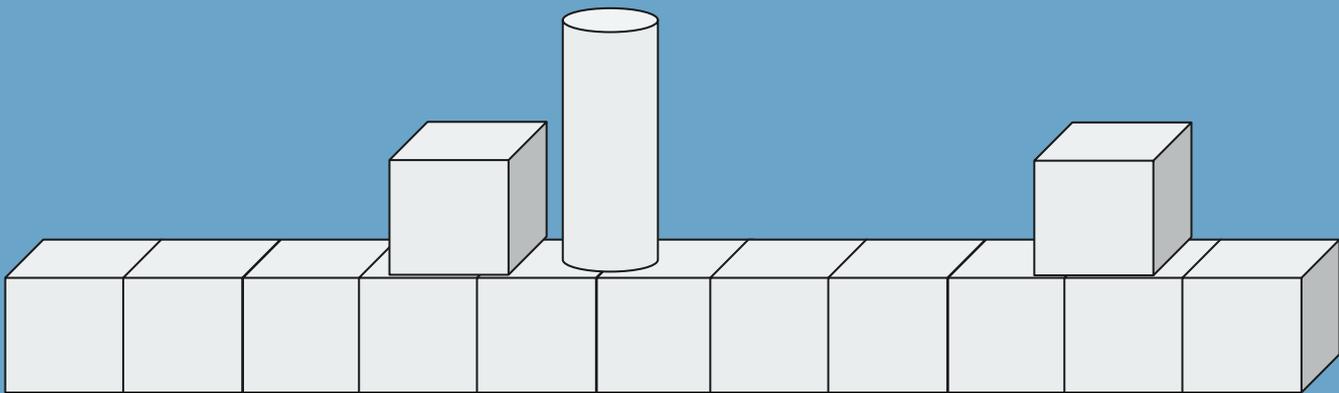


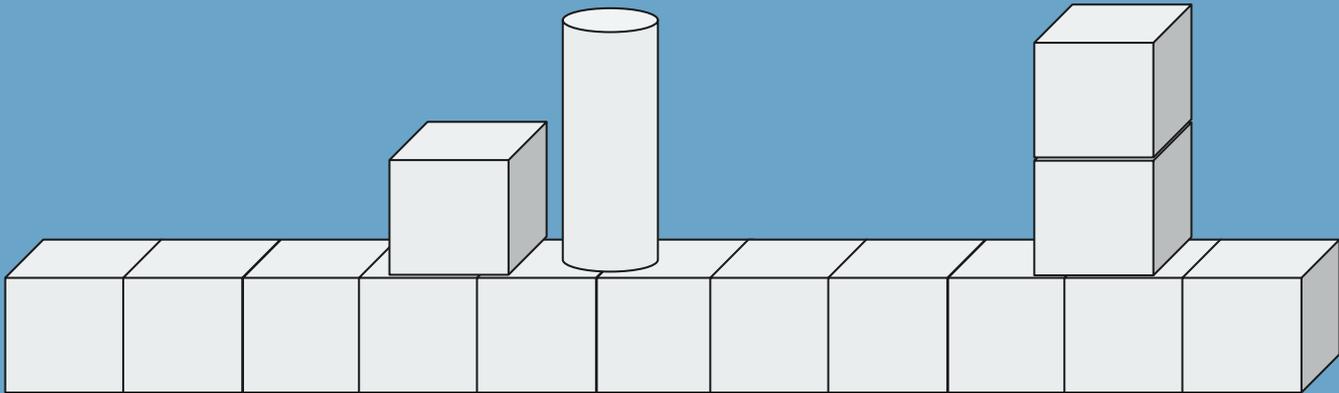


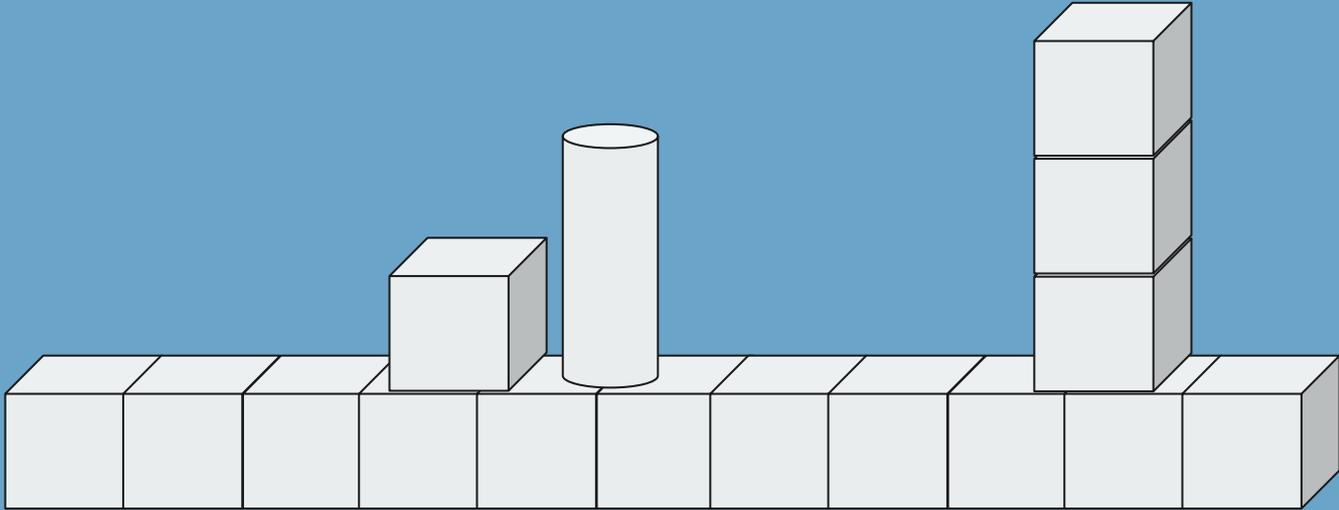


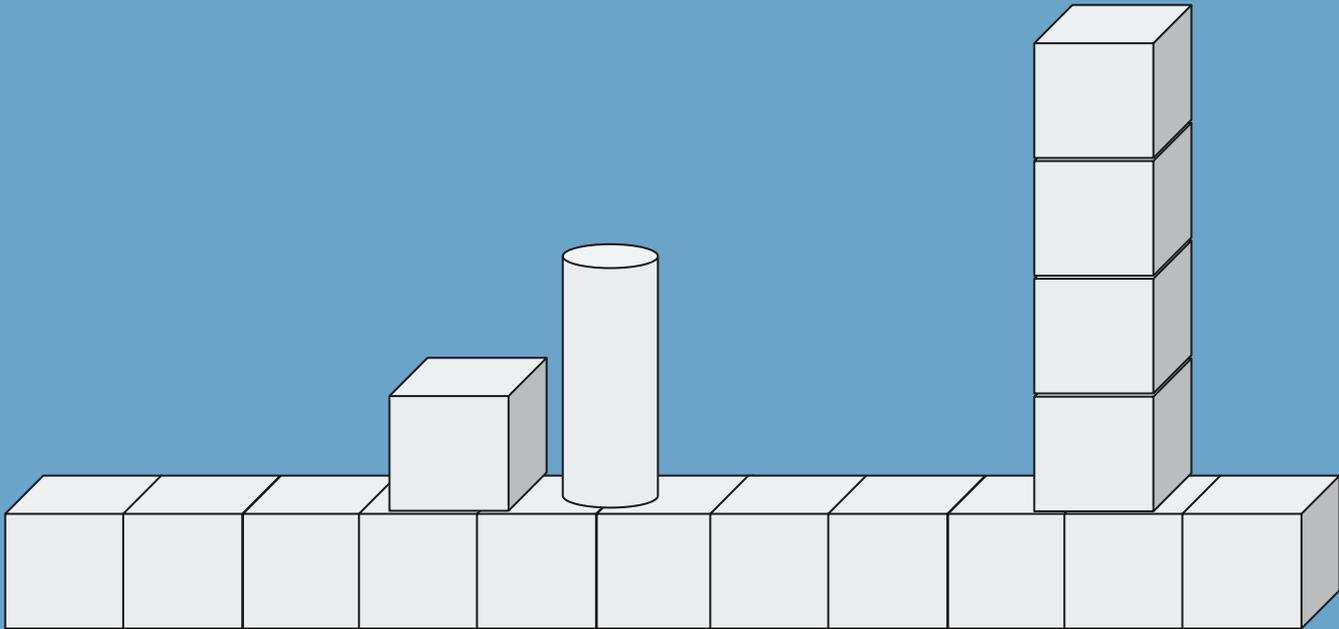


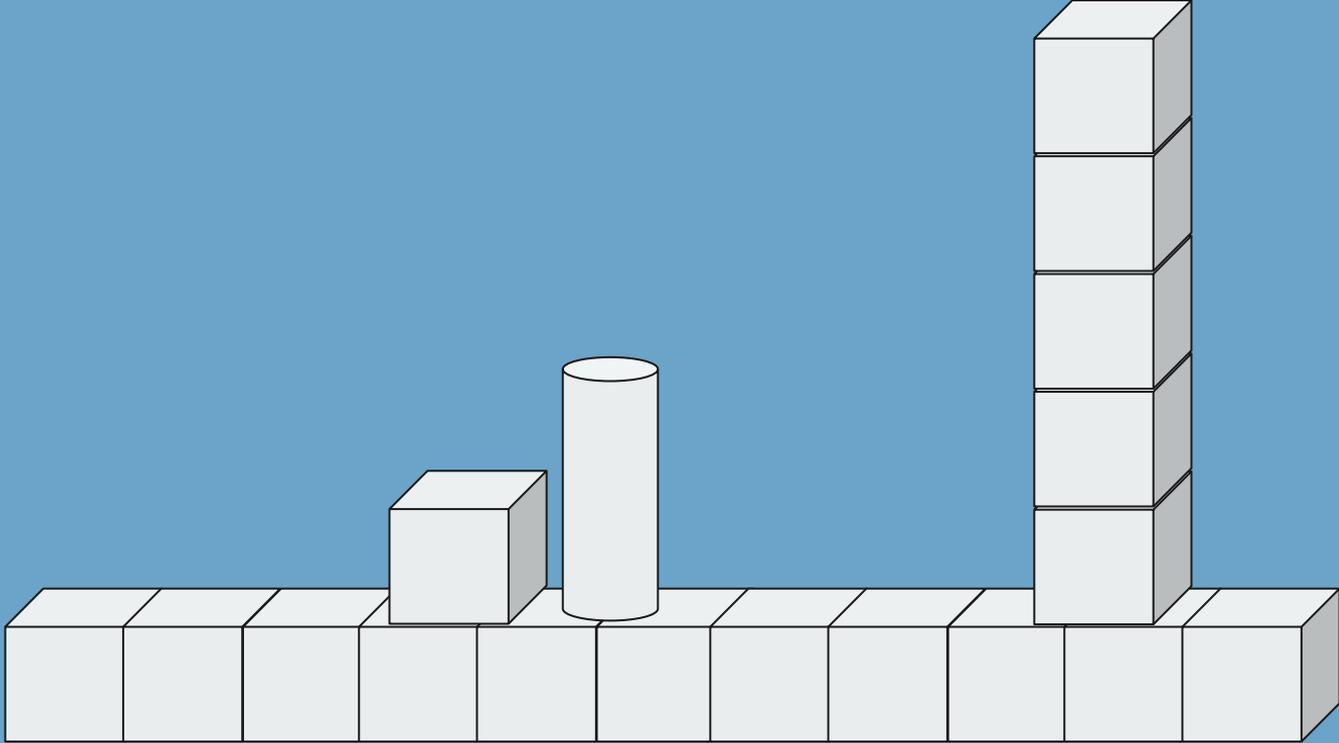


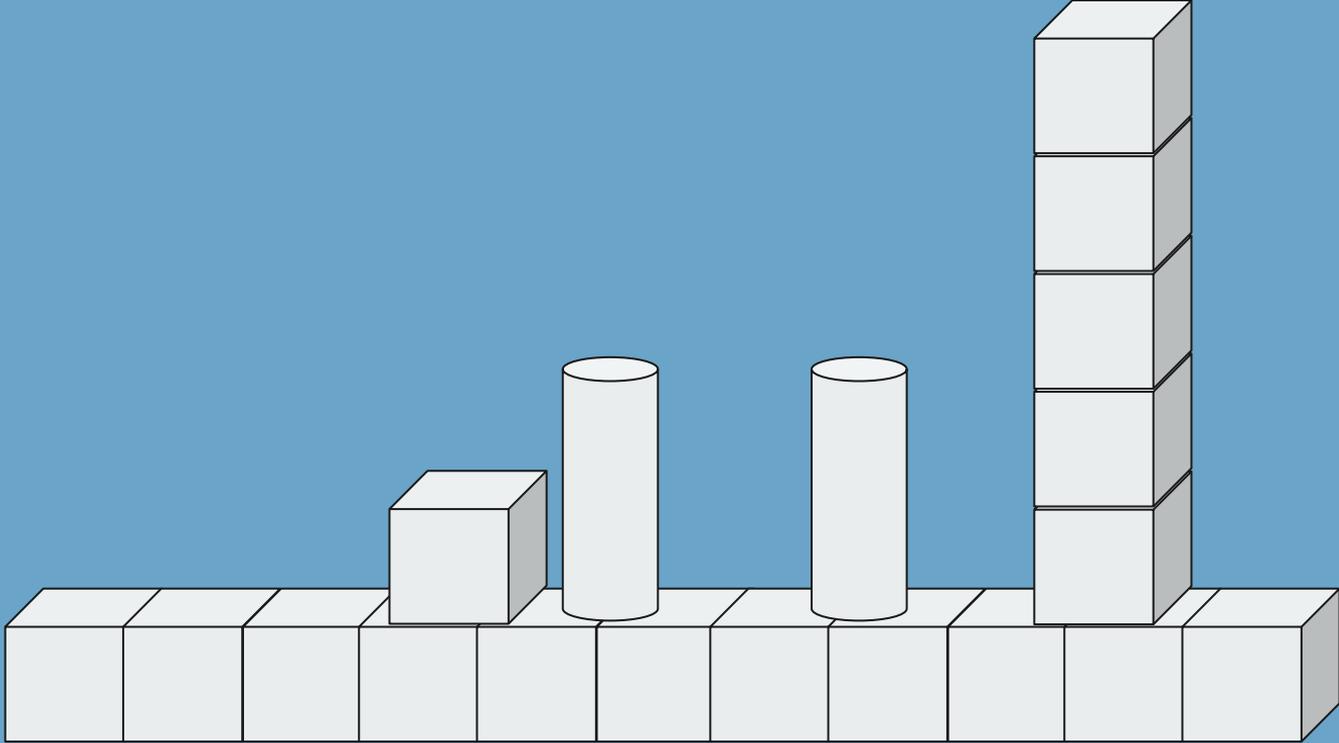


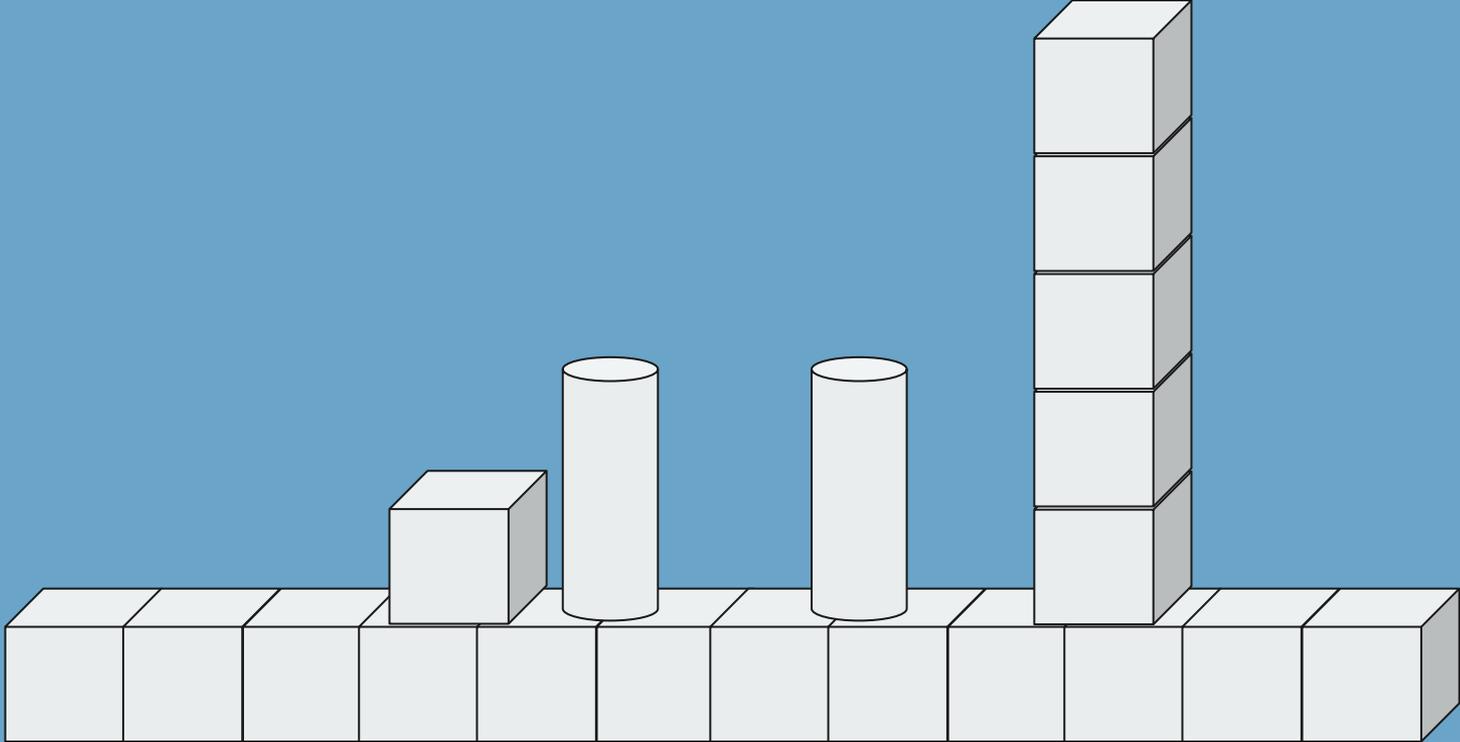


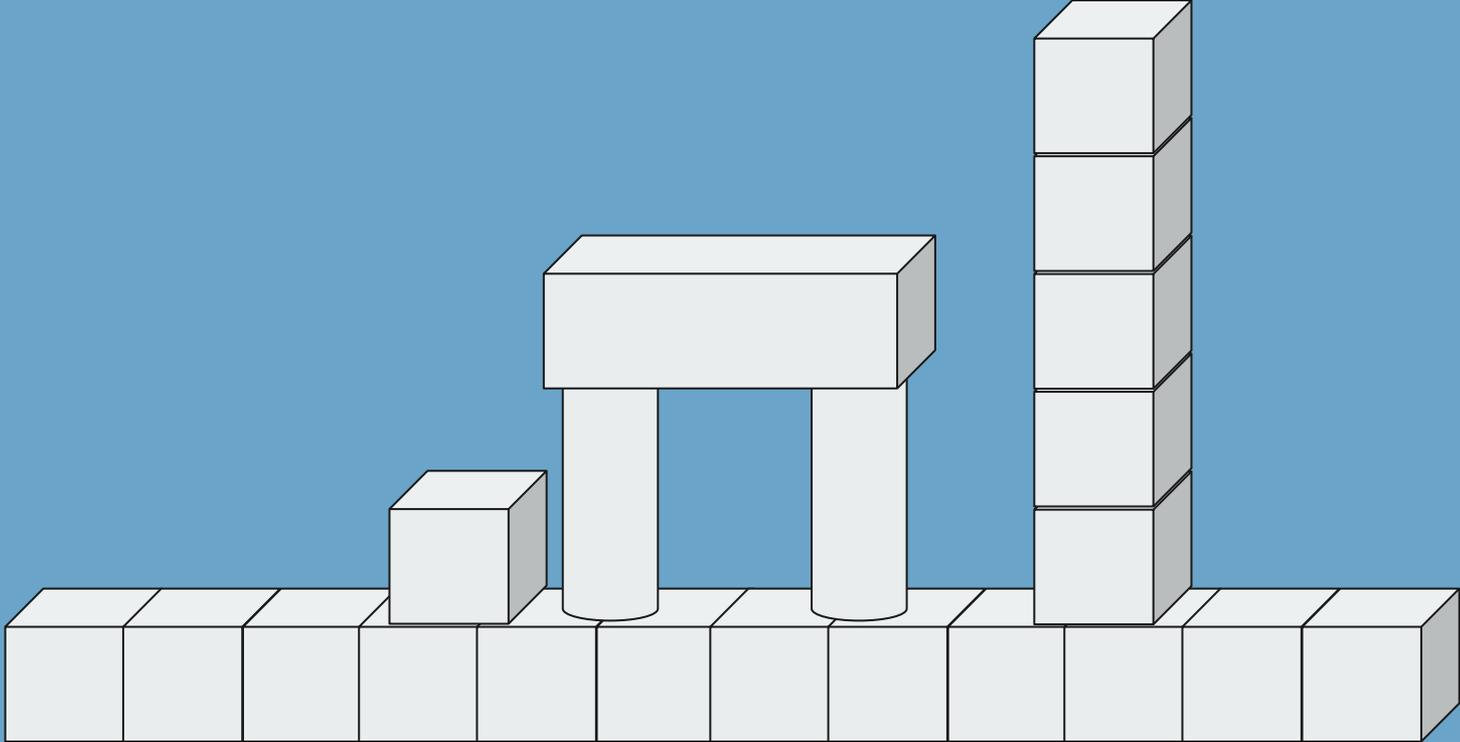


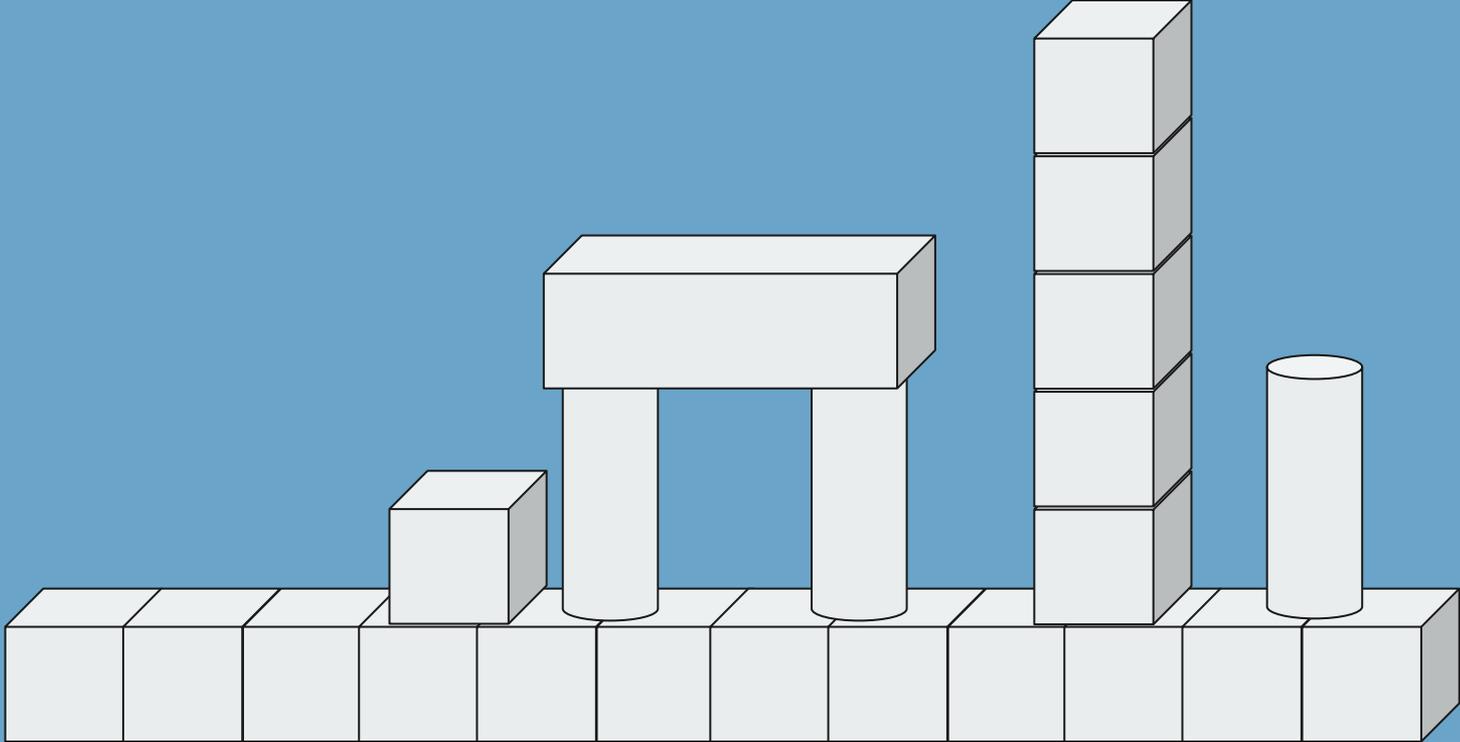


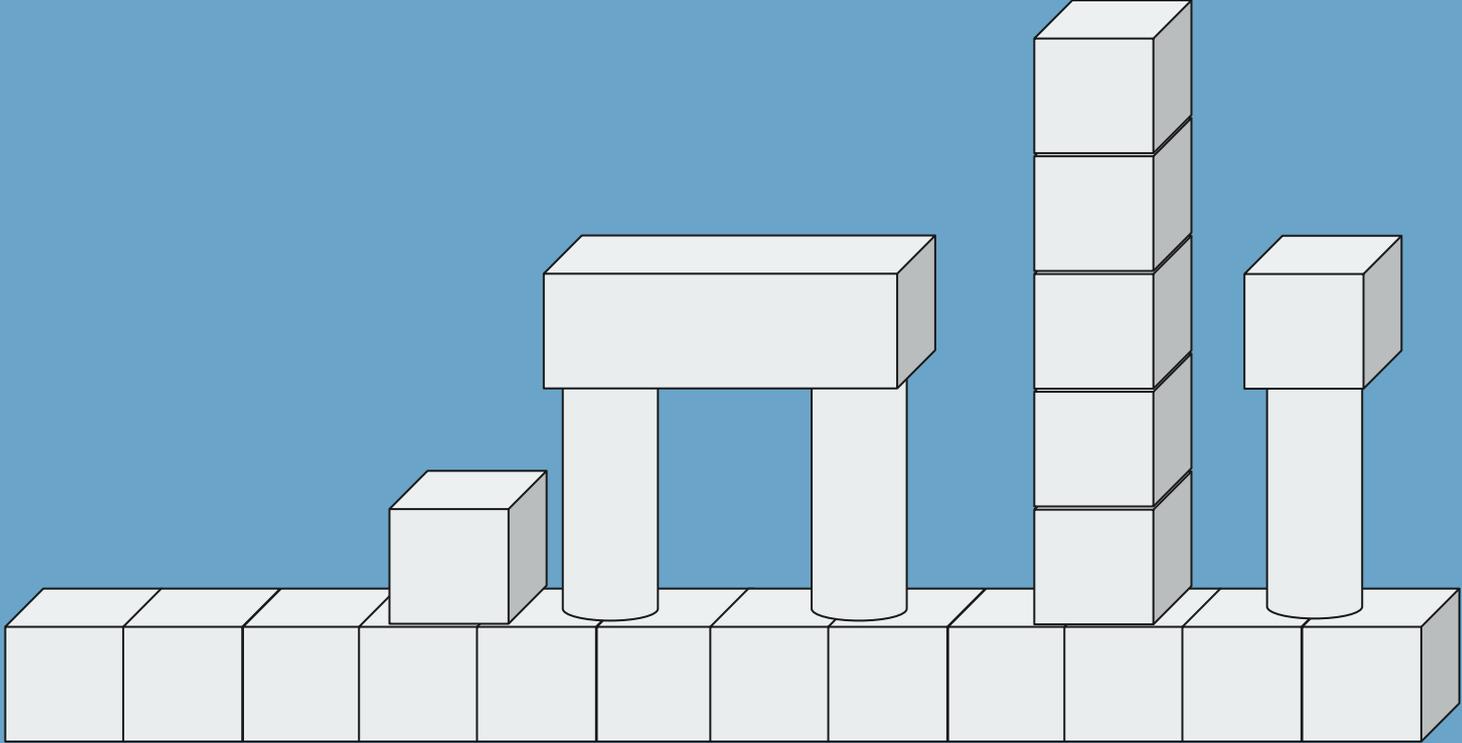


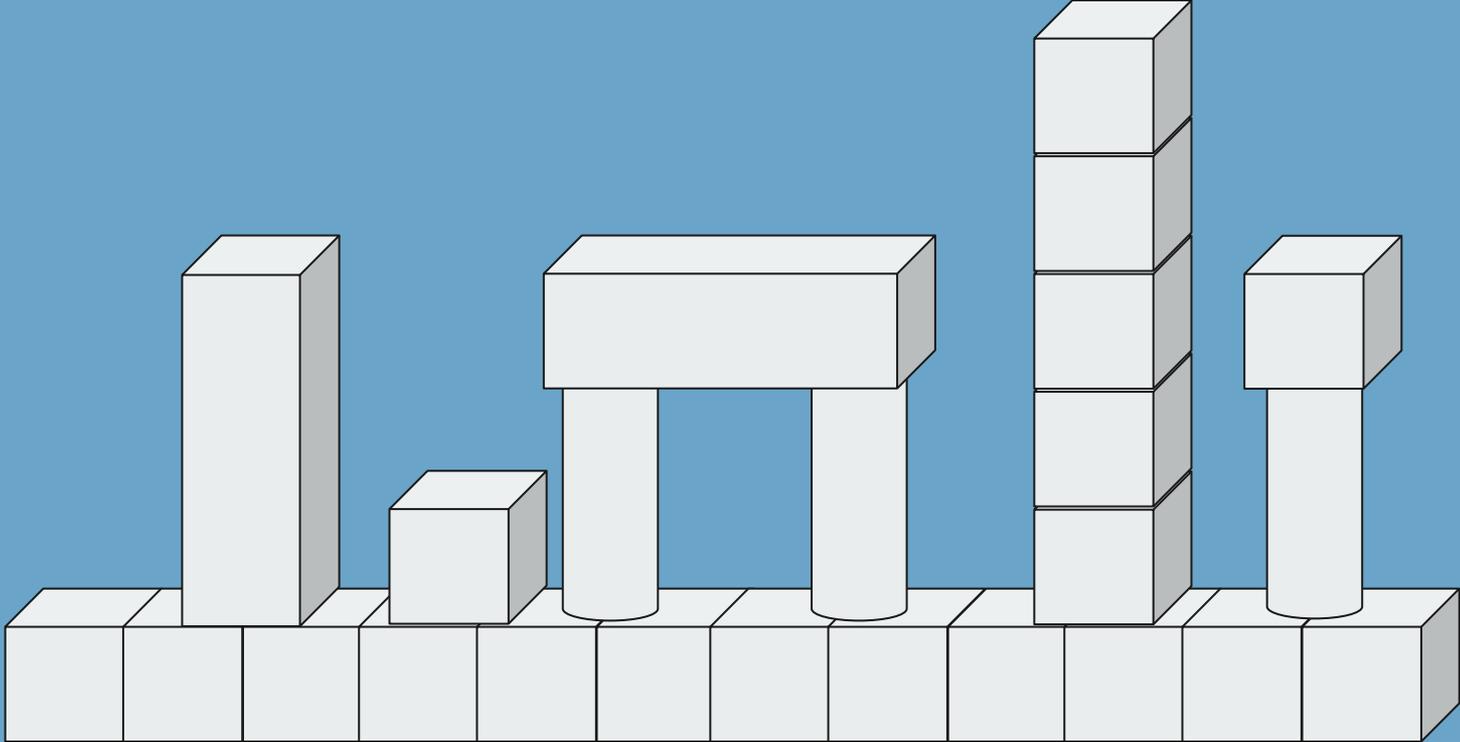


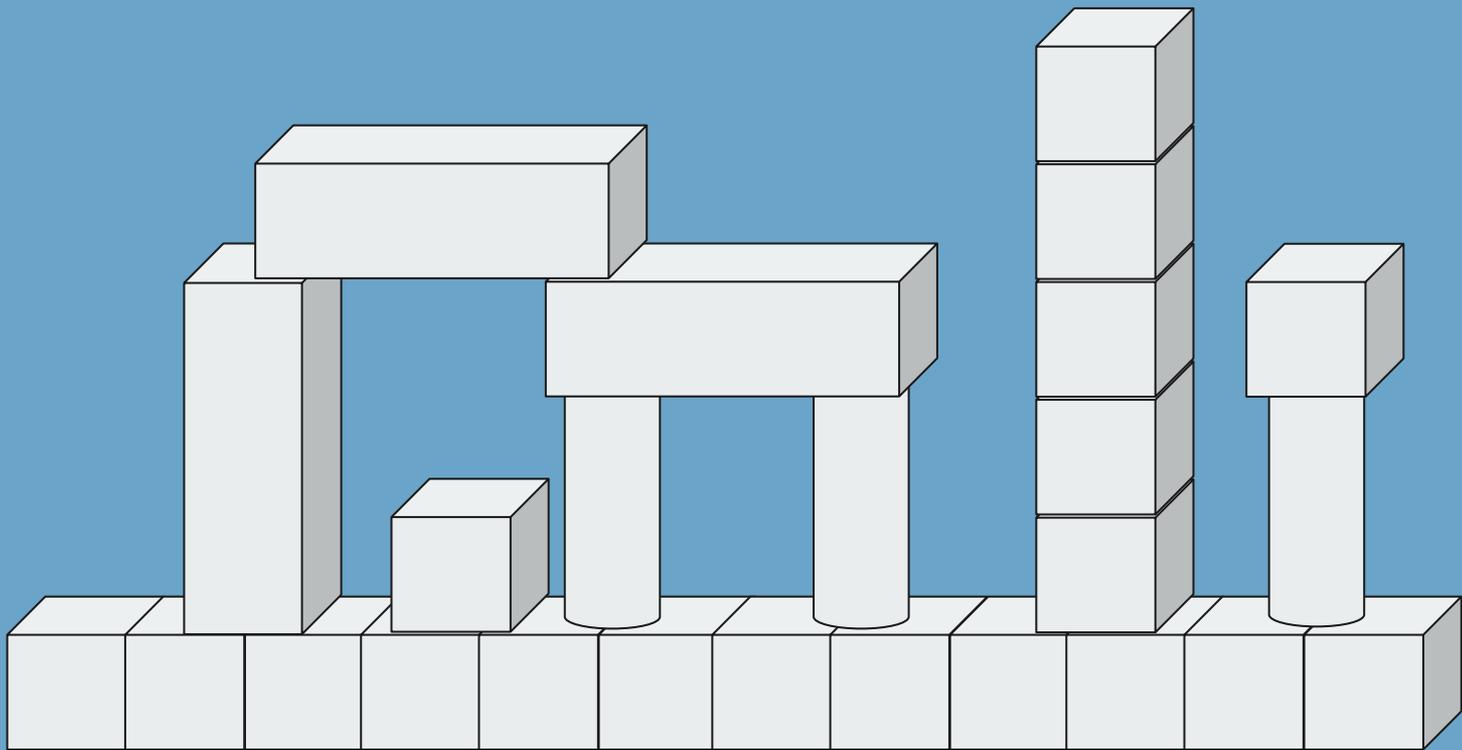


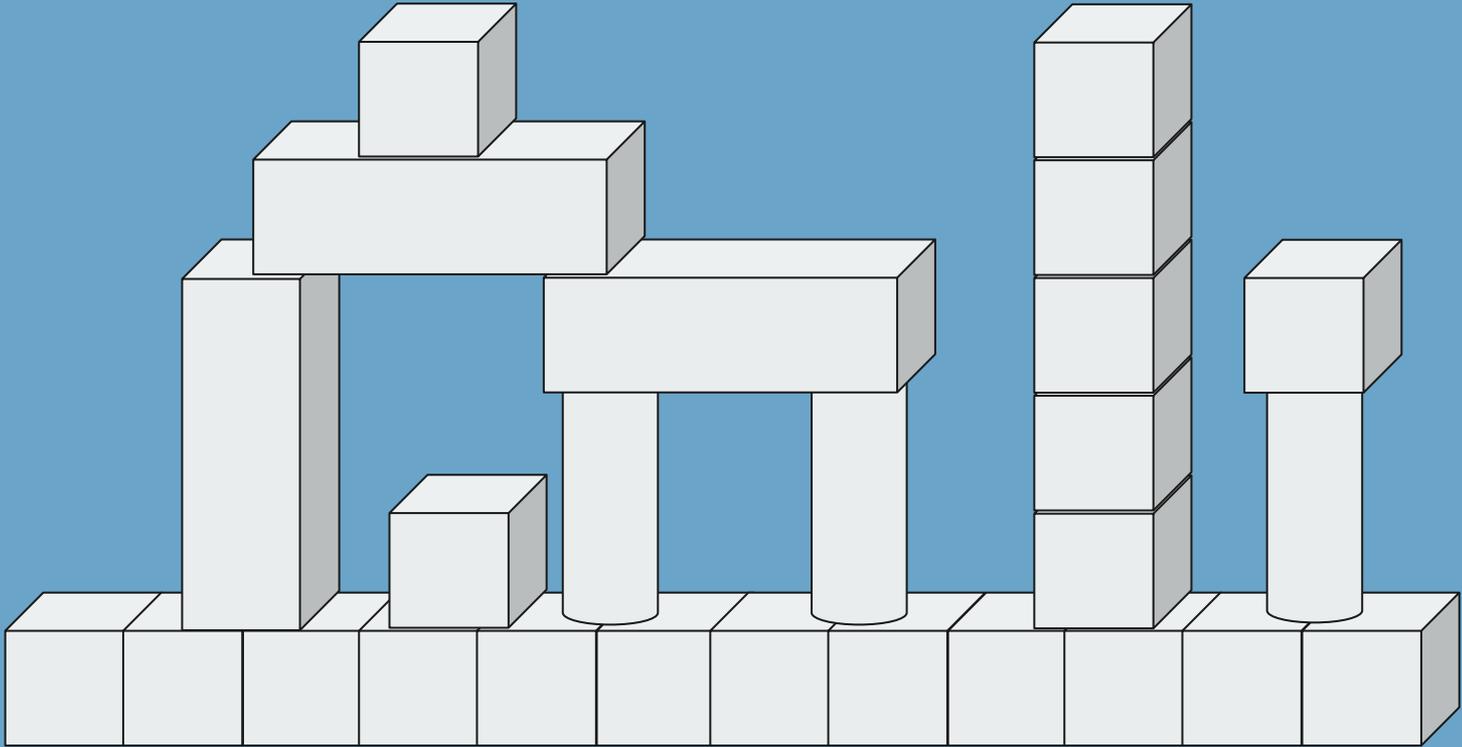


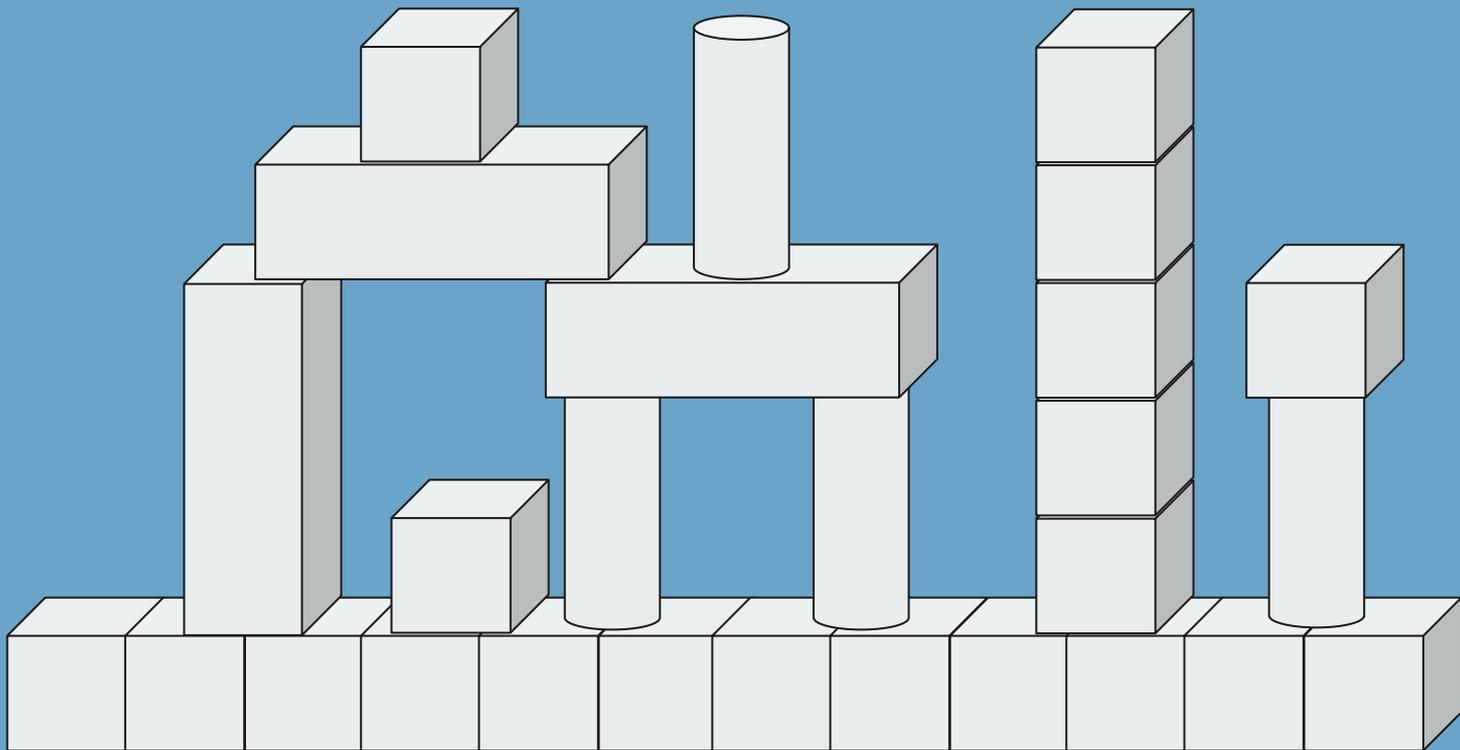


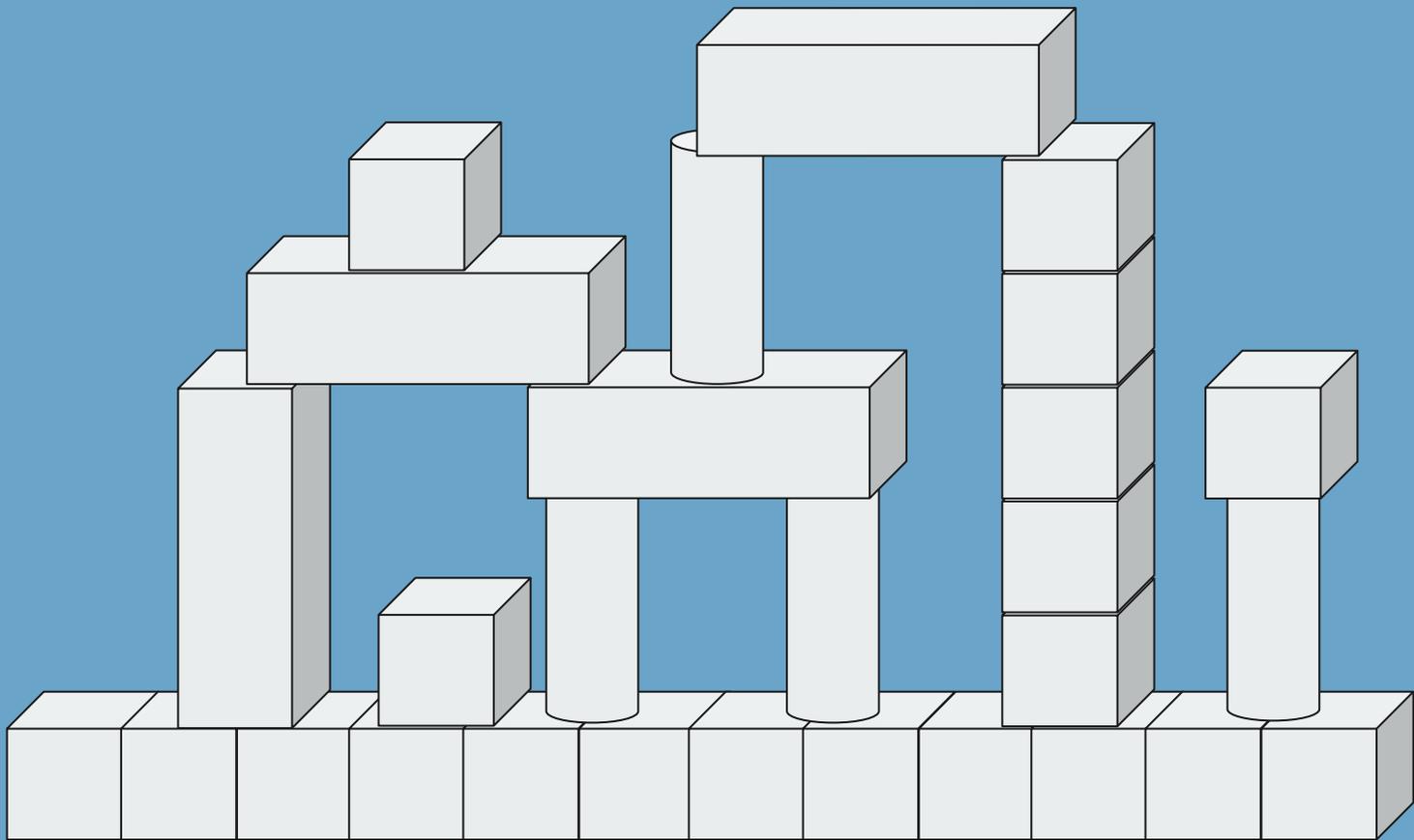


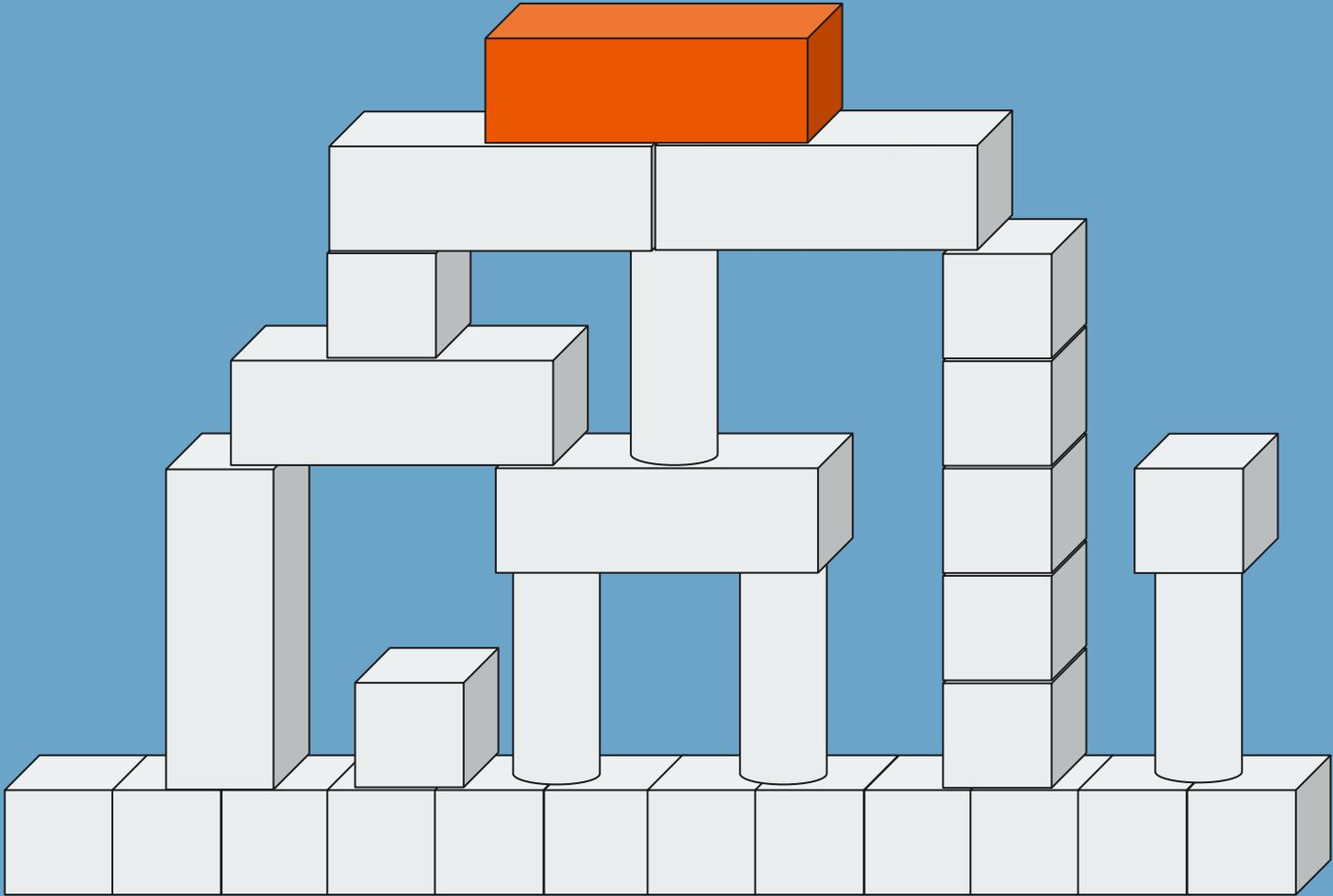


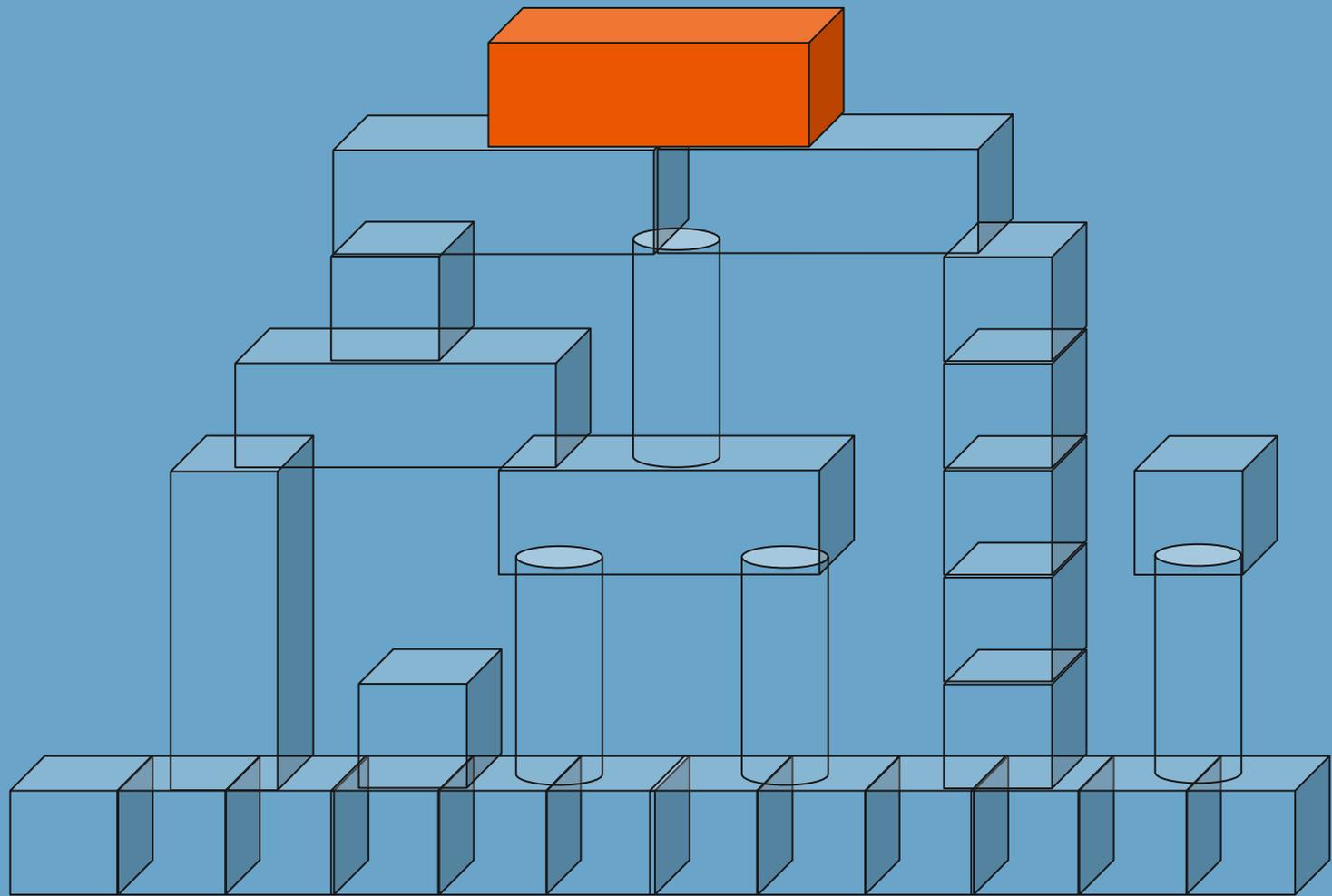














Was this a radical innovation?

TECHNOLOGIES ARE COMBINATIONS

- By definition, every technology must be realised by combining available components

TECHNOLOGIES ARE COMBINATIONS

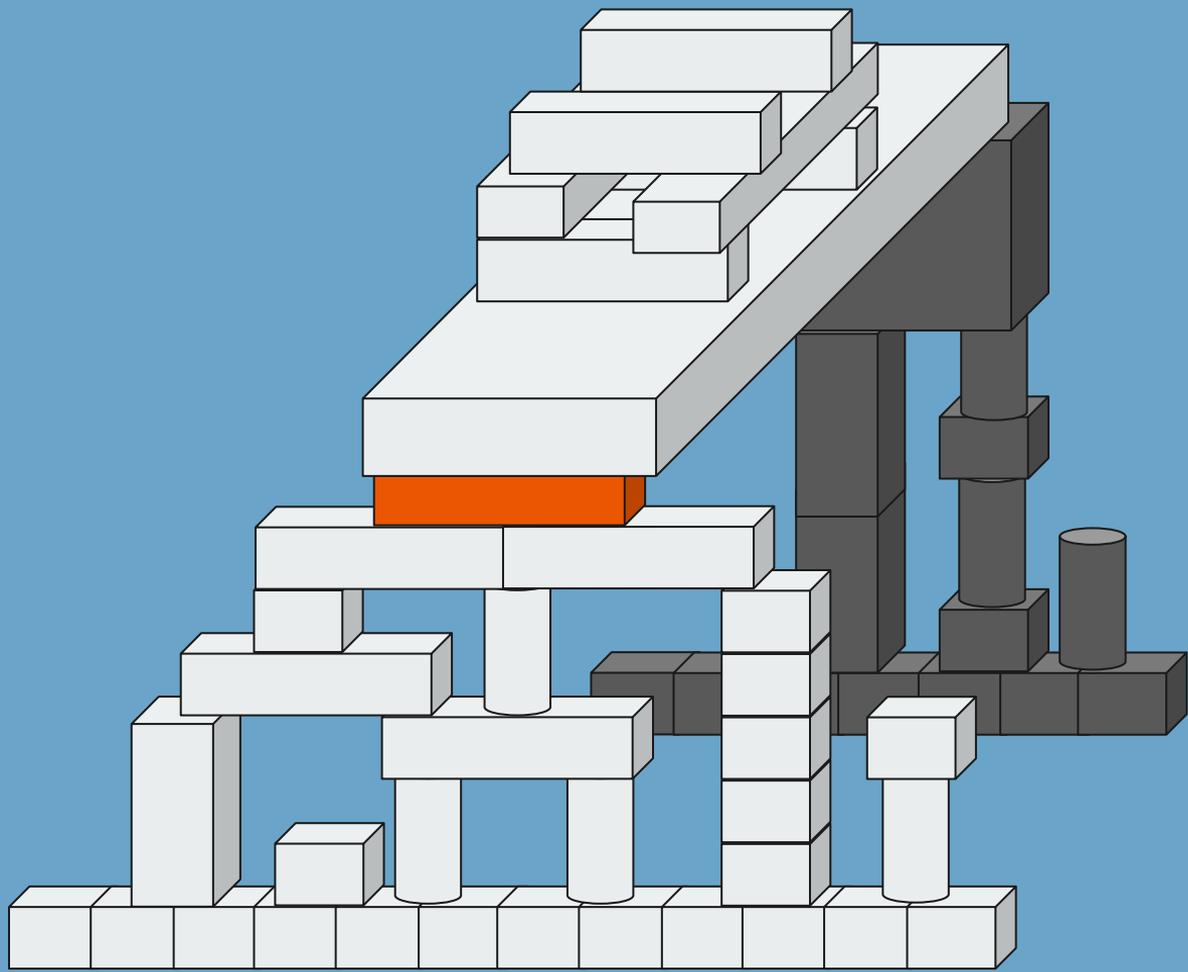
- By definition, every technology must be realised by combining available components
- If components are not available, technology cannot be realised

TECHNOLOGIES ARE COMBINATIONS

- By definition, every technology must be realised by combining available components
- If components are not available, technology cannot be realised
- There are both physical and mental components: parts and knowledge

TECHNOLOGIES ARE COMBINATIONS

- By definition, every technology must be realised by combining available components
- If components are not available, technology cannot be realised
- There are both physical and mental components: parts and knowledge
- New technologies become new building blocks for further advances



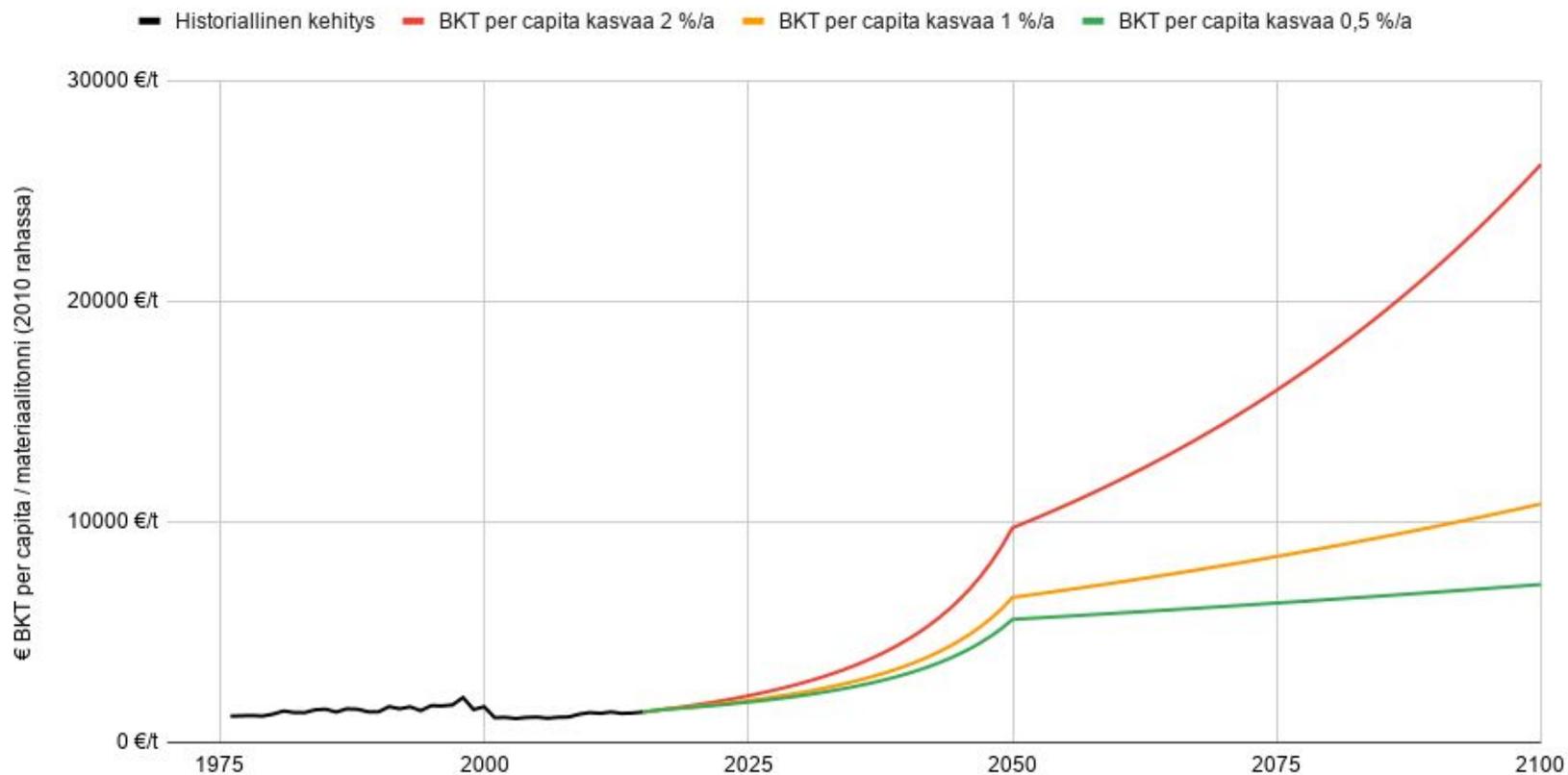
TECHNOLOGIES ARE COMBINATIONS

- By definition, every technology must be realised by combining available components
- If components are not available, technology cannot be realised
- There are both physical and mental components: parts and knowledge
- New technologies become new building blocks for further advances
- However: are there infinitely many combinations?

See Arthur (2009), Kasmire et al. (2012)

Suomen talouden vaadittu materiaalitehokkuus

Kun kestävä materiaalinkulutus (n. 7t/lö) saavutetaan 2050



Lähde: Våden et al. (2019), Tilastokeskus, omat laskelmat (Janne M. Korhonen)

PERPETUAL GROWTH?

- The idea that economic growth can continue in perpetuity rests on the assumption that there is a Vast amount of recombinations
- “Better cakes from the same ingredients”
 - Is this realistic?
- Some growth probably feasible, but...

PERPETUAL GROWTH?

- The idea that economic growth can continue in perpetuity rests on the assumption that there is a Vast amount of recombinations
- “Better cakes from the same ingredients”
 - Is this realistic?
- Some growth probably feasible, but...



WHY SIMULTANEOUS INNOVATION?

- Usually, new components and new knowledge become available to many people almost simultaneously

WHY SIMULTANEOUS INNOVATION?

- Usually, new components and new knowledge become available to many people almost simultaneously
- Furthermore, the problems new innovations try to solve are usually universal (if a problem is not widespread, there probably wouldn't be demand for innovation)

WHY SIMULTANEOUS INNOVATION?

- Usually, new components and new knowledge become available to many people almost simultaneously
- Furthermore, the problems new innovations try to solve are usually universal (if a problem is not widespread, there probably wouldn't be demand for innovation)
- I.e. changes in demand and supply affect multiple persons simultaneously

SOMETHING TO THINK ABOUT

1. Is there such a thing as radical innovation?

SOMETHING TO THINK ABOUT

1. Is there such a thing as radical innovation?
2. What do observed incrementality and simultaneity imply for common beliefs about innovation, e.g. “think outside the box” or “young people are the best innovators?”

SOMETHING TO THINK ABOUT

1. Is there such a thing as radical innovation?
2. What do observed incrementality and simultaneity imply for common beliefs about innovation, e.g. “think outside the box” or “young people are the best innovators?”
3. Do we overemphasize the role of radical innovation, and underemphasize incremental?

SOMETHING TO THINK ABOUT

1. Is there such a thing as radical innovation?
2. What do observed incrementality and simultaneity imply for common beliefs about innovation, e.g. “think outside the box” or “young people are the best innovators?”
3. Do we overemphasize the role of radical innovation, and underemphasize incremental?
4. What is the value of idea compared to value of execution?

VERY IMPORTANT OBSERVATION:

*ALL TECHNOLOGIES EVOLVE
CONTINUOUSLY, EVEN IF YOU
DON'T HEAR ABOUT IT*

WHAT IS THE MOTHER OF INVENTORS?

WHAT MAKES PEOPLE TO INVENT?



DEMAND PULL

TECHNOLOGY PUSH

Both explanations unsatisfactory
(Nemet 2009)

More realistic explanation:

People just like to invent new things?

OPPORTUNITY CREATES INVENTORS

- Trying to decisively solve which factors influence innovation at any given time is futile

OPPORTUNITY CREATES INVENTORS

- Trying to decisively solve which factors influence innovation at any given time is futile
- Trying to pin down innovation as a result of some single factor is foolish

OPPORTUNITY CREATES INVENTORS

- Trying to decisively solve which factors influence innovation at any given time is futile
- Trying to pin down innovation as a result of some single factor is foolish
- There needs to be a suitable environment with enough possibilities for innovation to occur

OPPORTUNITY CREATES INVENTORS

- Trying to decisively solve which factors influence innovation at any given time is futile
- Trying to pin down innovation as a result of some single factor is foolish
- There needs to be a suitable environment with enough possibilities for innovation to occur
- Demand incentives can help but demand alone does not bring about innovations: otherwise we would have cheap batteries and anti-gravity by now

OPPORTUNITY CREATES INVENTORS

- Trying to decisively solve which factors influence innovation at any given time is futile
- Trying to pin down innovation as a result of some single factor is foolish
- There needs to be a suitable environment with enough possibilities for innovation to occur
- Demand incentives can help but demand alone does not bring about innovations: otherwise we would have cheap batteries and anti-gravity by now
 - We don't have the components for either

OPPORTUNITY CREATES INVENTORS

- Trying to decisively solve which factors influence innovation at any given time is futile
- Trying to pin down innovation as a result of some single factor is foolish
- There needs to be a suitable environment with enough possibilities for innovation to occur
- Demand incentives can help but demand alone does not bring about innovations: otherwise we would have cheap batteries and anti-gravity by now
 - We don't have the components for either
- “Fortune favors the prepared mind” (Louis Pasteur)

INVENTION IS A SOCIAL
PHENOMENON

TECHNOLOGY IS SOCIALLY SHAPED







TECHNOLOGY AND POWER RELATIONS:

*“Technology is neither good nor bad,
nor is it neutral”*



RESISTANCE TO TECHNOLOGY

- Largely a function of perceived impact to power relations

RESISTANCE TO TECHNOLOGY

- Largely a function of perceived impact to power relations
- Those who would lose power tend to oppose new technology, those who 1) gain power or 2) do not lose power but gain something else tend to support it

RESISTANCE TO TECHNOLOGY

- Largely a function of perceived impact to power relations
- Those who would lose power tend to oppose new technology, those who 1) gain power or 2) do not lose power but gain something else tend to support it
- If those who gain from new technology can ally with those in power -> technology is adopted

RESISTANCE TO TECHNOLOGY

- Largely a function of perceived impact to power relations
- Those who would lose power tend to oppose new technology, those who 1) gain power or 2) do not lose power but gain something else tend to support it
- If those who gain from new technology can ally with those in power -> technology is adopted
- Multiple examples: spinning looms, factories, mass manufacturing...

RESISTANCE TO TECHNOLOGY

- Largely a function of perceived impact to power relations
- Those who would lose power tend to oppose new technology, those who 1) gain power or 2) do not lose power but gain something else tend to support it
- If those who gain from new technology can ally with those in power -> technology is adopted
- Multiple examples: spinning looms, factories, mass manufacturing...
- LUDDITES WERE RATIONAL

See e.g. Frey (2019), The Technology Trap

SUMMARY

WHAT DID WE LEARN?

- History shows multiple futures are possible, and predictions can fail
- Technology is not limited to physical artifacts
 - Technology: *means to a human purpose*
- All technologies are combinations of components
- All innovation is incremental
- There are no simple explanations for what drives innovation
- Technology ≠ technological change ≠ invention ≠ innovation
- Technological change takes time!
- ...and is shaped by the society.

REFERENCES & FURTHER READING

Arthur, B. W. (2009). *The Nature of Technology: What it is and how it evolves*. New York: Free Press.

Bijker, W. E., Hughes, T. P., & Pinch, T. J. (1987). *The Social Construction of Technological Systems*. Cambridge, MA: MIT Press.

Bijker, W. E. (1995). *Of Bicycles, Bakelites, and Bulbs: Toward a Theory of Sociotechnical Change*. Cambridge, MA: MIT Press.

Edgerton, D. (2006). *The Shock of the Old. Technology and Global History since 1900*. New York and Oxford: Oxford University Press.

Frey, C. B. (2019). *The Technology Trap: Capital, Labor and Power in the Age of Automation*. Princeton: Princeton University Press.

Kasmire, J., Korhonen, J. M., & Nikolic, I. (2012). How Radical is a Radical Innovation? An Outline for a Computational Approach. *Energy Procedia*, 20, 346-353.

Lovins, A. (1976). Energy strategy: the road not taken. *Foreign Affairs*, (55), 65-96.

MacKenzie, D., & Wajcman, J. (1999). *The Social Shaping of Technology, 2nd Ed*. London: Open University Press.

Malm, A. (2015) *Fossil Capital: The Rise of Steam-Power and the roots of Global Warming*. London: Verso.

Nemet, G. F. (2009). Demand-pull, technology-push, and government-led incentives for non-incremental technical change. *Research Policy*, 38, 700-709.

Willoughby, K. W. (2005). Technological semantics and technological practice: Lessons from an enigmatic episode in twentieth-century technology studies. *Knowledge, Technology & Policy*, 17(3-4), 11-43.