

# Working culture @Aalto after pandemic

Organizational Development course 28.2.2023

Carita Pihlman

Carita.Pihlman@aalto.fi

### **Our Journey**

2020

**Aalto Strategy** 2021 -> launched



Remote teaching & working 16.3. ->



**Aalto** Day 1 1.9.2020



Pulse Surveys

University **Preview** Oct

Hybrid way of working one of the major trends

Back to remote working Nov

**HWW** trial mode Oct

Wellbeing Survey

Pulse Surveys

responsibilit



**Hybrid** way of working support

2021

Values & Way of working campaign

**New HWW** trial mode

2022



April

Pulse Surveys

2023











## Project work - background

#### **Current assumption:**

- Employees who joined during pandemic are not fully integrated into our work community
- Pandemic increased working in silos. The working culture and the sense of community is still emerging after the pandemic

#### Possible challenges:

- Missing sense of togetherness feeling disconnected wellbeing challenges
- Engagement (emotional commitment) challenges
- Less connection to our organisation and its culture working across boundaries challenges
- It takes longer to be proficient in one's role and reach full performance potential
- Retention challenges



 Diversity is part of who we are and we foster a community that shines by working together -



## Project work - challenge

#### How to strengthen inclusive community after pandemic

- How have we succeeded to ingrain *Collaboration* –value into our ways of working during the pandemic?
- What are the elements necessary for creating an inclusive community?
- What kind of actions (in different organisation levels) we should take to strengthen the sense of belonging?
- How can we utilize our campus to strengthen the sense of community?



- Diversity is part of who we are and we foster a community that shines by working together -



## Input data and materials

- Materials
  - Aalto Strategy and way of working –materials
  - Aalto Culture development project –materials
  - Onboarding process –materials
  - 2023 University Review summary concerning values and way of working
  - Some personnel data, e.g., attrition rate
- Data from surveys
  - Aalto wellbeing survey autumn 2021 results
  - Pulse survey results
  - Leesman-survey results
  - Mopa-survey results



- Diversity is part of who we are and we foster a community that shines by working together -

