

## Character Outline Assignment:

- The grades will be published tomorrow by 1pm.
- Use of Chatgpt or any other Al tool is forbidden without explaining how.
- Bullet points are not enough. This is a creative writing exercise.



Applications, instructions and guidelines

## **Aalto University Code of Academic Integrity and Handling Violations Thereof**

Aalto University Code of Academic Integrity and Handling Violations Thereof

## Your Group Projects: Zoom in & Zoom out



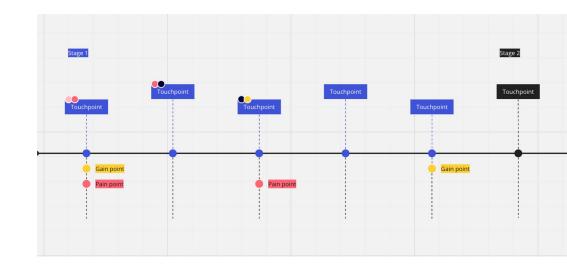
- Jomo
- Fomo
- Sustainable Fashion
- Public Transportation
- Cancel Culture
- Contradictions / Transparency in Healthy Eating Culture



- Energy Drinks
- Aalto Course Selection

## Useful tips!

- Document your progress
- Don't get stuck in your assumptions
- Understand your problem!
   Secondary data is important!
- For example, use Miro to make a customer journey
- See where the problem kicks in and where would be the most valuable intervention





## WHY STORIES (AND CREATIVITY)?

## THE POLARIZATION OF MARKETING

#### The Future of Human Work Is Imagination, Creativity, and Strategy

BRIMBARY DISAVE CAMARE MARKET WHITEFT DOE COMMENT SERVICE



It seems beyond debate: Technology is going to replace jobs, or, more precisely, the people holding those jobs. Few industries, if any, will be untouched

Knowledge workers will not escape. Recently, the CEO of Deutsche Bank predicted that half of its 97,000 employees could be replaced by robots. One survey revealed that "39% of jobs in the legal sector could be automated in the next 10 years. Separate research has concluded that accountants have a 95% chance of losing their jobs to automation in

And for those in manufacturing or production companies, the future may arrive even sooner. That same report mentioned the advent of "robotic bricklayers." Machine learning algorithms are also predicted to replace people responsible for "optical part sorting, automated quality control, failure detection, and improved productivity and

## Big Data Is Only Half the Data Marketers Need

by Mikkel B. Rasmussen and Andreas W. Hansen

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For marketers, truly valuable customer data comes in two forms: thick data and big data. Thick data is generated by ethnographers, anthropologists, and others adept at observing human behavior and its underlying motivations. Big data is generated by the millions of touchpoints companies have with customers. To date, thick data and big data have been promoted and employed by very different people. Thick data has been handled by companies grounded in the social sciences. Big data has been promoted by people with analytics degrees, often sitting in corporate IT functions. There has been very little dialogue between the two.

This is unfortunate. Combining the two approaches can solve many of the problems that each category of data faces on its own. Thick data's strength comes from its ability to establish hypotheses about why people behave as they do. It cannot help answer questions of "how much," only "why." Big Data has the advantage of being largely unassailable because it is generated by the entire customer population rather than a smaller sample size. But it can only quantify human behavior, it cannot explain its motivations. That is to say, it cannot arrive at a "why."

#### Use Big Data to Create Value for Customers, Not **Just Target Them**

AUGUST 16, 2016



Big data holds out big promises for marketing. Notably, it pledges to answer two of the most vexing questions that have stymied marketers since they started selling: 1) who buys what when and at what price? and 2) can we link what consumers hear, read, and view to what they buy and consume?

Answering these makes marketing more efficient by improving targeting and by identifyi and eliminating the famed half of the marketing budget that is wasted. To address these questions, marketers have trained their big-data telescopes at a single point: predicting

#### Automatic for the people How Germany's Otto uses artificial intelligence

The firm is using an algorithm designed for the CERN laboratory



(C) Print edition | Business > Apr 12th 2017 | HAMBURG

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A GLIMPSE into the future of retailing is available in a smallish office in Hamburg. From there, Otto, a German e-commerce merchant, is using artificial intelligence (AI) to improve its activities. The firm is already deploying the technology to make decisions at a scale, speed and accuracy

that surpass the capabilities of its human employees.

Big data and "machine learning" have been used in retailing for years, notably by Amazon, an e-commerce giant. The idea is to collect and analyse quantities of information to understand consumer tastes, recommend products to people and personalise websites for customers. Otto's work stands out because it is already automating business decisions that go beyond customer management. The most important is trying to lower returns of products, which cost the firm millions of euros a year,

## Synergy between data and creativity through storytelling

The Creative Data Lions celebrate the interplay of ideas and information.

"A04 Data Storytelling.
The creative use of data to convey a powerful brand narrative. The work should show how data-driven insight increased consumer engagement or how messages derived from data were presented to provide successful brand/consumer

stories."



## WHY STORIES (AND CREATIVITY)?

### THE ADVANTAGES OF STORIES

- 1. Stories create empathy (greater attention, identification, potential for learning)
- 2. Human memory is episodic anyway!
- 3. Stories are the most efficient way to convey a lot of information
- 4. Stories allow for revisiting of important cultural lessons, values, and archetypes (which brands often use!)
- 5. Stories bring clarity to emotions; they make things "click"!





- 1. Simple
- 2. Unexpected
- 3. Concrete
- 4. Credible
- 5. Emotions
- 5. Stories

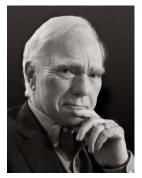
### IDEO: HOW WE USE STORIES FOR CREATIVITY

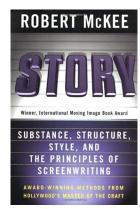
- 1. Stories have more credibility
- 2. Storytelling connects with emotions
- 3. Stories help in investigating uncomfortable topics
- 4. Storytelling is more compelling in making arguments
- 5. Storytelling creates heroes and personas
- 6. Storytelling gives a vocabulary for change
- 7. Good stories create order from chaos and disconnected elements



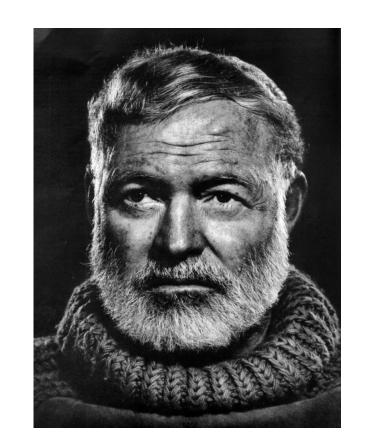
FROM A MARKETING PERSPECTIVE, STORIES "SOLVE" PROBLEMS BY WEAVING COMPLEXITY INTO A **COHERENT AND RESONANT** NARRATIVE

"In a story, you do not only weave a lot of information into the telling, but you also arouse your listener's emotions and energy. Persuading with a story is hard. Any intelligent person can sit down and make lists [for use in a lecture, such as writing 'reasonwhy-to-buy advertising copy']. It takes rationality but little creativity to design an argument using conventional rhetoric. But it demands vivid insight and storytelling skill to present an idea that packs enough power to be memorable. If you can harness imagination and the principles of a well-told story, then you get people rising to their feet amid thunderous applause instead of yawning and ignoring you" (McKee, 2003, p. 52).





"For sale:
Baby shoes,
never worn."





## A BRAND MUST KNOW ITS STORY, AND IT SHOULD BE THE FIRST AND FOREMOST AUTHOR OF IT!

## WHY DO WE NEED STORIES?

WHAT DO YOU NEED FOR A GOOD STORY?

## THE ELEMENTS OF A GREAT STORY

#### **CHARACTER**

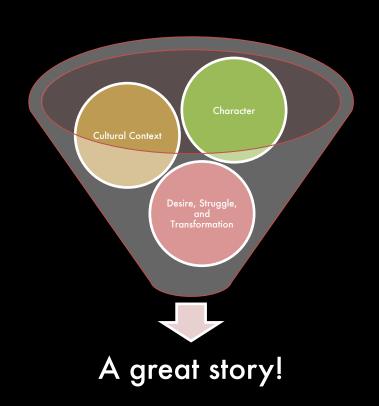
• How consumers "recognize themselves" as your brand's potential customers

### **CULTURAL CONTEXT**

- How your brand establishes its contemporary relevance
- Link between brand DNA and today
- Further allows potential customers to recognize themselves

## DESIRE, STRUGGLE & TRANSFORMATION

The emotional heart of the story!



## THE ELEMENTS OF A GREAT STORY

#### **CHARACTER**

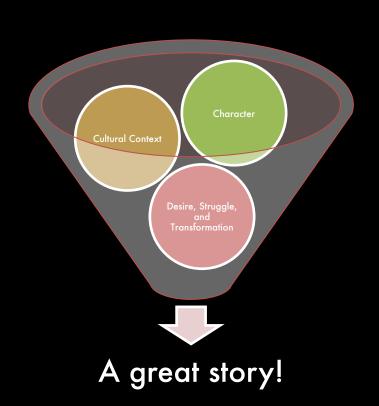
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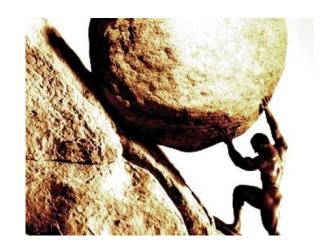
• The emotional heart of the story!



FROM A MARKETING PERSPECTIVE, STORIES "SOLVE" PROBLEMS BY WEAVING COMPLEXITY INTO A **COHERENT AND RESONANT** NARRATIVE

## DESIRE, STRUGGLE, AND TRANSFORMATION

- A character in story must have a clear desire!
  - "Desire is the blood of a story. Desire is not a shopping list but a core need that, if satisfied, would stop the story in its tracks" (McKee, 2003, p. 55).
- The struggle comes from the character being denied their desires (external forces in the cultural context, antagonists)
- The character is "revealed" through their actions when faced with struggles
- Transformation comes when our character either actualizes their desire, or realizes that desire had led them astray



## MARKETING OFTEN SELLS TRANSFORMATION!

- A new you
- A better you
- A safer you
- A healthier you
- A happier you
- A truer you
- A more relaxed you
- A better society
- A more sustainable future
- Etc.



## ... IT DOES THAT WITHIN THE CULTURAL CONTEXT, CREATING RELATABILITY









**IMPORTANT:** GOOD STORIES RARELY SAY THINGS **EXPLICITLY—THEY IMPLY** 

## THE ELEMENTS OF A GREAT STORY

#### **CHARACTER**

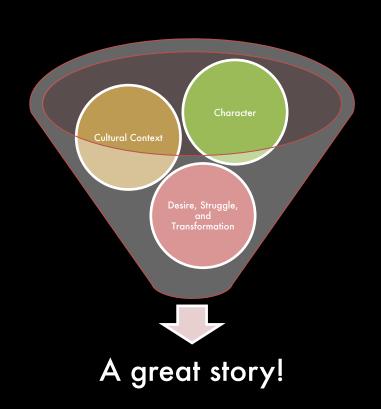
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## DESIRE, STRUGGLE & TRANSFORMATION

• The emotional heart of the story!



## UNDERSTANDING THE **CULTURAL CONTEXT:** A good brand story has to be culturally resonant, speaking to the "concerns of the day"





Eläköön Reissumiesten erilaisuus

#### LÄHTÖKOHTA

Tayoite of nostee Mehittisen midlenterveyden. palveluiden tunnettuutta. Hohi läisen terionta onlasias, kuten myös kysyntä: mielenterveys on alkamme kansantauti. Julkiseora keskustelussa on jäänyt. varjoon yksi nyhmä, joka känsä taajasti mielenterveyden ongelmista, mutta eivilt pidä asiasta mekkalas: miehet, erityisesti vanhempi sukupoivi.

#### INSIGHT

Spormetainen mies ei gehu. Pathai usunassa. Joben, izis miehet eivät löydä terapias, tulee terapian löytää miehet.

#### RATKAISU

Yleiset saunat + miehet + terapoutti = Mielten vuoro. Mielenterveysvilkolla kolme legendaarista yleistä seunes - Heriun Souna, Reseportin seune sekti Forum Saune - littoutuivat Mehiläisen kenssa, ja terjosivat ryhmätenspies löylyn lämmössä. Syntyi uusi tetapion muoto, miesten mielenmaisemaan räätälöity sauristerapia. Toiminnalinen ja aldosti apua tarjosva, konkreettinen teko, lohon osalistui vii 100 miestii.



Mehiläinen järjestää kolmessa kaupungissa suomalaisten saunojen kanssa sarjan miehille suunnattuja terapiasaunavuoroja,

LÄNSIVÄYLÄ

Suomalaisten ongelmat ruoditaan saunassa lääkäriasema otti vinkistä vaarin STARA

HELSINGIN UUTISET ODSIMAA VANTAAN SANOMAT SPERSONAL TANN-DUNDUA REBUIDINGAA MURMLIARVEN UUTISET MIONTSILION UUTISET TRAFFERELEDIEN SEINKIDEN SANDMAT



















# BILLIDER ENDER STATE OF THE TOTAL OF THE TOT

## CONTINUITY IN BRAND STORY (THE BRAND'S DNA)

## Volkswagen's brand DNA



#### Lemon.

This Volkswagen missed the boot. The chrome strip on the glove compartment

are you wouldn't have noticed it: Inspector Kurt Kroner did.

There are 3,389 men at our Wolfsburg factory with only one job: to inspect Volkswagens

Every shock absorber is tested (spot check-fifty. is blemished and must be replaced. Chances ing won't dol, every windshield is scanned. VWs have been rejected for surface scratches VW lasts longer and requires less maintebarely visible to the eye.

Final inspection is really something! VW inspectors run each car off the line onto the at each stage of production. (3000 Volkswagens Funktions prüfstand (car test stand), tote up 189 are produced daily; there are more inspectors check points, gun ahead to the automatic

brake stand, and say "no" to one VW out of

This preoccupation with detail means the nance, by and large, than other cars. It also means a used VW depreciates

less than any other car.) We pluck the lemons; you get



## Using Consumption Constellations to Develop Integrated Communications Strategies

Basil G. Englis BERRY COLLEGE Michael R. Solomon AUBURN UNIVERSITY

> We advocate a holistic perspective on both communications and consumption processes. Much of the current emphasis in the area of integrated marketing communications is on the effective coordination of activities among different communications media. In contrast, our perspective emphasizes the content of the message and the notion that to create effective message strategies marketers must understand the context in which a product exists for consumers. We call attention to the role that symbolically based product complementarity (termed consumption constellations) plays in creating and maintaining social identities. Understanding how consumption constellations are represented cognitively and used by consumers as guides for consumption behavior provides valuable input in the development of integrated marketing communications. We provide a review of a program of research aimed at developing methods for identifying consumption constellations, and we also discuss the application of this work to developing effective integrated marketing communications strategies. © 1996 Elsevier Science Inc. 1 BUSN RES 1996. 37.183-191



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#### The Ad That Changed Super Bowl **Commercials Forever**











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#### 7 Years Later, VW's 'The Force' Is Still the Dark Lord of Super Bowl Ads

The Deutsch spot that changed the rules continues to cast a shadow

By Tim Nudd | January 30, 2018



By JOSH SANBURN Updated: May 25, 2016 10:03 AM ET | Originally published: January 30, 2015

## What common cultural tensions do you see available for your group project?

What are the typical ways other brands are positioning their products in your product category? What kind of stories do they tell?

What kind of conversations do these tensions produce on social media?

- Where does "joy of missing out" or "fear of missing out" coming from?
- What do consumers feel when something they are fan of is cancelled?
- What do consumers feel about not knowing if their clothes are made in fair conditions or sustainable? Or navigating in the vast ocean of "healthy diet" culture?
- Why do students select certain courses?
- Why do young consumers need to have energy drink?
- What cultural tensions do other solutions/services to public transportation use?
- Why would someone want to rent clothes or not?