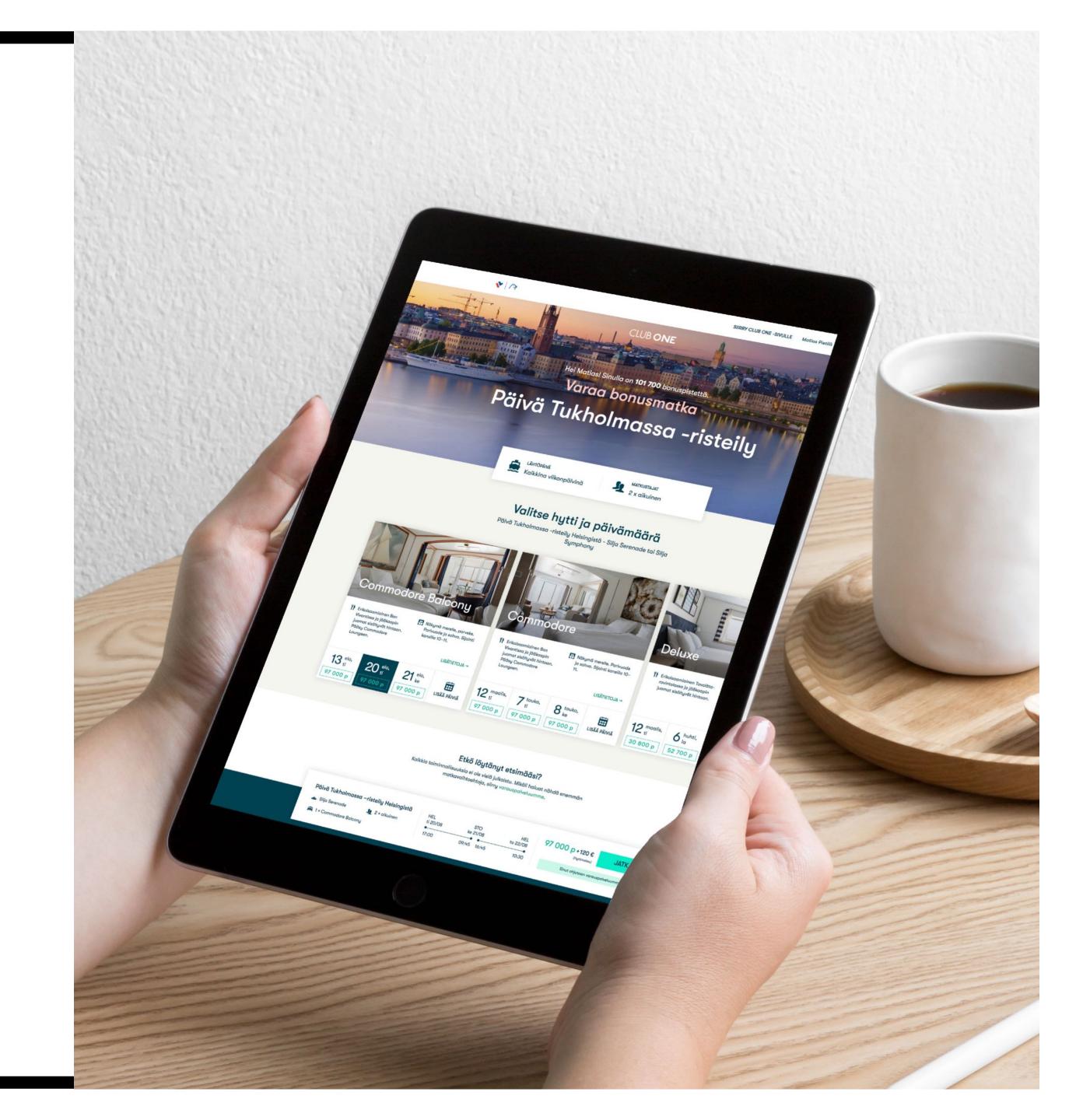
# From UX design to product design

Aalto University | 6.5.2019

Matias Pietilä Head of design

QVIK







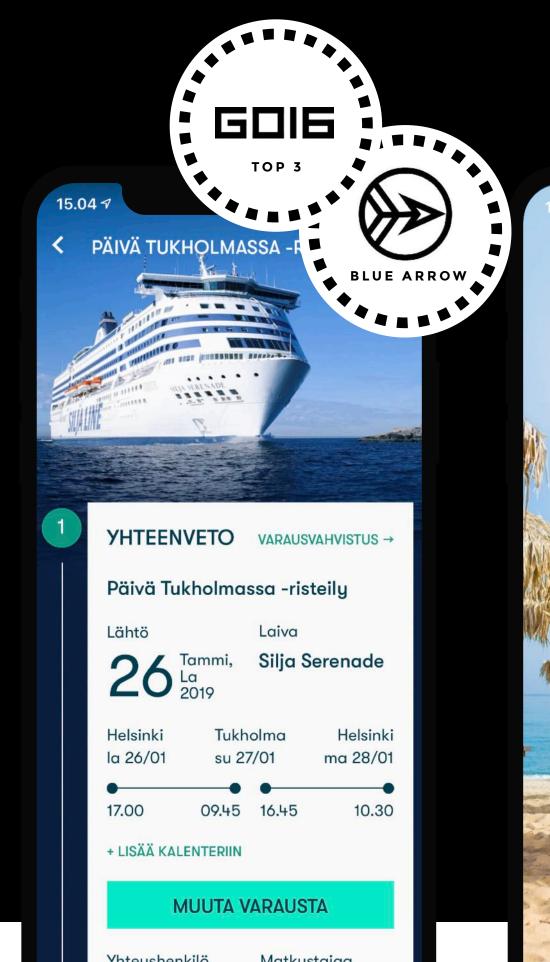
Hannu Kuoppala Jarmo Parkkinen Raino Vastamaki

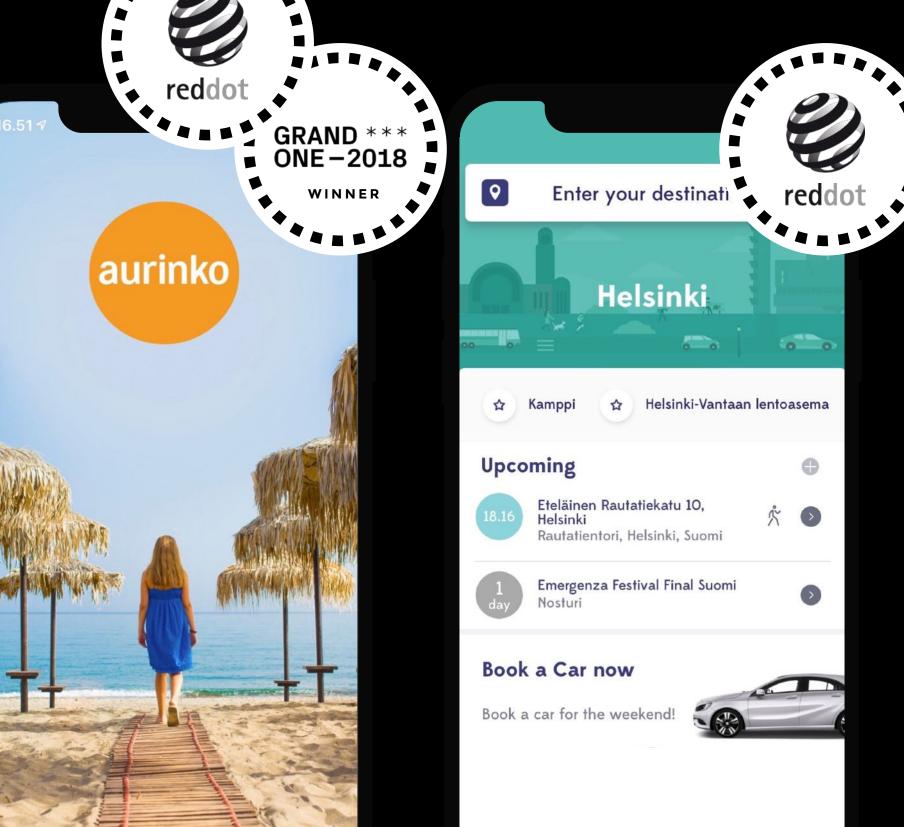
# Käytettävyyden psykologia

IT Press

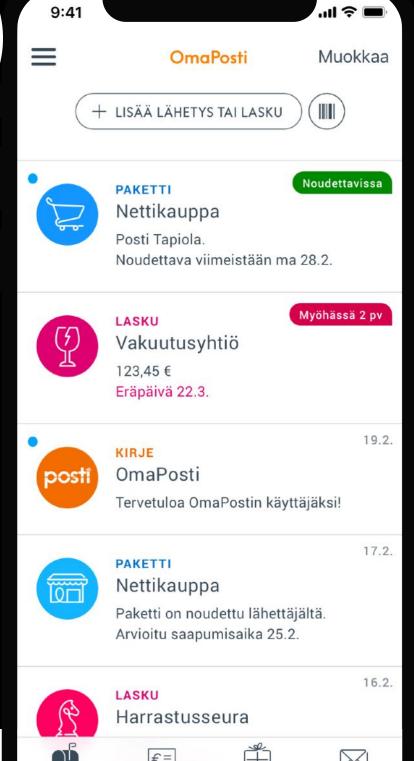


# Beyond pretty pictures

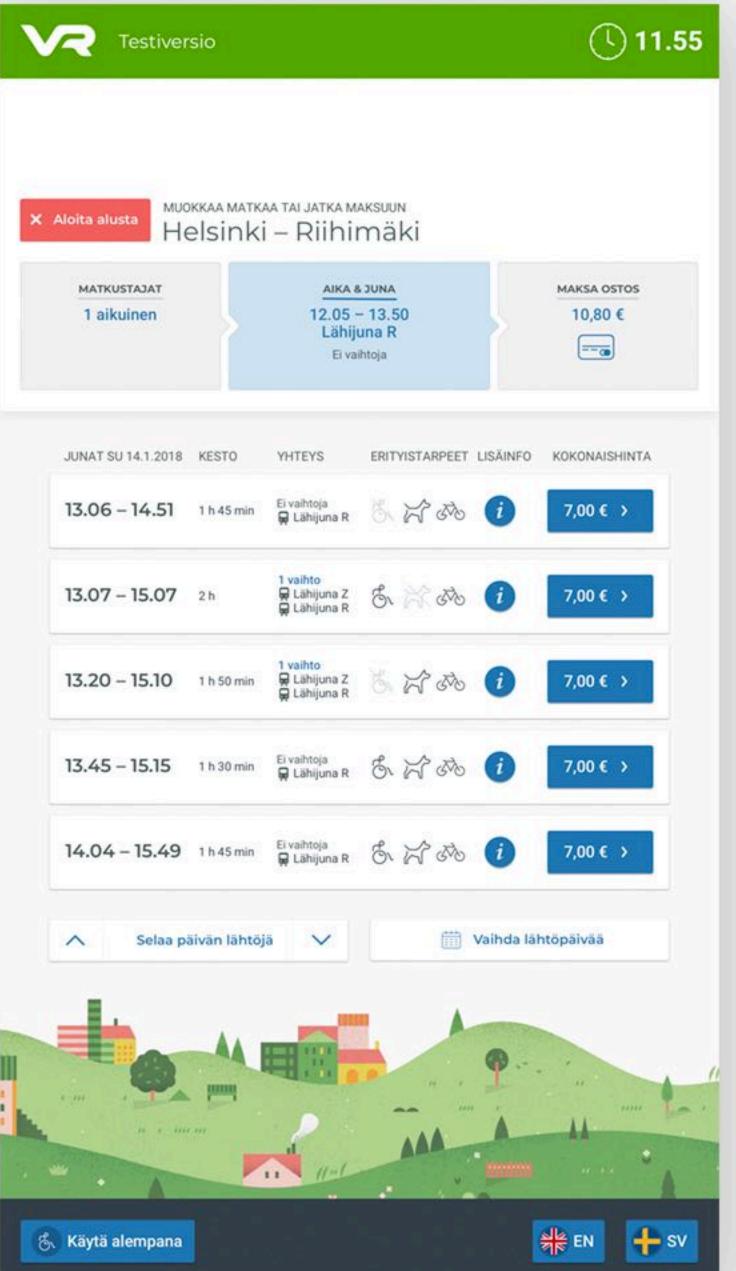


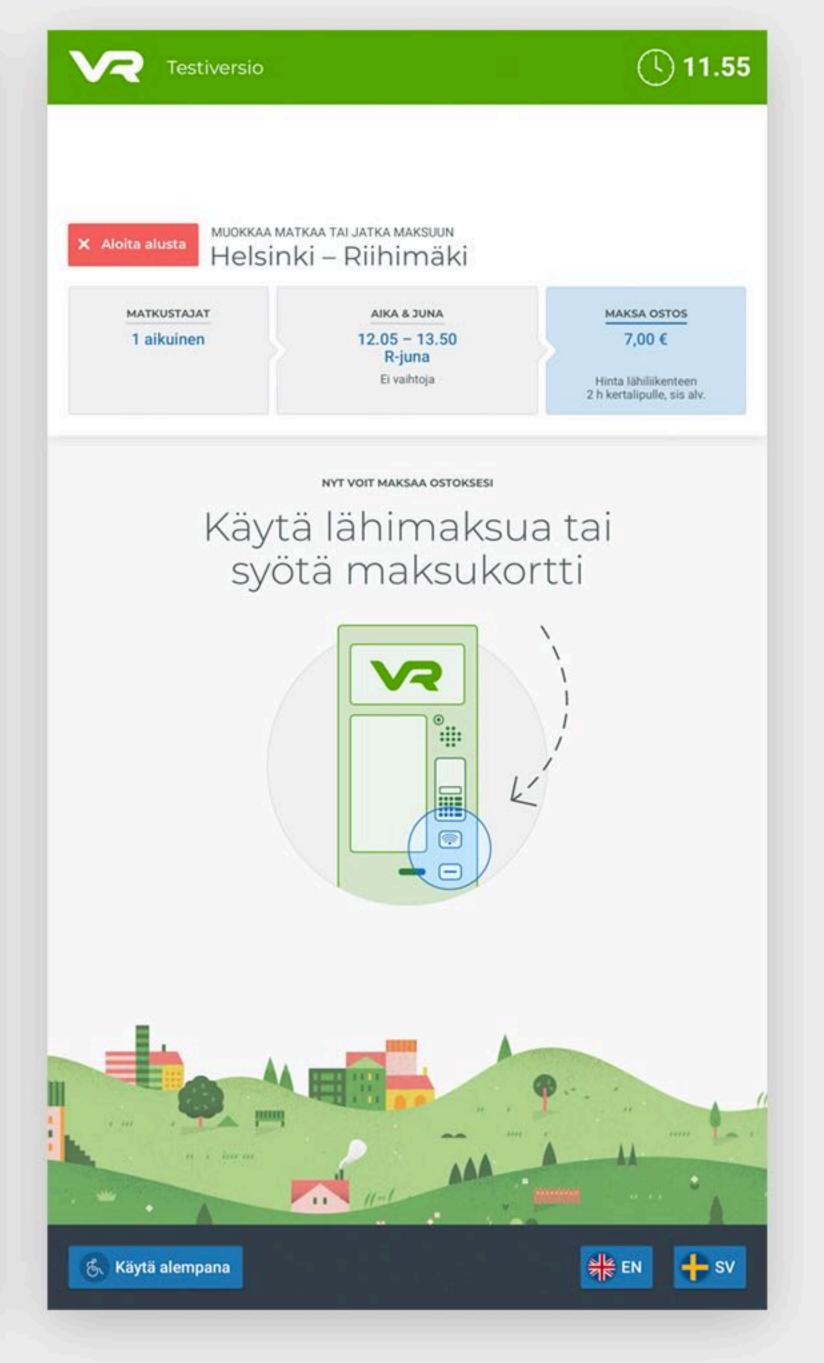








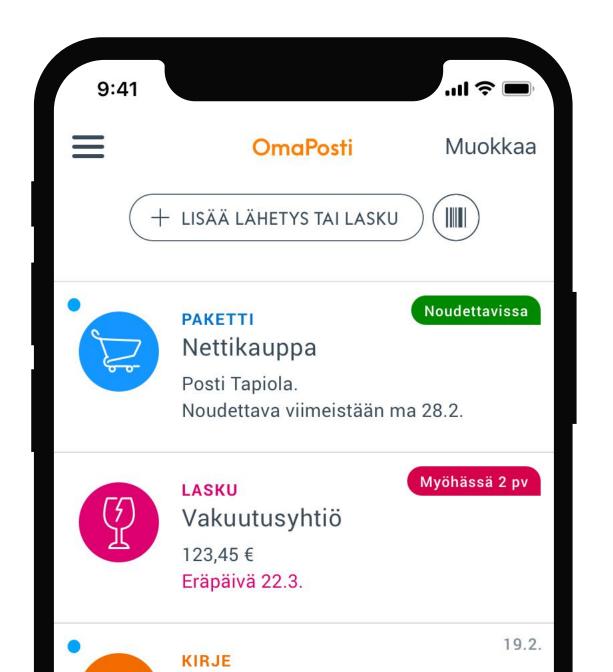




## Creating impact with design & technology

#### Oma Posti

GROWTH IN USAGE
+50%
after Qvik redesign



#### Tallink Silja

8 x MOBILE SALES

# John Doe Club One Gold VARAA MATKA YRITYSASIAKKAANA → Mistä ▼ Minne ▼

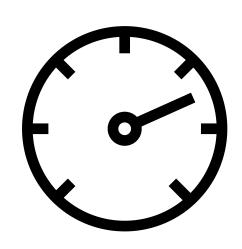
#### **Aurinkomatkat**

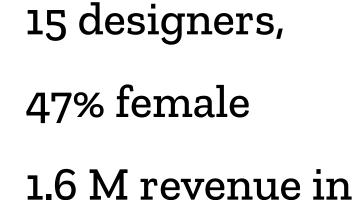
+78%
after Qvik redesign



#### Who are we?

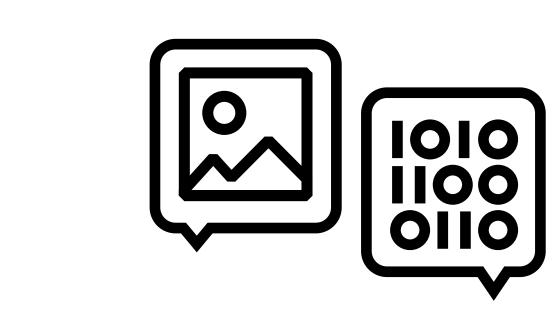
## Qvik design In a nutshell



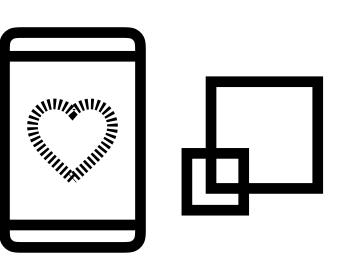


2018

Known for highclass mobile UX & seamless design/dev collaboration



Current focus on high impact datadriven cases – also beyond mobile



Market trends favor allround Finnish-speaking unicorn designers, working in client teams, so that's what we deliver

#### Design Project 2019

# From UX design to product design

#### Defining the concepts

Concrete examples

General takeaways

Ideas about the process and a couple of case examples

What I would do if I were you

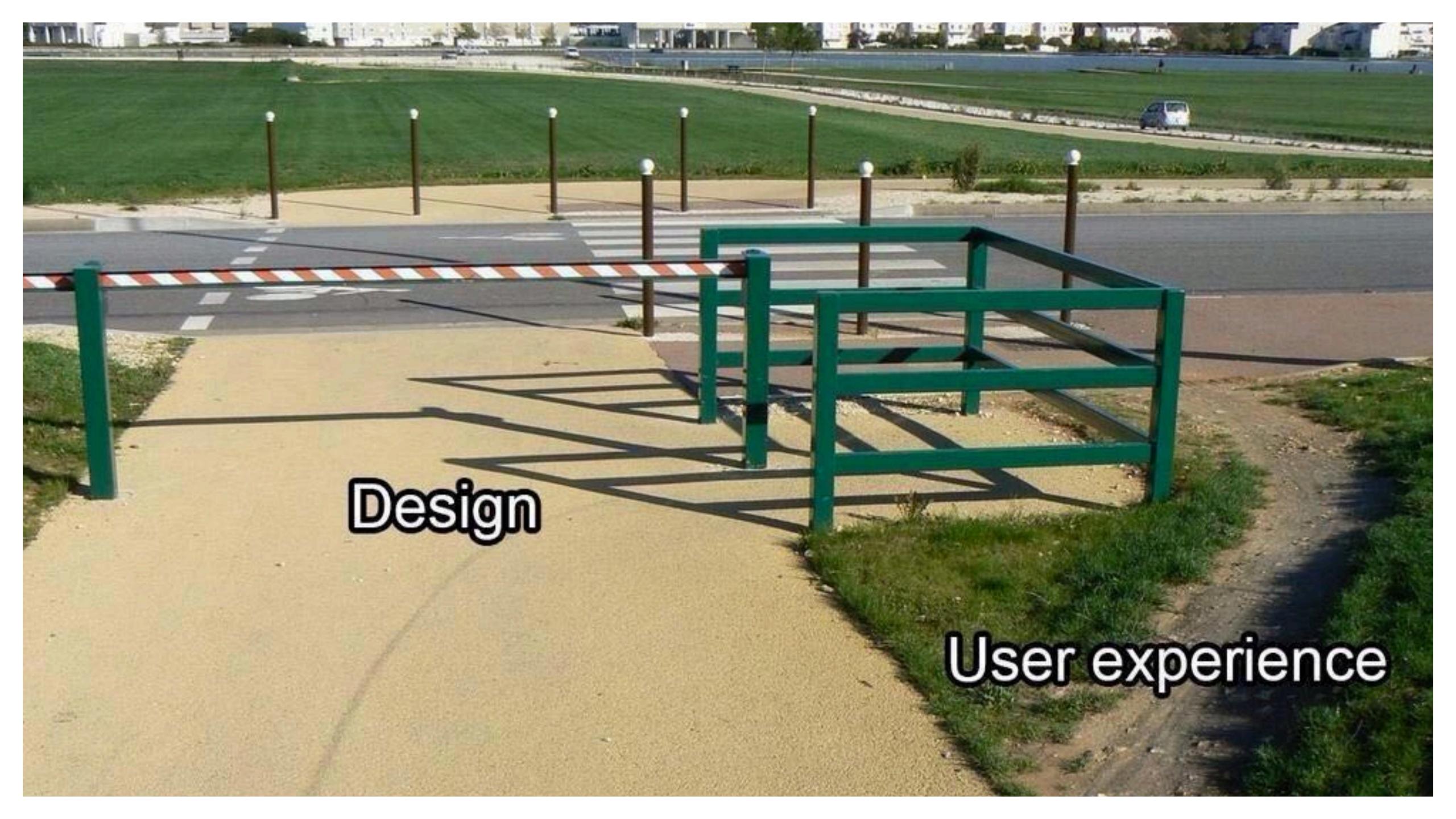
What are we talking about and why does it matter?

Don't say UX/UI. Whatever you do, don't say "UI" and mean "visual design".

Also, don't share these images. Please.

Design

User experie



#### OK, SO HOW WOULD I DEFINE THE WORDS, BEING SUCH A BESSERWISSER?

### UX = USER EXPERIENCE

How the user *feels* when using the system (i.e. the end result of interacting with the UI)

### UI = USER INTERFACE

The buttons and fields and images and sounds and voice commands and so on the user interacts with to use the system

SERVICE DESIGN

**CONCEPT DESIGN** 

**GRAPHIC DESIGN** 

**CONTENT DESIGN** 

ETC.

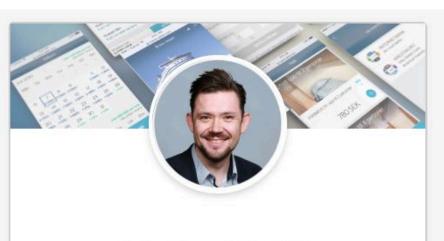
**BUSINESS DESIGN** 

INTERACTION DESIGN

**MOTION DESIGN** 

**AUDIO DESIGN** 

Different facets of design that contribute towards creating the UI



#### **Matias Pietilä**

Head of Design at Qvik | Creating measurable impact

View full profile

niaing it.)

#uxui #uiux #terminology #servicedesign #qvikdesign



49 Likes · 17 Comments





Like Comment Share



**Top Comments** ▼

Likes

















Promoted

Henkilöstöjuhlat

tulossa?

Täältä löytyy tilat,

ohjelma ja catering.

Learn more

Kir

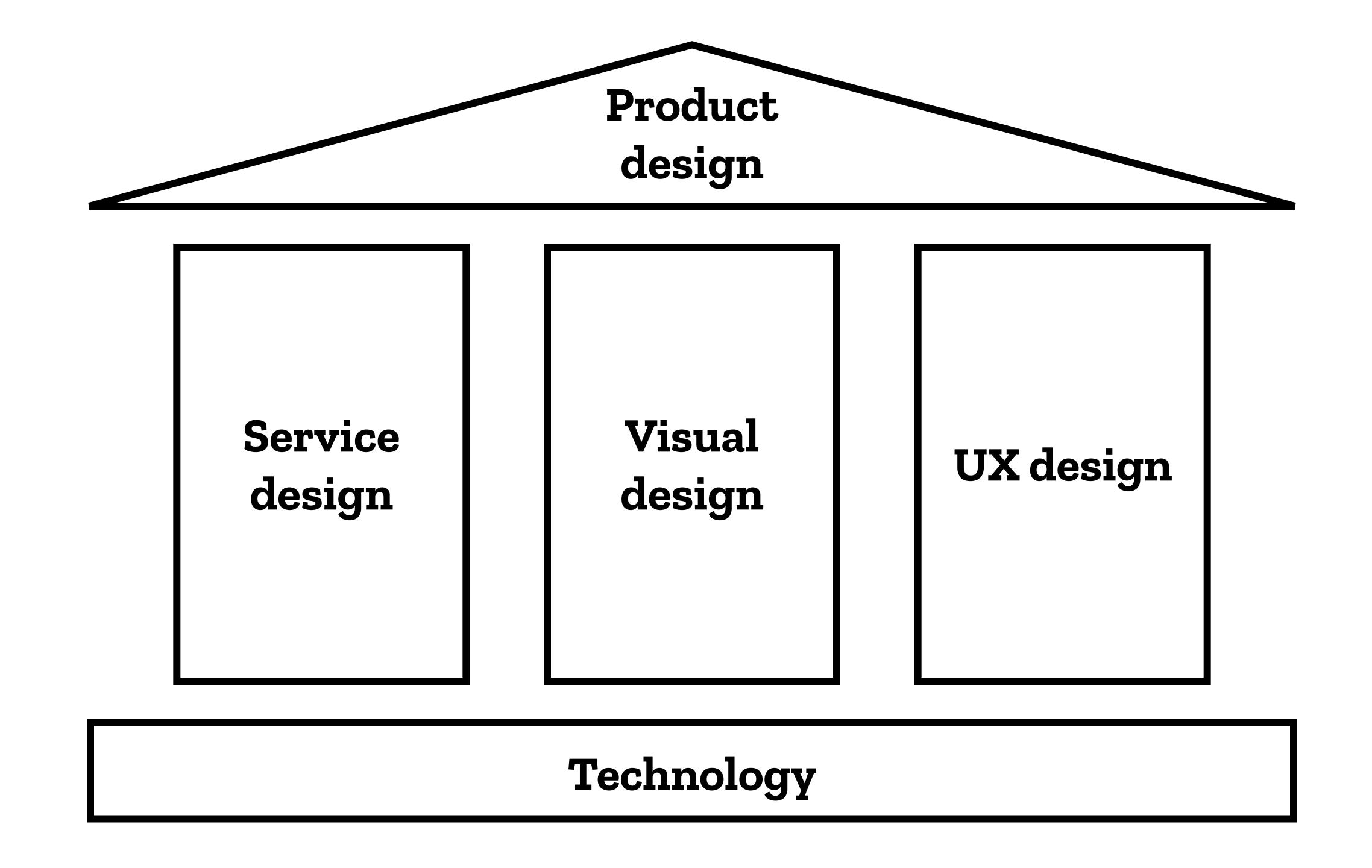
4x

This seems to be a popular topic!

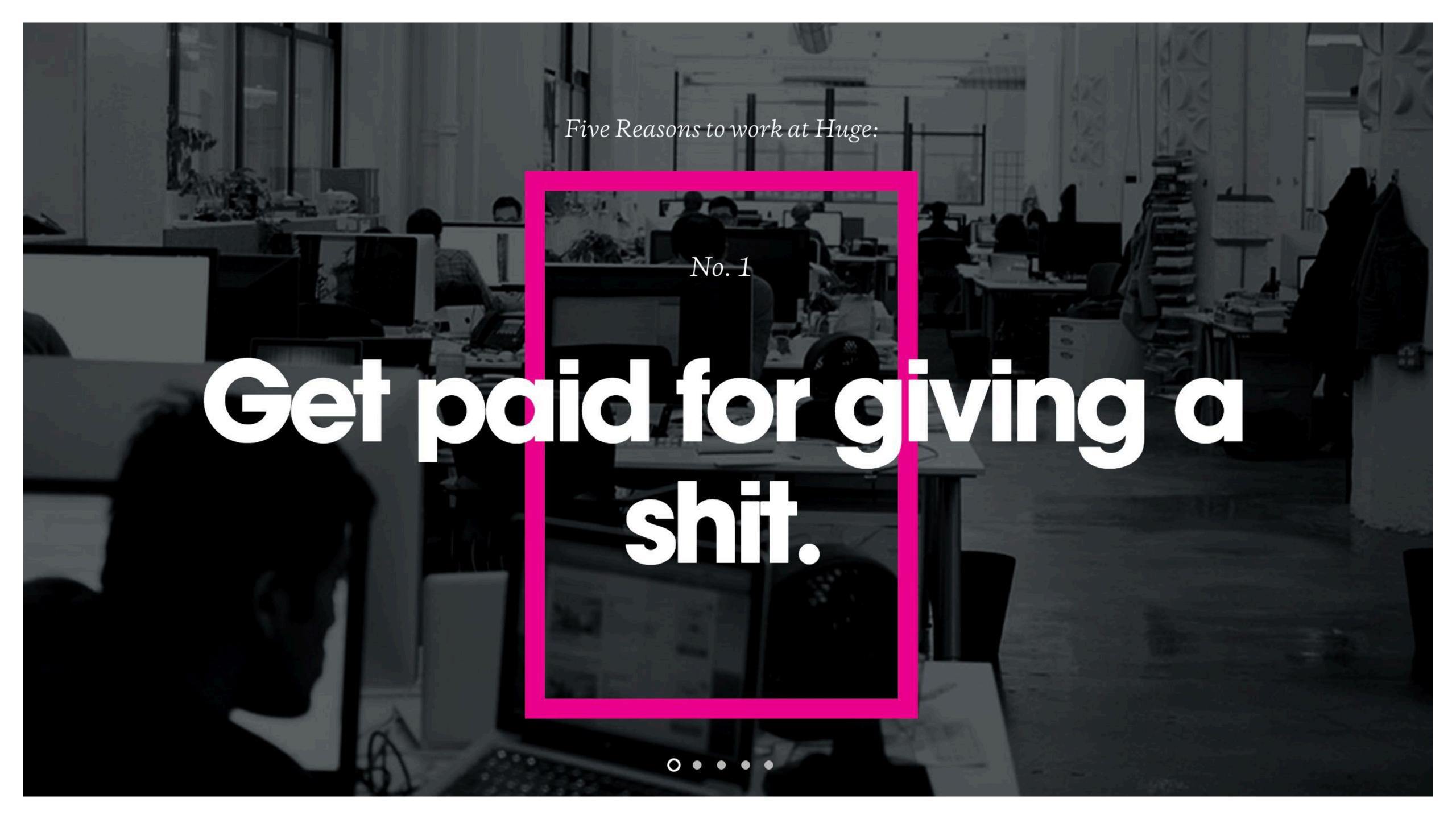
9,764 views of your post in the feed

Visual design

UX design







#### The hardest design challenge

# Making the case for building good stuff

Junior designer

Medior designer

Senior designer

I would have designed but those developers wouldn't build what I wanted

I would have designed and developers would have built but business stakeholders wouldn't agree to build what I wanted I know how to present the case so that things get built (or if they don't get build, I understand why)

#### Design Project 2019

# From UX design to product design

Defining the concepts

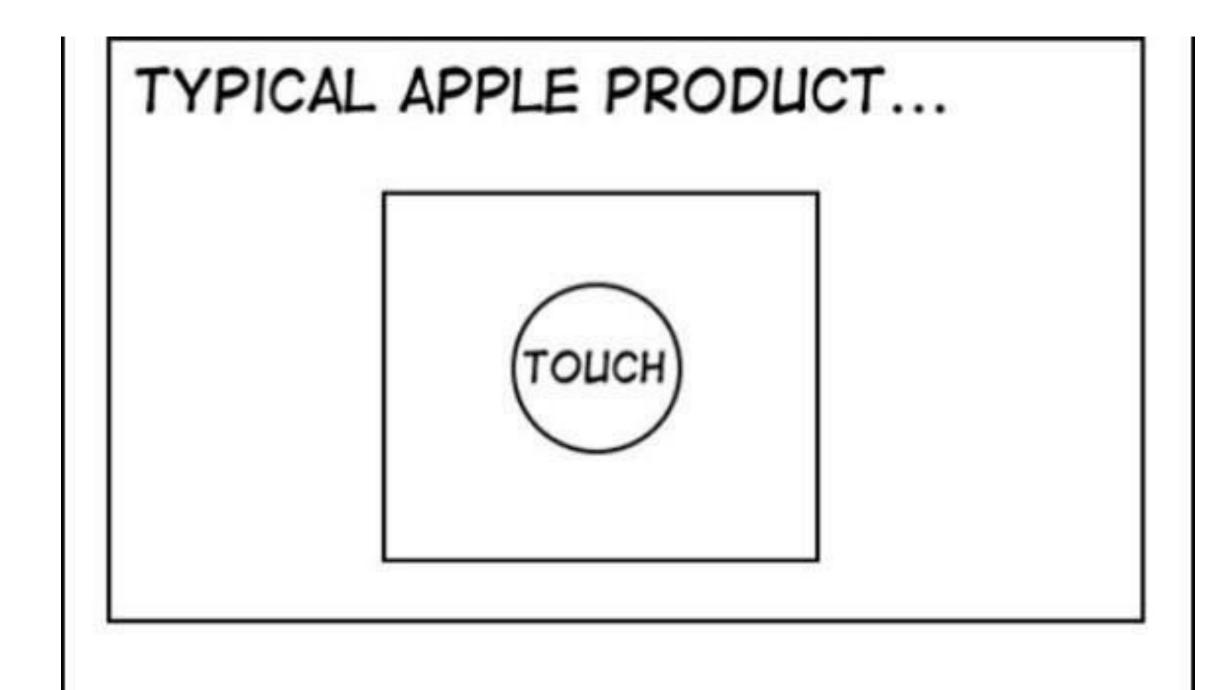
Concrete examples

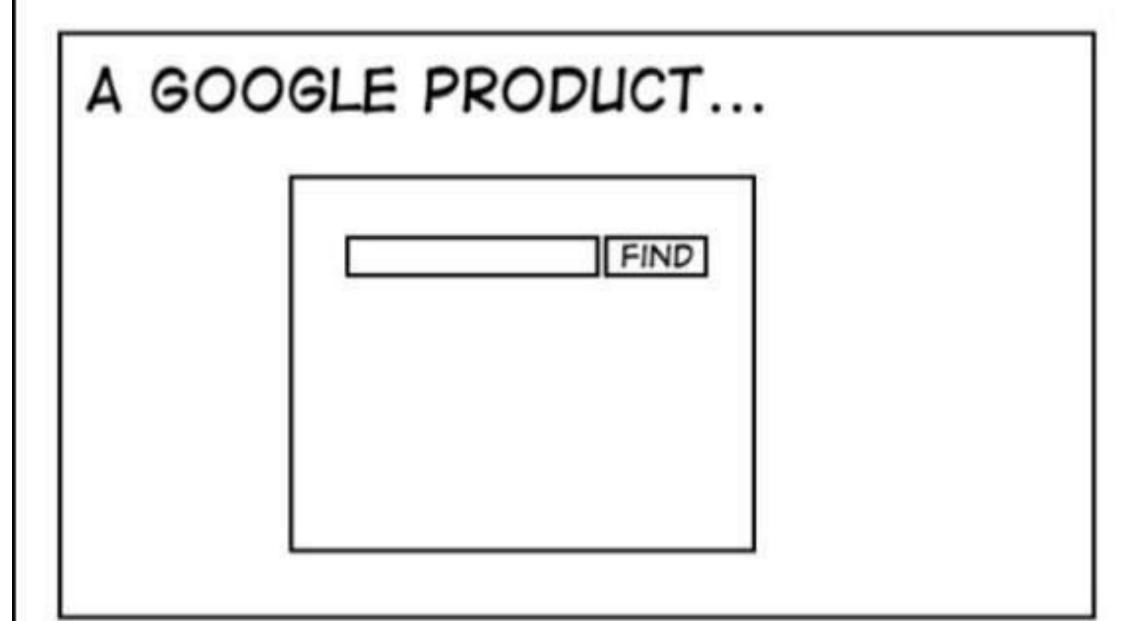
General takeaways

What are we talking about and why does it matter?

Ideas about the process and a couple of case examples

What I would do if I were you





FIRST NAME: LAST NAME: SSN: FT/ PHONE 1: FT/ PHONE 2: FT/ ADDR 1: ACCT #:	TYPE CD:  TQP STAT:  PT: VER:  CAT CD:  CAT CD:  CITY:  STATE:  ZIP:  ORD #: • 00?	H - K AA2- DK9B KKA? CN3 AA-9 NEW DEL

STUFFTHATHAPPENS.COM BY ERIC BURKE

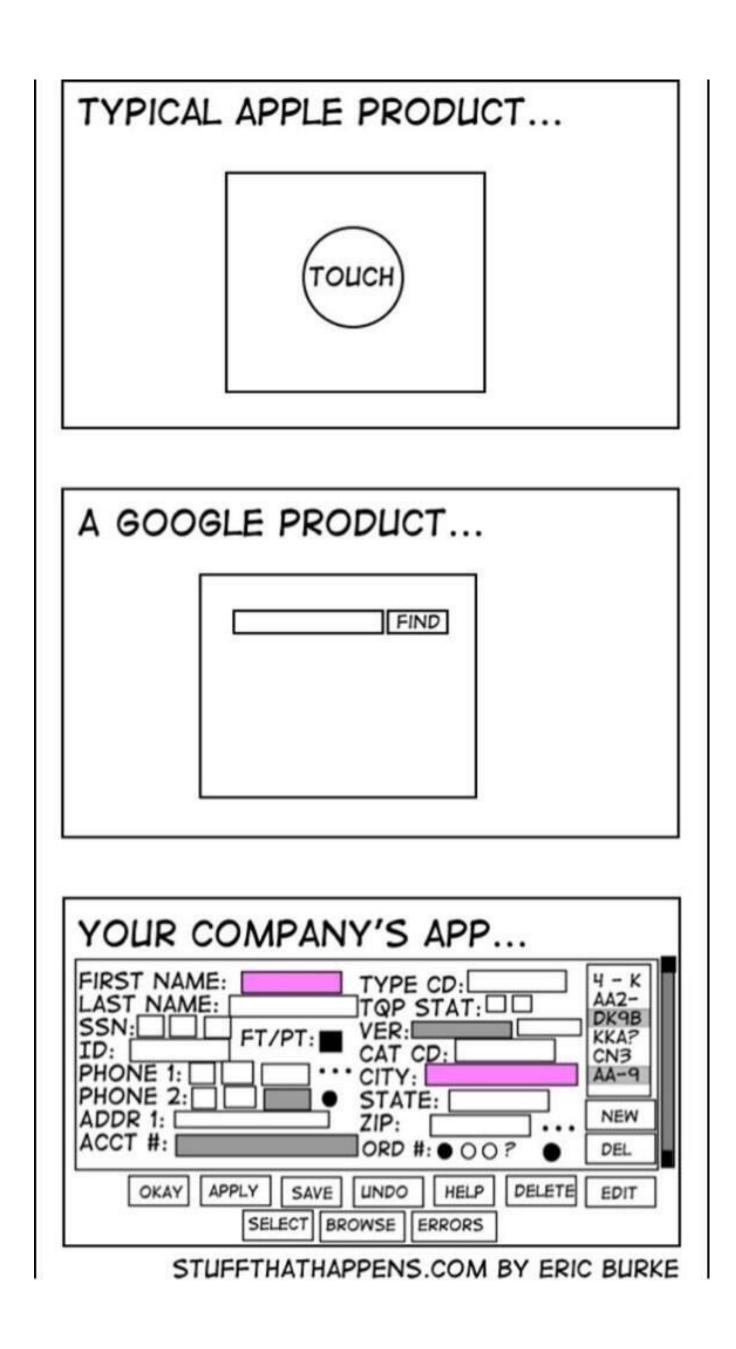
# TWO WAYS TO BE SIMPLE

#### OPTION 1:

Do the thinking for the user (Google)

#### **OPTION 2:**

Remove the unnecessary (Apple)



Everything has a cost

Cost for design

Cost for development

Cost for QA & maintenance & operations & marketing & content creation etc.

Cost for user attention

# Opportunity cost

SO CHOOSE WISELY!

$$ROI = \frac{T - OE}{I}$$

#### **Throughput**



- Revenue
- Derivative currencies

#### **Operational expenses**



- Product development
- Customer service
- Marketing
- Hosting costs etc.

#### Inventory



- Customers
- Features
- Inrastructure

## Validate the problem

What's the problem we're solving?

I'm designing the concept and defining my business model.

# Validate the product

Have we built a viable business?

I'm building my first versions of the product, looking for my place in the market.

# Scale the product

How do we increase our reach?

My product has proven to be successful. Now I'm after growth.

WHEN LAUNCHING NEW PRODUCTS, APPLY VALIDATED LEARNING LIKE A STARTUP

Problem/Market fit

Problem/Solution fit

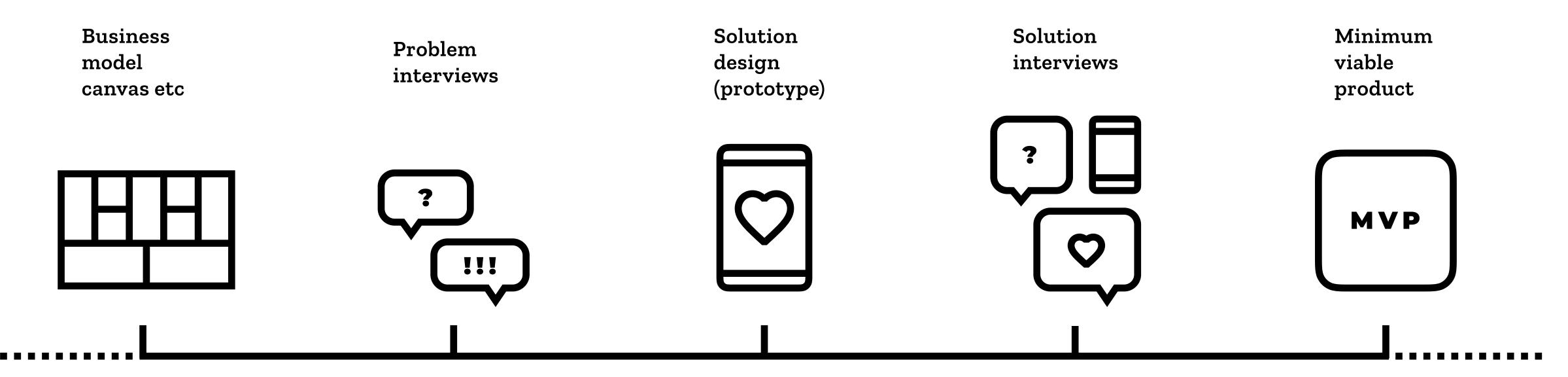
## Validate the problem

Phase 1

Our domain-agnostic way of figuring out the problems worth solving

#### Validate the problem

## Towards problem/solution fit



Document your plan

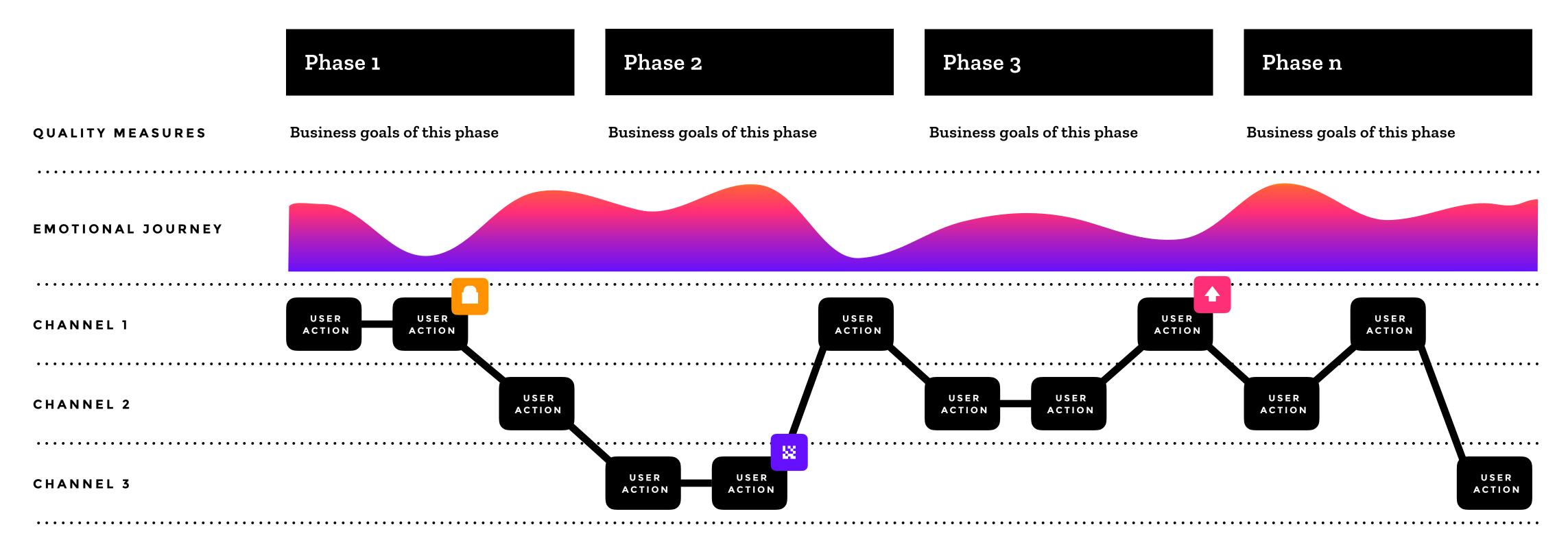
Identify the riskiest part of your plan

Test your plan systematically and iterate as needed (build-measure-learn-cycle)

# Validate the product Our domain-agnostic way of figuring out how to build the optimal solution for the validated need

# Customer journey

Mapping out the user journey lets you focus on the most relevant issues first, never losing the big picture



**BACKSTAGE** 

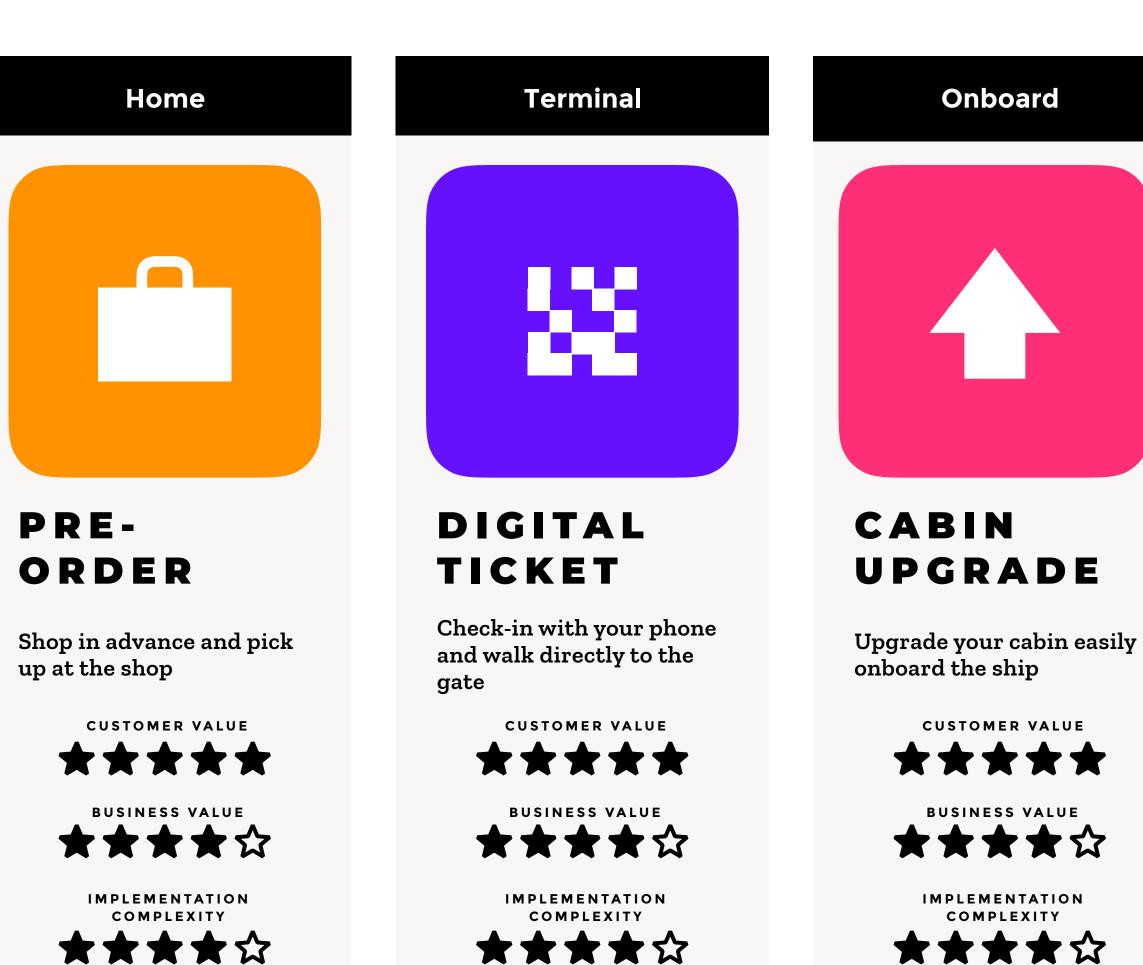
# Service components

Individual components along the journey that describe the customer and business value of certain services together with metrics

Can be used as containers when managing roadmap

Useful tool for limiting the need to do too much upfront design that easily becomes obsolete

A.k.a. feature card

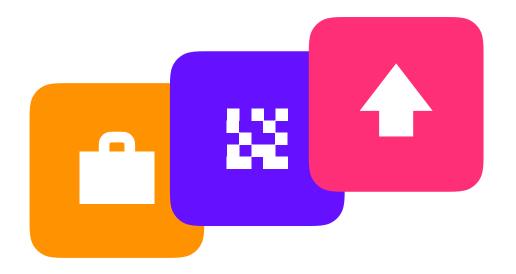


# Managing Roadmap



#### **VISION DOCUMENT**

A living document containing the long term business vision
Why will people use the service, why are we offering it
Personas
Up-to-date KPIs
Business model canvas etc.



#### SERVICE COMPONENTS

The list of upcoming concepts, drafted on a general level

To avoid waste, the specifications will be refined into detailed level only after it's decided that the concept will be implemented next





#### **DESIGN SYSTEM**

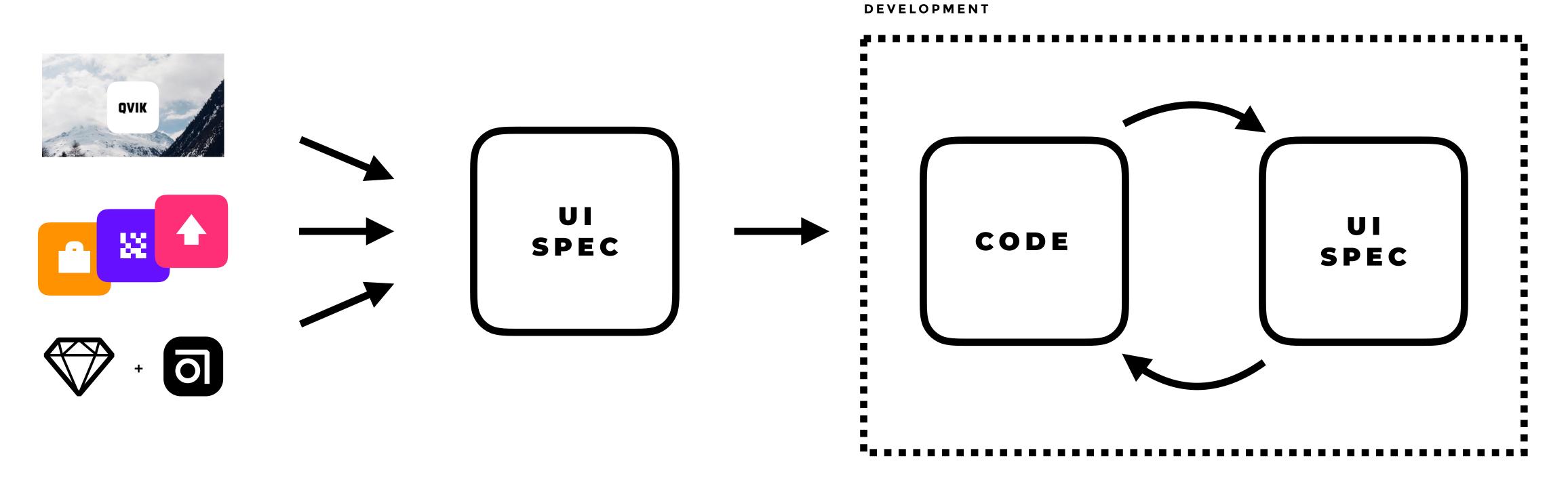
Visual style

Tone of voice

Interaction style (navigation model, error handling, recurring components etc.)

Will be updated as the design of individual concepts progresses

## From roadmap to development

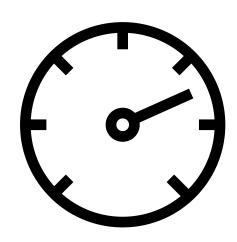


When the concept gets realised, start by a short design phase: combine business requirements, existing concept idea and the style guide to create the UI specification for the given concept. Document the UI to the level where the development can start. Don't over document things but leave room for development time collaboration between designers and developers to fine tune the details.



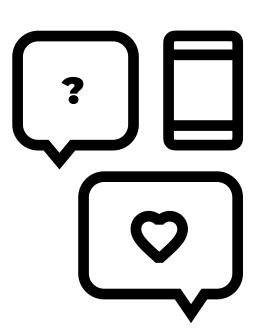
#### Key takeaways

## Definition of Ready



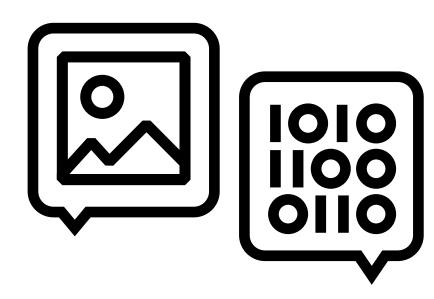
EACH STORY HAS A KPI

and a plan for how it's measured



THE STORIES ARE PROTOTYPED

and tested with real users before development



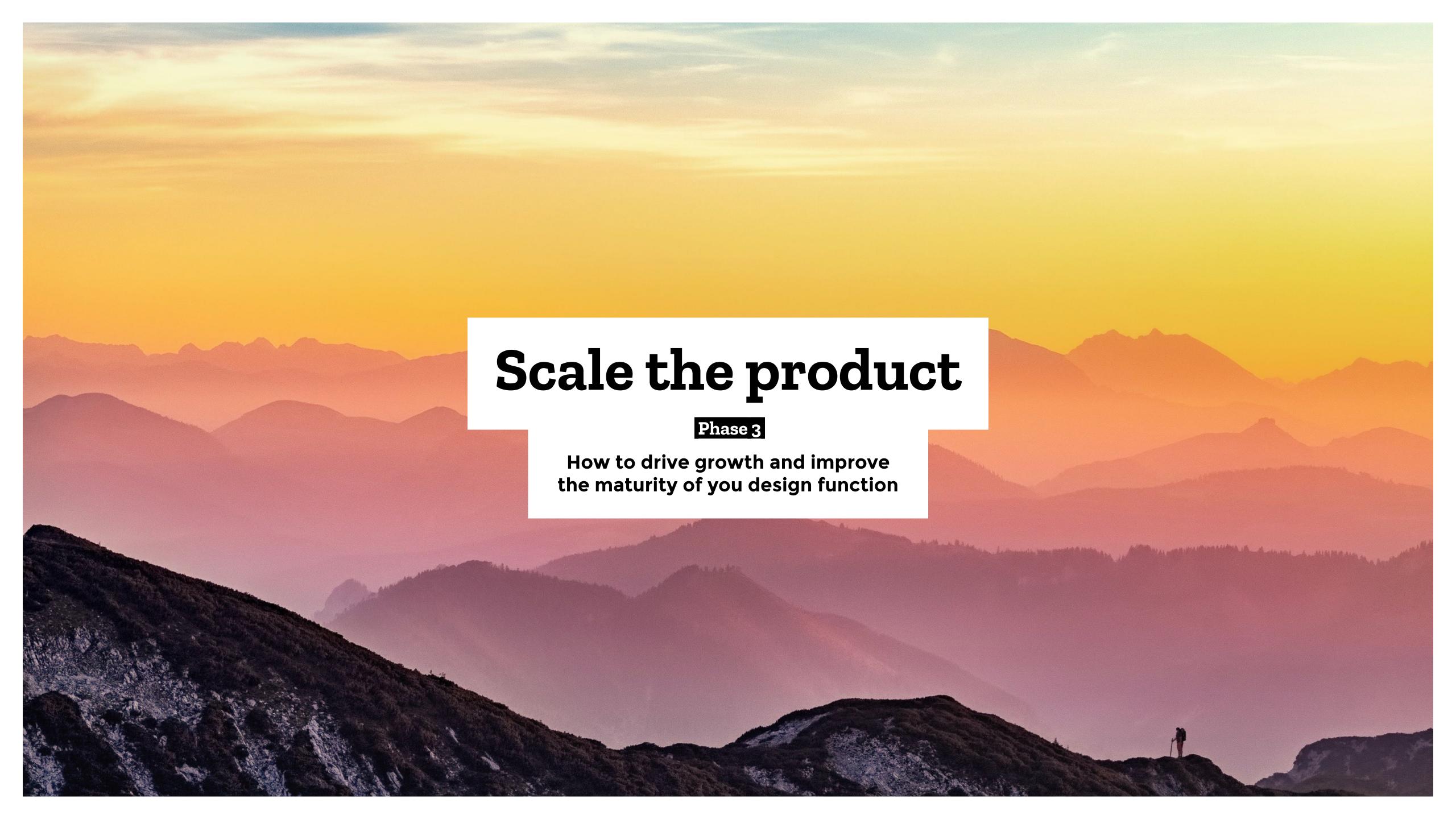
SMART HANDOVER FOR SPECS

minimising the wasted time for creating documentation



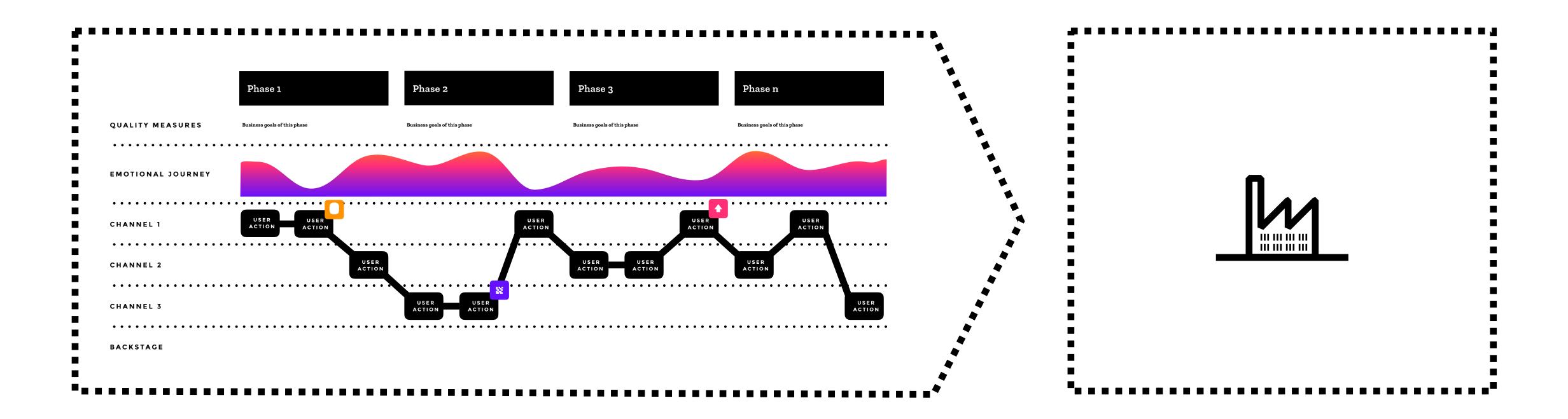
NOT EVERYTHING IS FINALISED

but there is room for iteration with developers during the sprint



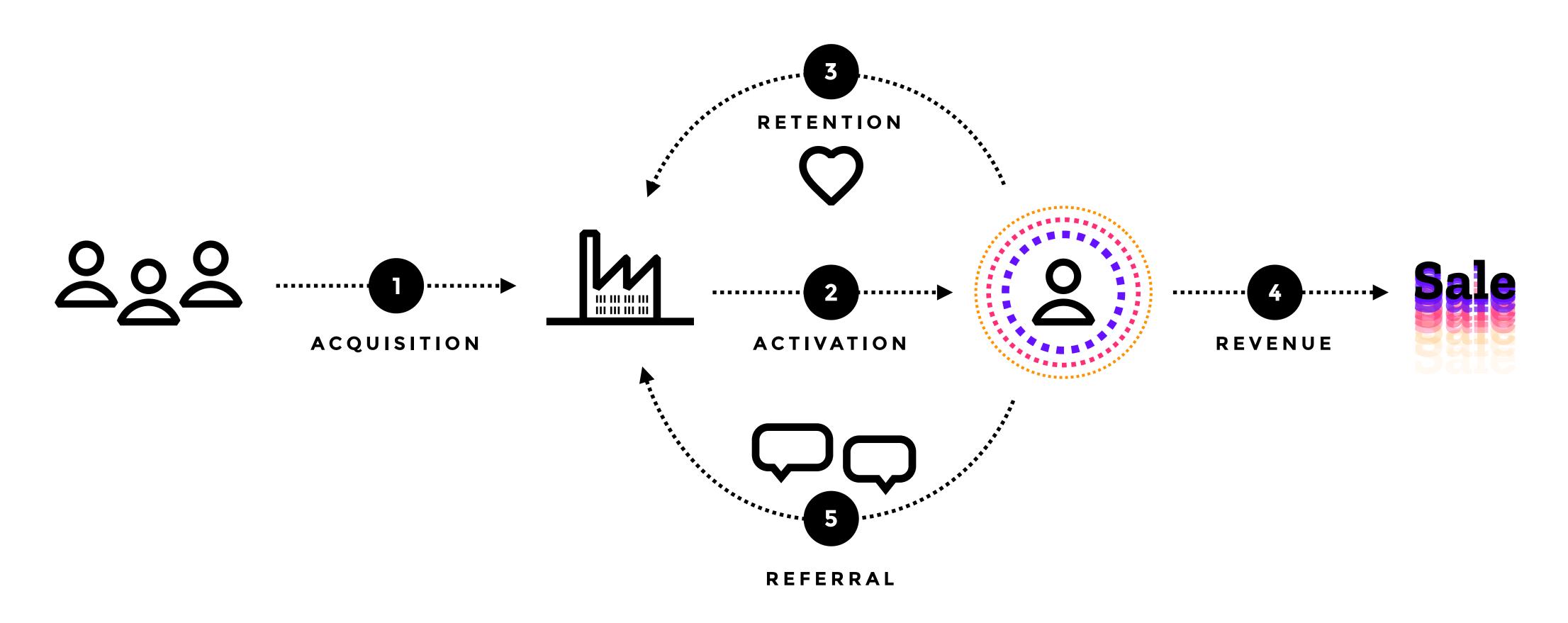
#### Scale the product

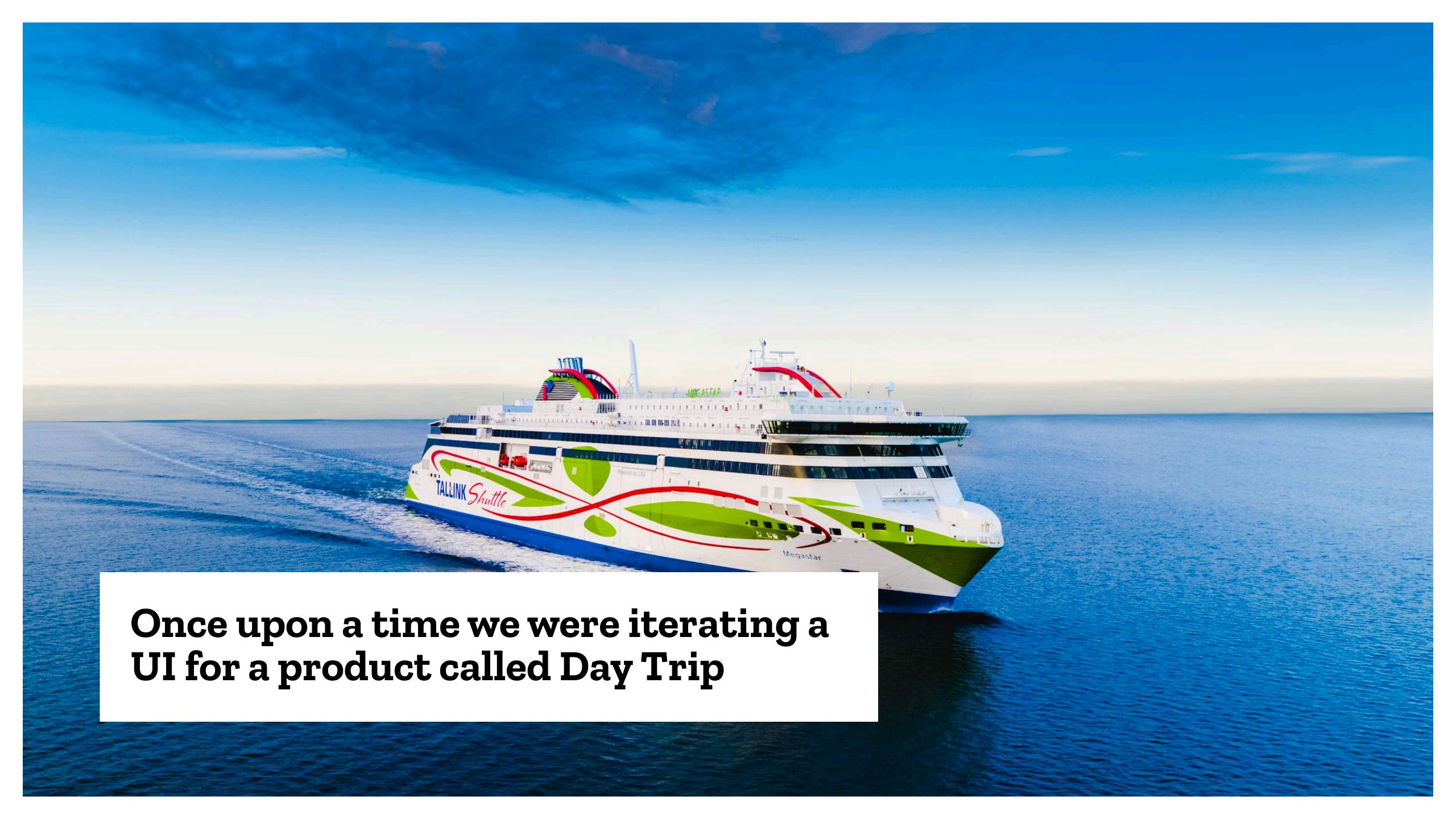
## From journey to lifecycle

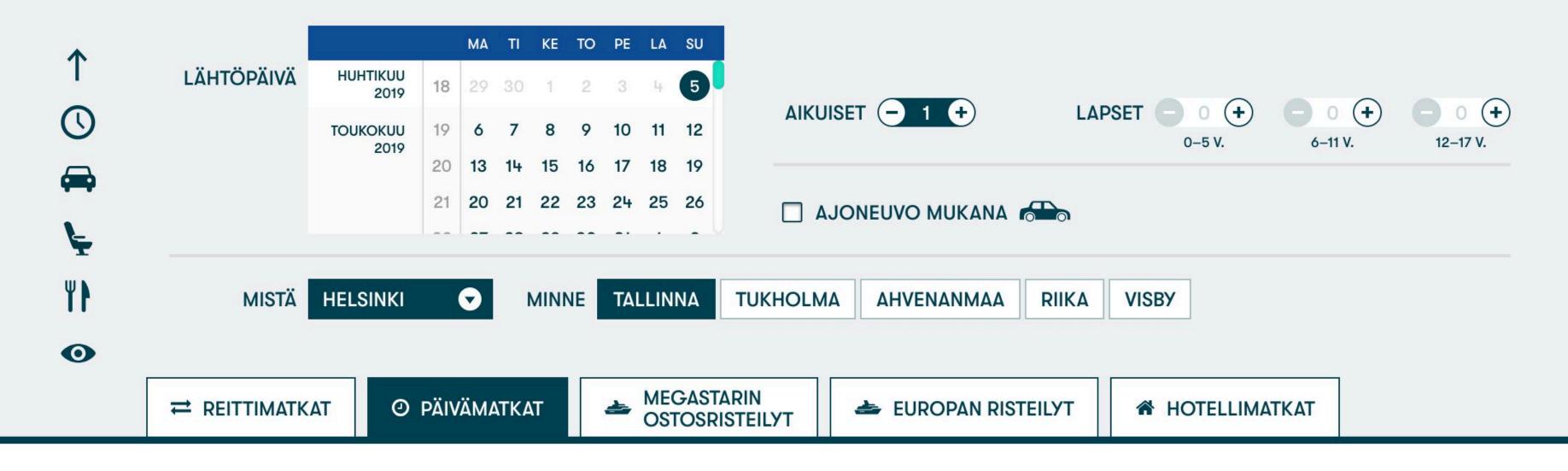


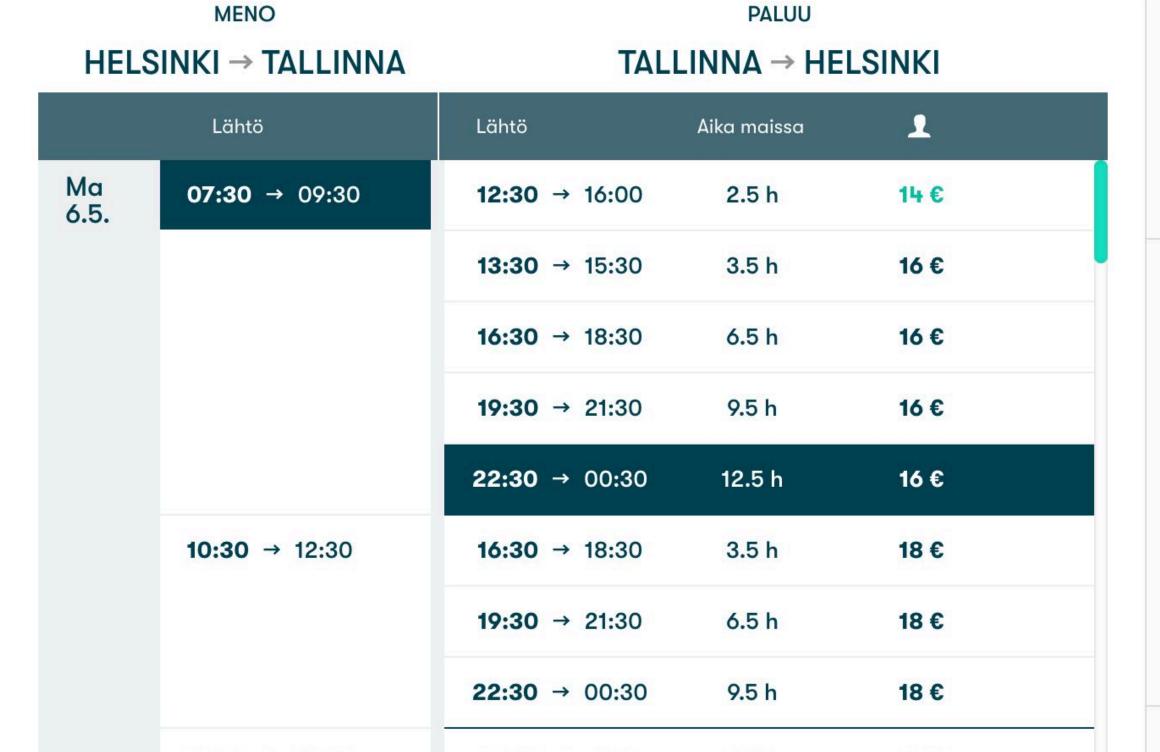
When talking about scaling your product, you need to think in terms of product lifecycle and systematically define your engines of growth

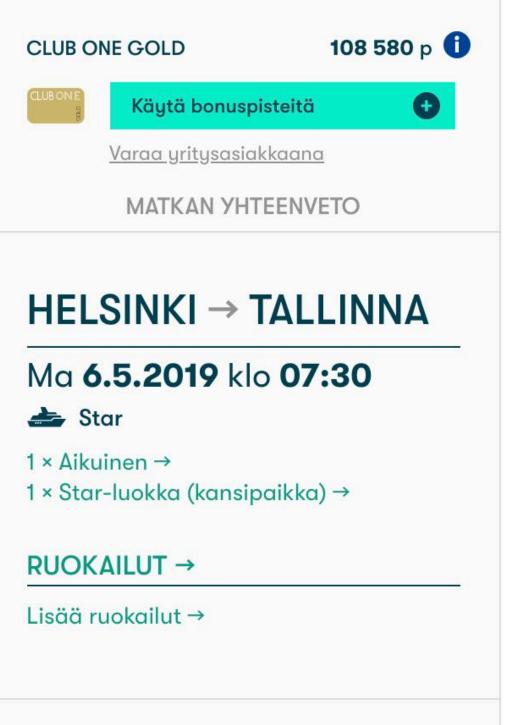
## Customer factory metaphor



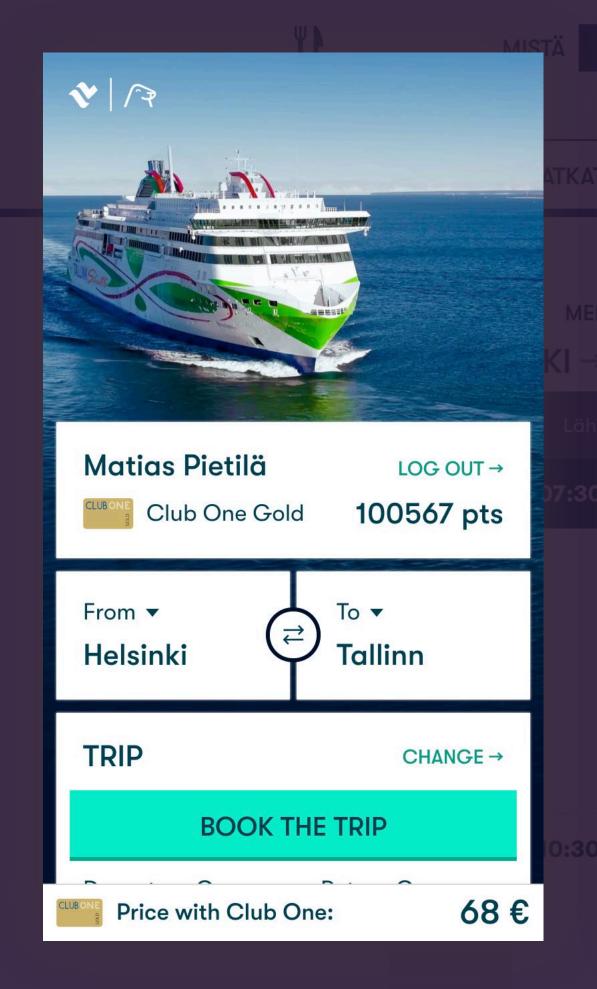


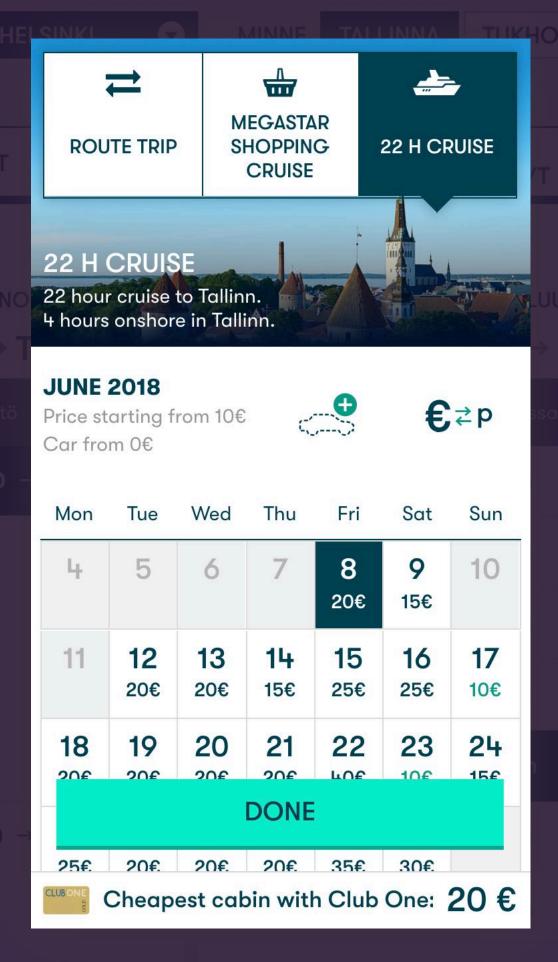


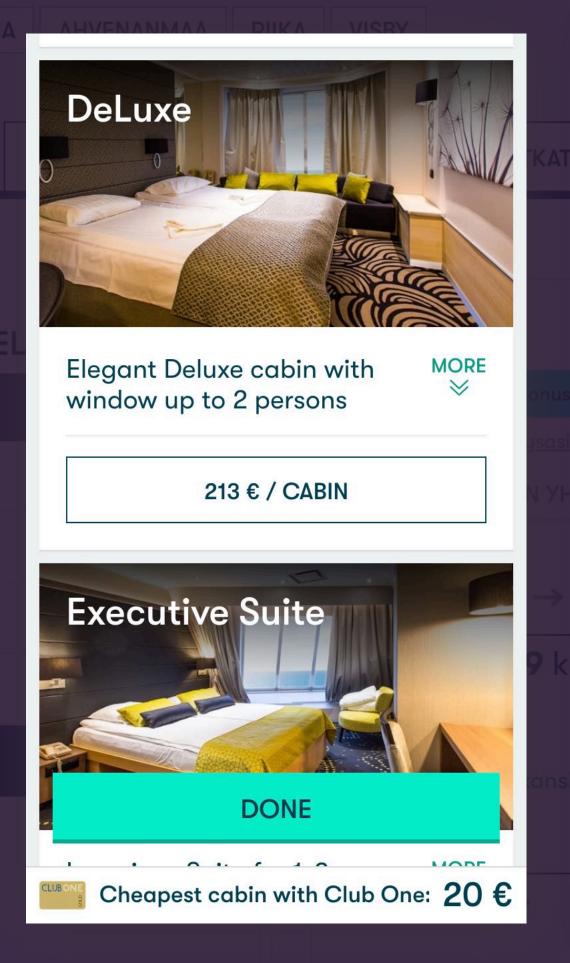


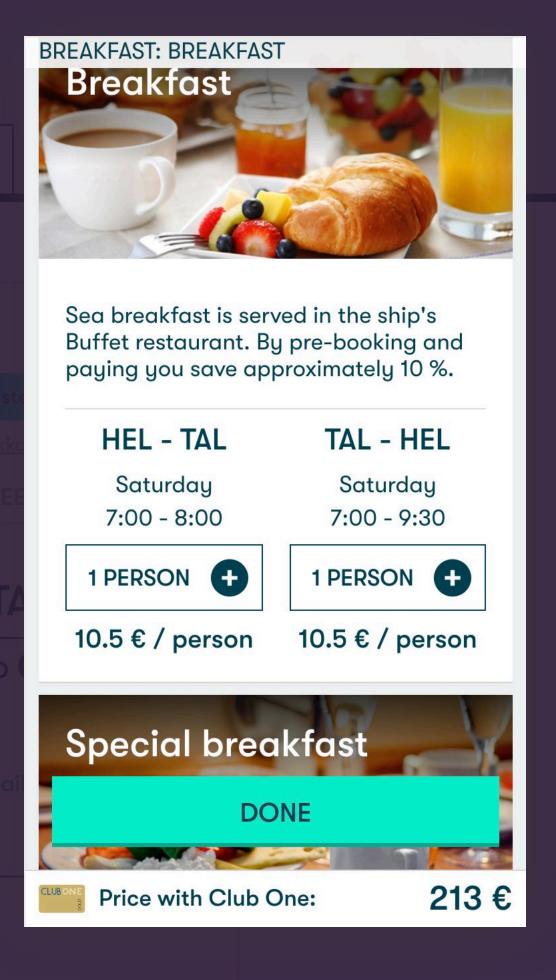


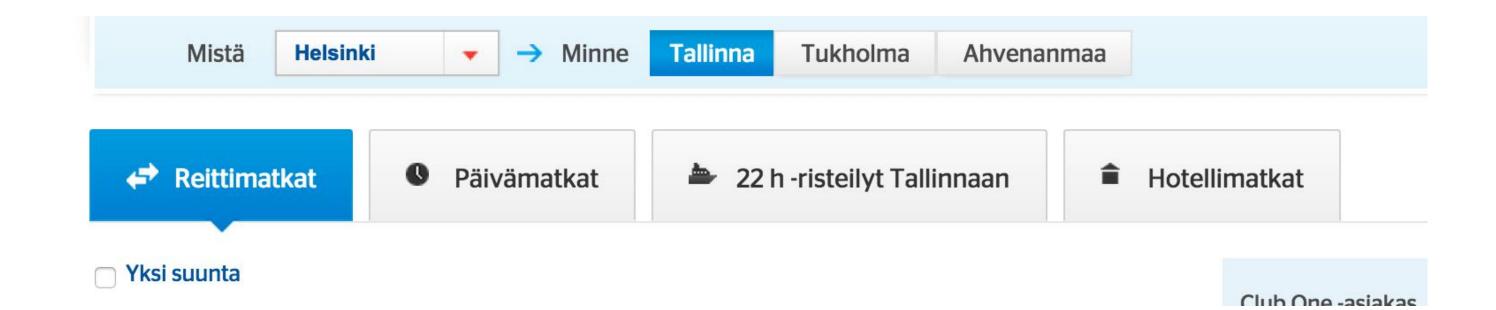
## Mobile version based on desktop

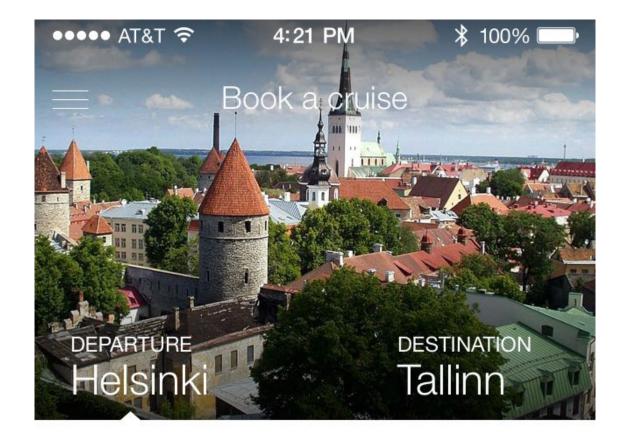












Helsinki

Åbo

Tallinn



Route trip (from 22€)



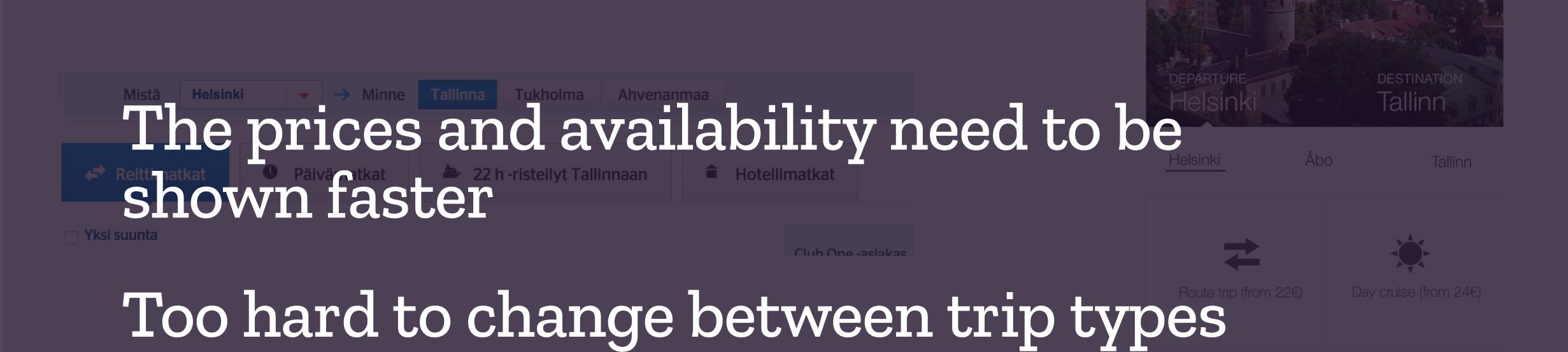
Day cruise (from 24€)

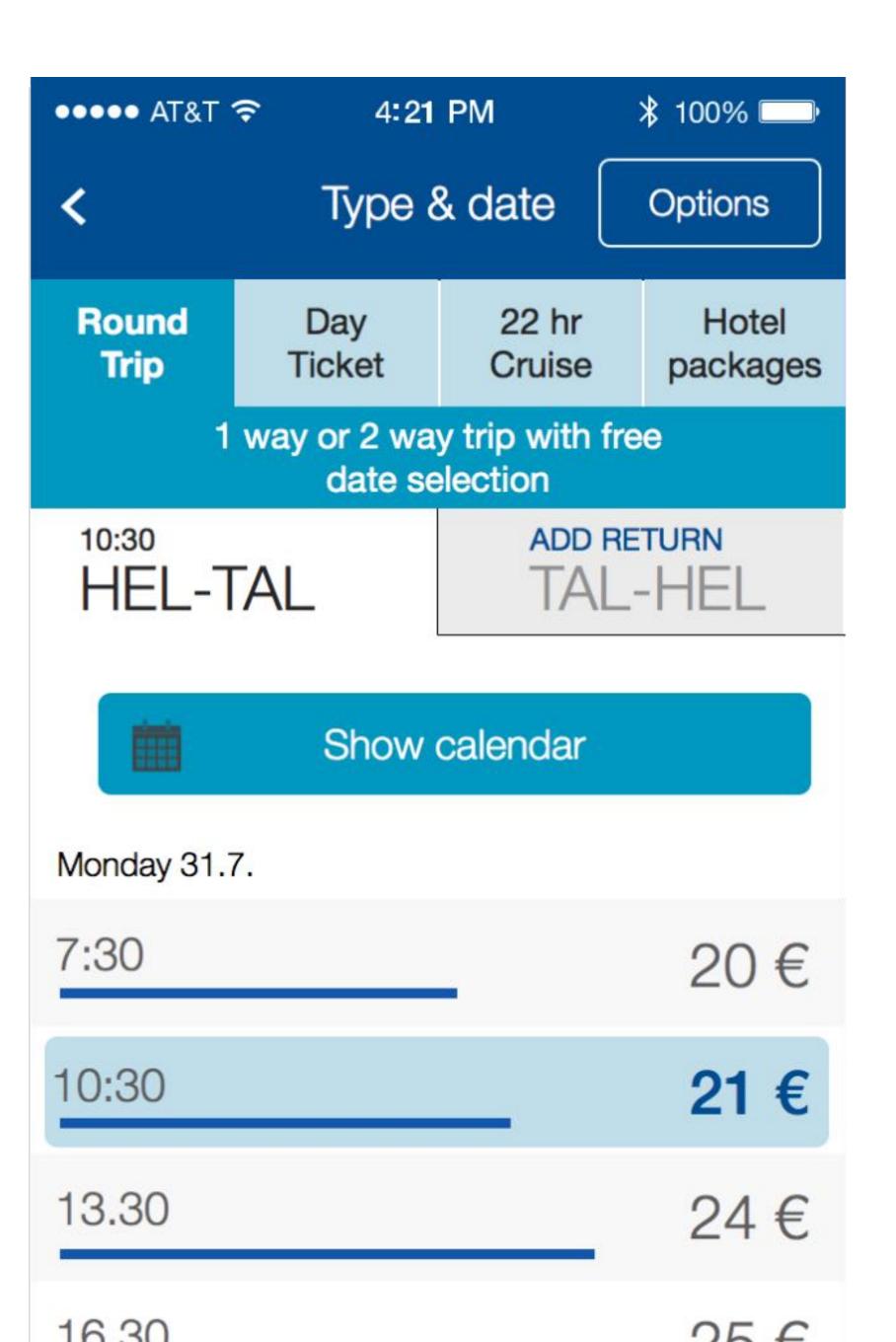


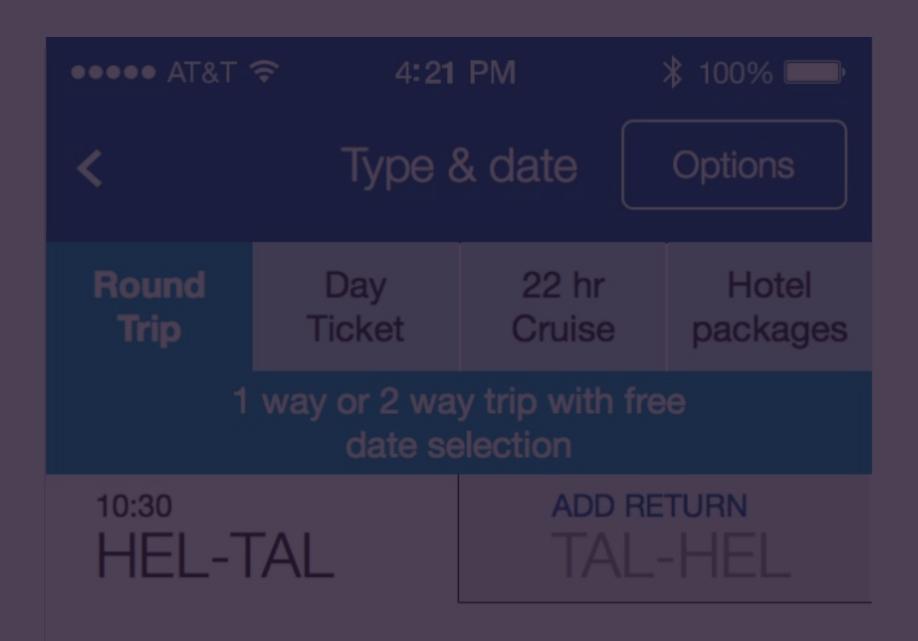
22h cruise (from 29€)



Hotel trip (from 67€)



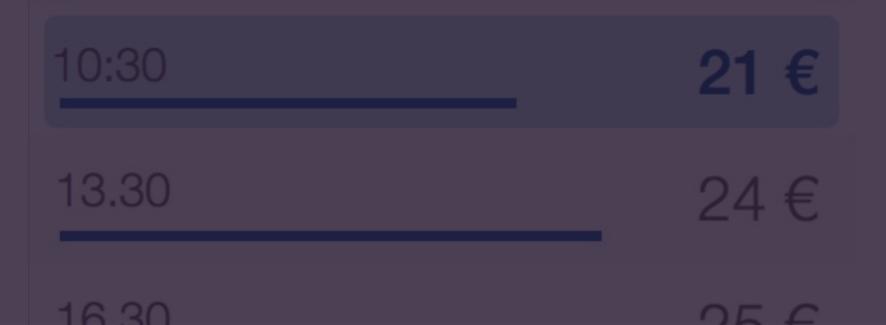


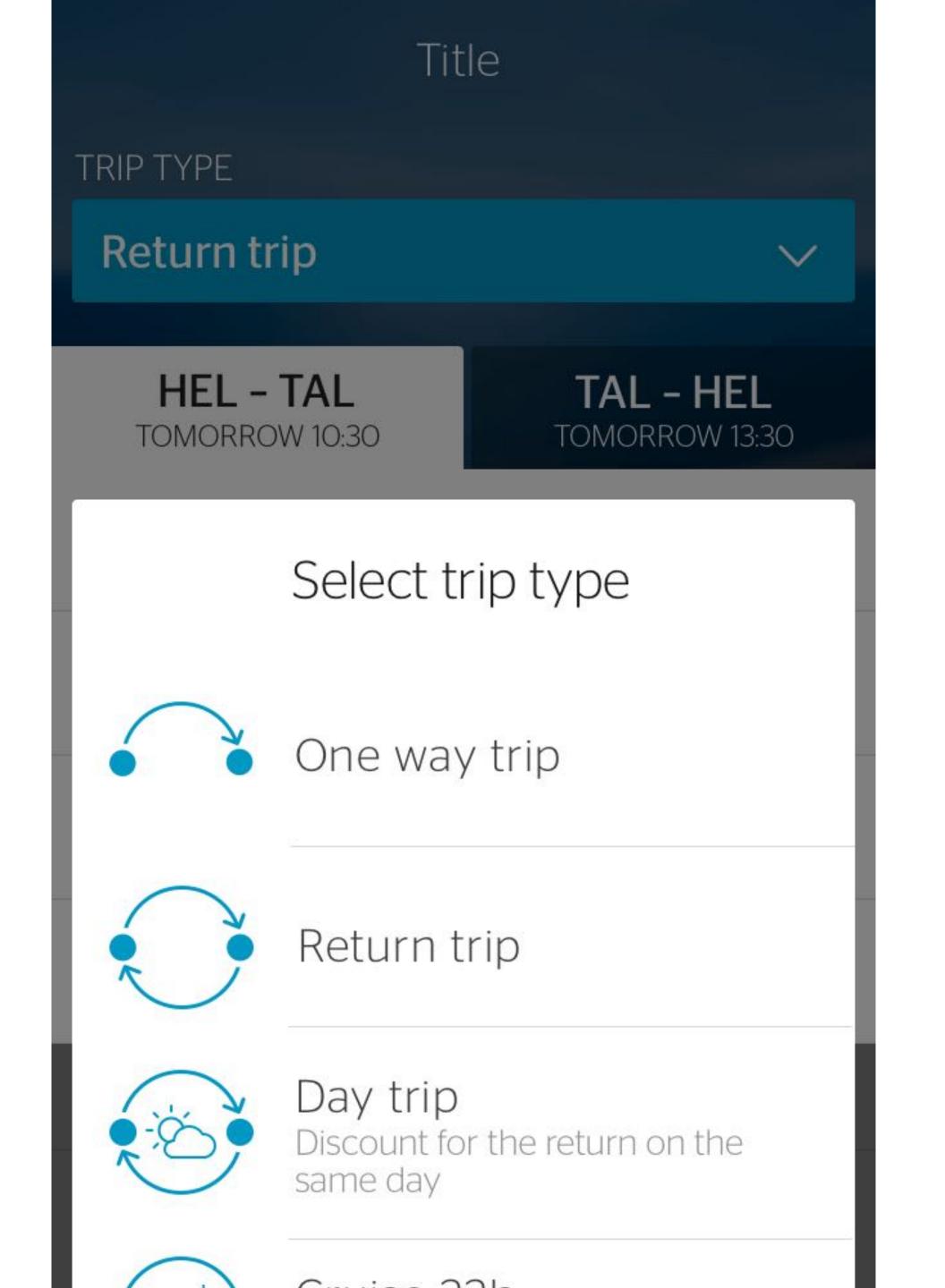


## Prices are visible and comparison is fast

Monday 31.7.

## Trip type explanations make the view cluttered





Title
TRIP TYPE

Return trip

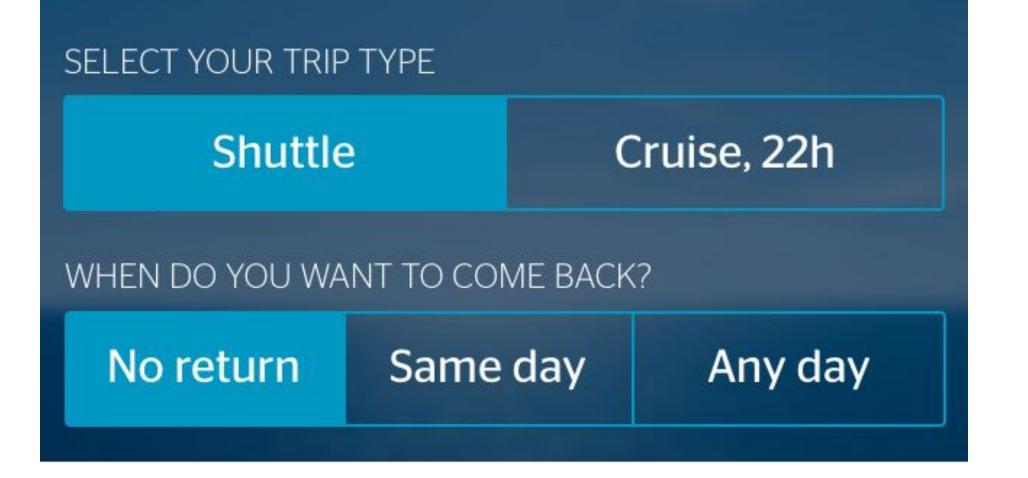
Helps make the screen more clear

Adds another level of complexity

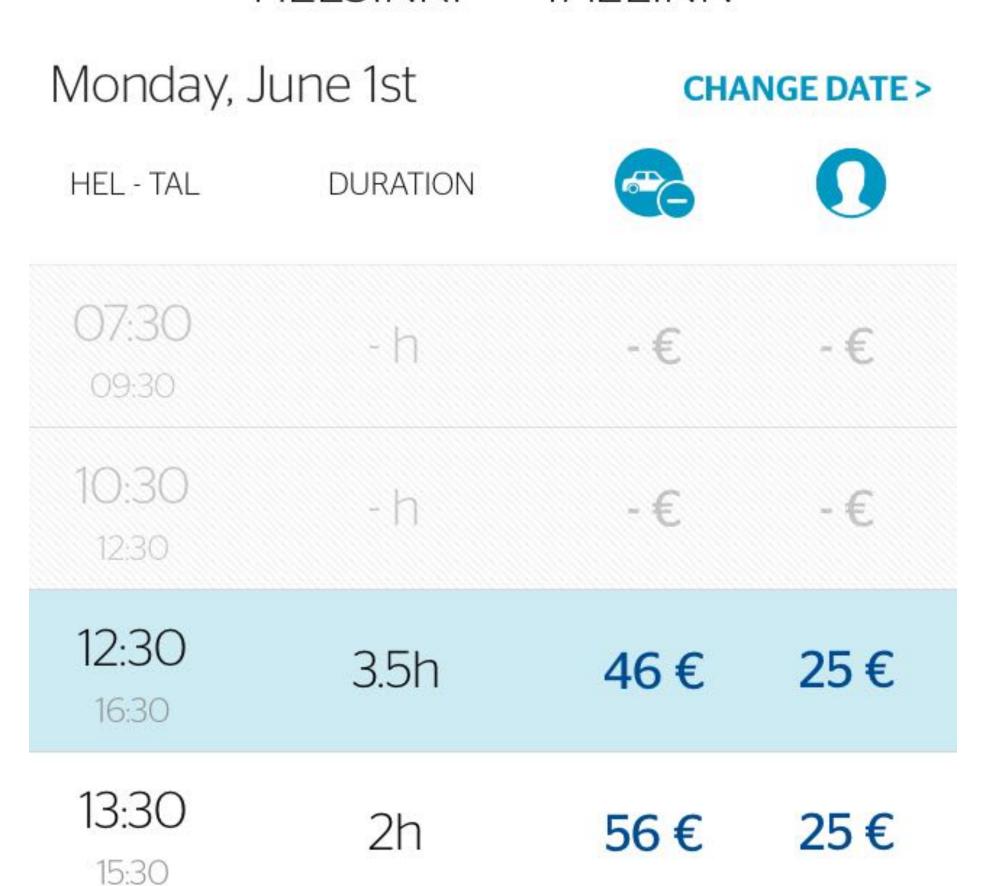
Not everyone notices the menu

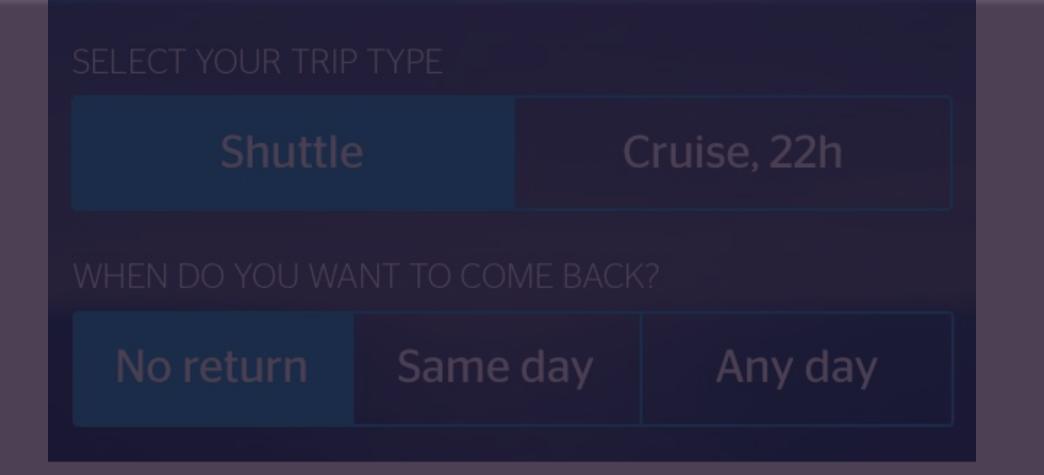
Trip types themselves are the issue: users are not aware of Day trip, so they select Return trip instead





HELSINKI → TALLINN



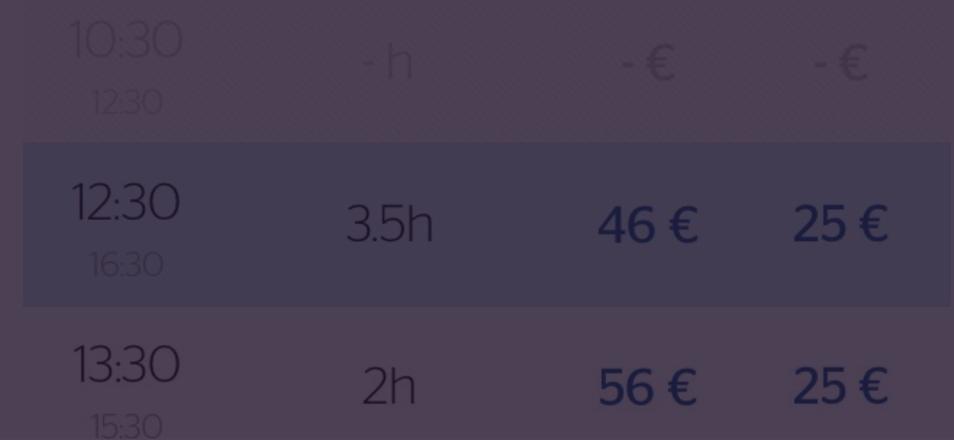


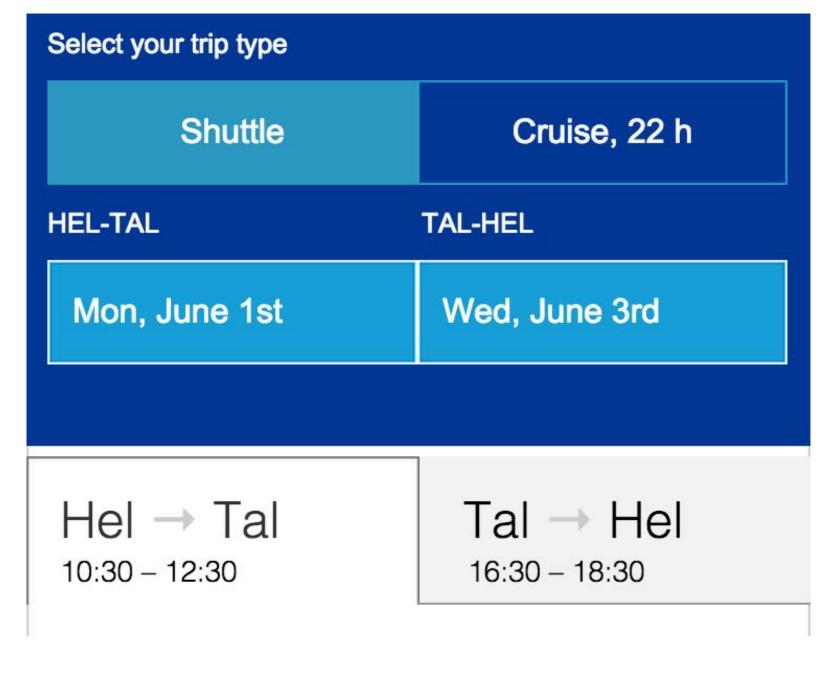
## Solves the issue with Day trips

Monday, June 1st

CHANGE DATE >

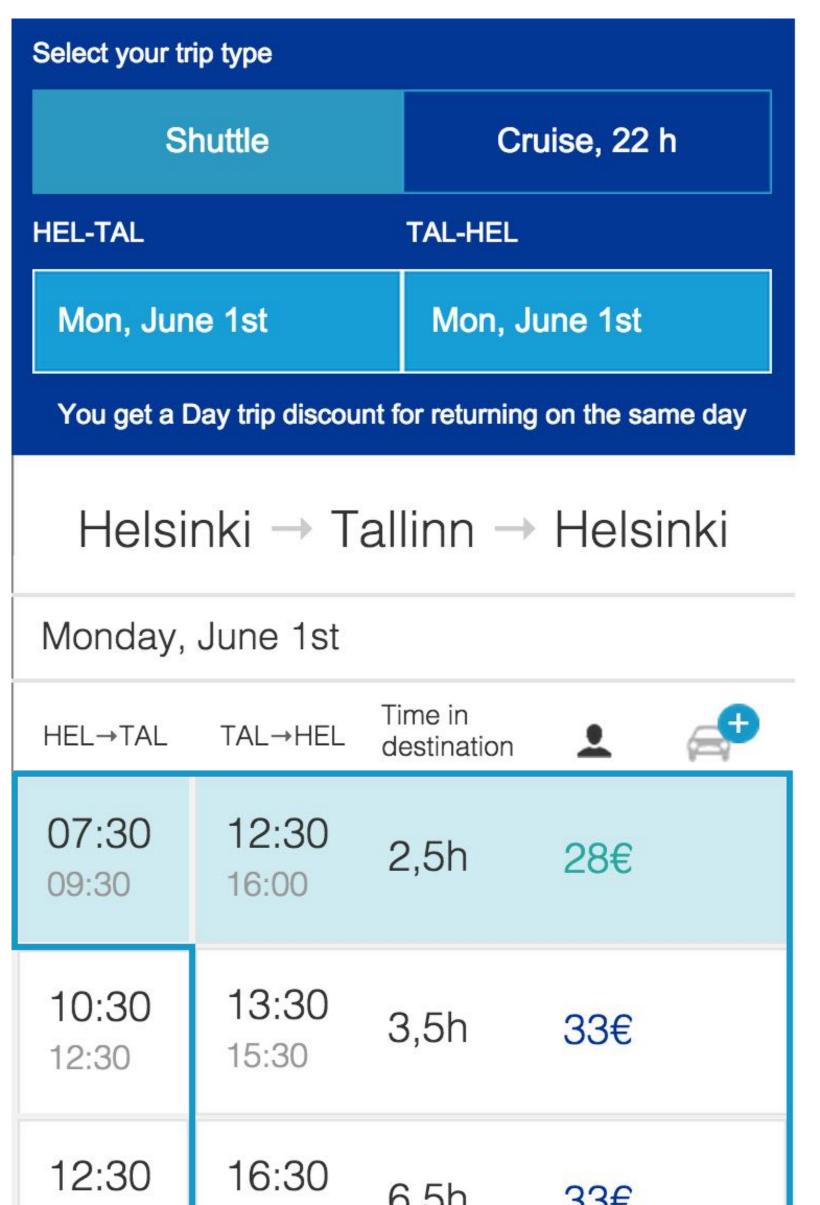
Still, not the natural thing to select: people don't think in terms of "return type" but in terms of "when do I go there and when do I come back"

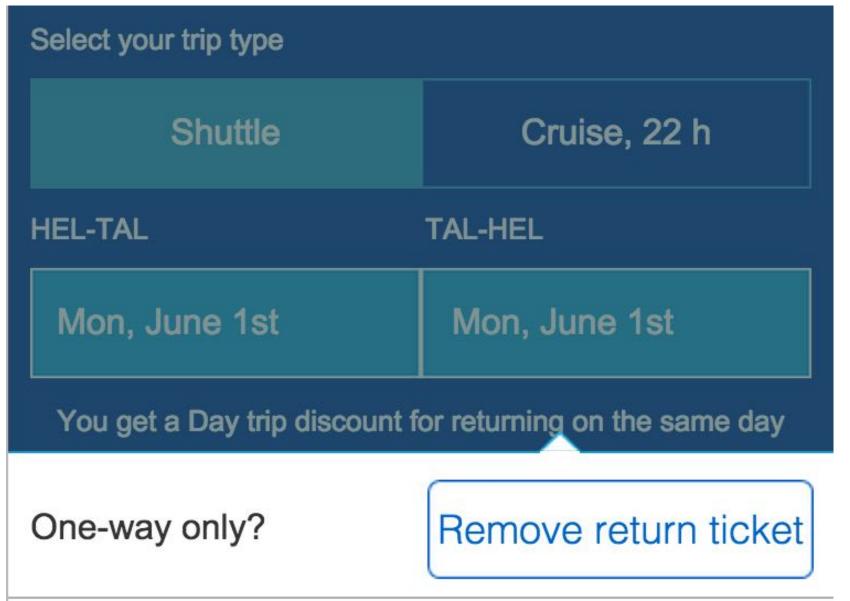




### Monday, June 1st

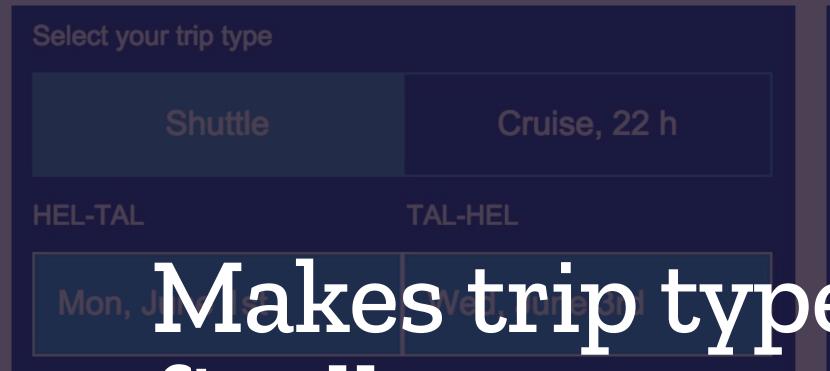
Departure	Duration	Price per person
7:30 9:30	2h	33€
10:30 12:30	2h	33€





#### Pick a date for TAL-HEL

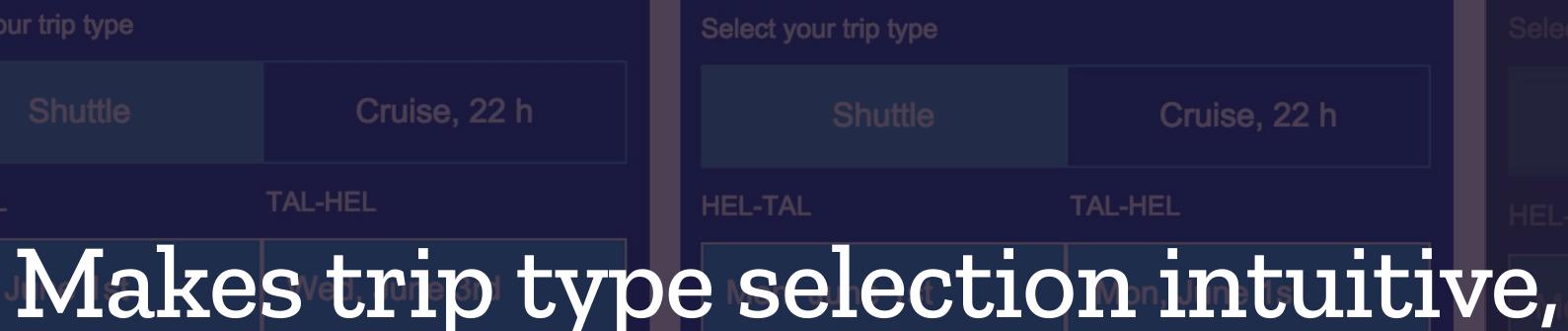
June 2015			F	From <b>28</b> (	e per pas	senger
Mon	Tue	Wed	Thu	Fri	Sat	Sun
<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	<b>6</b>	<b>7</b>
36€	36€	36€	77€	124€	124€	77€
<b>8</b>	<b>9</b>	<b>10</b>	<b>11</b>	<b>12</b>		<b>14</b>
36€	36€	36€	77€	124€		77€



finally

Mondaharder to find...

Departure	Duration	Price per person
7:30 9:30		33€



You get a Day trip discount for returning on the same day

Helsinki Helsinki

Creates a new issue: one-way trip is

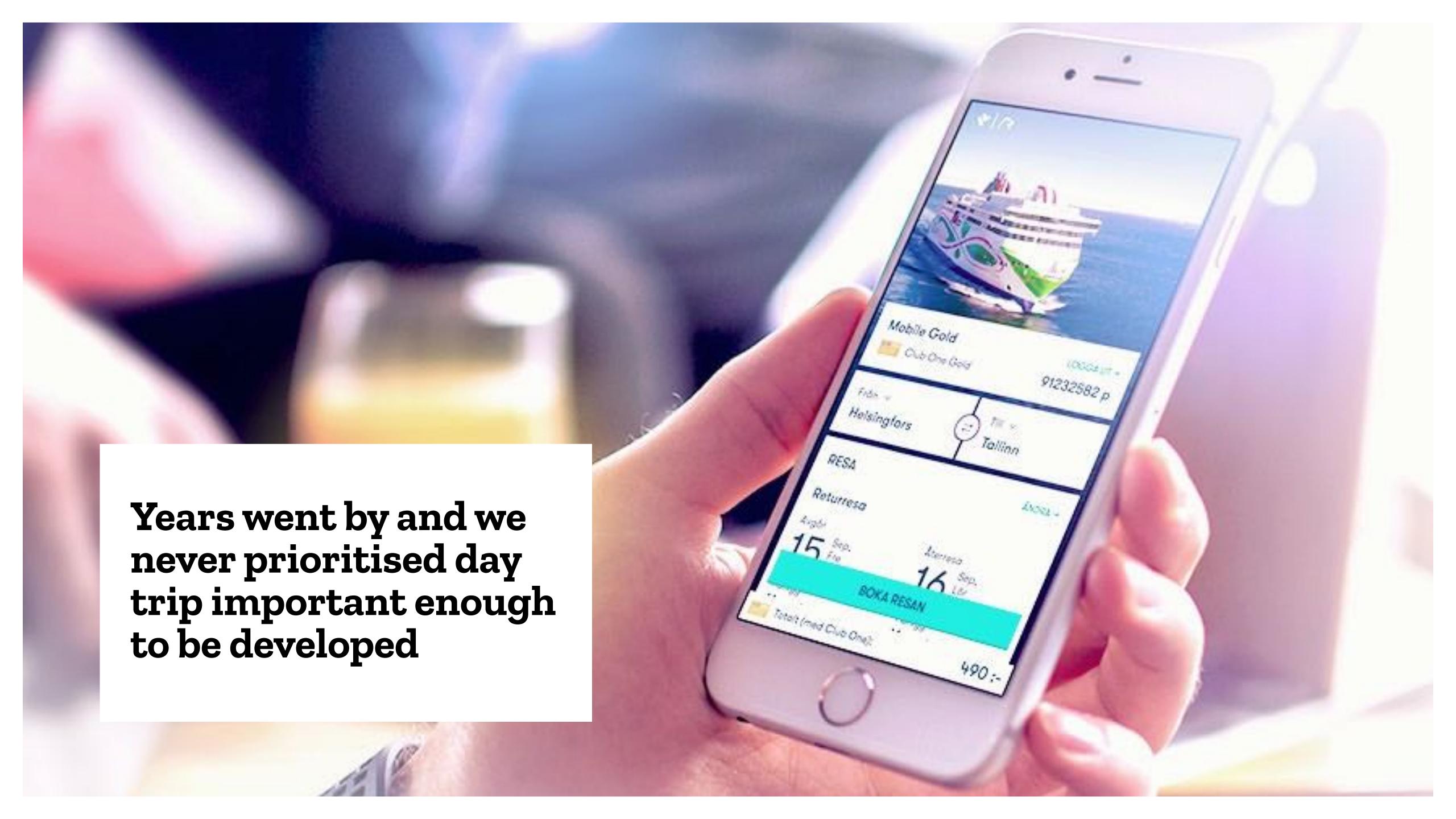
HEL→TAL	TAL→HEL	destination	•	
07:30 09:30	12:30 16:00	2,5h		
10:30 12:30	13:30 15:30	3,5h	33€	
12:30	16:30	6 5h	33£	

One-way only?

Remove return ticket

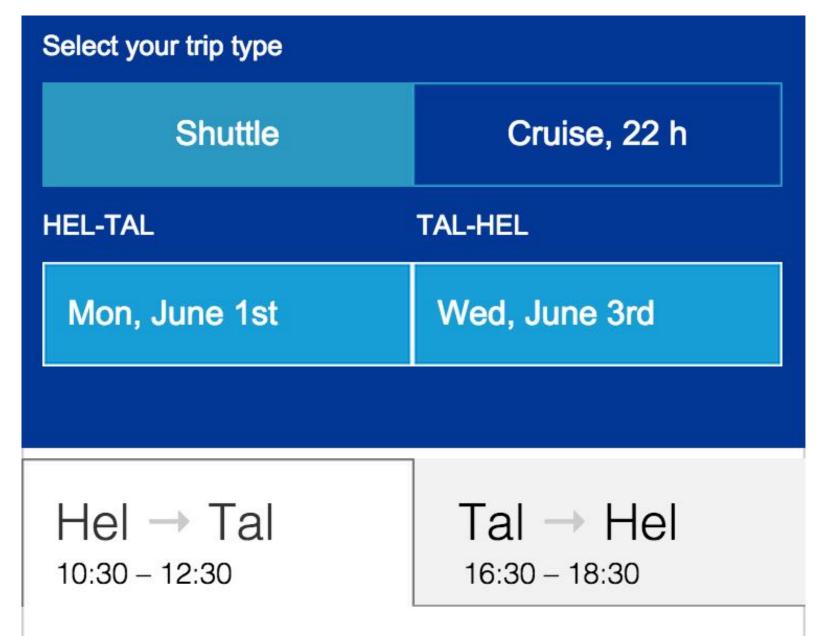
Pick a date for TAL-HEL

June 2015 From 28 € per passeng				senger		
Mon	Tue	Wed	Thu	Fri	Sat	Sun
<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	<b>6</b>	<b>7</b>
36€	36€	36€	77€	124€	124€	77€
<b>8</b>	<b>9</b>	<b>10</b>	<b>11</b>	<b>12</b>	<b>13</b>	<b>14</b>
36€	36€	36€	77€	124€	124€	77€





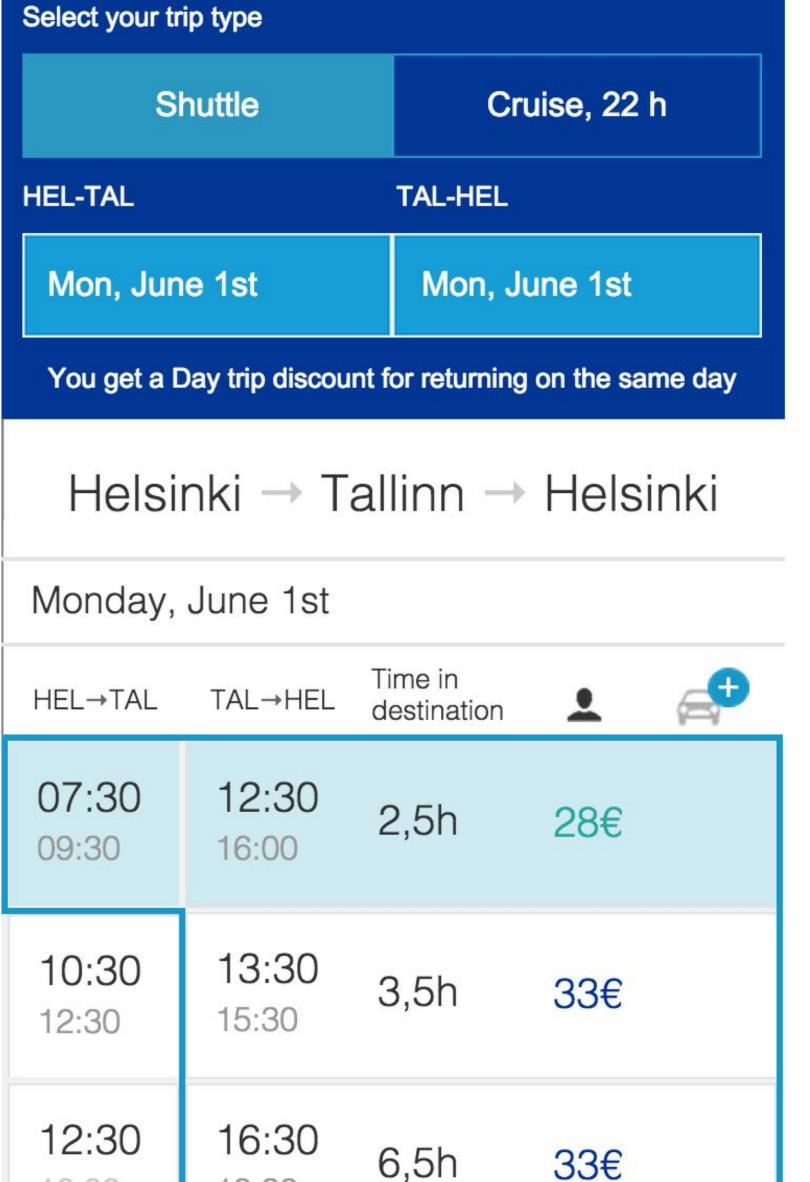
#### **End result**

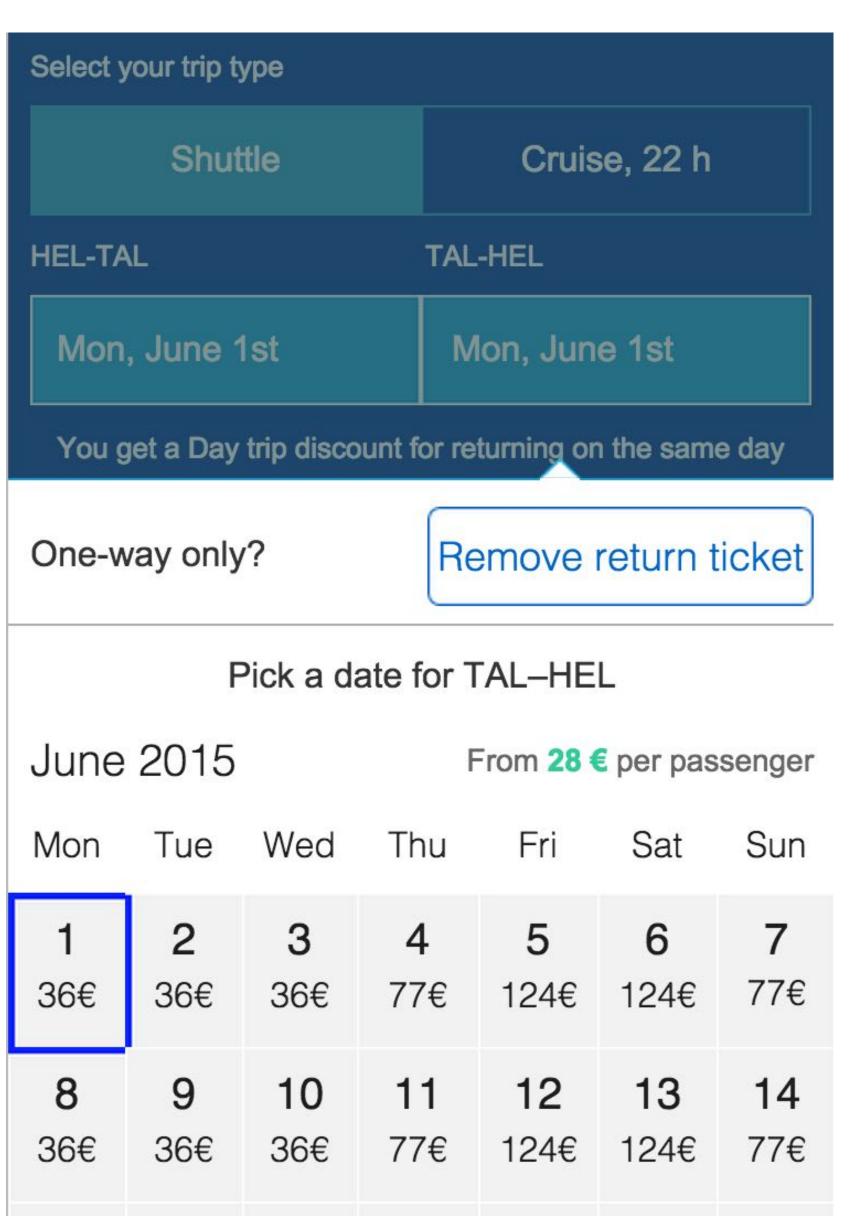


Monday, June 1st

10:30 12:30	2h	33€
7:30 9:30	2h	33€
Departure	Duration	person

Price per



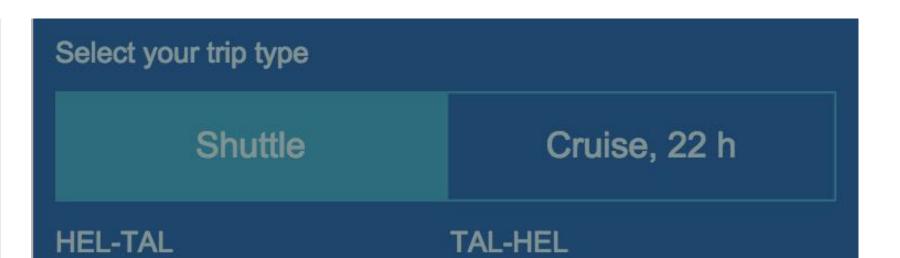


**End result** 

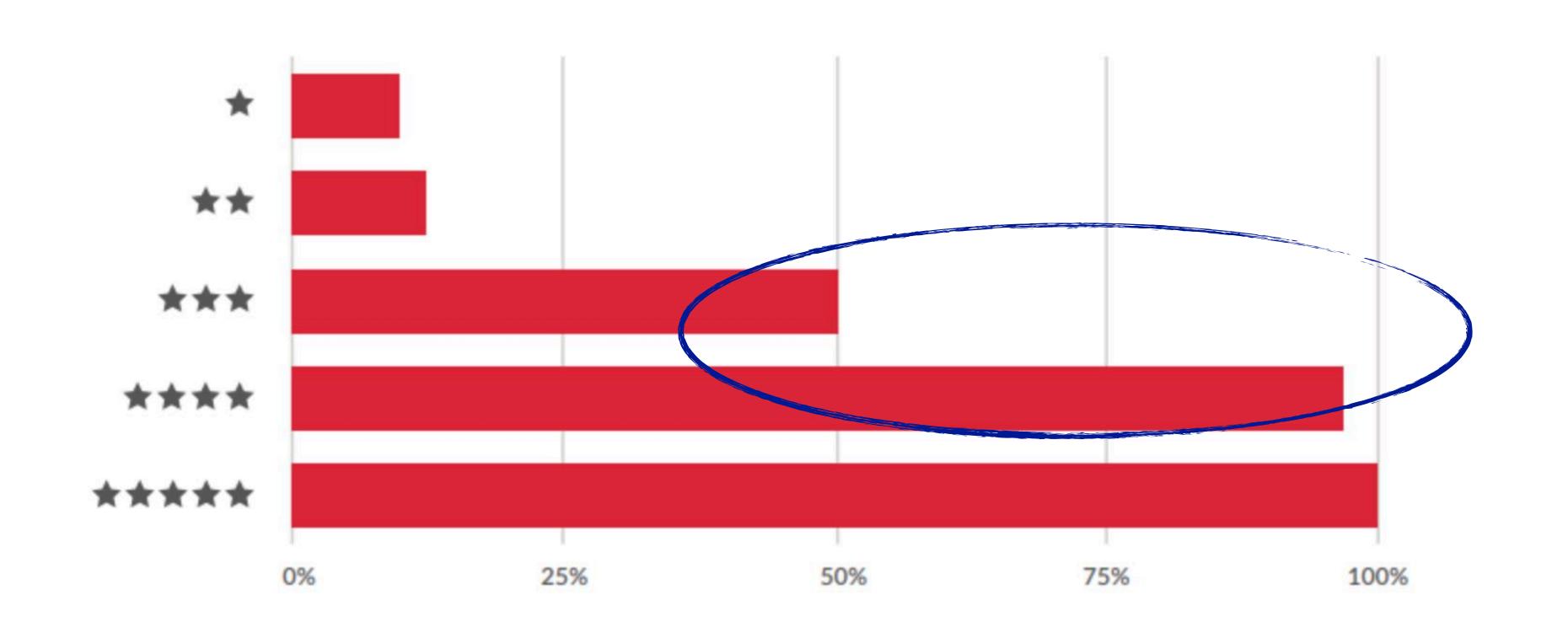
## Not neded!

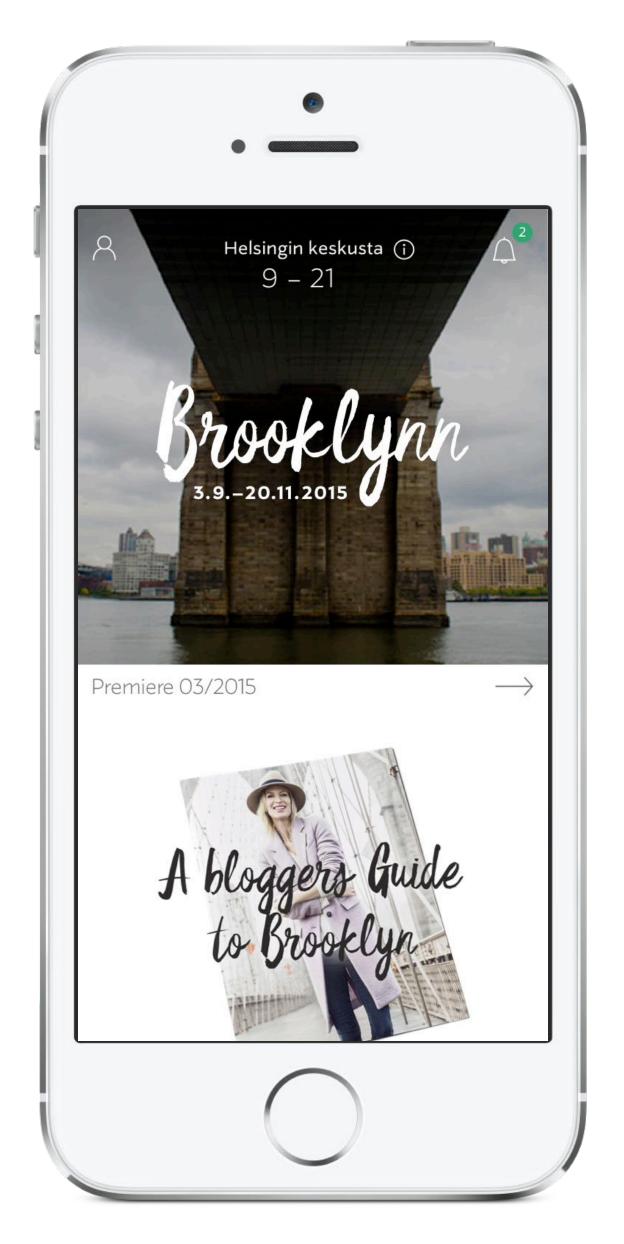


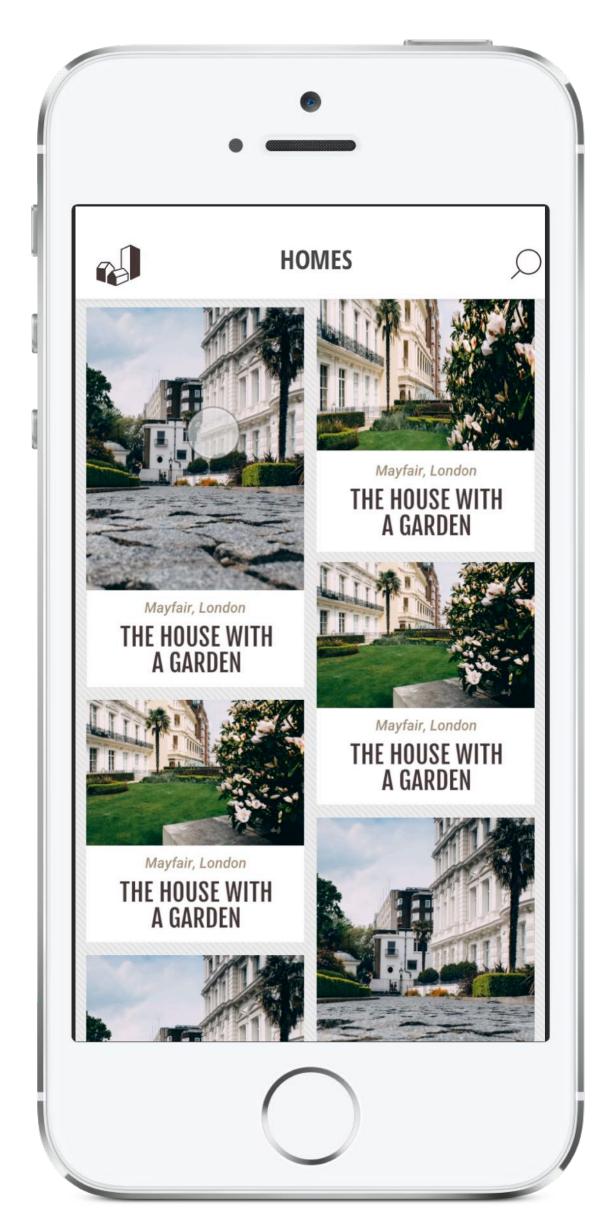


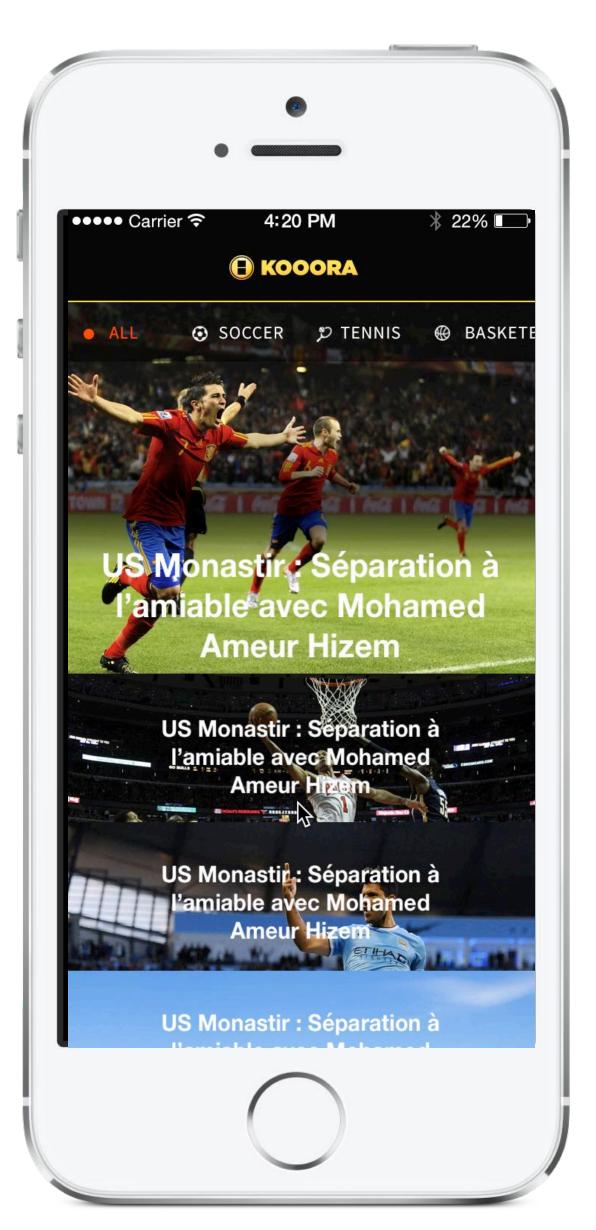


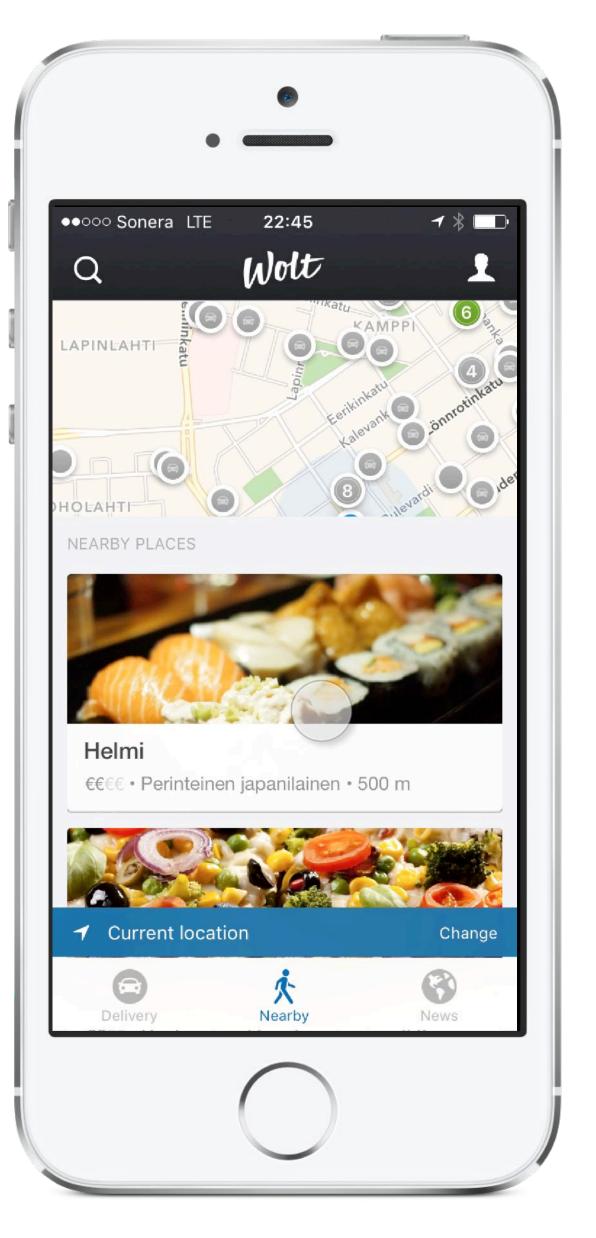
## Bad ratings kill store page conversion









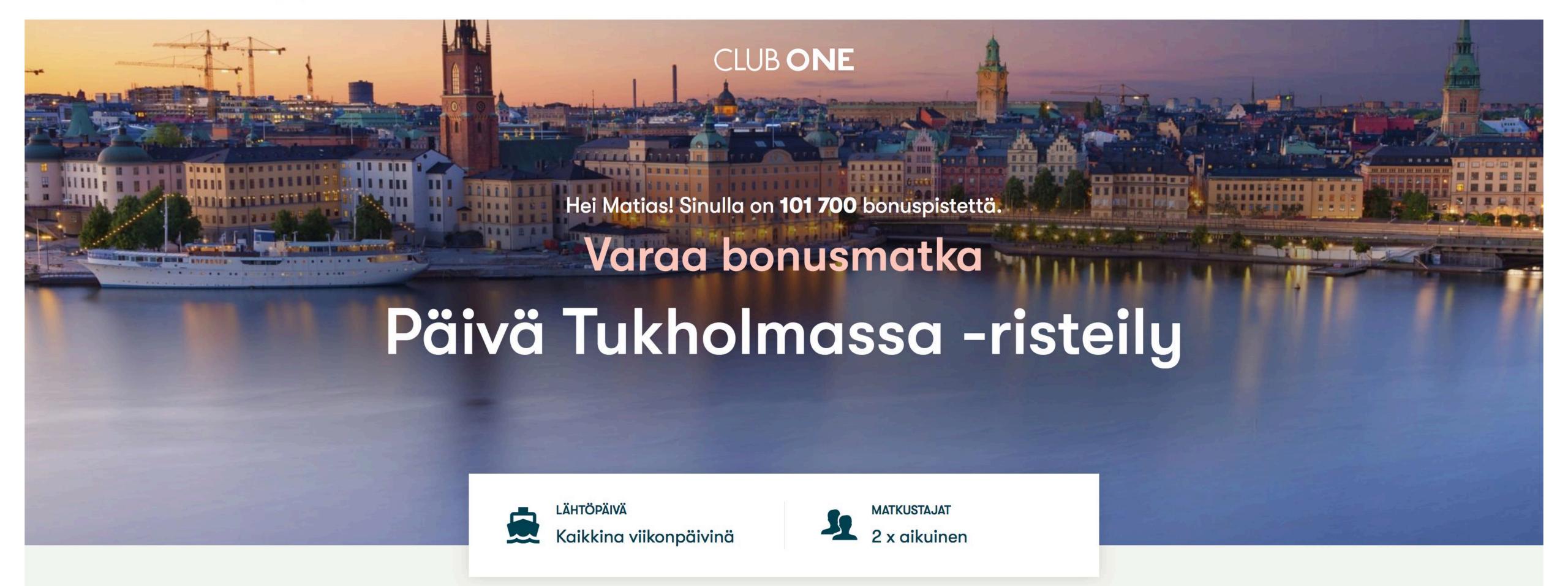


Pixate Flinto Pixate Flinto



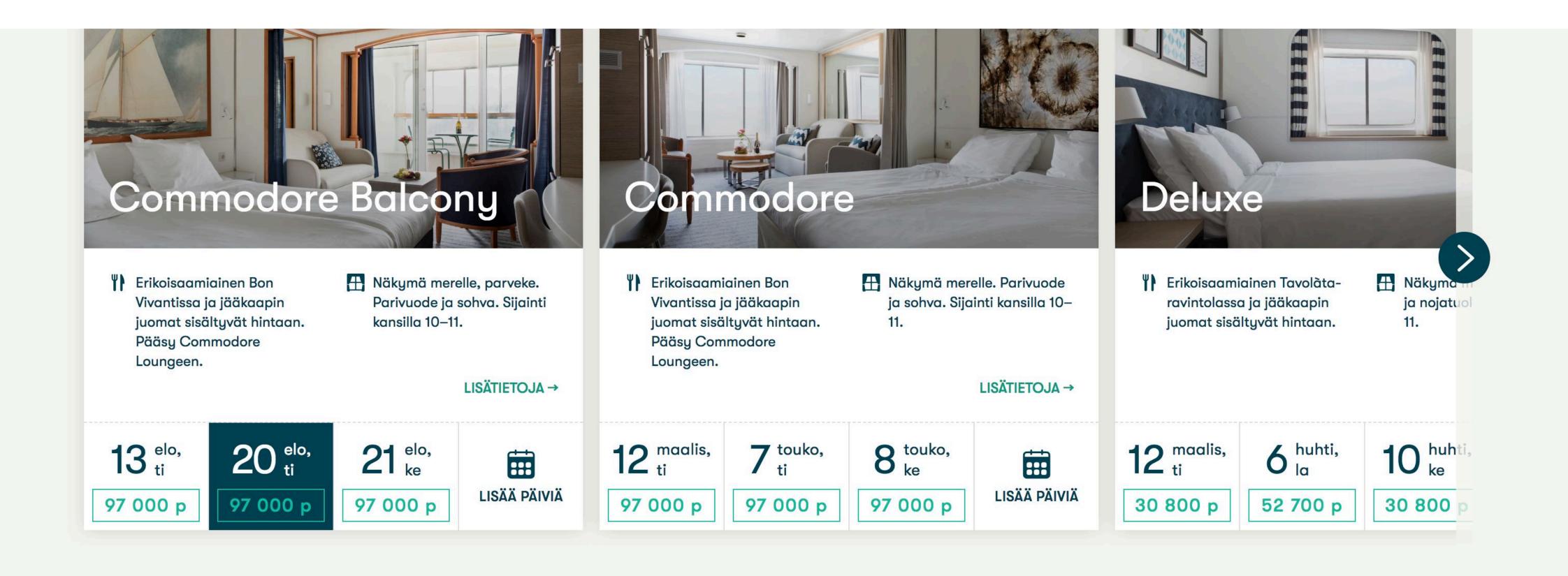






### Valitse hytti ja päivämäärä

Päivä Tukholmassa -risteily Helsingistä - Silja Serenade tai Silja Symphony



#### Etkö löytänyt etsimääsi?

Kaikkia toiminnallisuuksia ei ole vielä julkaistu. Mikäli haluat nähdä enemmän matkavaihtoehtoja, siirry varauspalveluumme.



### **Mythical creatures**

## True MVP for once

Passengers: only 2, only adults

One line, one product type, one market, one language

Further tweaking by using existing booking engine

Two email templates: neutral + expiring points

New, stand-alone payment flow

Meals: only one meal option



### **Mythical creatures**

### True MVP for once

Passengers: only 2, only adults

One line, one product type, one market, one language

Further tweaking by using existing booking engine

Two email templates: neutral + expiring points

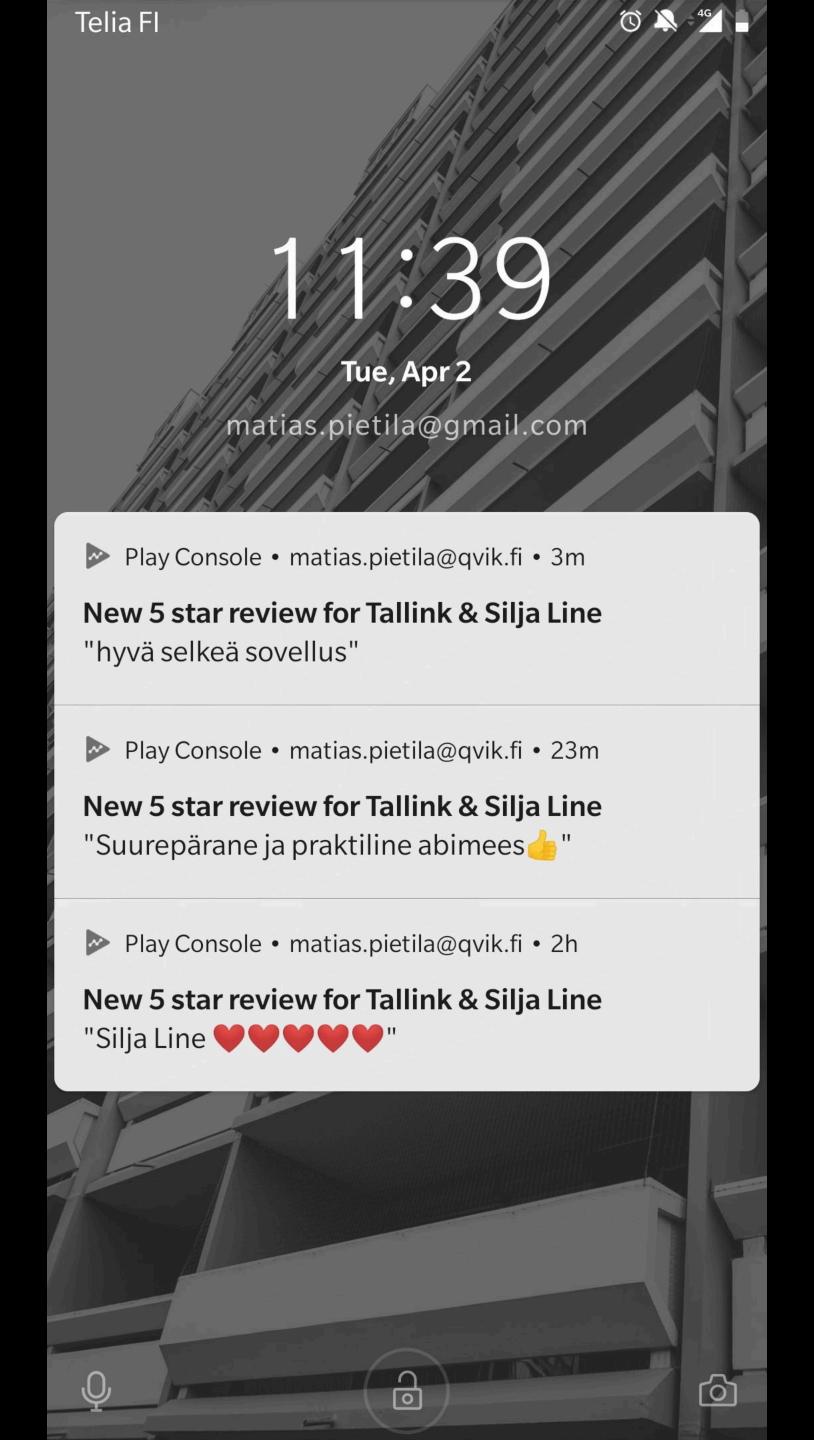
New, stand-alone payment flow

Meals: only one meal option

Personalised front page banners



Tip:
If you want to feel good about yourself on Sundays, order push messages for new reviews



### Design Project 2019

## From UX design to product design

Defining the concepts

Concrete examples

General takeaways

What are we talking about and why does it matter?

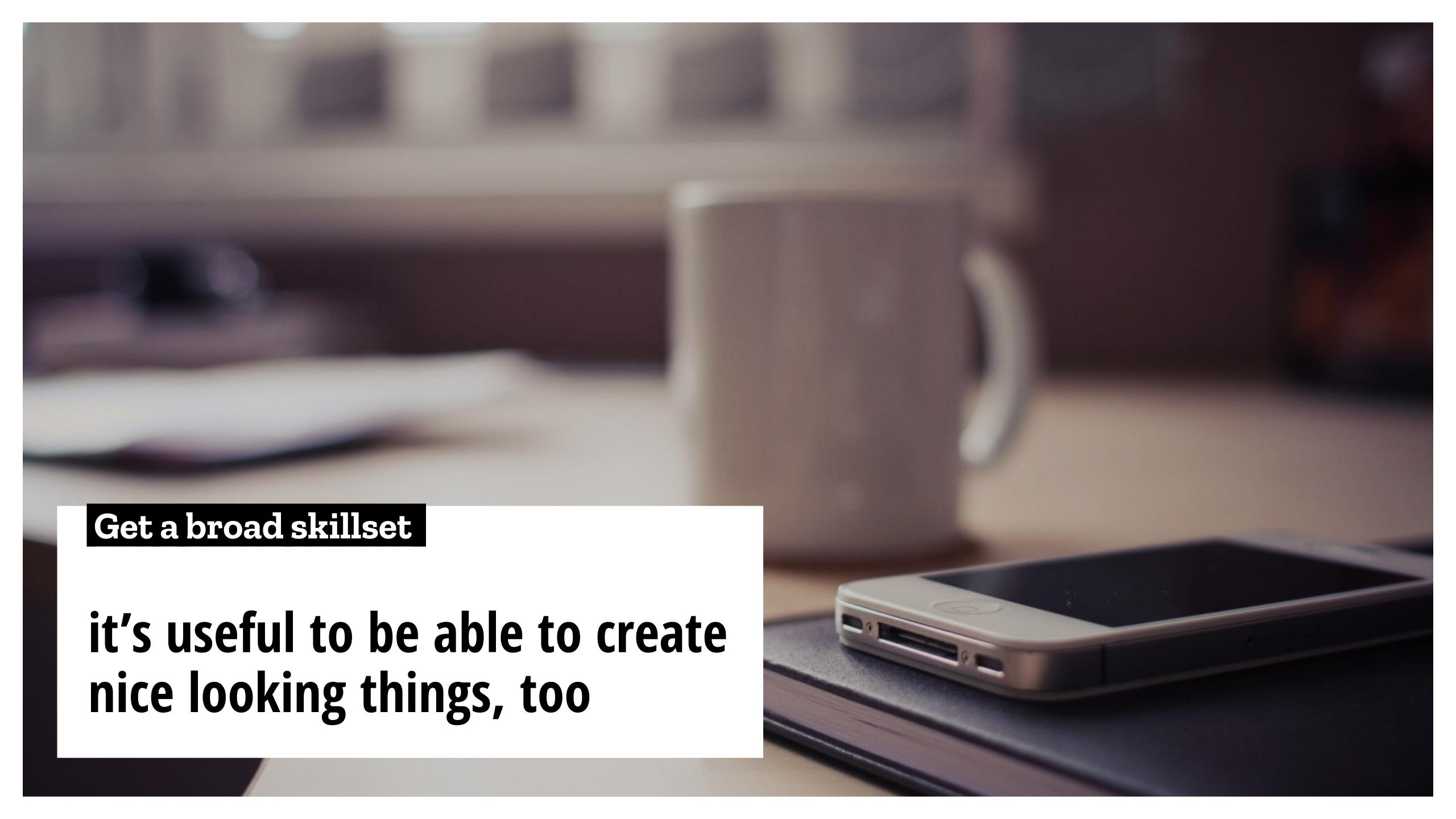
Ideas about the process and a couple of case examples

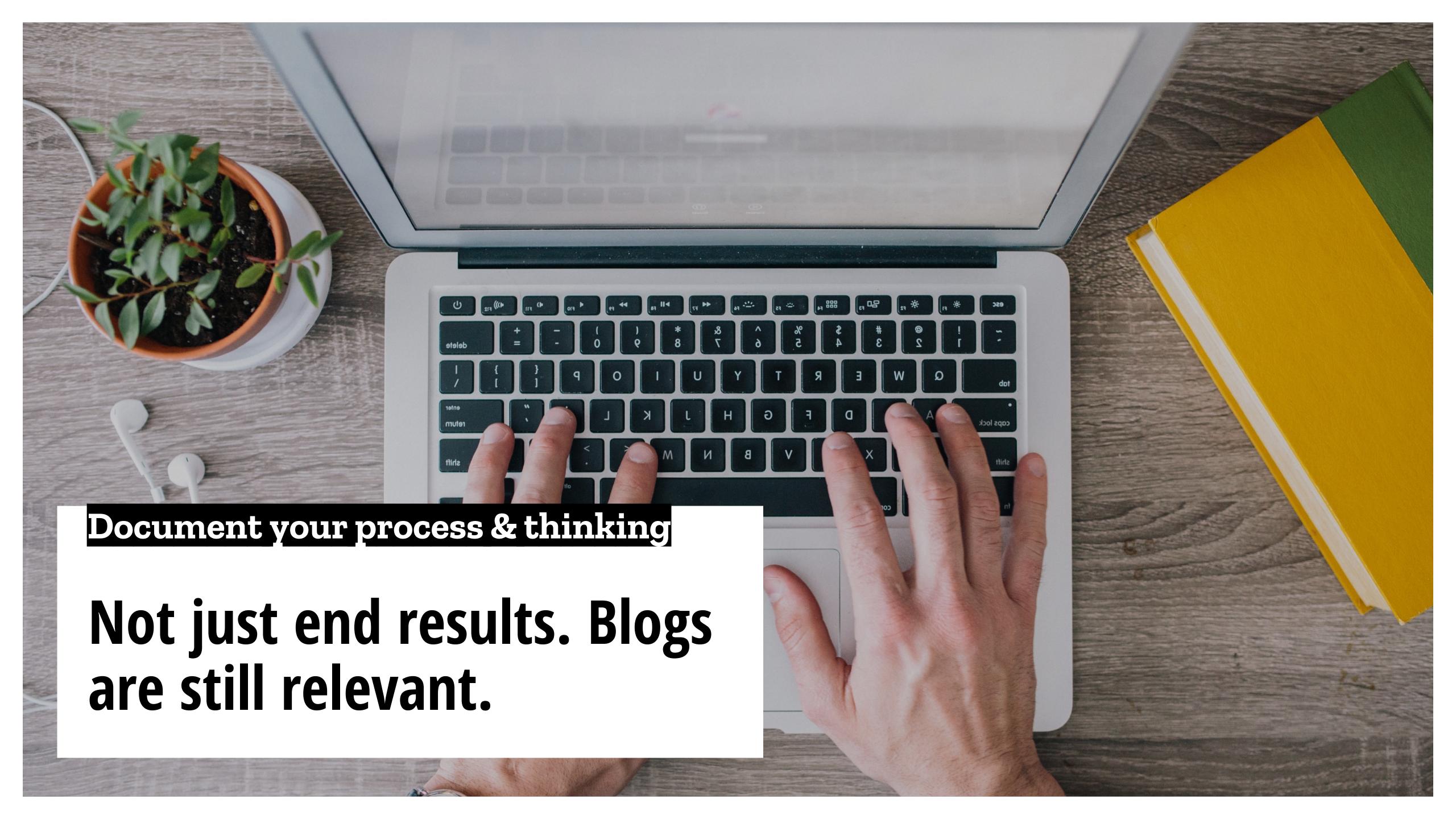
What I would do if I were you

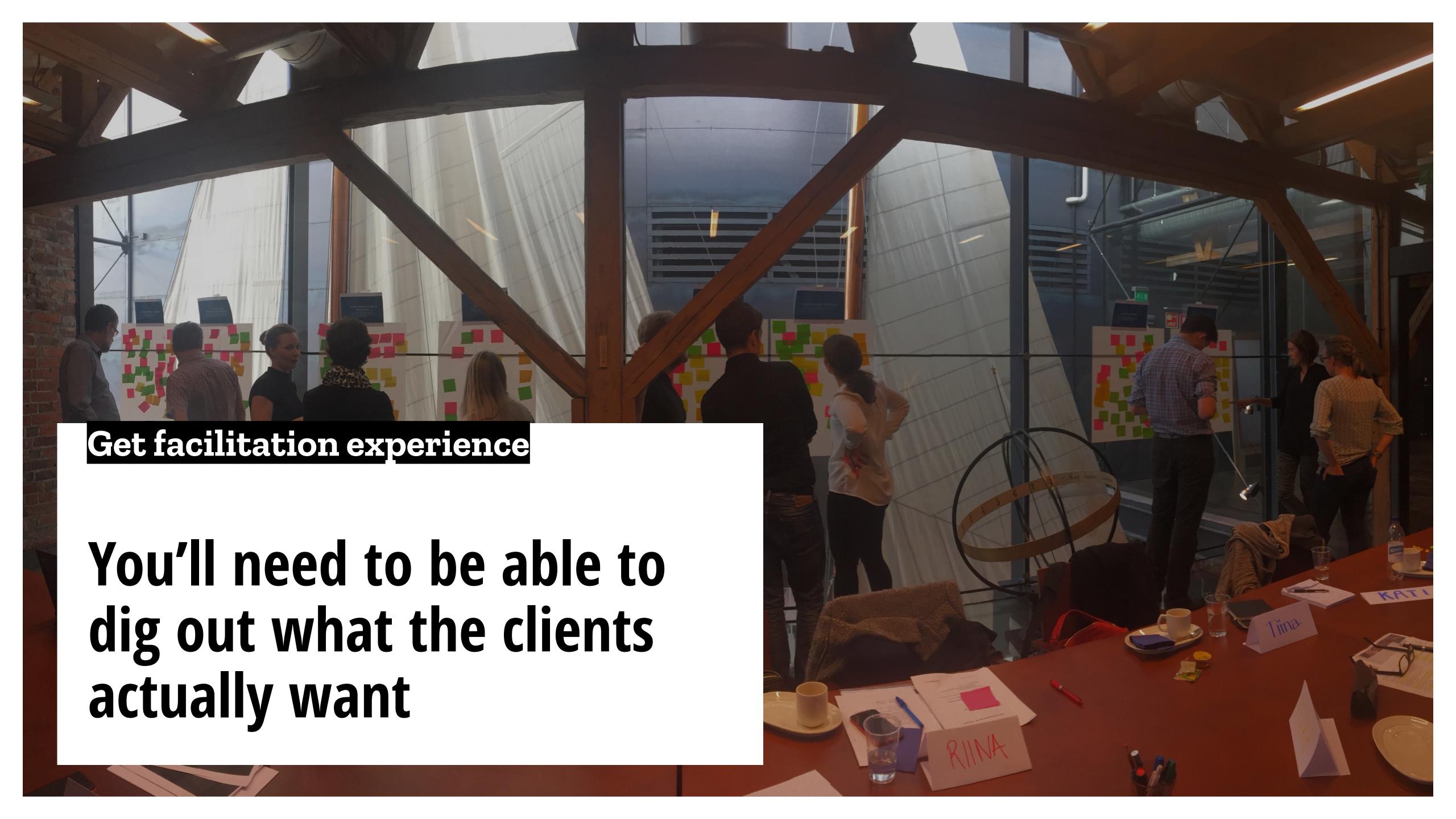


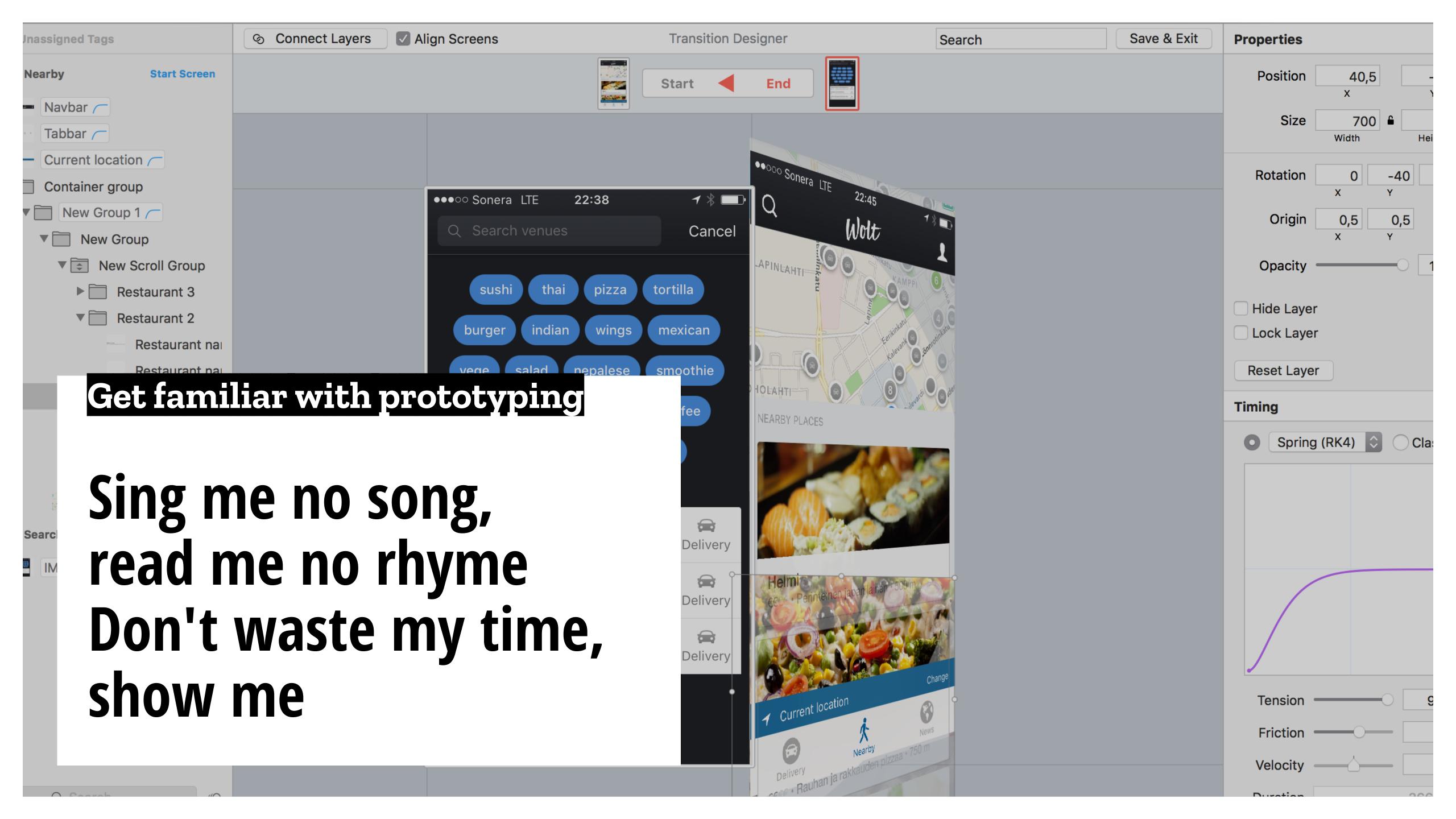


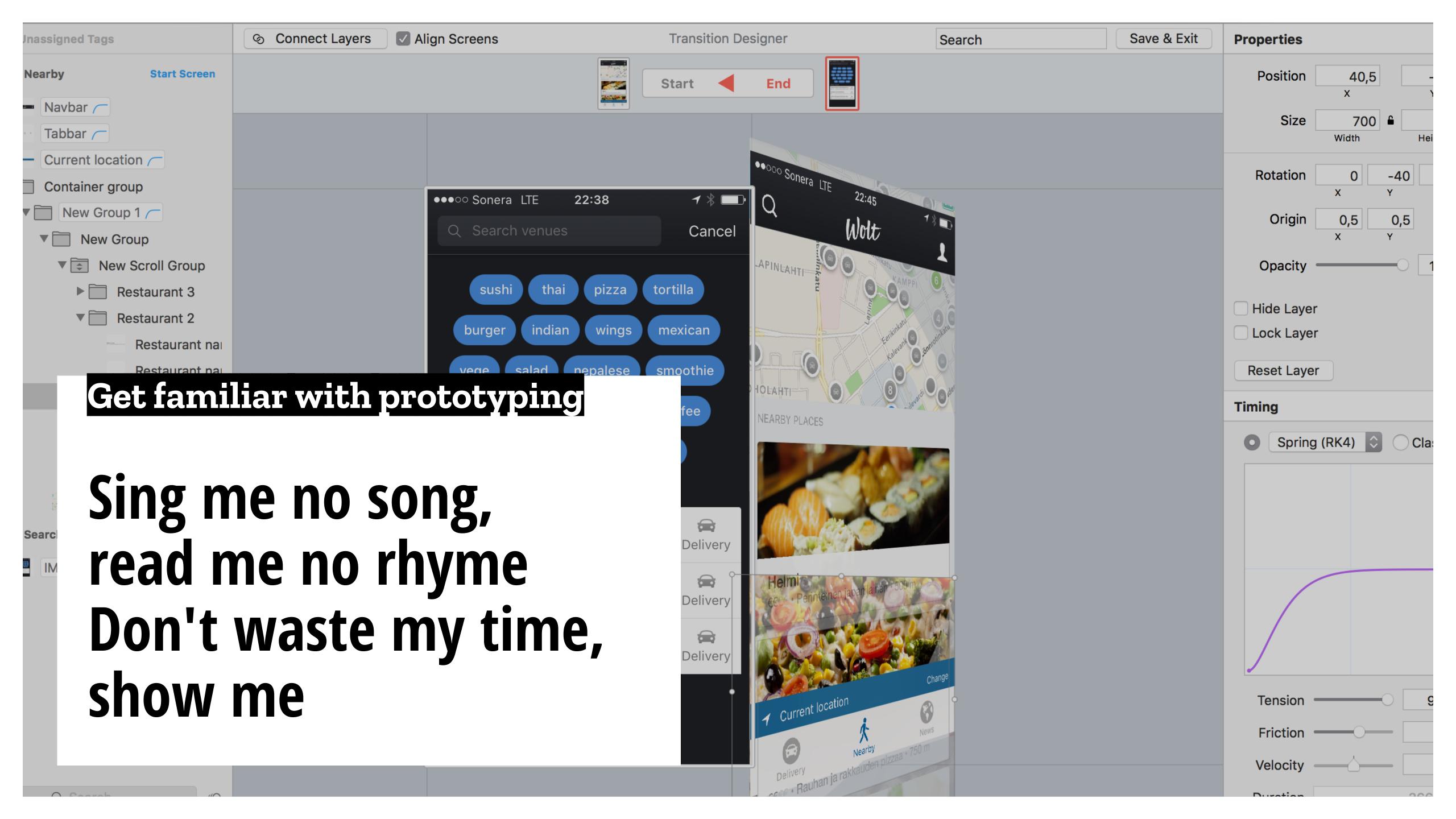








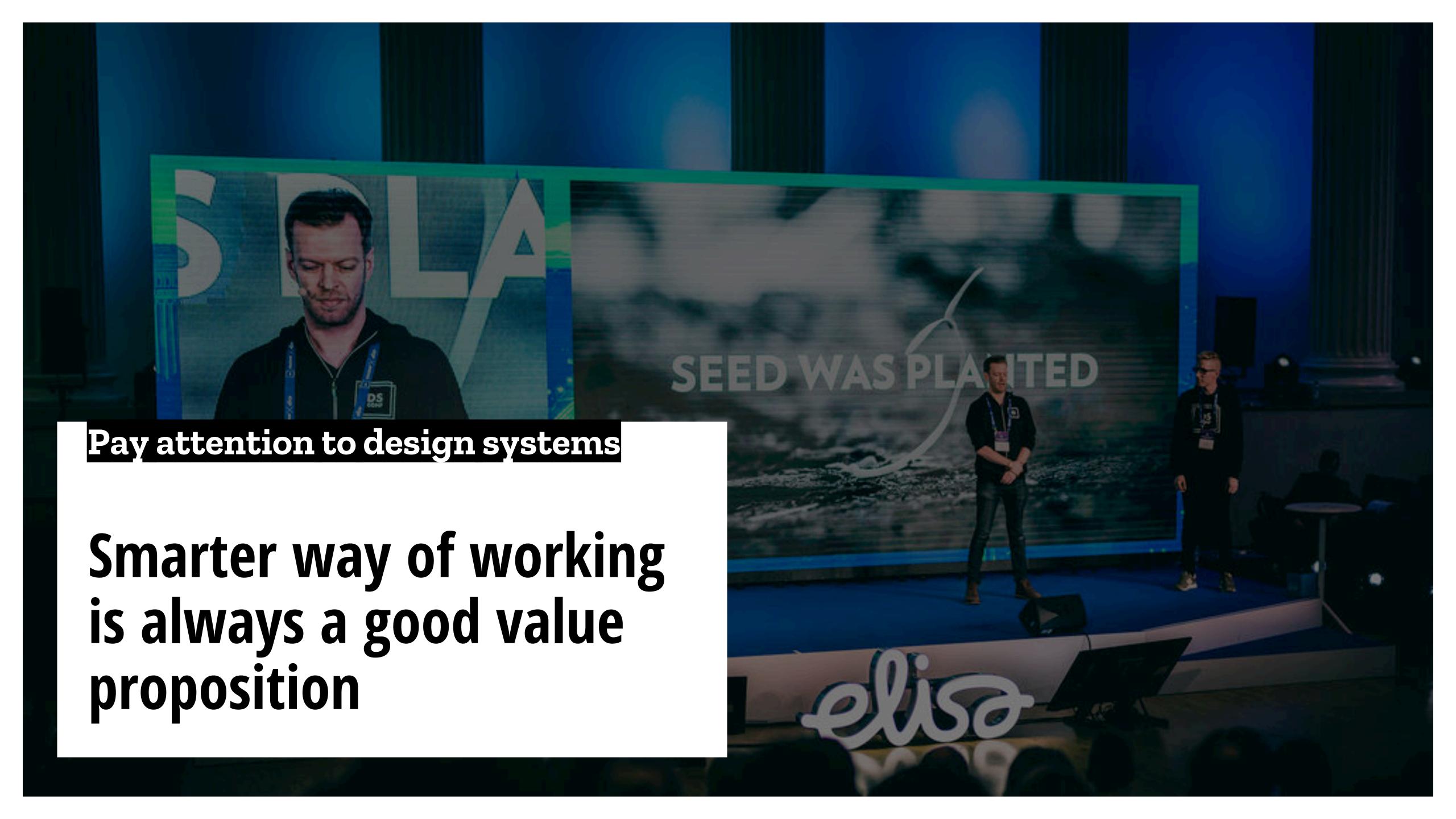


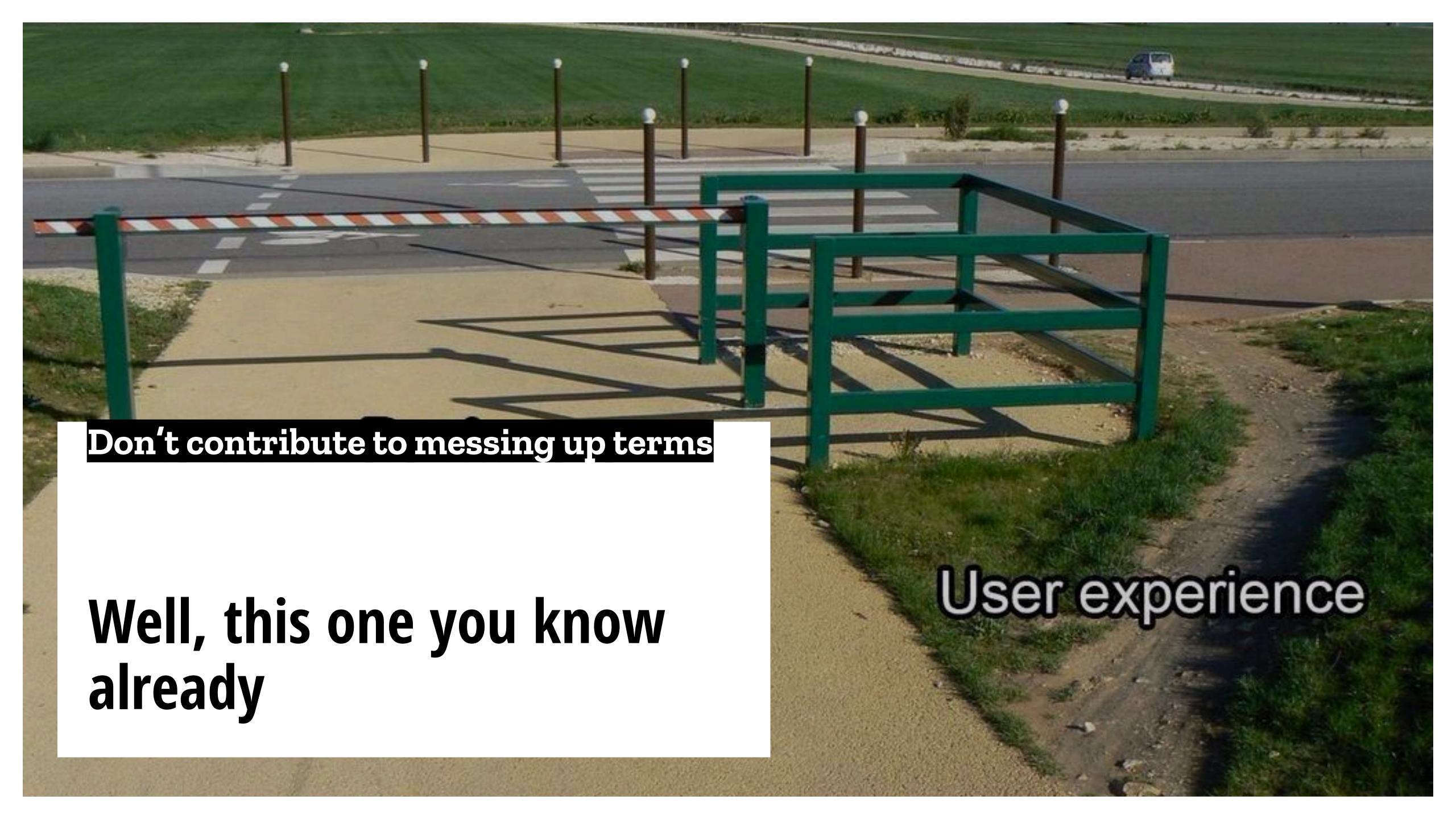


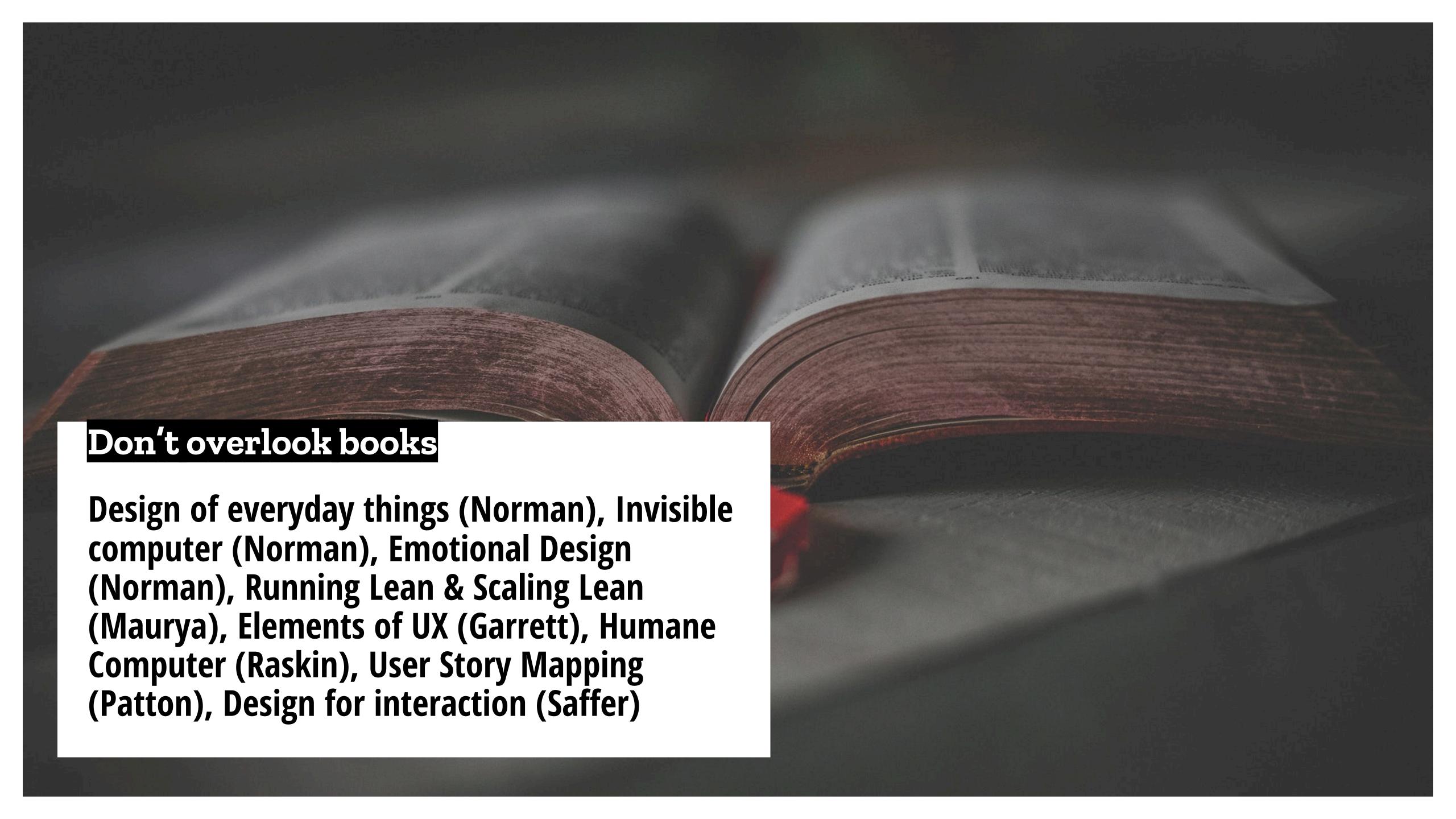










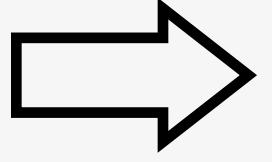






# This looks like an awfully good time to ask something, right?

IN CASE YOU WANT TO FOLLOW ME OR GET IN TOUCH



### Matias Pietilä

@mpietila matias@qvik.com matiaspietila.com (blog)